PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Telesat Corporation Unaudited Interim Condensed Consolidated Statements of Income (Loss) For the periods ended September 30,

(in thousands of Canadian dollars, except per			Three i	mon	iths	Nine months					
share amounts)	Notes		2024		2023		2024		2023		
Revenue	4	\$	138,441	\$	175,086	\$	443,049	\$	538,260		
Operating expenses	5		(45,935)		(49,545)		(149,330)		(154,651)		
Depreciation			(32,233)		(47,058)		(100,272)		(140,067)		
Amortization			(2,807)		(3,164)		(8,438)		(9,927)		
Other operating gains (losses), net	6		2,272		(14)		2,254		344,899		
Operating income			59,738		75,305		187,263		578,514		
Interest expense	7		(59,443)		(67,748)		(185,815)		(205,171)		
Gain on repurchase of debt	12		21,368		68,072		193,690		221,462		
Interest and other income			15,668		16,181		57,033		48,764		
Gain (loss) on foreign exchange			35,675		(76,886)		(67,215)		181		
Income (loss) before income taxes			73,006		14,924		184,956		643,750		
Tax (expense) recovery	8		(5,164)		(18,433)		(40,192)		(99,820)		
Net income (loss)		\$	67,842	\$	(3,509)	\$	144,764	\$	543,930		
Net income (loss) attributable to:											
Telesat Corporation shareholders		\$	17,901	\$	(1,086)	\$	38,591	\$	146,653		
Non-controlling interest			49,941		(2,423)		106,173		397,277		
Č		\$	67,842	\$	(3,509)	\$	144,764	\$	543,930		
Net income (loss) per Telesat Corporation											
Shares attributable to Telesat											
Corporation shareholders											
Basic		\$	1.27	\$	(0.08)	\$	2.78	\$	10.98		
Diluted		\$	1.23	\$	(0.08)		2.68	\$	10.60		
Total Weighted Average Telesat											
Corporation Shares Outstanding											
Basic	16	1	4,046,257	1	3,576,099	1	13,888,334	1	3,354,723		
Diluted	16	1	6,059,104	1	3,576,099	1	15,813,555	1	5,161,977		

Telesat Corporation Unaudited Interim Condensed Consolidated Statements of Comprehensive Income (Loss) For the periods ended September 30,

	Three	mon	ths	Nine months				
(in thousands of Canadian dollars)	2024		2023		2024		2023	
Net income (loss)	\$ 67,842	\$	(3,509)	\$	144,764	\$	543,930	
Other comprehensive income (loss)								
Items that may be reclassified into profit or loss								
Foreign currency translation adjustments	(51,326)		58,015		89,755		8,124	
Total other comprehensive income (loss)	(51,326)		58,015		89,755		8,124	
Total comprehensive income (loss)	\$ 16,516	\$	54,506	\$	234,519	\$	552,054	
Total comprehensive income (loss) attributable to:								
Telesat Corporation shareholders	\$ 3,684	\$	14,541	\$	62,820	\$	149,195	
Non-controlling interest	12,832		39,965		171,699		402,859	
	\$ 16,516	\$	54,506	\$	234,519	\$	552,054	

Telesat Corporation
Unaudited Interim Condensed Consolidated Statements of Changes in Shareholders' Equity

(in thousands of Canadian dollars)	C	Telesat orporation Shares	cumulated earnings	e	Equity- settled mployee benefits reserve	tr	Foreign currency anslation reserve	1	Total reserves	Co	tal Telesat orporation areholders' equity	Non- controlling Interest	sh	Total areholders' equity
Balance as at January 1, 2023	\$	46,554	\$ 356,273	\$	57,756	\$	20,853	\$	78,609	\$	481,436	\$ 1,358,716	\$	1,840,152
Net income (loss)		_	146,653		_		_		_		146,653	397,277		543,930
of restricted share units Issuance of Public Shares on exercise of		3,032	11		(611)		_		(611)		2,432	(5,411)		(2,979)
stock options		29	_		_		_		_		29	(13)		16
Exchange of Limited Partnership units for Public Shares		1,457	21,118		2,375		1,344		3,719		26,294	(26,294)		_
Other comprehensive income (loss), net of tax (expense) recovery of \$Nil		_	_		_		2,542		2,542		2,542	5,582		8,124
Share-based compensation					6,446				6,446		6,446	19,652		26,098
Balance as at September 30, 2023	\$	51,072	\$ 524,055	\$	65,966	\$	24,739	\$	90,705	\$	665,832	\$ 1,749,509	\$	2,415,341
Balance as at October 1, 2023	\$	51,072	\$ 524,055	\$	65,966	\$	24,739	\$	90,705	\$	665,832	\$ 1,749,509	\$	2,415,341
Net income (loss)		_	10,465		_		_		_		10,465	28,875		39,340
of restricted share units		180	_		(50)		_		(50)		130	(282)		(152)
Exchange of Limited Partnership units for Public Shares		_	459		_		14		14		473	(473)		_
Other comprehensive income (loss), net of tax (expense) recovery of \$1,665		_	(921)		_		(15,952)		(15,952)		(16,873)	(45,621)		(62,494)
Share-based compensation		_	_		1,891		_		1,891		1,891	5,057		6,948
Balance as at December 31, 2023	\$	51,252	\$ 534,058	\$	67,807	\$	8,801	\$	76,608	\$	661,918	\$ 1,737,065	\$	2,398,983
Balance as at January 1, 2024	\$	51,252	\$ 534,058	\$	67,807	\$	8,801	\$	76,608	\$	661,918	\$ 1,737,065	\$	2,398,983
Net income (loss)		· —	38,591				_		_		38,591	106,173		144,764
Issuance of Public Shares on settlement of restricted share units, deferred share units, and performance share			,								2 3,2 2 2	,		
units		5,215	12,873		(1,071)		867		(204)		17,884	(22,719)		(4,835)
Other comprehensive income (loss), net of tax (expense) recovery of \$Nil		_	_		_		24,229		24,229		24,229	65,526		89,755
Share-based compensation		_	_		3,882		_		3,882		3,882	10,145		14,027
Balance as at September 30, 2024	\$	56,467	\$ 585,522	\$	70,618	\$	33,897	\$	104,515	\$	746,504	\$ 1,896,190	\$	2,642,694

Telesat Corporation Unaudited Interim Condensed Consolidated Balance Sheets

(in thousands of Canadian dollars)	Notes	Se	ptember 30, 2024	De	ecember 31, 2023
Assets					
Cash and cash equivalents		\$	1,077,399	\$	1,669,089
Trade and other receivables			61,155		78,289
Other current financial assets			219		631
Current income tax recoverable			9,035		16,510
Prepaid expenses and other current assets			116,837		52,169
Total current assets			1,264,645		1,816,688
Satellites, property and other equipment	4,9		1,838,641		1,260,298
Deferred tax assets			2,515		2,954
Other long-term financial assets			6,222		6,633
Long-term income tax recoverable			7,497		7,497
Other long-term assets	4		39,171		40,926
Intangible assets	4,10		685,673		692,756
Goodwill	10		2,487,797		2,446,603
Total assets		\$	6,332,161	\$	6,274,355
LIABILITIES					
Trade and other payables		\$	157,467	\$	43,626
Other current financial liabilities			42,775		29,061
Income taxes payable			4,382		1,921
Other current liabilities			68,523		63,119
Current indebtedness.	12		16,911		
Total current liabilities			290,058		137,727
Long-term indebtedness	12		2,911,284		3,197,019
Deferred tax liabilities			224,111		235,247
Other long-term financial liabilities			13,249		14,938
Other long-term liabilities			250,765		290,441
Total liabilities			3,689,467		3,875,372
SHAREHOLDERS' EQUITY					
Share capital	13		56,467		51,252
Accumulated earnings			585,522		534,058
Reserves			104,515		76,608
Total Telesat Corporation shareholders' equity			746,504		661,918
Non-controlling interest	14		1,896,190		1,737,065
Total shareholders' equity			2,642,694		2,398,983
Total liabilities and shareholders' equity		\$	6,332,161	\$	6,274,355

Telesat Corporation Unaudited Interim Condensed Consolidated Statements of Cash Flows For the nine months ended September 30

(in thousands of Canadian dollars)	Notes	2024	2023
Cash flows from operating activities			
Net income (loss)		\$ 144,764	\$ 543,930
Adjustments to reconcile net income (loss) to cash flows from operating activities:			
Depreciation		100,272	140,067
Amortization		8,438	9,927
Tax expense (recovery)		40,192	99,820
Interest expense		185,815	205,171
Interest income		(55,970)	(47,627)
(Gain) loss on foreign exchange		67,215	(181)
Share-based compensation		14,504	26,066
(Gain) loss on disposal of assets		366	(7)
Gain on disposal of subsidiaries	6	(2,620)	_
Gain on repurchase of debt		(193,690)	(221,462)
Deferred revenue amortization		(42,222)	(45,453)
Pension expense		4,232	4,254
C-band clearing income		_	(344,892)
Other		6,255	2,819
Income taxes paid, net of income tax received	21	(40,550)	(44,650)
Interest paid, net of interest received	21	(99,562)	(140,125)
Government grant received	21	2,364	972
Operating assets and liabilities	21	(75,647)	(31,640)
Net cash from operating activities		64,156	156,989
Cash flows (used in) generated from investing activities			
Cash payments related to satellite programs		(502,384)	(46,896)
Cash payments related to property and other equipment		(47,938)	(26,879)
Purchase of intangible assets		(52)	(13,211)
Net proceeds from disposal of subsidiaries	6	1,213	_
Government grant received		15,031	117
C-band clearing proceeds		<u></u>	351,438
Net cash (used in) generated from investing activities		(534,130)	264,569
Cash flows (used in) generated from financing activities			
Repurchase of indebtedness	12,21	(147,908)	(316,733)
Payments of principal on lease liabilities	21	(1,808)	(1,608)
Satellite performance incentive payments	21	(2,971)	(4,319)
Proceeds from exercise of stock options		_	27
share units		(5,396)	(2,719)
Net cash (used in) generated from financing activities		(158,083)	(325,352)
Effect of changes in exchange rates on cash and cash equivalents		36,367	1,046
Changes in cash and cash equivalents.		(591,690)	97,252
Cash and cash equivalents, beginning of period		1,669,089	1,677,792
Cash and cash equivalents, end of period		\$ 1,077,399	\$ 1,775,044

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

1. BACKGROUND OF THE COMPANY

Telesat Corporation was incorporated under the *Business Corporations Act* (British Columbia) in October 2020 and is headquartered in Ottawa, Canada.

References herein to "Telesat" or "Company" refer to Telesat Corporation and its subsidiaries.

The Company is a global satellite operator, providing mission-critical communications solutions to support the requirements of sophisticated satellite users throughout the world. The Company's state-of-the-art fleet consists of 15 geostationary satellites and the Canadian payload on Viasat-1.

The Company is building a constellation of low earth orbit ("LEO") satellites and integrated terrestrial infrastructure, called "Telesat Lightspeed". In January 2018, the first LEO satellite, LEO 1, was successfully launched into orbit. The LEO 1 satellite demonstrated certain key features of the Telesat Lightspeed system design, specifically the capability of the satellite and customer terminals to deliver a low latency broadband experience. In July 2023, the Company successfully launched its LEO 3 satellite into orbit, and it has since replaced LEO 1.

Telesat Corporation began trading on the Nasdaq Global Select Market and the Toronto Stock Exchange on November 19, 2021 under the ticker symbol "TSAT". Quarterly and annual financial statements, material change statements and other publicly available documents of the Company can be obtained from the U.S. Securities Exchange Commission ("SEC") at https://www.sec.gov and the System for Electronic Document Analysis and Retrieval ("SEDAR+") at https://www.sedarplus.ca.

Unless the context states or requires otherwise, references herein to the "financial statements" or similar terms refer to the unaudited interim condensed consolidated financial statements of Telesat.

On November 13, 2024, these financial statements were approved by the Audit Committee of the Board of Directors and authorized for issue.

2. BASIS OF PRESENTATION

Statement of Compliance

The financial statements represent the interim financial statements of the Company and its subsidiaries, on a consolidated basis, prepared in accordance with International Accounting Standard 34, *Interim Financial Reporting* ("IAS 34").

The financial statements should be read in conjunction with the December 31, 2023 consolidated financial statements of the Company. The financial statements use the same basis of presentation and accounting policies and critical accounting judgments and estimates as outlined in Notes 4 and 5 of the consolidated financial statements for the year ended December 31, 2023, with the exception of the changes outlined in Note 3, below.

The results of operations for the nine months ended September 30, 2024 are not necessarily indicative of the results that may be expected for the full fiscal year.

3. MATERIAL ACCOUNTING POLICY INFORMATION

Segment Reporting

As of January 1, 2024, the Company modified from reporting one operating segment to two operating segments. As a result, the comparative periods operating segment information has been restated. The two operating segments are geostationary ("GEO") and LEO. Transactions that do not belong to a particular operating segment such as certain corporate entities are reported within "Other". For additional details on the change in operating segments, refer to Note 4.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

3. MATERIAL ACCOUNTING POLICY INFORMATION (cont.)

Operating segments are reported in a manner consistent with the internal reporting provided to the Company's Chief Operating Decision Maker ("CODM"), who is the Company's Chief Executive Officer.

Impairment of Goodwill and Indefinite Life Intangible Assets

An assessment for impairment of goodwill and indefinite life intangible assets is performed annually, or more frequently whenever events or changes in circumstances indicate that the carrying amounts of these assets are likely to exceed their recoverable amount.

Up to the year ended December 31, 2023, goodwill was tested for impairment at the entity-level which represented the lowest level within the Company at which the goodwill was monitored for internal management purposes. Due to the changes made to the operating segments explained in Note 4, as of January 1, 2024, the Company reallocated its goodwill to GEO and LEO segments on a relative fair value basis which are now considered to be the lowest level at which the associated goodwill is monitored for the purpose of impairment.

Future Changes in Accounting Policies

The International Accounting Standards Board ("IASB") periodically issues new and amended accounting standards. The new and amended standards determined to be applicable to the Company are disclosed below. The remaining new and amended standards have been excluded as they are not applicable.

IFRS 18, Presentation and Disclosures of Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosures of Financial Statements* ("IFRS 18") with the aim of improving companies' reporting of financial performance and giving investors a better basis for analyzing and comparing companies.

IFRS 18 introduces three new sets of requirements:

- 1) Improved comparability in the statement of profit or loss (income statement) which introduces three defined categories for income and expenses: operating, investing and financing. These changes would require all companies to use the same structure of the income statement and provide new defined subtotals, including operating profit.
- 2) Enhanced transparency of management-defined performance measures which would require companies to disclose explanations of those company specific measures that are related to the income statement.
- 3) More useful grouping of information in the financial statements which provides enhanced guidance on how to organize information and whether to provide it in the primary financial statements or in the notes.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with early adoption permitted.

The Company is currently evaluating the impact of this new standard.

4. SEGMENT INFORMATION

Beginning in the first quarter of 2024, Telesat modified its operating segments to align with changes to the internal reporting being provided to the CODM. The CODM is provided with information to review the operating results, assess performance of the operations and make capital allocation decisions at the operating segment level comprising GEO and LEO. The accounting policies of the reportable segments are the same as those described in Note 2 and Note 3 above.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

4. SEGMENT INFORMATION (cont.)

The segment information regularly reviewed by the CODM and the reconciliation thereof to the net income (loss) as well as the capital expenditures by operating segment are included in the following tables:

Nine months ended September 30, 2024	GEO		LEO		Other ⁽³⁾	Co	nsolidated
Revenue	\$ 429,404	\$	13,645	\$	_	\$	443,049
Operating expenses, net of share-based							
compensation and non-recurring items ⁽¹⁾	 (83,435)		(46,556)		(2,770)		(132,761)
Adjusted EBITDA ⁽¹⁾	\$ 345,969	\$	(32,911)	\$	(2,770)		310,288
Share-based compensation							(14,504)
Non-recurring items ⁽²⁾							(2,065)
Depreciation							(100,272)
Amortization							(8,438)
Other operating gains (losses), net							2,254
Operating income							187,263
Interest expense							(185,815)
Interest and other income							57,033
Gain on repurchase of debt							193,690
Gain (loss) on foreign exchange							(67,215)
Income (loss) before income taxes							184,956
Tax (expense) recovery							(40,192)
Net income (loss)						\$	144,764
Capital expenditures	\$ 4,041	\$	656,632	\$		\$	660,673
					- (*)		
Three months ended September 30, 2024	 GEO		LEO	_	Other ⁽³⁾		nsolidated
Revenue	\$ GEO 137,337	\$	1,104	\$	Other ⁽³⁾	Co	138,441
Revenue Operating expenses, net of share-based	\$ 137,337	\$	1,104	\$	_		138,441
Revenue	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197)
Revenue	\$ 137,337	\$ <u>\$</u>	1,104	\$ <u>\$</u>	_		138,441 (42,197) 96,244
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation. Non-recurring items ⁽²⁾ . Depreciation.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation. Non-recurring items ⁽²⁾ . Depreciation. Amortization. Other operating gains (losses), net. Operating income.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation. Non-recurring items ⁽²⁾ . Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net Operating income Interest expense. Interest and other income Gain on repurchase of debt	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668 21,368
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1). Adjusted EBITDA(1). Share-based compensation. Non-recurring items(2). Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense. Interest and other income. Gain on repurchase of debt. Gain (loss) on foreign exchange.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668 21,368 35,675
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1). Adjusted EBITDA(1). Share-based compensation. Non-recurring items(2). Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense. Interest and other income. Gain on repurchase of debt. Gain (loss) on foreign exchange. Income (loss) before income taxes.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668 21,368 35,675 73,006
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1) Adjusted EBITDA(1) Share-based compensation Non-recurring items(2) Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income Gain on repurchase of debt Gain (loss) on foreign exchange Income (loss) before income taxes Tax (expense) recovery	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668 21,368 35,675 73,006 (5,164)
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1). Adjusted EBITDA(1). Share-based compensation. Non-recurring items(2). Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense. Interest and other income. Gain on repurchase of debt. Gain (loss) on foreign exchange. Income (loss) before income taxes.	 137,337 (26,869)		1,104 (13,686)	_	(1,642)		138,441 (42,197) 96,244 (3,061) (677) (32,233) (2,807) 2,272 59,738 (59,443) 15,668 21,368 35,675 73,006

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

4. SEGMENT INFORMATION (cont.)

Nine months ended September 30, 2023	GEO		LEO		Other ⁽³⁾	Co	nsolidated
Revenue	\$ 530,599	\$	7,661	\$	_	\$	538,260
Operating expenses, net of share-based							
compensation and non-recurring items(1)	 (85,092)		(40,902)		(1,898)		(127,892)
Adjusted EBITDA ⁽¹⁾	\$ 445,507	\$	(33,241)	\$	(1,898)		410,368
Share-based compensation							(26,066)
Non-recurring items ⁽²⁾							(693)
Depreciation							(140,067)
Amortization							(9,927)
Other operating gains (losses), net							344,899
Operating income							578,514
Interest expense							(205,171)
Interest and other income							48,764
Gain on repurchase of debt							221,462
Gain (loss) on foreign exchange							181
Income (loss) before income taxes							643,750
Tax (expense) recovery							(99,820)
Net income (loss)						\$	543,930
Capital expenditures	\$ 20,787	\$	57,539	\$	_	\$	78,326
Three months ended September 30, 2023	 GEO		LEO	_	Other ⁽³⁾	Co	nsolidated
Revenue	\$ GEO 171,768	\$	3,318	\$	Other ⁽³⁾	Co \$	175,086
Revenue Operating expenses, net of share-based	\$ 171,768	\$	3,318	\$	_		175,086
Revenue	\$ 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276)
Revenue Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾	\$ 171,768	\$ <u>\$</u>	3,318	\$ <u>\$</u>	_		175,086 (42,276) 132,810
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation.	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation. Non-recurring items ⁽²⁾ .	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ . Adjusted EBITDA ⁽¹⁾ . Share-based compensation. Non-recurring items ⁽²⁾ . Depreciation. Amortization. Other operating gains (losses), net. Operating income.	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1). Adjusted EBITDA(1). Share-based compensation. Non-recurring items(2). Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense.	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748) 16,181
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1). Adjusted EBITDA(1). Share-based compensation. Non-recurring items(2). Depreciation. Amortization. Other operating gains (losses), net. Operating income. Interest expense.	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748)
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748) 16,181
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1) Adjusted EBITDA(1) Share-based compensation Non-recurring items(2) Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income Gain on repurchase of debt	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748) 16,181 68,072
Revenue. Operating expenses, net of share-based compensation and non-recurring items ⁽¹⁾ Adjusted EBITDA ⁽¹⁾ Share-based compensation Non-recurring items ⁽²⁾ Depreciation Amortization Other operating gains (losses), net Operating income Interest expense. Interest and other income Gain on repurchase of debt Gain (loss) on foreign exchange	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748) 16,181 68,072 (76,886)
Revenue. Operating expenses, net of share-based compensation and non-recurring items(1) Adjusted EBITDA(1) Share-based compensation Non-recurring items(2) Depreciation Amortization Other operating gains (losses), net Operating income Interest expense Interest and other income Gain on repurchase of debt Gain (loss) on foreign exchange Income (loss) before income taxes	 171,768 (25,485)		3,318 (16,279)		(512)		175,086 (42,276) 132,810 (7,060) (209) (47,058) (3,164) (14) 75,305 (67,748) 16,181 68,072 (76,886) 14,924

⁽¹⁾ The performance of each segment is evaluated by the CODM based on Adjusted EBITDA. Adjusted EBITDA is defined as operating income (excluding certain operating expenses such as share-based compensation expenses and unusual and non-recurring items, including restructuring related expenses) before interest expense, taxes, depreciation and amortization. Adjusted EBITDA margin is used to measure Telesat's operating performance. Adjusted EBITDA does not have any standardized meaning prescribed by IFRS and is therefore unlikely to be comparable to similar measures presented by other issuers.

⁽²⁾ Non-recurring payments includes severance payments and special compensation and benefits for executives and employees.

⁽³⁾ Transactions that do not belong to a particular operating segment such as certain corporate entities are reported within "Other".

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

4. SEGMENT INFORMATION (cont.)

Service Revenue

The Company derives revenue from the following services:

Broadcast — Direct-to-home television, video distribution and contribution, and occasional use services.

Enterprise — Telecommunication carrier and integrator, government, consumer broadband, resource, maritime and aeronautical, retail and satellite operator services.

Consulting and other — Consulting services related to space and earth segments, government studies, satellite control services, and research and development.

Consolidated

Revenue derived from the above services was as follows:

	Three mor			ths ended iber 30,		
	2024	2023(1)	2024		2023(1)	
Broadcast	\$ 71,949	\$ 85,146	\$ 217,923	\$	257,015	
Enterprise	63,133	83,718	203,096		264,836	
Consulting and other	 3,359	 6,222	22,030		16,409	
Revenue	\$ 138,441	\$ 175,086	\$ 443,049	\$	538,260	

Operating Segments

Revenue derived from the GEO operating segment was as follows:

	Three mor		Nine mon Septem		
	2024	2023	2024		2023
Broadcast	\$ 71,949	\$ 85,146	\$ 217,923	\$	257,015
Enterprise	63,133	83,718	203,096		264,836
Consulting and other	 2,255	 2,904	 8,385		8,748
Revenue	\$ 137,337	\$ 171,768	\$ 429,404	\$	530,599

⁽¹⁾ Revenue between Enterprise and Consulting and other were reclassified to correspond to the presentation in the current year.

Revenue derived from the LEO operating segment was \$1,104 and \$13,645 for three and nine months ended September 30, 2024 (three and nine months ended September 30, 2023 — \$3,318 and \$7,661). All revenue from the LEO segment was attributed to Consulting and other for the periods presented.

Equipment sales

Equipment sales included within the various services were as follows:

	Three mor Septem			ended 30,		
	2024	2023		2024		2023
Broadcast	\$ _	\$ 6	\$	_	\$	16
Enterprise	339	2,127		6,029		10,755
Equipment sales	\$ 339	\$ 2,133	\$	6,029	\$	10,771

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

4. SEGMENT INFORMATION (cont.)

All revenue from equipment sales relate to the GEO segment.

Geographic Information

Revenue by geographic region was based on the point of origin of the revenue, which was the destination of the billing invoice, and was allocated as follows:

	Three mon Septem				onths ended ember 30,			
	2024	2023	-	2024		2023		
Canada	\$ 64,333	\$ 82,691	\$	200,873	\$	253,370		
United States	50,815	61,933		167,974		183,779		
Latin America & Caribbean	9,293	8,903		27,366		36,782		
Europe, Middle East & Africa	8,077	8,645		24,079		26,844		
Asia & Australia	5,923	12,914		22,757		37,485		
Revenue	\$ 138,441	\$ 175,086	\$	443,049	\$	538,260		

For the three and nine months ended September 30, 2024 and 2023, the revenue from the LEO segment was from the United States geographic region.

The satellites and intangible assets have been classified based on ownership. Satellites, property and other equipment, and intangible assets by geographic region were allocated as follows:

As at,	Se	eptember 30, 2024	De	cember 31, 2023
Canada	\$	1,398,704	\$	782,639
United Kingdom		415,527		446,194
United States		14,399		18,035
Europe, Middle East & Africa (excluding United Kingdom)		8,427		11,395
All others		1,584		2,035
Satellites, property and other equipment	\$	1,838,641	\$	1,260,298
As at,	Se	eptember 30, 2024	De	ecember 31, 2023
Canada	\$	645,808	\$	650,528
United States		26,439		25,999
Latin America & Caribbean		9,766		11,963
All others		3,660		4,266
Intangible assets	\$	685,673	\$	692,756
Other long-term assets by geographic region were allocated as follows:				
As at,	Se	eptember 30, 2024	De	cember 31, 2023
Canada	\$	39,171	\$	40,926
Other long-term assets	\$	39,171	\$	40,926

Goodwill was not allocated to geographic regions.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

4. SEGMENT INFORMATION (cont.)

Major Customers

For the three and nine months ended September 30, 2024 and 2023, there were two significant customers each representing more than 10% of consolidated revenue.

5. OPERATING EXPENSES

	Three mon Septem		Nine months ended September 30,					
	2024	2023		2024	2023			
Compensation and employee benefits $^{(a)}$	\$ 22,085	\$ 27,020	\$	75,756	\$	88,768		
Other operating expenses ^(b)	17,636	12,156		45,572		36,143		
Cost of sales $^{(c)}$	 6,214	 10,369		28,002		29,740		
Operating expenses	\$ 45,935	\$ 49,545	\$	149,330	\$	154,651		

⁽a) Compensation and employee benefits included salaries, bonuses, commissions, post-employment benefits and charges arising from share-based compensation.

6. OTHER OPERATING GAINS (LOSSES), NET

	Three mor Septem		Nine months ended September 30,				
	 2024	2023		2024		2023	
Gain (loss) on disposal of assets	\$ (348)	\$ (14)	\$	(366)	\$	7	
Gain on disposal of subsidiaries	2,620			2,620			
C-band clearing income				_		344,892	
Other operating gains (losses), net	\$ 2,272	\$ (14)	\$	2,254	\$	344,899	

Gain on disposal of subsidiaries

In August 2024, Telesat sold its interest in wholly-owned subsidiaries, Infosat Communications LP and Infosat Communications GP, to a third party. Proceeds of \$5.6 million included the purchase price of \$3.25 million and a working capital adjustment of \$2.3 million.

Cash flows associated with the disposal in the three and nine months ended September 30, 2024 were \$1.2 million. This balance consisted of \$2.9 million consideration received, net of cash previously held in the subsidiaries of \$1.7 million.

The remaining consideration, including the working capital adjustment, is to be received in the fourth quarter of 2024.

⁽b) Other operating expenses included general and administrative expenses, marketing expenses, in-orbit insurance expenses, professional fees and facility costs. The balance for the three and nine months ended September 30, 2024 included \$0.4 million and \$1.5 million of leases not capitalized due to exemptions and variable lease payments not included in the measurement of the lease liabilities (three and nine months ended September 30, 2023 — \$0.3 million and \$1.4 million).

⁽c) Cost of sales included the cost of third-party satellite capacity, the cost of equipment sales and other costs directly attributable to fulfilling the Company's obligations under customer contracts.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

6. OTHER OPERATING GAINS (LOSSES), NET (cont.)

Summarized financial information relating to the disposal of the subsidiaries is shown below:

	Sep	2024
Net proceeds, including working capital adjustments	\$	5,597
Carrying value		
Assets		3,759
Liabilities		(782)
		2,977
Gain on disposal	\$	2,620

C-Band Clearing

In 2020, the United States Federal Communications Commission adopted a Report and Order in connection with the clearing of a 300 MHz band of C-band downlink spectrum between 3,700 and 4,000 MHz to support the deployment of terrestrial 5G services in the United States.

An amount of US\$259.6 million was accrued during the nine months ended September 30, 2023, relating to accelerated clearing of the C-band spectrum, and the proceeds were subsequently received later in 2023.

7. INTEREST EXPENSE

	Three mor	 	Nine months ended September 30,					
	2024	2023		2024		2023		
Interest on indebtedness	\$ 55,455	\$ 63,360	\$	173,411	\$	191,538		
Interest on satellite performance incentive payments	278	357		881		1,131		
Interest on significant financing component	3,371	3,853		10,518		11,945		
Interest on employee benefit plans	(38)	(195)		(116)		(583)		
Interest on leases	 377	373		1,121		1,140		
Interest expense	\$ 59,443	\$ 67,748	\$	185,815	\$	205,171		

8. INCOME TAXES

	Three mon Septem		Nine months ended September 30,					
	2024	2023		2024	2023			
Current tax expense (recovery)	\$ 10,988	\$ 14,531	\$	50,094	\$	55,559		
Deferred tax expense (recovery)	(5,824)	3,902		(9,902)		44,261		
Tax expense (recovery)	\$ 5,164	\$ 18,433	\$	40,192	\$	99,820		

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

8. INCOME TAXES (cont.)

A reconciliation of the statutory income tax rate, which is a composite of Canadian federal and provincial rates, to the effective income tax rate was as follows:

	Three months ended September 30,				Nine months ended September 30,				
		2024		2023	2024			2023	
Income (loss) before tax	\$	73,006	\$	14,924	\$	184,956	\$	643,750	
Multiplied by the statutory income tax rates		26.40%		26.43%		26.40%		26.43%	
		19,274		3,944		48,828		170,143	
Income tax recorded at rates different from the									
Canadian tax rate		(578)		(7,846)		(8,452)		(11,421)	
Permanent differences ⁽¹⁾		(8,626)		8,153		(10,895)		(63,076)	
Effect on deferred tax balances due to the change in income tax rates				_				(102)	
Effect of temporary differences not recognized								(102)	
as deferred tax assets		(5,568)		17,350		12,994		6,687	
Change in estimates related to prior periods		(293)		(139)		(255)		(2,152)	
Foreign exchange		1,065		(2,825)		(1,972)		(421)	
Other ⁽¹⁾		(110)		(204)		(56)		162	
Tax expense (recovery)	\$	5,164	\$	18,433	\$	40,192	\$	99,820	
Effective income tax rate		7.07%		123.51%		21.73%		15.51%	

⁽¹⁾ The amounts for the three and nine months ended September 30, 2023 reflect the adjustments made as a result of the adoption of the amendments to *IAS 12, Income Taxes* ("IAS 12") effective for annual period beginning January 1, 2023.

9. SATELLITES, PROPERTY AND OTHER EQUIPMENT

For the nine months ended September 30, 2024, the Company had additions of \$660.7 million (September 30, 2023 — \$78.3 million) primarily related to purchases associated with the LEO program (September 30, 2023 — primarily related to purchases associated with the LEO program and the purchase of a geostationary satellite).

10. GOODWILL AND INTANGIBLE ASSETS

Indefinite life intangible assets are tested for impairment at the cash generating unit level. An assessment is performed annually, or more frequently whenever events or changes in circumstances indicate that the carrying amounts of these assets are likely to exceed their recoverable amount.

As stated in Note 4, commencing on January 1, 2024, Telesat reports on two operating segments — GEO and LEO, which are considered to be the lowest-level within the Company at which goodwill is monitored for impairment. As such, the goodwill was allocated as of January 1, 2024 to and is tested for impairment at the GEO and LEO operating segment levels rather than the previous entity levels.

The most sensitive assumptions were reviewed to determine whether or not there were any changes in the assumptions from the valuation that was performed at the end of 2023. Based upon this review, there was no impairment on goodwill, orbital slots or trade name.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

11. LEASE LIABILITIES

The expected undiscounted contractual cash flows of the lease liabilities as at September 30, 2024 were as follows:

Re	emainder							
	2024	2025	2026	2027	2028	T	hereafter	Total
\$	841	\$ 3,380	\$ 3,472	\$ 3.382	\$ 3,430	\$	31,759	\$ 46,264

The undiscounted contractual cash flows included \$12.9 million of interest payments.

12. INDEBTEDNESS

As at,	Sej	ptember 30, 2024	De	ecember 31, 2023
Senior Secured Credit Facilities		_		_
Revolving Credit Facility	\$	_	\$	_
Term Loan B – U.S. Facility ⁽¹⁾				
(September 30, 2024 – US\$1,333,031 and December 31, 2023 – US\$1,421,767)		1,802,924		1,882,846
Senior Unsecured Notes ⁽²⁾				
(September 30, 2024 – US\$221,250 and December 31, 2023 – US\$295,000)		299,240		390,669
2026 Senior Secured Notes ⁽³⁾ (September 30, 2024 – US\$387,047 and December 31, 2023 – US\$399,040)		523,481		528,449
Senior Secured Notes ⁽⁴⁾		,		,
(September 30, 2024 – US\$224,995 and December 31, 2023 – US\$299,995)		304,306		397,283
		2,929,951		3,199,247
Deferred financing costs, prepayment options and loss on repayment		(1,756)		(2,228)
		2,928,195		3,197,019
Less: current indebtedness		(16,911)		_
Long-term indebtedness	\$	2,911,284	\$	3,197,019

⁽¹⁾ On December 6, 2019, Telesat Canada entered into a new amended and restated Credit Agreement with a syndicate of banks which provides for the extension of credit under the Senior Secured Credit Facilities ("Senior Secured Credit Facilities"). The Senior Secured Credit Facilities are comprised of two tranches — a revolving credit facility ("Revolving facility") of up to \$200.0 million US dollars maturing in December 2024 and Term Loan B — U.S. Facility of US\$1,908.5 million maturing in December 2026.

During the nine months ended September 30, 2024, Telesat repurchased a portion of Term Loan B — U.S. Facility with a principal amount of \$121.1 million (US\$88.7 million) in exchange for \$61.1 million (US\$44.8 million). Of this balance, Telesat repurchased a portion of Term Loan B — U.S. Facility in the three months ended September 30, 2024 with a principal amount of \$40.9 million (US\$30.0 million) in exchange for \$19.4 million (US\$14.3 million).

During the three and nine months ended September 30, 2023, Telesat repurchased a portion of Term Loan B — U.S. Facility with a principal amount of \$141.2 million (US\$104.5 million) for retirement in exchange for \$106.6 million (US\$78.9 million).

(2) On October 11, 2019, Telesat Canada issued, through a private placement, US\$550 million of 6.5% Senior Unsecured Notes, which mature in October 2027 ("Senior Unsecured Notes").

During the nine months ended September 30, 2024, Telesat repurchased Senior Unsecured Notes, with a principal amount of \$100.4 million (US\$73.8 million) in exchange for \$30.4 million (US\$22.3 million).

There were no repurchases during the three months ended September 30, 2024.

During the nine months ended September 30, 2023, Telesat repurchased Senior Unsecured Notes with a principal amount of \$128.9 million (US\$95.0 million) in exchange for \$53.7 million (US\$39.5 million).

There were no repurchases during the three months ended September 30, 2023.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

12. INDEBTEDNESS (cont.)

(3) On December 6, 2019, Telesat Canada issued, through a private placement, US\$400 million 4.875% Senior Secured Notes, which mature in June 2027 ("Senior Secured Notes").

During the nine months ended September 30, 2024, Telesat repurchased Senior Secured Notes with a principal amount of \$103.3 million (US\$75.0 million) in exchange for \$48.4 million (US\$35.1 million).

There were no repurchases during the three months ended September 30, 2024.

During the nine months ended September 30, 2023, Telesat repurchased Senior Secured Notes with a principal amount of \$133.6 million (US\$100.0 million) in exchange for \$77.0 million (US\$57.6 million). During the three months ended September 30, 2023, Telesat repurchased Senior Secured Notes with a principal amount of \$9.2 million (US\$6.9 million) in exchange for \$5.5 million (US\$4.1 million).

(4) On April 27, 2021, Telesat Canada issued, through a private placement, US\$500 million in aggregate principal amount of 5.625% Senior Secured Notes maturing on December 6, 2026 ("2026 Senior Secured Notes").

During the nine months ended September 30, 2024, Telesat repurchased 2026 Senior Secured Notes with a principal amount of \$16.4 million (US\$12.0 million) in exchange for \$8.0 million (US\$5.9 million).

There were no repurchases during the three months ended September 30, 2024.

During the nine months ended September 30, 2023, Telesat repurchased 2026 Senior Secured Notes with a principal amount of \$134.5 million (US\$101.0 million) in exchange for \$79.6 million (US\$59.7 million). During the three months ended September 30, 2023, Telesat repurchased 2026 Senior Secured Notes with a principal amount of \$75.6 million (US\$57.3 million) in exchange for \$45.5 million (US\$34.5 million).

As a result of the repurchases of the Senior Unsecured Notes, Senior Secured Notes, the 2026 Senior Secured Notes and the Term Loan B — U.S. Facility for the nine months ended September 30, 2024, a gain on repurchase of debt of \$193.7 million was recorded, inclusive of a write-off of the related debt costs and prepayment options of \$0.4 million. During the three months ended September 30, 2024, a gain on repurchase of debt of \$21.4 million was recorded, inclusive of a write-off of the related debt costs and prepayment options of \$0.1 million.

As a result of the repurchases of the Senior Unsecured Notes, Senior Secured Notes and the 2026 Senior Secured Notes and the Term Loan B — U.S. Facility for the nine months ended September 30, 2023, a gain on repurchase of debt of \$221.5 million was recorded, inclusive of a write-off of the related debt costs and prepayment options of \$0.1 million. During the three months ended September 30, 2023, a gain on repurchase of debt of \$68.1 million was recorded, inclusive of a write-off of the related debt costs and prepayment options of \$0.1 million.

13. SHARE CAPITAL

The Class A Common shares together with the Class B Variable Voting shares represent the Telesat Corporation's Public Shares ("Telesat Public Shares"). The Class C Fully Voting shares and Class C Limited Voting shares shall be referred to as ("Class C Shares"). The Telesat Public Shares and Class C Shares together represent Telesat Corporation Shares ("Telesat Corporation Shares").

The number of shares and stated value of the outstanding shares were as follows:

	Septem 20	30,	Decem 20	ber ()23	,	
	Number of shares		Stated value	Number of shares		Stated value
Telesat Public Shares	13,940,086	\$	50,127	13,497,501	\$	44,912
Class C Shares	112,841		6,340	112,841		6,340
	14,052,927	\$	56,467	13,610,342	\$	51,252

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

13. SHARE CAPITAL (cont.)

The breakdown of the number of Telesat Public Shares, as at September 30, 2024, was as follows:

Telesat Public shares

Class A Common shares	2,016,982
Class B Variable Voting shares	11,923,104
Total Telesat Public shares	13,940,086

The number of Class A Common shares and Class B Variable Voting shares in the table above is based on information available to the Company as at September 30, 2024.

In addition, the Company has one Class A Special Voting Share, one Class B Special Voting Share, one Class C Special Voting Share and one Golden Share outstanding, each with a nominal stated value as at September 30, 2024 and December 31, 2023. The voting rights of the Special Voting Shares and the Golden Share are more fully described in the Company's Annual Report filed on Form 20-F for the year ended December 31, 2023 that can be obtained on the SEC's website at https://www.sec.gov and on the SEDAR+ at https://www.sec.gov and on the SEDAR+ at https://www.sec.gov and on the SEDAR+ at https://www.sedarplus.ca.

During the nine months ended September 30, 2024, 741,633 Restricted Share Units ("RSUs") were settled for 356,127 Telesat Public Shares, on a net settlement basis (nine months ended September 30, 2023 — 511,157 RSUs were settled for 260,247 Telesat Public Shares, on a net settlement basis).

During the nine months ended September 30, 2024, 12,434 Deferred Share Units ("DSUs") were settled for an equal number of Telesat Public Shares (nine months ended September 30, 2023 — Nil).

During the nine months ended September 30, 2024, 93,896 Performance Share Units ("PSU") were settled for 67,281 Telesat Public Shares (nine months ended September 30, 2023 — Nil).

During the nine months ended September 30, 2024, 6,743 options were exercised in exchange for an equal number of Telesat Public Shares (nine months ended September 30, 2023 — 1,000)

During the nine months ended September 30, 2023, 532,473 Telesat Public Shares were issued in exchange for an equal number of Class B Limited Partnership units ("LP Units"). There were no exchanges of LP Units in the nine months ended September 30, 2024.

The number and stated value of the outstanding LP Units of Telesat Partnership LP (the "Partnership") as at September 30, 2024 and December 31, 2023 were as follows:

	Number of units	Stated value
Class A and Class B LP Units	18,321,792	\$ 50,141
Class C LP Units	18,098,362	38,893
	36,420,154	\$ 89,034

On consolidation into Telesat Corporation, the stated value of the LP Units is included under non-controlling interest.

14. NON-CONTROLLING INTEREST

Non-controlling interests represent equity interests in the Partnership that are not attributable to the Company. As at September 30, 2024, Telesat Corporation held a general partnership interest representing approximately 28% economic interest in the Partnership (December 31, 2023 — approximately 27%). The remaining 72% economic interest represents exchangeable units held by the limited partnership unit holders (December 31, 2023 — 73%).

Net income (loss) attributable to non-controlling interests represents the non-controlling interests' portion of the Partnership's net income (loss).

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

15. SHARE-BASED COMPENSATION PLANS

On November 19, 2021, Telesat Corporation adopted an omnibus long-term incentive plan ("Omnibus Plan"). The Omnibus Plan allows for a variety of equity-based awards including stock options, RSUs, DSUs and PSUs. The stock options, RSUs, DSUs and PSUs are collectively referred to as "Award". Each Award will represent the right to receive Public Shares or, in the case of PSUs, RSUs or DSUs, Public Shares or cash, in accordance with the terms of the Omnibus Plan.

Telesat Holdings Inc. (the predecessor entity to Telesat Canada and Telesat Corporation) adopted a management stock incentive plan in September 2008, as amended (the "2008 Telesat Plan") and a second management stock incentive plan in April 2013, as amended (the "2013 Telesat Plan"). In the first half of 2021, Telesat Canada also adopted a restricted share unit plan (the "RSU Plan" together with the 2008 Telesat Plan and 2013 Telesat Plan, the "Historic Plan").

The changes in number of time vesting stock options outstanding and their weighted average exercise price under the Omnibus Plan and Historic Plan have been summarized below:

	Histor	ic pl	an	Omnib	lan		
	Number of options	ave	Weighted erage exercise price	Number of options	Weighted average exercis price		
Outstanding, January 1, 2024	199,634	\$	38.76	803,265	\$	13.38	
Forfeited	(2,068)			_			
Expired	(144,938)						
Exercised				(6,743)			
Outstanding September 30, 2024	52,628	\$	70.83	796,522	\$	13.40	

The movement under the Historic Plan was as follows:

	RSUs with time criteria	RSUs with time and performance criteria
Outstanding, January 1, 2024	517,688	124,080
Settled	(455,648)	
Outstanding, September 30, 2024.	62,040	124,080

The movement under the Omnibus Plan was as follows:

	RSUs with time criteria	PSUs with time and performance criteria	DSUs
Outstanding, January 1, 2024	784,725	375,137	124,616
Granted	504,670	410,888	62,650
Settled	(285,985)	(93,896)	(12,434)
Forfeited	(17,792)		<u> </u>
Outstanding, September 30, 2024	985,618	692,129	174,832

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

16. EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the net income (loss) for the period attributable to shareholders of each class of shares by the weighted average number of shares outstanding during the period.

Diluted earnings per share is calculated to give effect to equity Awards.

The following table presents reconciliations of the numerators of the basic and diluted per share computations:

	Three mont Septemb				Nine mont Septem				
	2024	2023			2024		2023		
Net income (loss) attributable to Telesat Corporation Shares	\$ 17,901	\$	(1,085)	\$	38,591	\$	146,653		
Effect of diluted securities Diluted net income (loss) attributable	 1,852	_	<u> </u>	_	3,789		14,064		
to Telesat Corporation Shares	\$ 19,753	\$	(1,085)	\$	42,380	\$	160,717		

The following table presents reconciliations of the denominators of the basic and diluted per share computations:

	Three months September		Nine montl Septemb	
	2024		2024	2023
Basic total weighted average number of Telesat Corporation Shares	14046057	12.57(.000	12.000.224	12.254.522
outstanding	14,046,257	13,576,099	13,888,334	13,354,723
Effect of diluted securities				
Stock options	48,137	_	18,437	33,911
RSUs	1,173,594	_	1,194,740	1,433,410
DSUs	168,020	_	148,120	81,976
PSUs	623,096		563,924	257,957
Diluted total weighted average number of Telesat Corporation Shares				
outstanding	16,059,104	13,576,099	15,813,555	15,161,977

Effect of diluted securities represents Telesat Public Shares and Class C Shares assumed to be issued for no consideration. The difference between the number of Telesat Public Shares and Class C Shares assumed issued on exercise and the number of Telesat Public Shares and Class C Shares assumed repurchased are treated as an issue of common shares for no consideration.

The earnings per share for the three and nine months ended September 30, 2023 reflect the adjustment as a result of adoption of amendments to *IAS 12*, effective for annual period beginning January 1, 2023.

For the purpose of earnings per share, all of the Telesat Public Shares and Class C Shares have equivalent economic rights.

17. GOVERNMENT GRANT

In May 2019, Telesat entered into an agreement for a non-refundable government contribution of a value up to \$85 million for a period until December 31, 2024 relating to the Telesat Lightspeed constellation.

For the nine months ended September 30, 2024, the Company recorded \$12.3 million relating to the agreement (Nine months ended September 30, 2023 — \$12.9 million).

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

17. GOVERNMENT GRANT (cont.)

Of the amount recorded in the nine months ended September 30, 2024, \$3.8 million was recorded as a reduction to satellites, property and other equipment and \$8.5 million was recorded as a reduction to operating expenses (Nine months ended September 30, 2023 — \$9.8 million was recorded as a reduction to satellites, property and other equipment and \$3.1 million was recorded as a reduction to operating expenses).

18. CAPITAL DISCLOSURES

The Senior Secured Credit Facilities, Senior Secured Notes and 2026 Senior Secured Notes are secured by substantially all of the Company's assets, excluding the assets of unrestricted subsidiaries. If the Revolving Facility is drawn, the Senior Secured Credit Facilities require the Company to comply with a first lien net leverage ratio test. As at September 30, 2024, the first lien net leverage ratio was 5.22:1.00, which was less than the maximum test ratio of 5.75:1.00.

The Company's operating results are tracked against budget and this analysis is reviewed by senior management.

19. FINANCIAL INSTRUMENTS

Measurement of Risks

The Company, through its financial assets and liabilities, is exposed to various risks. The following analysis provides a measurement of risks as at September 30, 2024.

Credit risk

Credit risk is the risk that a counterparty to a financial asset will default, resulting in the Company incurring a financial loss. As at September 30, 2024, the maximum exposure to credit risk is equal to the carrying value of the financial assets which totaled \$1,145.0 million (December 31, 2023 — \$1,754.6 million).

The following table provides breakdown by maturity of financial assets as at September 30, 2024:

		Contractual cash flows									
	Carrying amount	Remaining 2024	2025	2026	2027	2028	Thereafter				
Cash and cash equivalents	\$ 1,077,399	\$ 1,077,399	\$ —	\$ —	\$ —	\$ —	\$ —				
Trade and other receivables, excluding deferred											
receivables	58,460	58,460	_		_						
Deferred receivables	7,667	1,465	1,629	1,431	721	604	1,817				
Other financial assets	1,469	219					1,250				
	<u>\$ 1,144,995</u>	\$ 1,137,543	\$ 1,629	\$ 1,431	<u>\$ 721</u>	\$ 604	\$ 3,067				

Cash and cash equivalents are invested with high quality investment grade financial institutions and are governed by the Company's corporate investment policy, which aims to reduce credit risk by restricting investments to high-grade, mainly U.S. dollar and Canadian dollar denominated investments.

The Company has credit evaluation, approval and monitoring processes intended to mitigate potential credit risks related to trade accounts receivable. The Company's standard payment terms are 30 days with interest typically charged on balances remaining unpaid at the end of standard payment terms. The Company's historical experience with customer defaults has been minimal. As at September 30, 2024, North American and International customers made up 55% and 45% of the outstanding trade receivable balance, respectively (December 31, 2023 — 49% and 51%, respectively). Anticipated bad debt losses have been provided for in the allowance for doubtful accounts. The allowance for doubtful accounts as at September 30, 2024 was \$13.0 million (December 31, 2023 — \$6.5 million).

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

19. FINANCIAL INSTRUMENTS (cont.)

The Company mitigates the credit risk associated with derivative instruments by entering into them with only high-quality financial institutions.

Foreign exchange risk

The Company's operating results are subject to fluctuations as a result of exchange rate variations to the extent that transactions are made in currencies other than Canadian dollars. The Company's main currency exposures lie in its U.S. dollar denominated cash and cash equivalents, trade and other receivables, trade and other payables and indebtedness with the most significant impact being on the U.S. dollar denominated indebtedness, cash and short-term investments. As at September 30, 2024 and December 31, 2023, the entire indebtedness was denominated in U.S. dollars, with the Canadian dollar equivalent of the U.S. dollar denominated indebtedness equaling \$2,930.0 million and \$3,199.2 million, respectively, before netting of deferred financing costs, prepayment options and loss on repayment.

As at September 30, 2024, the impact of a 5 percent increase (decrease) in the value of the U.S. dollar against the Canadian dollar on financial assets and liabilities would have decreased (increased) net income (loss) by \$145.5 million (December 31, 2023 — \$146.4 million) and increased (decreased) other comprehensive income (loss) by \$40.4 million (December 31, 2023 — \$68.6 million). This analysis assumes that all other variables, in particular interest rates, remain constant.

Interest rate risk

The Company is exposed to interest rate risk on its cash and cash equivalents and its indebtedness. The interest rate risk on the indebtedness is from a portion of the indebtedness having a variable interest rate. Changes in the interest rates could impact the amount of interest that the Company is required to pay or receive.

If the interest rates on the variable rate indebtedness change by 0.25%, the result would be an increase or decrease to net income (loss) of \$1.2 million and \$3.5 million for three and nine months ended September 30, 2024 (three and nine months ended September 30, 2023 — \$1.3 million and \$3.9 million).

Liquidity risk

The Company maintains credit facilities to ensure it has sufficient funds available to meet current and foreseeable financial requirements.

The contractual maturities of financial liabilities as at September 30, 2024 were as follows:

	Carrying amount	Contractual cash flows ndiscounted)	R	Remaining 2024		2025	2026		202		2028		The	ereafter
Trade and other payables	\$ 157,467	\$ 157,467	\$	157,467	\$	_	\$	_	\$	_	\$		\$	
Customer and other deposits	1,351	1,351		542		489		_		_		167		153
Satellite performance incentive payments	16,016	19,318		2,050		3,325		3,386		2,587	2	,473		5,497
Other financial liabilities	2,394	2,394		2,394		_		_		_		_		_
$Indebtedness^{(1)}. \dots \dots \dots$	2,966,214	3,448,514	_	98,346		209,930		2,509,824	(530,414			_	
	\$3,143,442	\$ 3,629,044	\$	260,799	\$	213,744	\$	2,513,210	\$ (633,001	\$ 2	,640	\$	5,650

⁽¹⁾ Indebtedness excludes deferred financing costs, prepayment options and loss on repayment.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

19. FINANCIAL INSTRUMENTS (cont.)

The interest payable and interest payments included in the carrying value and contractual cash flows, respectively, in the above table, were as follows:

	Interest payable	
Satellite performance incentive payments	\$ 299	\$ 3,601
Indebtedness	\$ 36,263	\$ 518,563

Financial assets and liabilities recorded on the balance sheets and the fair value hierarchy levels used to calculate those values were as follows:

As at September 30, 2024		Amortized cost		Fair Value	Fair value hierarchy
Cash and cash equivalents	\$	1,077,399	\$	1,077,399	Level 1
Trade and other receivables		61,155		61,155	(1)
Other current financial assets		219		219	Level 1
Other long-term financial assets		6,222		6,222	Level 1
Trade and other payables		(157,467)		(157,467)	(1)
Other current financial liabilities		(42,775)		(43,011)	Level 2
Other long-term financial liabilities		(13,249)		(12,805)	Level 2
Indebtedness ⁽²⁾		(2,929,951)		(1,380,844)	Level 2
	\$	(1,998,447)	\$	(449,132)	
As at December 31, 2023		Amortized cost		Fair value	Fair value hierarchy
As at December 31, 2023 Cash and cash equivalents.	_		\$	- **	
	_	cost	\$	value	hierarchy
Cash and cash equivalents.	_	cost 1,669,089	\$	value 1,669,089	hierarchy Level 1
Cash and cash equivalents. Trade and other receivables.	_	cost 1,669,089 78,289	\$	value 1,669,089 78,289	hierarchy Level 1
Cash and cash equivalents. Trade and other receivables. Other current financial assets	_	cost 1,669,089 78,289 631		value 1,669,089 78,289 631	hierarchy Level 1 (1) Level 1
Cash and cash equivalents. Trade and other receivables. Other current financial assets. Other long-term financial assets.	_	cost 1,669,089 78,289 631 6,633		value 1,669,089 78,289 631 6,633	Level 1 Level 1 Level 1 Level 1
Cash and cash equivalents. Trade and other receivables. Other current financial assets. Other long-term financial assets. Trade and other payables.	_	cost 1,669,089 78,289 631 6,633 (43,626)	7	value 1,669,089 78,289 631 6,633 (43,626)	Level 1 Level 1 Level 1 Level 1
Cash and cash equivalents. Trade and other receivables. Other current financial assets. Other long-term financial assets. Trade and other payables. Other current financial liabilities	\$	cost 1,669,089 78,289 631 6,633 (43,626) (29,061)	7	value 1,669,089 78,289 631 6,633 (43,626) (29,300)	Level 1 Level 1 Level 1 Level 1 Level 2

⁽¹⁾ Trade and other receivables and trade and other payables approximate fair value due to the short-term maturity of these instruments

Assets pledged as security

The Senior Secured Credit Facilities, Senior Secured Notes and 2026 Senior Secured Notes are secured by substantially all of Telesat's assets excluding the assets of unrestricted subsidiaries.

⁽²⁾ Indebtedness excludes deferred financing costs, prepayment options and loss on repayment.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

19. FINANCIAL INSTRUMENTS (cont.)

Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the principal market under current market conditions at the measurement date. Where possible, fair values are based on the quoted market values in an active market. In the absence of an active market, the Company determines fair values based on prevailing market rates (bid and ask prices, as appropriate) for instruments with similar characteristics and risk profiles or internal or external valuation models, such as option pricing models and discounted cash flow analysis, using observable market-based inputs.

The fair value hierarchy is as follows:

Level 1 is based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date.

Level 2 is based on observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially all of the full term of the assets or liabilities.

Level 3 is based on unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose values are determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

Estimates of fair values are affected significantly by the assumptions for the amount and timing of estimated future cash flows and discount rates, which all reflect varying degrees of risk. Potential income taxes and other expenses that would be incurred on disposition of these financial instruments are not reflected in the fair values. As a result, the fair values are not necessarily the net amounts that would be realized if these instruments were actually settled.

The carrying amounts of cash and cash equivalents, trade and other receivables, and trade and other payables approximate fair value due to the short-term maturity of these instruments. As at September 30, 2024, cash and cash equivalents included \$13.2 million (December 31, 2023 — \$245.2 million) of short-term investments.

The fair value of the satellite performance incentive payments, included in other current and long-term financial liabilities, was determined using a discounted cash flow methodology. The calculation is performed on a recurring basis. As at September 30, 2024 and December 31, 2023, the discount rate used was 7.3% and 7.4%.

The fair value of the indebtedness was based on transactions and quotations from third parties considering market interest rates and excluding deferred financing costs, prepayment options and loss on repayment. The calculation of the fair value of the indebtedness is performed on a recurring basis. The rates used, which are a percentage of face value of the indebtedness, were as follows:

	September 30, 2024	December 31, 2023
Term Loan B – U.S. Facility – Senior Secured Credit Facilities	49.13%	63.75%
Senior Unsecured Notes	33.14%	47.31%
Senior Secured Notes	47.12%	59.42%
2026 Senior Secured Notes	48.24%	62.38%

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

19. FINANCIAL INSTRUMENTS (cont.)

Fair value of derivative financial instruments

Derivatives were valued using a discounted cash flow methodology. The calculations of the fair value of the derivatives are performed on a recurring basis.

Prepayment option cash flows were calculated with a third party option valuation model which is based on the current price of the debt instrument and discounted based on a discount curve.

The discount rates used to discount cash flows as at September 30, 2024 ranged from 3.62% to 4.86% (December 31, 2023 - 4.06% to 5.59%).

20. EMPLOYEE BENEFIT PLANS

The expenses included on the condensed consolidated statements of income (loss) were as follows:

	Pension Plans							Other Post-employment Benefit Plans							
Three months ended September 30, 2024	Ca	anadian		US		Total		nadian	US		-	Total			
Consolidated statements of income (loss)															
Operating expenses	\$	1,088	\$	177	\$	1,265	\$	146	\$	_	\$	146			
Interest (income) expense	\$	(419)	\$	100	\$	(319)	\$	234	\$	47	\$	281			
			Pen	sion Plan	s		Other Post-employment Benefit Plans								
Three months ended September 30, 2023	Ca	anadian		US		Total	Ca	nadian		US	-	Total			
Consolidated statements of income (loss)															
Operating expenses	\$	1,131	\$	170	\$	1,301	\$	116	\$		\$	116			
Interest (income) expense	\$	(574)	\$	142	\$	(432)	\$	231	\$	6	\$	237			
			.	· DI						st-employ		t			
Nine months ended September 30, 2024	\overline{C}	anadian	Pen	sion Plans US	S	Total	Canadian			Benefit Plans US		Total			
Consolidated statements of income (loss)		illaulali	_			Total	Ca	<u> </u>	_			IUIAI			
Operating expenses	\$	3,262	\$	530	\$	3,792	\$	440	\$		\$	440			
Interest (income) expense		(1,261)	-	301	\$	(960)		704	\$	140	\$	844			
interest (income) expense	Ф	(1,201)	Ф	301	Φ	(900)	Ф	704	Ф	140	Ф	044			
			Pen	sion Plan	s					st-employ efit Plans		t			
Nine months ended September 30, 2023	Ca	anadian		US		Total	Ca	nadian		US		Total			
Consolidated statements of income (loss)															
Operating expenses	\$	3,393	\$	512	\$	3,905	\$	349	\$	_	\$	349			
Interest (income) expense		(1,720)		424						18		713			

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

20. EMPLOYEE BENEFIT PLANS (cont.)

No amounts were recorded on the statements of comprehensive income (loss) for the three and nine months ended September 30, 2024 or 2023.

The balance sheet obligations, distributed between pension and other post-employment benefits were as follows:

		Pens	sion Plans	S		Other Post-employment Benefit Plans						
As at September 30, 2024	Canadian	US		Total		Canadian		US			Total	
Included in other long-term liabilities	\$ —	\$	6,462	\$	6,462	\$	20,645	\$	3,656	\$	24,301	
Included in other long-term assets	\$ 38,737	\$		\$	38,737	\$		\$		\$		

			Pens	ion Plans	6		Other Post-employment Benefit Plans						
As at December 31, 2023	Canadian		US		Total		Canadian		US			Total	
Included in other long-term liabilities	\$		\$	8,633	\$	8,633	\$	19,999	\$	3,720	\$	23,719	
Included in other long-term assets	\$	40,624	\$		\$	40,624	\$		\$		\$		

21. SUPPLEMENTAL CASH FLOW INFORMATION

Cash and cash equivalents were comprised of the following:

As at September 30,	2024			2023		
Cash	\$	1,064,174	\$	1,764,777		
Short-term investments ⁽¹⁾		13,225		10,267		
Cash and cash equivalents.	\$	1,077,399	\$	1,775,044		

⁽¹⁾ Consisted of short-term investments with an original maturity of three months or less or which are available on demand with no penalty for early redemption.

Income taxes paid, net of income taxes received was comprised of the following:

Nine months ended September 30,	2024		2023	
Income taxes paid	\$	(48,644)	\$ (44,653)	
Income taxes received		8,094	3	
	\$	(40,550)	\$ (44,650)	
Interest paid, net of interest received was comprised of the following:				

Nine months ended September 30,	2024	2023			
Interest paid	\$ (159,319)	\$	(188,265)		
Interest received	59,757		48,140		
	\$ (99,562)	\$	(140,125)		

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

21. SUPPLEMENTAL CASH FLOW INFORMATION (cont.)

The reconciliation of the liabilities arising from financing activities were as follows:

	Ir	ndebtedness	ı	Satellite performance incentive payments		Lease liabilities
Balance as at January 1, 2024	\$	3,197,019	\$	18,271	\$	33,339
Cash outflows		(147,908)		(2,971)		(1,808)
Amortization of deferred financing costs, prepayment options and loss on repayment		822		_		_
Gain on repurchase of debt		(193,690)				
Interest paid.		_				(1,121)
Interest accrued.				_		1,121
Non-cash additions				_		2,099
Impact of foreign exchange		71,952		417		(95)
Balance as at September 30, 2024		2,928,195	\$	15,717	\$	33,535
, , , , , , , , , , , , , , , , , , , ,	<u> </u>	, -,	÷		÷	
				Satellite		
			performance incentive			Lease
	Ir	idebtedness		payments		liabilities
Balance as at January 1, 2023	\$	3,850,081	\$	25,124	\$	34,106
Cash outflows		(316,733)		(4,319)		(1,608)
Amortization of deferred financing costs, prepayment options and loss on repayment		765		_		_
Gain on repurchase of debt		(221,462)		_		
Non-cash additions				_		1,424
Interest paid.						(1,140)
Interest accrued						1,140
Impact of foreign exchange		271		(11)		3
Balance as at September 30, 2023		3,312,922	\$	20,794	\$	33,925
The net change in operating assets and liabilities was con	mpri	sed of the foll	owi	ing:		<u> </u>
Nine months ended September 30,				2024		2023
Trade and other receivables			\$	(5,236)	\$	(17,024)
Financial assets				890		3,215
Other assets				(62,758)		(4,283)
Trade and other payables				(1,304)		(13,141)
Financial liabilities				(915)		(1,201)
Other liabilities				(6,324)		794
			Φ.	(55.645)	Φ.	(21 (10)

(75,647) \$

(31,640)

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

21. SUPPLEMENTAL CASH FLOW INFORMATION (cont.)

Non-cash investing activities were comprised of:

Nine months ended September 30,	2024	2023		
Satellites, property and other equipment (net of funding receivable)	\$ 120,914	\$	18,582	
Intangible assets	\$ 	\$	3,298	
Disposal of subsidiaries	\$ (2,677)	\$	_	

Certain line items in the Condensed consolidated statement of cash flows have been reclassified to better reflect their nature, with government grant received segregated between operating activities and investing activities rather than financing activities.

22. COMMITMENTS AND CONTINGENT LIABILITIES

The following were the Company's off-balance sheet contractual obligations as at September 30, 2024:

	Remaining									
	2024	2025 2026 2027 2028 There		ereafter	er Total					
Property leases	\$ 282	\$ 1,199	\$	1,114	\$ 1,013	\$ 1,013	\$	10,604	\$	15,225
Capital commitments	638,496	18,848		5,410	6,086	_		_		668,840
Other operating										
commitments	10,284	 15,535		10,915	8,925	 19,389	_	69,526		134,574
	\$ 649,062	\$ 35,582	\$	17,439	\$ 16,024	\$ 20,402	\$	80,130	\$	818,639

Property leases consisted of off-balance sheet contractual obligations for land or building usage, while capital commitments included commitments for capital projects. Other operating commitments consisted of third-party satellite capacity arrangements as well as other commitments that are not categorized as property leases or capital commitments. The Company's off-balance sheet obligations included the future minimum payments for the non-cancellable period of each respective obligation, which have various terms and expire between 2024 to 2039.

Certain variable costs associated with the capitalized leases have been included in property leases commitments with a termination date co-terminus with the lease liability.

The Company has entered into contracts for the development of the Telesat Lightspeed constellation and other capital expenditures. The outstanding commitments as at September 30, 2024 were included in capital commitments.

The Company has agreements with various customers for prepaid revenue on several service agreements which take effect when the satellite is placed in service. The Company is responsible for operating and controlling these satellites. As at September 30, 2024, customer prepayments of \$247.4 million (December 31, 2023 — \$279.4 million), a portion of which is refundable under certain circumstances, were reflected in other current and long-term liabilities.

In the normal course of business, the Company has executed agreements that provide for indemnification and guarantees to counterparties in various transactions. These indemnification undertakings and guarantees may require the Company to compensate the counterparties for costs and losses incurred as a result of certain events including, without limitation, loss or damage to property, change in the interpretation of laws and regulations (including tax legislation), claims that may arise while providing services, or as a result of litigation that may be suffered by the counterparties. The nature of substantially all of the indemnification undertakings prevents the Company from making a reasonable estimate of the maximum potential amount the Company could be required to pay counterparties as the agreements do not specify a maximum amount and the amounts are dependent upon the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. Historically, the Company has not made any significant payments under such indemnifications.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

22. COMMITMENTS AND CONTINGENT LIABILITIES (cont.)

Telesat Corporation and Telesat CanHold Corporation have entered into an indemnification agreement with Public Sector Pension Investment Board ("PSP Investments") where they will indemnify PSP Investments on a grossed-up basis for PSP Investment's pro rata share of the costs relating to: (a) certain losses and litigation proceedings related to the transaction to become a public company in 2021, (b) certain losses with regard to Loral Space & Communications Inc. ("Loral") and out-of-pocket expenses of Loral and (c) certain tax matters.

In the case of indemnification for certain tax matters only, there will be a cap of US\$50 million (other than with respect to defense costs and grossed-up payments) and all other indemnification obligations will be uncapped.

Legal Proceedings

The Company participates from time to time in legal proceedings arising in the normal course of its business.

Telesat previously received assessments from Brazilian tax authorities alleging that additional taxes are owed on revenue earned for the period 2000 to 2021. The total disputed amount for the period 2000 to 2021, including interest and penalties, is now \$113 million. The disputes relate to the Brazilian tax authorities' characterization of revenue. The Company has challenged the assessments. The Company believes the likelihood of a favorable outcome in these disputes is more likely than not and, as such, no reserve has been established.

Other than the legal proceedings disclosed above and in Note 34 of the Company's December 31, 2023 consolidated financial statements, the Company is not aware of any proceedings outstanding or threatened as at the date hereof by or against it or relating to its business which may have, or have had in the recent past, significant effects on the Company's financial position or profitability.

23. RELATED PARTY TRANSACTIONS

Transactions with subsidiaries

The Company and its subsidiaries regularly engage in inter-group transactions. These transactions include the purchase and sale of satellite services and communications equipment, providing and receiving network and call centre services, access to orbital slots and management services. The transactions have been entered into over the normal course of operations. Balances and transactions between the Company and its subsidiaries have been eliminated on consolidation and therefore have not been disclosed.

Compensation of executives and Board level directors

Compensation of the Company's executives consists of short-term benefits (including salaries), post-employment benefits and share-based compensation. Compensation of the Company's Board level directors consists of cash and share-based compensation. The transactions have been entered into with the Company in the normal course of operations.

Transactions with related parties

The Company and certain of its subsidiaries regularly engage in transactions with related parties. The Company's related parties included Red Isle Private Investments Inc. ("Red Isle") and MHR. There were no transactions or balances with Red Isle or MHR during any of the periods presented.

Other related party transactions

The Company funds certain defined benefit pension plans. Contributions made to the plans for the three and nine months ended September 30, 2024 were \$3.0 million and \$4.3 million (three and nine months ended September 30, 2023 — \$2.4 million and \$3.1 million).

Notes to the Unaudited Interim Condensed Consolidated Financial Statements September 30, 2024

(all amounts in thousands of Canadian dollars, except where otherwise noted)

24. TELESAT LIGHTSPEED FINANCING

Telesat Lightspeed Financing- Senior Secured Term Loan Facilities

To fund its Lightspeed LEO constellation, on September 13, 2024, Telesat LEO Inc. (a wholly owned unrestricted subsidiary of Telesat) entered into loan agreements with 16342451 Canada Inc., a subsidiary of Canada Development Investment Corporation and Investissement Quebec ("the lenders"), for senior secured non-revolving delayed draw term loan facilities in the principal amount of \$2,140 million and \$400 million, respectively ("Telesat Lightspeed Financing").

The loan carries a floating interest rate of 4.75% above the 3-month term Canadian Overnight Repo Rate Average (CORRA) on the outstanding drawn loan amount with a 15-year maturity. All interest accrued on the loan until six months after the initial project completion date (a date upon which a certain number of satellites under the LEO project have been launched, with a certain number of satellites made operational and certain other milestones under the agreement being met) shall be added to the principal amount.

Unless accelerated on the event of default as defined in the Telesat Lightspeed Financing, principal repayment of the loan is required on a semi-annual installment basis in 10 years commencing one year after initial project completion date subject to the mandatory repayment of full amount by 15th anniversary of the initial draw on the loan. The amount of each semi-annual installment will be calculated as a percentage of the total loan amount as prescribed in the loan agreement.

In addition to the regular repayment, Telesat will also be required to make mandatory prepayment or repayment under certain circumstances including in cases when it has excess cash flow. The Telesat Lightspeed Financing also provide a full or partial prepayment option to Telesat LEO Inc.

Telesat Lightspeed Financing includes both financial and non-financial covenants that Telesat must comply with.

As consideration for making available the loan facility, Telesat LEO Inc., before the initial draw on the loan, will enter into a warrant agreement with the lenders and irrevocably grant warrants equivalent to 11.87% of common shares in the capital of Telesat LEO Inc. on a fully diluted basis. The warrants are exercisable in whole or in part, at any time after the second anniversary of the date of issuance of the warrants and up to 10 years from the issuance date (subject to certain terms and conditions of the warrant agreement) based upon an equity valuation of US\$3 billion for Telesat LEO.

The Telesat Lightspeed Financing is secured by substantially all of the assets in Telesat's unrestricted subsidiaries. As at September 30, 2024, certain conditions precedent to drawdown of the loans under the Telesat LEO Financing remained outstanding and consequently, no draws could be made under the facility and no warrants were issued to the Lenders, as at that date.

25. SUBSEQUENT EVENTS

Debt repurchases

In October 2024, Telesat repurchased a portion of the Term Loan B loans with a principal amount of \$16.8 million (US\$12.5 million) for retirement at an aggregate cost of \$8.0 million (US\$5.9 million).