

Argo Corporation
(Formerly Steer Technologies Inc.)

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THREE MONTHS ENDED MARCH 31, 2025, AND 2024
(Expressed in Canadian dollars)
Unaudited

NOTICE OF NO AUDITOR REVIEW OF CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Under National Instrument 51-102 “Continuous Disclosure Obligations”, if an auditor has not performed a review of the interim financial statements, the financial statements must be accompanied by a notice indicating that they have not been reviewed by an auditor.

The accompanying unaudited condensed interim consolidated financial statements of the Company have been prepared by and are the responsibility of the Company’s management.

The Company’s independent auditor has not performed a review of these financial statements in accordance with standards established by CPA (Chartered Professional Accountants) Canada for a review of interim financial statements by an entity’s auditor.

May 30, 2025

Argo Corporation (Formerly Steer Technologies Inc.)
Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

Table of Contents

Condensed Interim Consolidated Financial Statements

Condensed Interim Consolidated Statements of Financial Position	4
Condensed Interim Consolidated Statements of Loss and Comprehensive Loss	5
Condensed Interim Consolidated Statements of Changes in Shareholders' Equity	6
Condensed Interim Consolidated Statements of Cash Flows	7
Notes to the Condensed Interim Consolidated Financial Statements	8-34

Argo Corporation (Formerly Steer Technologies Inc.)
Condensed Interim Consolidated Statements of Financial Position
(Unaudited - In Canadian dollars, except where otherwise indicated)

As at	Notes	March 31, 2025	December 31, 2024
ASSETS			
Current assets			
Cash and cash equivalents		\$ 712,372	\$ 66,236
Trade and other receivables	11	871,400	759,273
Prepaid expenses and deposit	12	160,687	28,980
		1,744,459	854,489
Restricted investment	13	45,168	45,168
Investment	16	19,065,001	19,233,000
Property and equipment	14	520,926	409,890
Intangible assets	15	476,007	269,270
Total assets		\$ 21,851,561	\$ 20,811,817
LIABILITIES			
Current liabilities			
Accounts payable and accrued liabilities	17, 22	\$ 12,083,211	\$ 11,606,923
Deferred revenue	5	161,938	128,715
Due to related parties	22	195,564	320,564
Short term loans	18	250,000	380,000
Lease liabilities	25	288,889	282,485
Income tax payable		190,603	190,722
Convertible debt	18, 21, 22	3,342,774	3,309,724
Secured liabilities - taxes payable	26	858,872	859,136
Secured liabilities - other creditors	26	276,624	276,857
		17,648,475	17,355,126
Loans	18	160,000	160,000
Lease liabilities	25	2,025,054	2,099,723
Total liabilities		19,833,529	19,614,849
SHAREHOLDERS' EQUITY			
Share capital	20	79,004,986	79,004,986
Contributed surplus	18, 21	17,445,713	14,900,046
Accumulated other comprehensive income		143,905	144,247
Deficit		(94,576,572)	(92,852,311)
Total shareholders' equity		2,018,032	1,196,968
Total liabilities and shareholders' equity		\$ 21,851,561	\$ 20,811,817

Going concern Note 1

Commitments, contingencies and guarantees Note 24

Subsequent events Note 29

Approved by:

(signed) "Daniel Habashi" Director

(signed) "Praveen Arichandran" Director/CEO

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Argo Corporation (Formerly Steer Technologies Inc.)
Condensed Interim Consolidated Statements of Loss and Comprehensive Loss
(Unaudited - In Canadian dollars, except where otherwise indicated)

	Notes	Three months ended March 31, 2025	Three months ended March 31, 2024
CONTINUING OPERATIONS			
REVENUE	5	\$ 512,172	\$ 219,585
EXPENSE			
Cost of revenue	6	115,987	12,956
General and administration	7, 22	2,570,907	966,946
Operational support	8	663,431	239,207
Research and development	9	224,492	49,174
Sales and marketing	10	10,648	34,802
Amortization	15	18,490	34,746
Depreciation	14, 25	25,989	7,584
Total operating expenses		3,629,944	1,345,415
OPERATING LOSS		(3,117,772)	(1,125,830)
OTHER INCOME (EXPENSES)			
Foreign exchange loss		(14,791)	(40,069)
Interest expense	18, 25	(427,312)	(228,616)
Interest income		-	897
Accounts payable settlement		-	98,202
Loss on modification of convertible debt	18	(996,968)	-
Share of loss on an associate		-	(1,083,495)
Fair value gain on investments	16	2,726,221	-
Gain on sale of investment	16, 18	105,864	-
Net loss from continuing operations before tax		\$ (1,724,758)	\$ (2,378,911)
Income tax expense		-	-
Net loss from continuing operations after tax		\$ (1,724,758)	\$ (2,378,911)
DERECOGNITION AND DISCONTINUED OPERATIONS			
Net income (loss) from discontinued operations, net of tax	26	497	(489,791)
Gain from derecognition, net of tax	26	-	1,341,770
NET LOSS		(1,724,261)	(1,526,932)
Cumulative translation adjustment for continuing operations		(342)	78,655
Cumulative translation adjustment for discontinued operations		-	(252,661)
NET LOSS AND COMPREHENSIVE LOSS		(1,724,603)	(1,700,938)
Loss per share from continuing operations – Basic and diluted		\$ (0.01)	\$ (0.02)
Income per share from derecognition and discontinued operations – Basic and diluted		\$ 0.00	\$ 0.01
Weighted average number of shares outstanding Basic and diluted		138,683,002	132,944,615

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Argo Corporation (Formerly Steer Technologies Inc.)

Condensed Interim Consolidated Statements of Changes in Shareholders' Equity

(Unaudited - In Canadian dollars, except where otherwise indicated)

	Notes	Number of common shares	Share capital	Contributed surplus	Deficit	Accumulated other comprehensive loss	Total shareholders' equity
Balance, December 31, 2023		132,944,615	\$ 75,937,779	\$ 15,384,438	\$ (89,118,223)	\$ (51,737)	\$ 2,152,257
Issuance of convertible debt		-	-	1,430,912	-	-	1,430,912
Share-based payments		-	-	62,411	-	-	62,411
Net loss and comprehensive loss		-	-	-	(1,526,932)	(174,006)	(1,700,938)
Balance, March 31, 2024		132,944,615	\$ 75,937,779	\$ 16,877,761	\$ (90,645,155)	\$ (225,743)	\$ 1,944,642
Balance, December 31, 2024		138,683,002	\$ 79,004,986	\$ 14,900,046	\$ (92,852,311)	\$ 144,247	\$ 1,196,968
Modification of convertible debt - conversion feature	18, 21	-	-	221,889	-	-	221,889
Modification of convertible debt - warrants	18	-	-	996,978	-	-	996,978
Share-based payments	21	-	-	1,326,800	-	-	1,326,800
Net loss and comprehensive loss		-	-	-	(1,724,261)	(342)	(1,724,603)
Balance, March 31, 2025		138,683,002	\$ 79,004,986	\$ 17,445,713	\$ (94,576,572)	\$ 143,905	\$ 2,018,032

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Argo Corporation (Formerly Steer Technologies Inc.)
Condensed Interim Consolidated Statements of Cash Flows
(Unaudited - In Canadian dollars, except where otherwise indicated)

For the three months ended March 31,	Notes	2025	2024
OPERATING ACTIVITIES			
Net loss		\$ (1,724,261)	\$ (1,526,932)
Items not affecting cash:			
Amortization and depreciation	14, 15, 25	44,479	172,403
Share-based payments	21	1,326,800	62,411
Unrealized foreign exchange loss		70,891	-
Fair value gain on investments	17	(2,726,221)	(11,414)
Gain on sale of investment	17	(105,864)	-
Loss on modification of convertible debt	18	996,968	-
Share of loss on an associate	17	-	1,083,495
Gain from derecognition, net of tax	26	-	(1,341,770)
Interest expenses	18, 25	411,982	99,900
		(1,705,226)	(1,461,907)
Net change in non-cash working capital items,			
Trade and other receivables		(112,126)	(299,205)
Prepaid expenses and deposits		(131,706)	(53,772)
Restricted assets		-	(123)
Deposits		-	327,245
Accounts payable and accrued liabilities		344,726	845,439
Deferred revenue		33,224	(15,086)
Income tax payable		(119)	3,191
Deferred income tax		-	(3,293)
Liabilities subject to creditor claims		(497)	-
Cash used in operating activities		(1,571,724)	(657,511)
INVESTING ACTIVITIES			
Purchase of property and equipment		-	(8,681)
Sale of FoodsUp investment	16	2,500,085	-
Increase intangible asset	15	(258,486)	-
Cash provided by (used in) investing activities		2,241,599	(8,681)
FINANCING ACTIVITIES			
Principal payment of lease liabilities	25	-	(663,509)
Repayment of short term loans	18	(130,000)	-
Short term loan received	16, 18, 27	500,000	-
Loan received from related party	22	(125,000)	-
Issuance of convertible debt	18	-	3,139,117
Interest paid on convertible debt	18	(267,260)	-
CEBA interest payments	18	(1,479)	-
Cash provided by (used in) financing activities		(23,739)	2,475,608
Impact of currency translation adjustment on cash		-	(169,445)
NET DECREASE IN CASH AND CASH EQUIVALENTS		646,136	1,639,971
Cash and cash equivalents, beginning of the period		66,236	146,169
Cash and cash equivalents, end of the period		\$ 712,372	\$ 1,786,140

Supplemental cash flow disclosure (Note 27)

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Argo Corporation (Formerly Steer Technologies Inc.)

Notes to the Condensed Interim Consolidated Financial Statements

For the Three Months Ended March 31, 2025, and 2024

(Unaudited - In Canadian dollars, except where otherwise indicated)

1. CORPORATE INFORMATION AND GOING CONCERN

Argo Corporation, (the “Company” or “Argo”) previously named Steer Technologies Inc., was incorporated under the Business Corporations Act (Alberta) on January 18, 2018, and underwent several corporate and leadership changes before adopting its name to Steer Technologies Inc. On August 2, 2024, the Company received formal approval for change of its name to “Argo Corporation”.

The Company’s head office and registered office is located at 545 King Street West, Suite 101, Toronto, ON, M5V 1M1 and has various other operational offices across North America. The Company is a reporting issuer in British Columbia, Alberta, Ontario and Nova Scotia. The Company’s Common Shares are listed for trading on the TSXV and OTC Markets under the trading symbol “ARGH” and “ARGHF”, respectively. The entire contents will use ARGH to present the Company in order to keep alignment and consistency.

Services and Offerings

Argo Corporation offers two vertically integrated, technology-enabled transit solutions:

- **Argo Transit:** Argo Transit is the Company’s primary platform, offering municipalities a full service, electrified, and scalable transit solution. Residents in municipalities / cities and towns where Argo Transit has been deployed can use the Argo app to request trips at or near their door for a standard transit fare. The turnkey system is powered by Argo’s proprietary Smart Routing™ technology, vehicular hardware (the Argo X1 electric vehicle), charging infrastructure, and full operational management. The system results in more convenient on-demand service levels that integrate with existing transit infrastructure while delivering more efficient operating costs.
- **Argo School:** Argo School extends the Argo Transit platform to serve the student transportation market. Schools that have deployed Argo School and families benefit from safe, reliable, technology-enabled transit solutions, supported by real-time vehicle tracking, optimized routing, and dedicated, certified drivers. The offer addresses persistent challenges in student transportation by improving operational visibility, reliability, and safety while leveraging Argo’s existing infrastructure and operations backbone.

Argo’s integrated architecture – combining custom software, vehicle hardware, and full-stack operations – is designed to scale efficiently across jurisdictions of varying size and complexity. The Company’s senior leadership team draws from experience at global technology and mobility companies, including Tesla, Uber, Google, and Facebook. By integrating intelligent vehicle routes, real-time dispatch optimization, and multimodal regional transit coordination, Argo’s solutions enable cities and schools to expand access, increase transit ridership, reduce emissions, and deliver better mobility outcomes for residents.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

1. CORPORATE INFORMATION AND GOING CONCERN (continued)

Going concern

The condensed interim consolidated financial statements have been prepared on a going concern basis, which assumes that the Company will be able to continue in operation for the foreseeable future and will be able to realize its assets and discharge its liabilities in the normal course of business.

At March 31, 2025, the Company had a working capital deficiency of \$15,904,016 (December 31, 2024 – working capital deficiency of \$16,500,637) and for the three months ended March 31, 2025 a net loss of \$1,724,758 from continuing operations (three months ended March 31, 2024 – net income from continuing operations of \$2,378,911) and net comprehensive loss of \$1,724,603 (three months ended March 31, 2024 – net comprehensive loss of \$1,700,938). These conditions raise material uncertainty about the Company's ability to continue as a going concern and realize its assets and liabilities in the normal course of business. The Company's ability to continue as a going concern is dependent on its ability to generate sufficient cash flows from operations, secure additional debt or equity financing, and achieve sustained profitability. While the Company has historically been successful in securing external financing, there is no assurance that future funding will be available on terms acceptable to the Company. These condensed interim consolidated financial statements do not reflect any adjustments that may be necessary should the Company be unable to continue as a going concern, and such adjustments could be material.

2. BASIS OF PRESENTATION

(a) Statement of compliance

These condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (IASB), applicable to the preparation of interim financial statements as set out in International Accounting Standards 34 Interim Financial Reporting (IAS 34). The Company has consistently applied the same accounting policies as described herein for all periods presented.

The Company has consistently applied the same accounting policies as described herein for all periods presented. These condensed interim consolidated financial statements do not include all the disclosures required for a complete set of IFRS financial statements. Accordingly, they should be read in conjunction with the last audited consolidated annual financial statements and notes thereto for the year ended December 31, 2024 (“annual financial statements”), which are available on SEDAR+ at www.sedarplus.ca. Selected explanatory notes are included in the condensed interim consolidated financial statements to explain events and transactions that are significant to an understanding of the changes in the Company's financial position and performance since the last annual financial statements.

These condensed interim consolidated financial statements were authorized for issue by the Board of Directors of the Company on May 30, 2025.

(b) Reclassification

Certain prior year amounts have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported results of operations or cash flow.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

2. BASIS OF PRESENTATION (continued)

(c) Functional and Presentation Currency

These condensed interim consolidated financial statements are presented in Canadian dollars (“\$” or “C\$”), the Company’s functional currency. Each of the Company’s foreign subsidiaries determines its own functional currency and items included in the condensed interim consolidated financial statements of each foreign subsidiary are measured using that functional currency. Assets and liabilities of foreign operations having a functional currency other than the Canadian dollar are translated at the rate of exchange prevailing at the reporting date, and revenues and expenses at average rates during the period. Gains or losses on translation are accumulated as a component of equity. On the disposal of a foreign operation, or the loss of control, the component of accumulated other comprehensive income (“AOCI”) relating to that foreign operation is reclassified to net income/loss.

(d) Basis of preparation

These condensed interim consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All intercompany balances, transactions, income, and expenses have been eliminated on consolidation. Entities controlled and related by the Company and included in the condensed interim consolidated financial statements are as follows:

SUBSIDIARIES	FUNCTIONAL CURRENCY	Principal Place of Operations	March 31, 2025 %	December 31, 2024 %
Food Hwy Canada Inc.	Canadian dollar	Canada	100	100
Facedrive USA LLC.	US dollar	United States	100	100
Steer EV Canada Inc. ⁽¹⁾	Canadian dollar	Canada	-	-
Steer Holdings, LLC ⁽¹⁾	US dollar	United States	-	-
EcoCRED, LLC	US dollar	United States	100	100
Argo Transit Corporation	Canadian dollar	Canada	100	100

⁽¹⁾ Discontinued and derecognized entities under bankruptcy and insolvency

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

3. MATERIAL ACCOUNTING JUDGMENTS, ESTIMATES, AND ASSUMPTIONS

The preparation of the Company's condensed interim consolidated financial statements in conformity with IFRS requires management to make certain judgments, estimates, and assumptions that affect the application of accounting policies, the reported amounts of revenues and expenses for the periods presented, and the carrying amounts of assets, and liabilities, and the disclosure of contingent liabilities, at the date of financial statements. The estimates and associated assumptions are based on historical experience and other factors, including expectations of future events believed to be reasonable, that are considered to be relevant, the results of which form the basis of the estimates made or judgement exercised that are not readily apparent from other sources. Actual results may differ from these estimates. Judgments and estimates are often interrelated. The Company's judgments and estimates are continually re-evaluated to ensure they remain appropriate. Revisions to accounting estimates are recognized in the period in which they are revised and in future periods affected.

The areas of significant judgement and estimation were identified in the Company's consolidated financial statements for the year ended December 31, 2023.

4. NEW ACCOUNTING PRONOUNCEMENTS

Standards issued but not yet effective

Lack of exchangeability – Amendments to IAS 21

In August 2023, the IASB issued amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows. The amendments will be effective for annual reporting periods beginning on or after 1 January 2025.

Presentation and Disclosure in Financial Statements ("IFRS 18"),

IFRS 18 has been issued to achieve comparability of the financial performance of similar entities. The standard, which replaces IAS 1, impacts the presentation of primary financial statements and notes, mainly the income statement where companies will be required to present separate categories of income and expense for operating, investing, and financing activities with prescribed subtotals for each new category. IFRS 18 will require management-defined performance measures to be explained and included in a separate note within the condensed interim consolidated financial statements. The standard is effective for annual reporting periods beginning on or after January 1, 2027, including condensed interim consolidated financial statements, and requires retrospective application. The Company is currently assessing the impact of the new standard.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

5. REVENUE AND DEFERRED REVENUE

In the following table, revenue is disaggregated by nature:

For the three months ended March 31,	2025		2024	
Revenue from continued operations				
Revenue recognized at a point of time				
School Bus Services	\$	86,309	\$	-
DaaS		425,863		213,503
Other (Food Delivery, Rideshare, Health)		-		6,082
Revenue from continued operations	\$	512,172	\$	219,585
Revenue from discontinued operations		-		291,521
Total revenue	\$	512,172	\$	511,106

Significant changes in deferred revenue balance during the year are as follows:

As at	March 31,		December 31,	
		2025		2024
Beginning balance	\$	128,715	\$	46,566
Additions		97,500		154,885
Recognized in revenue		(64,277)		(72,736)
Ending balance	\$	161,938	\$	128,715

6. COST OF REVENUE

Cost of revenue consists of:

For the three months ended March 31,	2025		2024	
Fuel costs	\$	26,227	\$	403
Insurance expenses		31,076		11,694
Payout to drivers		58,684		-
Payment processing fees		-		859
	\$	115,987	\$	12,956

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

7. GENERAL AND ADMINISTRATION

General and administration expense consists of:

For the three months ended March 31,	2025	2024
Salaries and benefits	\$ 63,144	\$ 94,401
Legal and accounting fees	605,219	490,892
Professional fees	60,340	76,173
Share-based compensation (Note 21)	1,326,800	62,411
Insurance	87,795	155,289
Consulting fees	269,866	58,321
Other general and administration expenses	157,743	29,459
	\$ 2,570,907	\$ 966,946

8. OPERATIONAL SUPPORT

Operational support expenses consist of:

For the three months ended March 31,	2025	2024
Salaries and benefits	\$ 50,555	\$ 67,110
Rent- Office	205,848	118,397
Telephone, internet and data	68,561	14,107
Consulting fees	149,209	35,468
Automobile	123,104	-
Other operational support expenses	66,154	4,125
	\$ 663,431	\$ 239,207

9. RESEARCH AND DEVELOPMENT

Research and development expenses consist of:

For the three months ended March 31,	2025	2024
Salaries and benefits	\$ 217,552	\$ 49,174
Office Supplies	72	-
Travel expense	6,868	-
	\$ 224,492	\$ 49,174

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

10. SALES AND MARKETING

Sales and marketing expenses consist of:

For the three months ended March 31,	2025		2024	
Consulting fees	\$	10,648	\$	32,643
Salaries and benefits		-		2,159
	\$	10,648	\$	34,802

11. TRADE AND OTHER RECEIVABLES

Trade and other receivables consist of:

As at	March 31,		December 31,	
		2025		2024
Trade receivables	\$	204,098	\$	211,541
GST and HST recoverable		667,302		547,732
	\$	871,400	\$	759,273

12. PREPAID EXPENSES AND DEPOSIT

Current prepaid expenses and deposit consist of:

As at	March 31,		December 31,	
		2025		2024
Prepaid contractor and consulting expense	\$	85,000	\$	4,079
Other prepaid expenses		42,769		5,257
Deposit		32,918		19,644
	\$	160,687	\$	28,980

13. RESTRICTED INVESTMENT

Restricted investment represents a short-term deposit of \$45,168 (December 31, 2024 - \$45,168) with an original maturity of twelve months bearing interest within the range of 3% to 5.50% per annum. Originally, it was held as a collateral with the Company's banker for a letter of credit of \$525,000 and a credit card facility of \$104,000 (December 31, 2024 - \$104,000). However, due to missed payments, the restricted account has been withdrawn to pay outstanding balances.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

14. PROPERTY AND EQUIPMENT

	Computers	Vehicles	Equipment	Total
Cost				
Balance, December 31, 2024	\$ 172,553	\$ 356,917	-	\$ 529,470
Additions	-	-	137,025	137,025
Balance, March 31, 2025	\$ 172,553	\$ 356,917	\$ 137,025	\$ 666,495
Accumulated Depreciation				
Balance, December 31, 2024	\$ 89,107	\$ 30,473	-	\$ 119,580
Depreciation	8,143	17,846	-	25,989
Balance, March 31, 2025	\$ 97,250	\$ 48,319	-	\$ 145,569
Net Book Value				
At December 31, 2024	\$ 83,446	\$ 326,444	-	\$ 409,890
At March 31, 2025	\$ 75,303	\$ 308,598	\$ 137,025	\$ 520,926

15. INTANGIBLE ASSETS

Intangible assets consist of:

	Developed Technology - EcoCred	Developed Technology - School Bus Software	Total
Cost			
Balance, December 31, 2024	\$ 2,787,927	\$ 280,889	\$ 3,068,816
Addition	-	225,227	225,227
Balance, March 31, 2025	\$ 2,787,927	\$ 506,116	\$ 3,294,043
Accumulated Amortization and Impairment			
Balance, December 31, 2024	\$ 2,787,927	\$ 11,619	\$ 2,799,546
Amortization	-	18,490	18,490
Balance, March 31, 2025	\$ 2,787,927	\$ 30,109	\$ 2,818,036
Net book value			
At December 31, 2024	\$ -	\$ 269,270	\$ 269,270
At March 31, 2025	\$ -	\$ 476,007	\$ 476,007

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

16. INVESTMENT

During 2024, pursuant to the second amended shareholder agreement, Food Hwy determined that it had lost significant influence over FoodsUp due to the following reasons:

- The founder veto grants the founder the ability to exercise control over the majority Board decisions concerning financing, investing and operational matters.
- As of December 31, 2024, Food Hwy holds 1 of the 3 seats on the Board of Directors.
- Food Hwy gave up all voting rights associated with its shareholdings to the founder, thereby relinquishing its ability to influence corporate policy through shareholder voting.
- As at December 31, 2024, Food Hwy does not have any executive officers involved in the management of FoodsUp.

For the period January 1, 2024 to December 31, 2024, the Company's interest in FoodsUp Inc. was accounted for using equity method. At December 31, 2024, the Company lost significant influence on FoodsUp and management changed the accounting from equity method to fair value through profit and loss ("FVTPL") in the condensed interim consolidated statements of financial position.

FoodsUp divestment and option agreements

- Effective March 6, 2025, the Company, through Food Hwy Canada Inc. ("Food Hwy"), one of its wholly-owned subsidiaries, entered into an option agreement (the "FoodFlow Option Agreement") with FoodFlow Partner ("FoodFlow"), FoodsUp and FoodGrowup Partner to grant FoodFlow irrevocable option to purchase up to 30,219 subordinate-voting shares of FoodsUp (the "FoodFlow Option") at a price per share of up to \$658, subject to timing of the exercise of the FoodFlow Option. The FoodFlow Option is exercisable any time before July 1, 2026. If all 30,219 subordinate-voting shares of FoodsUp subject to the FoodFlow Option are purchased, then following a 100 day period (the "Non-Option Period"), FoodHwy will grant to FoodFlow the irrevocable option to purchase all or a portion of any FoodsUp subordinate-voting shares held by Food Hwy at such time (the "FoodFlow Secondary Option") at a price per share equal to the price per share paid in connection with the last exercise under the FoodFlow Option. The FoodFlow Secondary Option is exercisable any time before the later of (i) 60 days after the end of the Non-Option Period, and (ii) July 1, 2026. The expiry of both the FoodFlow Option and the FoodFlow Secondary Option may be extended to obtain any required approvals in accordance with the FoodFlow Option Agreement.. The closing of the transactions contemplated under the FoodFlow Option Agreement are subject final approval of the TSX Venture Exchange and disinterested shareholders.
- Effective March 6, 2025, the Company and Food Hwy entered into an option agreement (the "359 Option Agreement") with 16786359 Canada Inc. to grant 16786359 Canada Inc. the irrevocable option to purchase up to 15,713 subordinate-voting shares of FoodsUp (the "359 Option") at a price per share of up to \$658, subject to timing of the exercise of the 359 Option. The 359 Option is exercisable any time before the expiry of the Non-Option Period. The expiry of the 359 Option Agreement may be extended to obtain any required approvals in accordance to the 359 Option Agreement. Junaid Razvi, a director of Food Hwy and FoodsUp, is the principal of 16786359 Canada Inc. The closing of the transactions contemplated under the 359 Option Agreement are subject final approval of the TSX Venture Exchange and disinterested shareholders.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

The investment in FoodsUp continuity as at March 31, 2025 is as follows:

Balance, December 31, 2024	\$ 19,233,000
Dilution of investment	(2,680,250)
Dilution of investment to offset loan payable (Notes 18 and 27)	(213,970)
Gain on revaluation of investment using FVTPL	2,726,221
Balance, March 31, 2025	\$ 19,065,001

During the three months ended March 31, 2025, the Company through its wholly-owned subsidiary, Food Hwy sold 5,855 subordinate-voting shares of FoodsUp Inc. for gross proceeds of \$2,500,084. The Company recognized a gain of \$621,824 as a result of the sale transaction.

During the three months ended March 31, 2025, the Company received \$500,000 unsecured non-interest bearing, and due 60 days upon receipt. During the three months ended March 31, 2025, the loan was settled in full by transferring 667 FoodsUp shares to the lender. The fair value of the transferred FoodsUp shares at the date of settlement was \$213,971. The Company recognized a gain of \$286,029 in connection with the transaction (Note 18).

During the three months ended March 31, 2025, and in connection with the FoodFlow Option, FoodFlow exercised 2,500 FoodFlow at \$0.01 exercise price. The Company recognized a loss of \$801,989 in connection with the transaction.

As at March 31, 2024, the Company own 50,932 or 47.851% of FoodsUp Inc. common shares (December 31, 2024 – 59,954 or 56.386%). The Company recorded a gain on change in fair value of investment of \$2,726,221 in the condensed interim consolidated statements of loss and comprehensive loss. The valuation of equity instruments held for trading is determined by reference to unobservable inputs and measured at fair value using Level 3 the fair value hierarchy. The fair value of the equity investment is determined by reference to a third-party, arm's length cash sale of 5.22% shares on January 8, 2025, adjusted for discounts for lack of marketability and the absence of a liquid public market (restrictions on trading) of approximately 30%.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

17. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

As at	March 31, 2025	December 31, 2024
Trade payables	\$ 5,289,873	\$ 4,554,630
Accrued liabilities and other payables	4,069,624	4,303,630
Other payables	300,000	300,000
Related party payables in trade payables and accrued liabilities (Note 22)	2,423,714	2,448,663
	\$ 12,083,211	\$ 11,606,923

In 2023, the Company's former CEO paid a deposit of \$300,000 as part of an agreement to take the Company private. Under the terms of the agreement, failure to meet the required milestones for taking the Company private would result in forfeiture of the deposit. The Deposit is included in other payables as March 31, 2025 and December 31, 2024.

As at March 31, 2025, included in accrued liabilities and other payables is \$18,011 (December 31, 2024 - \$18,011) owing to FoodsUp and \$124,595 (December 31, 2024 - \$124,595) owing to Connex. The amount is unsecured, non-interest bearing and due on demand.

18. LOANS

Canada Emergency Business Account (CEBA) Loan

The Canada Emergency Business Account (CEBA) loan, partially forgivable, originally launched on April 9, 2020, was intended to support businesses during the COVID-19 pandemic. The outstanding balance as of January 18, 2024, converted to a non-amortizing term loan with full principal repayment due on December 31, 2026. Commencing January 19, 2024, the loan accrues interest of 5% per annum.

The Company did not repay the loan before January 18, 2024, and is not eligible for the forgivable portion. Consequently, the previously forgiven portion of \$50,000, and recorded as government grant expense at year end December 2023, bringing the loan balance to \$160,000 as at March 31, 2025 (December 31, 2024 - \$160,000).

Short Term Loans

The short-term loans continuity as follows:

As at	March 31, 2025	December 31, 2024
Balance, beginning	\$ 380,000	\$ -
Additions	500,000	350,000
Interest	-	30,000
Repayment	(630,000)	-
Balance, ending	\$ 250,000	\$ 380,000

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

18. LOANS (continued)

Short Term Loans (continued)

To facilitate the expansion of operations, the Company received \$500,000 during the three months ended March 31, 2025 (December 31, 2024 - \$350,000) in short-term loans from third party entities, comprises of:

- \$250,000 unsecured non-interest bearing, and due on September 2, 2024. The Company recorded \$25,000 finance fee in relation to this loan. The creditor verbally agreed to extend the loan until June 30, 2025. The finance fee of \$25,000 was repaid on during the three months ended March 31, 2025.
- \$50,000 unsecured non-interest bearing, and due on September 9, 2024. The Company recorded \$5,000 finance fee in relation to this loan. The loan was repaid on during the three months ended March 31, 2025.
- \$50,000 unsecured non-interest bearing, and due on September 30, 2024. The loan was repaid on during the three months ended March 31, 2025.
- \$500,000 unsecured non-interest bearing, and due 60 days upon receipt. During the three months ended March 31, 2025, the loan was settled in full by transferring 667 FoodsUp shares to the lender. The fair value of the transferred FoodsUp shares at the date of settlement was \$213,971 (Note 16).

As at March 31, 2025, the Company's short-term loans were \$250,000 (December 31, 2024 - \$380,000).

Convertible Debt

The convertible debt continuity as follows:

	Debenture	Conversion Feature	Warrants
Balance, December 31, 2024	\$ 3,309,724	\$ 190,177	\$ 1,125,137
Convertible debt modification	(221,898)	31,722	1,187,145
Interest and accretion	254,948	-	-
Balance, March 31, 2025	\$ 3,342,774	\$ 221,899	\$ 2,312,282

On February 8, 2024, the Company raised \$3,536,400 through an issuance of 12% secured convertible debt. The convertible debt and all related obligations of the Company are secured by a first-ranking security interest over all present and future tangible and intangible personal property of the Company and its subsidiaries, excluding any security interest over the Company's equity interests in FoodsUp Inc. Additional guarantees and security instruments may be provided as deemed necessary by the convertible debt holder.

The convertible debt is convertible into units of the Company at a conversion price of \$0.06 per unit, at the sole option of the holder, at any time after the completion of the Company's planned divestment of ownership interest in FoodsUp. Each unit consists of one common share and one purchase warrants. Each purchase warrant is exercisable into one common share at a price of \$0.06 per warrant at any time prior to February 8, 2025. The convertible debt matures on the earliest of (i) February 8, 2025, (ii) the date all the obligations thereunder are converted into units in accordance with the debenture certificates.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

18. LOANS (continued)

Convertible Debt (continued)

The fair value of the convertible debt net of costs was \$1,935,396 and the \$190,177 equity portion of the conversion feature net of costs were calculated by discounting the future cash payments at a market rate of 22.05% per annum. The warrants were valued at \$1,125,137 net of costs using the Black-Scholes option pricing model with the following input assumptions: exercise price of \$0.06, risk-free rate of 4.32%, volatility of 140.94%, dividends of \$Nil, and expected life of 1 year. The Company recorded \$285,690 of transaction costs in relation to the convertible debt.

In February 2025, the Company and the convertible debt holders agree to extend the maturity of the debenture from February 8, 2025, to February 8, 2026. At the date of the debt modification, the Company recorded the fair value of the convertible debt at \$3,314,501. As of March 31, 2025, the equity portion of the conversion feature changed to \$221,898 (December 31, 2024 - \$190,177). The warrants fair value changed to \$2,312,282 (December 31, 2024 - \$1,125,137) using the Black-Scholes option pricing model with the following input assumptions: exercise price of \$0.06, risk-free rate of 2.7%, volatility of 110.71%, dividends of \$Nil, and expected life of 1 year. As a result of the modification, a loss on modification of convertible debt of \$996,969 was recognized in the condensed interim consolidated statement of loss and comprehensive loss.

During the three months ended March 31, 2025, the Company recorded interest and accretion of \$254,948 (March 31, 2024 - \$192,285). As of March 31, 2025, convertible debt balance was \$3,342,774 (December 31, 2024 - \$3,309,724).

19. FAIR VALUE MEASUREMENT

The Company uses various methods to estimate the fair values of assets and liabilities that are measured at fair value on a recurring or non-recurring basis in the condensed interim consolidated statements of financial position after initial recognition. The fair value hierarchy reflects the significance of inputs used in determining the fair values.

- Level 1 – fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 – fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The carrying values of cash and cash equivalents, restricted investment, trade and other receivables, accounts payable and accrued liabilities, amounts due to related party, loans, and convertible debt are considered reasonable approximations of their fair values due to the short-term nature of these instruments. The fair value measurement for investment in associate and investment in preferred shares are derived using level 3 inputs.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

19. FAIR VALUE MEASUREMENT (continued)

The carrying values of cash and cash equivalents, restricted investment, trade and other receivables, accounts payable and accrued liabilities, amounts due to related party, loans, and convertible debt are considered reasonable approximations of their fair values due to the short-term nature of these instruments. The fair value measurement for investment in associate and investment in preferred shares are derived using level 3 inputs.

	Measurement	Fair	Carrying
March 31, 2025	Basis	Values	Values
		\$	\$
Financial Assets			
Cash and cash equivalents	Amortized cost	712,372	712,372
Restricted investments	Amortized cost	45,168	45,168
Trade and other receivables	Amortized cost	871,400	871,400
Investment	FVTPL	19,065,001	19,065,001
Financial Liabilities			
Accounts payable and accrued liabilities	Amortized cost	12,083,211	12,083,211
Due to related parties	Amortized cost	195,564	195,564
Short term loans	Amortized cost	250,000	250,000
Lease Liabilities	Amortized cost	2,313,943	2,313,943
Convertible debt	Amortized cost	3,342,774	3,342,774
Secured liabilities - taxes payable	Amortized cost	858,872	858,872
Secured liabilities - other creditors	Amortized cost	276,624	276,624
Loans	Amortized cost	160,000	160,000
December 31, 2024	Basis	Fair	Carrying
		Values	Values
		\$	\$
Financial Assets			
Cash and cash equivalents	Amortized cost	66,236	66,236
Restricted investments	Amortized cost	45,168	45,168
Trade and other receivables	Amortized cost	759,273	759,273
Investment	FVTPL	19,233,000	19,233,000
Financial Liabilities			
Accounts payable and accrued liabilities	Amortized cost	11,606,923	11,606,923
Due to related parties	Amortized cost	320,564	320,564
Short term loans	Amortized cost	380,000	380,000
Lease Liabilities	Amortized cost	2,382,208	2,382,208
Convertible debt	Amortized cost	3,309,724	3,309,724
Secured liabilities - taxes payable	Amortized cost	859,136	859,136
Secured liabilities - other creditors	Amortized cost	276,857	276,857
Loans	Amortized cost	160,000	160,000

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

20. SHARE CAPITAL

The Company is authorized to issue an unlimited number of common shares and an unlimited number of preferred shares, issuable in series with no par value for both.

As of March 31, 2025, the Company has 138,683,002 common shares issued and outstanding (December 31, 2024 – 138,683,002) and no preferred shares issued and outstanding.

No common shares were issued during the three months ended December 31, 2024.

21. CONTRIBUTED SURPLUS

The Company's recorded share-based compensation for the three months ended March 31, 2025 and 2024 comprised of the following:

For the three months ended March 31,	2025		2024	
Options (a)	\$	-	\$	2,330
RSUs (b)		1,326,800		60,081
Total share-based compensation	\$	1,326,800	\$	62,411

• **Options**

Effective July 24, 2024, the Company established the approval of the Omnibus Long Term Incentive Plan ("Omnibus LTIP") to supersede and replace the stock option plan. Following the adoption of the Omnibus LTIP, no further stock options will be granted under the old stock option plan. Omnibus LTIP provides granting of equity-based awards (stock options and together with the Performance Share Units ("PSUs") and Restricted Share Units ("RSUs")) which is a fixed up to 20% of the Company's issued and outstanding common shares at any given time.

Continuity of the options issued and outstanding are as follows:

	Number of	Weighted average
	options	exercise price
		\$
Outstanding and exercisable, March 31, 2025		
and December 31, 2024	476,060	1.37

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

21. CONTRIBUTED SURPLUS (continued)

- **Options (continued)**

During the three months ended March 31, 2025 and 2024, there are no options issued by the Company.

As at March 31, 2025, 476,060 (December 31, 2024 – 476,060) options were vested and exercisable.

As at March 31, 2025, the following Options were outstanding:

Number of Options Outstanding and exercisable	Exercise Price (\$)	Expiry Date	Remaining contractual life (years)
90,580	1.90	April 7, 2026	1.02
45,290	2.28	April 7, 2026	1.02
30,190	3.31	April 7, 2026	1.02
310,000	0.90	May 23, 2025	0.15
476,060			0.45

- **Restricted Share Units**

Effective July 24, 2024, the Company established the approval of the Omnibus LTIP to supersede and replace the PRSU Plan. Following the adoption of the Omnibus LTIP, no further RSUs or PSUs will be granted under the PRSU Plan. Omnibus LTIP provides granting of equity-based awards (stock options” and together with the PSUs and RSUs) which is a fixed up to 20% of the Company’s issued and outstanding common shares at any given time.

During the three months ended March 31, 2025, the Company granted an aggregate of 400,000 RSUs to employees. The fair value of the RSUs granted were determined based on the market value of \$0.13. During the three months ended March 31, 2024, there was no RSUs granted.

During the three months ended March 31, 2025, Nil RSUs vested (three months ended March 31, 2024 – 490,722). The weighted average remaining contractual life of the outstanding unvested RSUs was 0.43 years at March 31, 2025 (December 31, 2024 – 0.66 years).

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

21. CONTRIBUTED SURPLUS (continued)

• **Restricted Share Units (continued)**

Continuity of the Company's RSUs issued and outstanding was as follows:

	Number of RSUs	Weighted average grant date fair value \$
Outstanding, December 31, 2024 ⁽¹⁾	16,298,051	0.26
Issued	400,000	0.13
Outstanding, March 31, 2025	16,698,051	0.25
Vested, pending settlement and issue	-	-

⁽¹⁾ The outstanding number of RSUs as at December 31, 2024, includes an adjustment for the 8,944,550 RSUs granted to employees on September 1, 2024. No share-based payment expense has been recognized for these RSUs for the year ended December 31, 2024, as the related services are considered to commence on January 1, 2025.

• **Warrants**

During the three months ended March 31, 2025 and 2024, no common share purchase warrants were issued.

Continuity of the warrants issued and outstanding are as follows:

	Number of warrants	Weighted average exercise price \$
Outstanding, December 31, 2024	37,004,766	0.74
Expired/forfeited/cancelled	(7,343,750)	0.80
Outstanding, March 31, 2025	29,661,016	0.73

The weighted average contractual life remaining on the warrants is 0.2 years as of March 31, 2025 (December 31, 2024 – 0.25 years).

During the three months ended March 31, 2025, 7,343,750 warrants with exercise price of \$0.80 expired unexercised (Note 29).

In Q2 2024, the Company disclosed the potential issuance of 58,940,000 warrants, contingent upon the achievement of certain previously agreed-upon milestones (FoodsUp divestment). As of the reporting date of March 31, 2025, the specified milestones have not been met. Consequently, the warrants have not been granted, and no associated accounting recognition has been reflected in the financial statements. The deadline for achieving the milestones has been extended by one year to February 8, 2026.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

22. RELATED PARTY DISCLOSURES

Related parties include key management, the Board of Directors, close family members and entities which are controlled by these individuals as well as certain persons performing similar functions.

Key management personnel compensation

Key management personnel include those persons having authority and responsibility for planning, directing, and controlling the activities of the Company as a whole. The Company defines key management personnel as being the directors and key officers for the three months ended March 31, 2025 and 2024, the compensation awarded to key management personnel is as follows:

For the three months ended March 31,	2025		2024	
Salaries, service fees and short-term benefits	\$	199,963	\$	48,750
Share based compensations		938,802		57,608
Total	\$	1,138,765	\$	106,358

Due to related parties:

As of March 31, 2025 and December 31, 2024, amounts due to related parties include:

As at	March 31,		December 31,	
		2025		2024
Due to related party - Founders	\$	195,559	\$	195,559
Due to related party - Director		5		125,005
Entities controlled by key officers, directors or former directors		2,423,714		2,448,663
Due to investee		18,011		18,011
	\$	2,637,289	\$	2,787,238

Amounts due to directors and entities controlled by key officers or directors are included in accounts payable and accrued liabilities (Note 17). The amounts owing by the Company are unsecured, and non-interest bearing, with no specific terms for repayment.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

23. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's primary financial risk management objective is to protect the Company's condensed interim consolidated financial position statement and cash flow. The Company's principal financial liabilities are comprised of accounts payable and accrued liabilities, lease liabilities and amounts due to related parties. The main purpose of these financial liabilities is to provide working capital for the Company's operations. During the normal course of operations, the Company may become exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The Company's senior management is supported by a Board of Directors that advises on financial risks and the appropriate financial risk governance framework for the Company.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Currency risk

The Company has transaction and is exposed to foreign exchange risk from various currencies, primarily the Euro and United States Dollar. In addition, foreign exchange risk arise from purchase transactions, as well as recognized financial assets and liabilities denominated in foreign currencies.

Based on current exposures as at As of March 31, 2025, and assuming that all other variables remain constant, a 10% appreciation or depreciation of the Canadian dollar relative to the United States dollar and Euro would result in a gain or loss of approximately \$110,916 in the Company's condensed interim consolidated statements of loss and comprehensive loss.

Any fluctuations in exchange rates of the foreign currencies mentioned could have an impact on the Company's results from operations; however, they would not impair or enhance the ability of the Company to pay its foreign denominated expenses. The Company mitigates foreign exchange risk by monitoring foreign exchange rate trends. The Company does not currently hedge its currency risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As of March 31, 2025, the Company is not exposed to significant interest rate risk.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market.

Examples include changes in commodity prices or equity prices. As at March 31, 2025, the Company is not exposed to significant other price risk, except with regards to FVTPL investments.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

23. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk

Credit risk is the risk of an unexpected loss if a customer or counterparty to a financial instrument fails to meet its contractual obligation. The Company's financial instruments that are exposed to credit risk consist primarily of cash and cash equivalents and trade and other receivables. The Company reduces its credit risk on cash and cash equivalents by placing these instruments with financially stable and insured institutions. The Company mitigates its exposure to credit risk from trade and other receivables through a payment collection platform which processes users' pre-authorized credit cards. As payments from users are typically pre-authorized, the risk of credit loss is expected to be minimal. As of March 31, 2025, the Company is not exposed to significant credit risk.

Liquidity

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company's approach to managing liquidity is to ensure, as far ahead as possible, that it will always have sufficient liquidity to meet its liabilities when due, under normal and stressed conditions. The Company manages liquidity risk by reviewing its capital requirements on an ongoing basis. The Company continuously reviews both actual and forecasted cash flows in order to ensure that the Company has appropriate capital capacity.

	Carrying Amount	Undiscounted Contractual Cash Flows		Total
		< 1 year	1 – 5 years	
As at March 31, 2025				
Accounts payables and accrued liabilities	\$ 12,083,211	\$ 12,083,211	\$ -	\$ 12,083,211
CEBA loan	160,000	-	160,000	160,000
Short-term loan	250,000	250,000	-	250,000
Due to related parties	195,564	195,564	-	195,564
Convertible debenture	3,342,774	3,636,400	-	3,636,400
Lease liabilities	2,313,943	485,420	2,184,390	2,669,810
Secured liabilities - taxes payable	858,872	858,872	-	858,872
Secured liabilities - other creditors	276,624	276,624	-	276,624
	\$ 19,480,988	\$ 17,786,091	\$ 2,344,390	\$ 20,130,481
As at December 31, 2024				
Accounts payables and accrued liabilities	\$ 11,606,923	\$ 11,606,923	\$ -	\$ 11,606,923
CEBA loan	160,000	-	160,000	160,000
Short-term loan	380,000	380,000	-	380,000
Due to related parties	320,564	320,564	-	320,564
Convertible debenture	3,309,724	3,608,288	-	3,608,288
Lease liabilities	2,382,208	485,420	2,750,713	3,236,133
Secured liabilities - taxes payable	859,136	859,136	-	859,136
Secured liabilities - other creditors	276,857	276,857	-	276,857
	\$ 19,295,412	\$ 17,537,188	\$ 2,910,713	\$ 20,447,901

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

23. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Capital management

The Company manages its capital, which consists exclusively of equity, with the primary objective being safeguarding sufficient working capital to sustain operations. The Company may require additional funds in order to fulfill all of its future expenditure requirements or obligations, in which case the Company may raise additional funds either through the issuance of equity or by incurring debt to satisfy such requirements or obligations. There is no assurance that any additional funding required by the Company will be available to the Company on terms acceptable to the Company or at all.

There have been no changes in the Company's approach to capital management during the year ended December 31, 2024, nor have there been any changes made in the objectives, policies, or processes of the Company in respect of capital management during the year ended December 31, 2024. The Company will continually assess the adequacy of its capital structure and capacity and make adjustments within the context of the Company's strategy, economic conditions, and the risk characteristics of the business.

The Company's primary objectives when managing capital are to:

- safeguard the Company's ability to continue as a going concern, so that it can provide adequate returns to its shareholders and benefits for other stakeholders;
- fund capital projects for facilitation of business expansion provided there is sufficient liquidity of capital to enable the internal financing; and
- maintain a capital base to maintain investor, creditor, and market confidence.

The Company defines its capital as both debt and shareholders' equity. The Company manages its capital structure and makes adjustments thereto as is necessary from time to time in light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may issue new Shares from treasury. The Company is not subject to externally imposed capital requirements.

24. COMMITMENTS, CONTINGENCIES AND GUARANTEES

Guarantees

The Company indemnifies its directors and officers against claims reasonably incurred and resulting from the performance of their services to the Company and maintains liability insurance for its directors and officers.

Legal claim contingency

The Company may from time to time become subject to a variety of claims and lawsuits that arise from time to time in the ordinary course of the Company's business. Although management currently believes that resolving claims against the Company, individually or in aggregate, will not have a material adverse impact on the Company's financial position, results of operations or cash flows, these matters are subject to inherent uncertainties and management's view of these matters may change in the future.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

24. COMMITMENTS, CONTINGENCIES AND GUARANTEES (continued)

Legal claim contingency

On March 2, 2020, an oppression remedy action was commenced under the Business Corporations Act (Ontario) seeking delivery of 340,947 Company shares or damages of \$1,568,356. The Company deems the claim remote, with no provision recognized as of March 31, 2025.

On March 30, 2023, former subsidiary shareholders filed a \$627,573 claim for breach of contract and unjust enrichment. The Company considers the claim meritless, with no provision recognized as of March 31, 2025.

On August 4, 2023, a former service provider filed a claim in Georgia, USA, for USD \$224,613 plus interest and fees for breach of contract. The Company has defended the claim and has not recorded a provision as of March 31, 2025.

On October 30, 2023, a former executive filed a \$1,819,903 claim for wrongful dismissal and breach of contract. The Company counterclaimed for \$3,500,000, views the claim as meritless, and has not recognized a provision as of March 31, 2025.

On September 27, 2024, Argo was served with a \$10,000,000 claim alleging breach of a settlement agreement, slander, and defamation. In November 2024, Argo was served an additional claim of \$8,500,000 by the same group. Management considers the claim baseless, with no provision recorded as of March 31, 2025.

25. LEASES

The table below is a summary of the Company's lease liabilities at:

Lease liabilities	March 31, 2025	December 31, 2024
Current portion	\$ 288,889	\$ 282,485
Long-term portion	2,025,054	2,099,723
Total lease liabilities	\$ 2,313,943	\$ 2,382,208

As of March 31, 2025, the lease liability balance totaled \$2,313,943 (December 31, 2024 - \$2,382,208), relating to the office space that had been previously derecognized. The lease has not been formally extinguished due to an ongoing legal dispute with the landlord. Accordingly, the Company continues to recognize the lease obligation.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

25. LEASES (continued)

When measuring the lease liabilities, the Company discounted lease payments using its incremental borrowing rate. The annual weighted-average rate applied was 9%.

The Company is committed to undiscounted minimum lease payments as follows:

Lease commitments	March 31, 2025	December 31, 2024
Less than one year	\$ 485,420	\$ 485,420
One to five years	2,184,390	2,750,713
Total undiscounted lease commitments	\$ 2,669,810	\$ 3,236,133

Amounts recognized in the condensed interim consolidated statements of loss and comprehensive loss income:

For the three months ended March 31,	2025	2024
Interest on lease liabilities	\$ 53,090	\$ 263,612
Expenses relating to short-term leases	118,673	51,131
Expenses relating to variable lease payments not included in lease liabilities	87,175	118,673

Amounts recognized in the condensed interim consolidated statements of cash flows

For the three months ended March 31,	2025	2024
Interest paid	\$ -	\$ 333,452
Payment of lease liabilities	-	399,897
Short-term lease payments	118,673	51,131
Expenses relating to variable lease payments not included in lease liabilities	87,175	118,673
	\$ 205,848	\$ 903,153

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

26. DERECOGNITION AND DISCONTINUED OPERATIONS

In September 2024, the Company decided to discontinue its vehicle subscription operations coming from Steer EV and Steer Holdings and therefore, no longer generated revenue from that business division. In addition, Steer EV filed bankruptcy under the Bankruptcy and Insolvency Act in Canada and Steer Holdings making a General Assignment for the Benefit of Creditors under California law. The operations of Steer EV and Steer Holdings are presented as discontinued operations in the condensed interim consolidated statements of loss and comprehensive loss. The Company's continuing revenue and expenses do not include its discontinued operations related to Steer EV and Steer Holdings. Operating results for discontinued operations of Steer EV and Steer Holdings are separately reported on the Company's condensed interim consolidated financial statements.

Steer EV is insolvent and will assign under Section 49 of the Act and abandon all property for distribution to creditors pursuant to Form 21 signed on September 30, 2024. On October 21, 2024, a report was issued by the licensed insolvency trustee notifying unsecured creditors, including parent, that they would not be paid under the bankruptcy. No further communication or reporting was made or required to be made by trustee under the bankruptcy in practice to support that the unsecured liabilities were discharged at that time. No excess funds were available to be distributed to shareholders.

In September 2024, Steer Holdings, issued a report by the trustee notifying unsecured creditors that they would not be paid. No further communication or reporting was made or required by the trustee under the assignment process to support that the unsecured liabilities were discharged unpaid at that time. No excess funds were available to be distributed to shareholders.

On October 21, 2024 and during the bankruptcy proceedings, which is anticipated to be completed within a year, the trustee has the full control of Steer EV and Steer Holdings. The Company has no authority over the bankrupt estates and the remaining assets vest in the trustee in bankruptcy. During the last quarter of 2024, certain financial assets in existence in Steer EV and Steer Holdings were used to pay secured obligations and/or impaired in full. Unsecured liabilities were written off in full. Secured liabilities and sales tax payable are presented as secured liabilities reported in the condensed interim consolidated statements of financial position. As at March 31, 2025 and December 31, 2024, since the secured debts in Steer EV and Steer Holdings are not extinguished, they continue to be reported in the Company's condensed interim consolidated statements of financial position.

Results of the discontinued operations for the three months ended March 31, 2025 and 2024 and as at March 31, 2025 and December 31, 2024, are as follows:

As at	March 31, 2025	December 31, 2024
Liabilities		
Secured liabilities - taxes payable ⁽¹⁾	858,872	859,136
Secured liabilities - other creditors ⁽¹⁾	276,624	276,856
Total liabilities	\$ 1,135,496	\$ 1,135,992

⁽¹⁾ The Company derecognize the remaining assets and unsecured liabilities of Steer EV and Steer Holdings on September 30, 2024. There has been no change from the date of derecognition upto March 31, 2025 and December 31, 2024.

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

26. DERECOGNITION AND DISCONTINUED OPERATIONS (continued)

Results of the discontinued operations for the three months ended March 31, 2025 and 2024 and as at March 31, 2025 and December 31, 2024, are as follows:

For the three months ended March 31,	2025		2024	
Revenue	\$	-	\$	291,521
Expenses				
Cost of revenue		-		232,691
General and administration		-		16,066
Operational support		-		169,210
Sales and marketing		-		37,579
Depreciation		-		919
Total operating expenses		-		456,465
OPERATING LOSS		-		(164,944)
OTHER INCOME (EXPENSES)				
Foreign exchange gain		-		(60,506)
Interest expense		-		(205,465)
Interest income		-		124
Penalties and settlement		-		(59,000)
Loss before cumulative translation adjustment		-		(489,791)
Cumulative translation adjustment of foreign operations disposed and reclassified to net loss		497		-
Income (loss) from discontinued operations, before tax	\$	497	\$	(489,791)
Income tax expense		-		-
Income (loss) from discontinued operations, after tax	\$	497	\$	(489,791)
Gain from derecognition, net of tax		-		1,341,770
Net income	\$	497	\$	851,979
Cumulative translation adjustment		-		(252,661)
For the three months ended March 31,	2025		2024	
Net used in provided by operating activities	\$	-	\$	(234,131)
Net cash provided by investing activities	\$	-	\$	-
Net cash used in financing activities	\$	-	\$	-

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

27. SUPPLEMENTAL CASH FLOW DISCLOSURE

For the three months ended March 31,	Notes	2025	2024
Modification of convertible debt	18, 21	\$ 221,899	\$ -
Dilution of investment to offset loan payable	16	500,000	-
Purchase of equipment in accounts payable	14	137,025	-
Purchase of intangibles in accounts payable	15	82,222	-
		\$ 941,146	\$ -

28. SEGMENT REPORTING

As at March 31, 2025, the Company has one operating segment, being the provider of ridesharing and food-delivery and contract-tracing solutions, and operates in Canada. The Company revenue and long lived assets for the three months ended March 31, 2025 and 2024 are set out below:

	Canada
March 31, 2025	\$
Revenue recognized at a point of time	
School bus service	86,309
DaaS	425,863
On-Demand Offerings	512,172
Long-lived assets	1,042,101
Investment	19,065,001
	Canada
March 31, 2024	\$
Revenue recognized at a point of time	
DaaS	213,503
Other (Rideshare, Foods Delivery, Health)	6,082
On-Demand Offerings	219,585
December 31, 2024	
Long-lived assets	892,327
Investment	19,233,000

Argo Corporation (Formerly Steer Technologies Inc.)
Notes to the Condensed Interim Consolidated Financial Statements
For the Three Months Ended March 31, 2025, and 2024
(Unaudited - In Canadian dollars, except where otherwise indicated)

29. SUBSEQUENT EVENTS

Service agreement with VHLA Media

On April 2, 2025, Argo Corporation entered into a Digital Marketing Services Agreement with Black Swan Solutions Inc. DBA VHLA Media, which is a British Columbia-based marketing agency.

Launch of world's first vertically integrated Smart Routing™ transit system in Bradford West Gwillimbury

On April 3, 2025, Argo Corporation announced its staged rollout of its Smart Routing™ transit system in Bradford West Gwillimbury (BWG). The new transit system provides residents with an easy-to-use app that allows them to request a ride near their door for a standard transit fare, while the Smart Routes dynamically adds stops based on rider demand.

Argo and City of Brampton Announce \$10.9 Million Smart Transit Partnership

On April 30, 2025, Argo Corporation signed and announced its \$10.9 million 12-month pilot with the City of Brampton to deploy its fully electric Smart Routing™ transit system. Launching this summer, Brampton residents will be able to request on-demand rides near their door – all for a standard fare – with seamless transfers into Brampton Transit and GO Transit networks.

FoodsUp divestment development

On May 21, 2025, the Company and one of its wholly-owned subsidiaries are party to Option Agreement for divesting its FoodsUp Shares. If the transactions contemplated by the Option Agreement are fully exercised, the Company has potential to receive gross proceeds of between \$21.6 million and \$30.2 million, which are intended to be distributed to the holders of the Series A Preferred Shares, after deducting all applicable taxes and fees and expenses incurred in connection with the Company's ownership of the FoodsUp Shares. However, the Company can make no assurance that the transactions contemplated under the Option Agreements will occur.

Argo Corporation announces special stock dividend related to its ownership interest in FoodsUp Inc.

On May 21, 2025, Argo Corporation announced its board of directors has declared a special stock dividend intended to provide its legacy shareholders with their proportionate stake in the net proceeds realized upon the eventual sale by the Company of its ownership interest in FoodsUp Inc. To facilitate this eventual sale, the Company previously disclosed that it and one of its wholly-owned subsidiaries are parties to Option Agreements (defined below), which if fully exercised, would result in gross proceeds of between \$21.6 million and \$30.2 million.

Expiration of warrants and stock options

Subsequent to March 31, 2025, 29,661,016 warrants with exercise price of \$0.73, expired unexercised (Note 21). Subsequent to March 31, 2025, 310,000 stock options with exercise price of \$0.90, expired unexercised (Note 21).