

Consolidated statement of income (U.S. GAAP, unaudited)

	Three Months to March 31	
millions of Canadian dollars	2025	2024
Revenues and other income		
Revenues (a)	12,466	12,249
Investment and other income (note 3)	51	34
Total revenues and other income	12,517	12,283
Expenses		
Exploration	2	1
Purchases of crude oil and products (b)	7,756	7,706
Production and manufacturing (c)	1,686	1,664
Selling and general (c)	259	246
Federal excise tax and fuel charge	592	591
Depreciation and depletion	531	490
Non-service pension and postretirement benefit	5	1
Financing (d) (note 5)	(2)	12
Total expenses	10,829	10,711
Income (loss) before income taxes	1,688	1,572
Income taxes	400	377
Net income (loss)	1,288	1,195
Per share information (Canadian dollars)		
Net income (loss) per common share - basic (note 9)	2.53	2.23
Net income (loss) per common share - diluted (note 9)	2.52	2.23
(a) Amounts from related parties included in revenues.	2,874	2,729
(b) Amounts to related parties included in purchases of crude oil and products.	427	985
(c) Amounts to related parties included in production and manufacturing, and selling and general expenses.	164	150
(d) Amounts to related parties included in financing.	26	44

The information in the notes to consolidated financial statements is an integral part of these statements.

IMPERIAL OIL LIMITED

Consolidated statement of comprehensive income (U.S. GAAP, unaudited)

	Three Months to March 31	
millions of Canadian dollars	2025	2024
Net income (loss)	1,288	1,195
Other comprehensive income (loss), net of income taxes		
Postretirement benefits liability adjustment (excluding amortization)	12	4
Amortization of postretirement benefits liability adjustment included in net benefit costs	5	12
Total other comprehensive income (loss)	17	16
Comprehensive income (loss)	1,305	1,211

The information in the notes to consolidated financial statements is an integral part of these statements.

Consolidated balance sheet (U.S. GAAP, unaudited)

	As at Mar 31 2025	As at Dec 31 2024
millions of Canadian dollars		
Assets		
Current assets		
Cash and cash equivalents	1,764	979
Accounts receivable - net (a)	5,770	5,758
Inventories of crude oil and products	1,844	1,642
Materials, supplies and prepaid expenses	1,027	975
Total current assets	10,405	9,354
Investments and long-term receivables (b)	1,080	1,084
Property, plant and equipment, less accumulated depreciation and depletion	58,404 (27,733)	58,048 (27,241)
Property, plant and equipment - net	30,671	30,807
Goodwill	166	166
Other assets, including intangibles - net	1,567	1,527
Total assets	43,889	42,938
Liabilities		
Current liabilities		
Notes and loans payable	18	19
Accounts payable and accrued liabilities (a) (note 7)	7,023	6,907
Income taxes payable	—	81
Total current liabilities	7,041	7,007
Long-term debt (c) (note 6)	3,988	3,992
Other long-term obligations (note 7)	3,884	3,870
Deferred income tax liabilities	4,565	4,596
Total liabilities	19,478	19,465
Shareholders' equity		
Common shares at stated value (d) (note 9)	942	942
Earnings reinvested	23,666	22,745
Accumulated other comprehensive income (loss) (note 10)	(197)	(214)
Total shareholders' equity	24,411	23,473
Total liabilities and shareholders' equity	43,889	42,938
(a) Accounts receivable - net included net amounts receivable from related parties.	1,015	756
(b) Investments and long-term receivables included amounts from related parties.	256	266
(c) Long-term debt included amounts to related parties.	3,447	3,447
(d) Number of common shares authorized (millions).	1,100	1,100
Number of common shares outstanding (millions).	509	509

The information in the notes to consolidated financial statements is an integral part of these statements.

Approved by the directors May 5, 2025

/s/ Bradley W. Corson

Chairman and
chief executive officer

/s/ Daniel E. Lyons

Senior vice-president,
finance and administration, and controller

Consolidated statement of shareholders' equity (U.S. GAAP, unaudited)

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Common shares at stated value (note 9)		
At beginning of period	942	992
Share purchases at stated value	—	—
At end of period	942	992
Earnings reinvested		
At beginning of period	22,745	21,907
Net income (loss) for the period	1,288	1,195
Share purchases in excess of stated value	—	—
Dividends declared	(367)	(321)
At end of period	23,666	22,781
Accumulated other comprehensive income (loss) (note 10)		
At beginning of period	(214)	(677)
Other comprehensive income (loss)	17	16
At end of period	(197)	(661)
Shareholders' equity at end of period	24,411	23,112

The information in the notes to consolidated financial statements is an integral part of these statements.

Consolidated statement of cash flows (U.S. GAAP, unaudited)

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Operating activities		
Net income (loss)	1,288	1,195
Adjustments for non-cash items:		
Depreciation and depletion	531	490
(Gain) loss on asset sales (note 3)	(10)	(2)
Deferred income taxes and other	(31)	(164)
Changes in operating assets and liabilities:		
Accounts receivable	(12)	(722)
Inventories, materials, supplies and prepaid expenses	(254)	(196)
Income taxes payable	(81)	(234)
Accounts payable and accrued liabilities	114	707
All other items - net (c)	(18)	2
Cash flows from (used in) operating activities	1,527	1,076
Investing activities		
Additions to property, plant and equipment	(398)	(497)
Proceeds from asset sales (note 3)	11	4
Loans to equity companies - net	10	12
Cash flows from (used in) investing activities	(377)	(481)
Financing activities		
Finance lease obligations - reduction (note 6)	(4)	(5)
Dividends paid	(307)	(278)
Common shares purchased (b) (note 9)	(54)	—
Cash flows from (used in) financing activities	(365)	(283)
Increase (decrease) in cash and cash equivalents	785	312
Cash and cash equivalents at beginning of period	979	864
Cash and cash equivalents at end of period (a)	1,764	1,176
(a) Cash equivalents are all highly liquid securities with maturity of three months or less.		
(b) Includes 2 percent tax paid on repurchases of equity.		
(c) Includes contributions to registered pension plans.	(37)	(37)
Income taxes (paid) refunded.	(569)	(700)
Interest (paid), net of capitalization.	(7)	(11)

The information in the notes to consolidated financial statements is an integral part of these statements.

Notes to consolidated financial statements (unaudited)

Note 1. Basis of financial statement preparation

These unaudited consolidated financial statements have been prepared in accordance with United States Generally Accepted Accounting Principles (GAAP) and follow the same accounting policies and methods of computation as, and should be read in conjunction with, the most recent annual consolidated financial statements filed with the U.S. Securities and Exchange Commission (SEC) in the company's 2024 annual report on Form 10-K. In the opinion of the company, the information furnished herein reflects all known accruals and adjustments necessary for a fair statement of the results for the periods reported herein. All such adjustments are of a normal recurring nature.

The company's exploration and production activities are accounted for under the "successful efforts" method.

The results for the three months ended March 31, 2025, are not necessarily indicative of the operations to be expected for the full year.

All amounts are in Canadian dollars unless otherwise indicated.

Note 2. Business segments

Three Months to March 31 millions of Canadian dollars	Upstream		Downstream (d)		Chemical (d)	
	2025	2024	2025	2024	2025	2024
Revenues and other income						
Revenues (a) (b)	39	42	12,161	11,879	266	328
Intersegment sales	4,405	4,122	1,837	1,748	106	90
Investment and other income (note 3)	14	4	21	12	—	1
	4,458	4,168	14,019	13,639	372	419
Expenses						
Exploration	2	1	—	—	—	—
Purchases of crude oil and products	1,862	1,813	11,987	11,591	253	260
Production and manufacturing	1,176	1,188	457	421	51	53
Selling and general	—	—	174	162	22	26
Federal excise tax and fuel charge	—	—	591	590	1	1
Depreciation and depletion	470	432	45	45	4	4
Non-service pension and postretirement benefit	—	—	—	—	—	—
Financing (note 5)	(12)	1	—	—	—	—
Total expenses	3,498	3,435	13,254	12,809	331	344
Income (loss) before income taxes	960	733	765	830	41	75
Income tax expense (benefit)	229	175	181	199	10	18
Net income (loss)	731	558	584	631	31	57
Cash flows from (used in) operating activities	201	891	1,356	7	59	(3)
Capital and exploration expenditures (c)	266	290	88	153	3	5
Total assets as at March 31	29,382	28,661	12,327	11,126	473	517

Three Months to March 31 millions of Canadian dollars	Corporate and other		Eliminations		Consolidated	
	2025	2024	2025	2024	2025	2024
Revenues and other income						
Revenues (a) (b)	—	—	—	—	12,466	12,249
Intersegment sales	—	—	(6,348)	(5,960)	—	—
Investment and other income (note 3)	16	17	—	—	51	34
	16	17	(6,348)	(5,960)	12,517	12,283
Expenses						
Exploration	—	—	—	—	2	1
Purchases of crude oil and products	—	—	(6,346)	(5,958)	7,756	7,706
Production and manufacturing	2	2	—	—	1,686	1,664
Selling and general	65	60	(2)	(2)	259	246
Federal excise tax and fuel charge	—	—	—	—	592	591
Depreciation and depletion	12	9	—	—	531	490
Non-service pension and postretirement benefit	5	1	—	—	5	1
Financing (note 5)	10	11	—	—	(2)	12
Total expenses	94	83	(6,348)	(5,960)	10,829	10,711
Income (loss) before income taxes	(78)	(66)	—	—	1,688	1,572
Income tax expense (benefit)	(20)	(15)	—	—	400	377
Net income (loss)	(58)	(51)	—	—	1,288	1,195
Cash flows from (used in) operating activities	(74)	181	(15)	—	1,527	1,076
Capital and exploration expenditures (c)	41	48	—	—	398	496
Total assets as at March 31	3,830	2,699	(2,123)	(490)	43,889	42,513

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- (a) Includes export sales to the United States of \$2,791 million (2024 - \$2,378 million).
- (b) Revenues include both revenue within the scope of ASC 606 and outside the scope of ASC 606. Trade receivables in "Accounts receivable - net" reported on the Consolidated balance sheet include both receivables within the scope of ASC 606 and outside the scope of ASC 606. Revenue and receivables outside the scope of ASC 606 primarily relate to physically settled commodity contracts accounted for as derivatives. Contractual terms, credit quality and type of customer are generally similar between contracts within the scope of ASC 606 and those outside it.

Revenues millions of Canadian dollars	Three Months to March 31	
	2025	2024
Revenue from contracts with customers	10,135	9,729
Revenue outside the scope of ASC 606	2,331	2,520
Total	12,466	12,249

- (c) Capital and exploration expenditures (CAPEX) include exploration expenses, additions to property, plant and equipment, additions to finance leases, additional investments and acquisitions and the company's share of similar costs for equity companies. CAPEX excludes the purchase of carbon emission credits.
- (d) In 2025, benzene and aromatic solvents are reported under the Downstream segment, whereas in 2024, they were reported under the Chemicals segment. The company has determined that the impact of this change is not material; therefore, the comparative period has not been recast.

Note 3. Investment and other income

Investment and other income included gains and losses on asset sales as follows:

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Proceeds from asset sales	11	4
Book value of asset sales	1	2
Gain (loss) on asset sales, before tax	10	2
Gain (loss) on asset sales, after tax	9	2

Note 4. Employee retirement benefits

The components of net benefit cost were as follows:

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Pension benefits:		
Service cost	47	46
Interest cost	93	91
Expected return on plan assets	(99)	(113)
Amortization of prior service cost	6	7
Amortization of actuarial loss (gain)	3	12
Net benefit cost	50	43
Other postretirement benefits:		
Service cost	1	4
Interest cost	5	6
Amortization of prior service cost (credit)	(1)	—
Amortization of actuarial loss (gain)	(2)	(2)
Net benefit cost	3	8

Note 5. Financing costs

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Debt-related interest	37	52
Capitalized interest	(27)	(41)
Net interest expense	10	11
Other interest	(12)	1
Total financing	(2)	12

Note 6. Long-term debt

	As at Mar 31	As at Dec 31
millions of Canadian dollars	2025	2024
Long-term debt	3,447	3,447
Finance leases	541	545
Total long-term debt	3,988	3,992

Note 7. Other long-term obligations

	As at Mar 31	As at Dec 31
millions of Canadian dollars	2025	2024
Employee retirement benefits (a)	842	846
Asset retirement obligations and other environmental liabilities (b)	2,620	2,641
Share-based incentive compensation liabilities	160	119
Operating lease liability (c)	145	144
Other obligations	117	120
Total other long-term obligations	3,884	3,870

(a) Total recorded employee retirement benefits obligations also included \$61 million in current liabilities (2024 - \$61 million).

(b) Total asset retirement obligations and other environmental liabilities also included \$291 million in current liabilities (2024 - \$291 million).

(c) Total operating lease liability also included \$98 million in current liabilities (2024 - \$100 million). In addition to the total operating lease liability, undiscounted commitments for leases not yet commenced totalled \$51 million (2024 - \$56 million).

Note 8. Financial and derivative instruments

Financial instruments

The fair value of the company's financial instruments is determined by reference to various market data and other appropriate valuation techniques. There are no material differences between the fair value of the company's financial instruments and the recorded carrying value. At March 31, 2025 and December 31, 2024, the fair value of long-term debt (\$3,447 million, excluding finance lease obligations) was primarily a level 2 measurement.

Derivative instruments

The company's size, strong capital structure and the complementary nature of its business segments reduce the company's enterprise-wide risk from changes in commodity prices, currency rates and interest rates. In addition, the company uses commodity-based contracts, including derivatives, to manage commodity price risk and to generate returns from trading. Commodity contracts held for trading purposes are presented in the Consolidated statement of income on a net basis in the line "Revenues" and in the Consolidated statement of cash flows in "Cash flows from (used in) operating activities". The company's commodity derivatives are not accounted for under hedge accounting.

Credit risk associated with the company's derivative position is mitigated by several factors, including the use of derivative clearing exchanges and the quality of and financial limits placed on derivative counterparties. The company maintains a system of controls that includes the authorization, reporting and monitoring of derivative activity.

The net notional long/(short) position of derivative instruments was:

	As at Mar 31	As at Dec 31
thousands of barrels	2025	2024
Crude	5,699	4,260
Products	(1,281)	(371)

Realized and unrealized gain/(loss) on derivative instruments recognized in the Consolidated statement of income is included in the following line on a before-tax basis:

	Three Months to March 31	
millions of Canadian dollars	2025	2024
Revenues	15	(24)

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The estimated fair value of derivative instruments, and the related hierarchy level for the fair value measurement, were as follows:

At March 31, 2025

millions of Canadian dollars

	Fair value				Effect of counterparty netting	Effect of collateral netting	Net carrying value
	Level 1	Level 2	Level 3	Total			
Assets							
Derivative assets (a)	50	54	—	104	(50)	—	54
Liabilities							
Derivative liabilities (b)	57	27	—	84	(50)	(7)	27

(a) Included in the Consolidated balance sheet line: "Materials, supplies and prepaid expenses", "Accounts receivable - net" and "Other assets, including intangibles - net".

(b) Included in the Consolidated balance sheet line: "Accounts payable and accrued liabilities" and "Other long-term obligations".

At December 31, 2024

millions of Canadian dollars

	Fair value				Effect of counterparty netting	Effect of collateral netting	Net carrying value
	Level 1	Level 2	Level 3	Total			
Assets							
Derivative assets (a)	38	21	—	59	(38)	—	21
Liabilities							
Derivative liabilities (b)	52	30	—	82	(38)	(14)	30

(a) Included in the Consolidated balance sheet line: "Materials, supplies and prepaid expenses", "Accounts receivable - net" and "Other assets, including intangibles - net".

(b) Included in the Consolidated balance sheet line: "Accounts payable and accrued liabilities" and "Other long-term obligations".

At March 31, 2025 and December 31, 2024, the company had \$22 million of collateral under a master netting arrangement not offset against the derivatives on the Consolidated balance sheet in "Accounts receivable - net", primarily related to initial margin requirements.

Note 9. Common shares

thousands of shares	As at Mar 31 2025	As at Dec 31 2024
Authorized	1,100,000	1,100,000
Outstanding	509,045	509,045

The company's common share activities are summarized below:

	Thousands of shares	Millions of dollars
Balance as at December 31, 2023	535,837	992
Purchases at stated value	(26,792)	(50)
Balance as at December 31, 2024	509,045	942
Purchases at stated value	—	—
Balance as at March 31, 2025	509,045	942

The following table provides the calculation of basic and diluted earnings per common share and the dividends declared by the company on its outstanding common shares:

	Three Months to March 31	
	2025	2024
Net income (loss) per common share – basic		
Net income (loss) (millions of Canadian dollars)	1,288	1,195
Weighted-average number of common shares outstanding (millions of shares)	509.0	535.8
Net income (loss) per common share (dollars)	2.53	2.23
Net income (loss) per common share – diluted		
Net income (loss) (millions of Canadian dollars)	1,288	1,195
Weighted-average number of common shares outstanding (millions of shares)	509.0	535.8
Effect of employee share-based awards (millions of shares)	1.2	1.1
Weighted-average number of common shares outstanding, assuming dilution (millions of shares)	510.2	536.9
Net income (loss) per common share (dollars)	2.52	2.23
Dividends per common share – declared (dollars)	0.72	0.60

Note 10. Other comprehensive income (loss) information

Changes in accumulated other comprehensive income (loss):

millions of Canadian dollars	2025	2024
Balance at January 1	(214)	(677)
Postretirement benefits liability adjustment:		
Current period change excluding amounts reclassified from accumulated other comprehensive income	12	4
Amounts reclassified from accumulated other comprehensive income	5	12
Balance at March 31	(197)	(661)

Amounts reclassified out of accumulated other comprehensive income (loss) – before-tax income (expense):

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Amortization of postretirement benefits liability adjustment included in net benefit cost (a)	(6)	(17)

(a) This accumulated other comprehensive income component is included in the computation of net benefit cost (note 4).

Income tax expense (credit) for components of other comprehensive income (loss):

millions of Canadian dollars	Three Months to March 31	
	2025	2024
Postretirement benefits liability adjustments:		
Postretirement benefits liability adjustment (excluding amortization)	4	1
Amortization of postretirement benefits liability adjustment included in net benefit cost	1	5
Total	5	6