

Q3 2025

SUN LIFE FINANCIAL INC.

Shareholders' Report

For the period ended September 30, 2025

CANADIAN RESIDENTS PARTICIPATING IN THE SHARE ACCOUNT

Shareholders holding shares in the Canadian Share Account can sell their shares for \$15 plus 3 cents per share.
For more information call TSX Trust Company at 1 877 224-1760.

Sun Life Reports Third Quarter 2025 Results

Sun Life Financial Inc. ("SLF Inc."), its subsidiaries and, where applicable, its joint ventures and associates are collectively referred to as "the Company", "Sun Life", "we", "our", and "us". We manage our operations and report our financial results in five business segments: Asset Management, Canada, United States ("U.S."), Asia, and Corporate. The information in this document is based on the unaudited interim financial results of SLF Inc. for the period ended September 30, 2025 and should be read in conjunction with the interim management's discussion and analysis ("MD&A") and our unaudited interim consolidated financial statements and accompanying notes ("Interim Consolidated Financial Statements") for the period ended September 30, 2025, prepared in accordance with International Financial Reporting Standards ("IFRS"). We report certain financial information using non-IFRS financial measures. For more details, refer to the Non-IFRS Financial Measures section in this document. Additional information relating to SLF Inc. is available on www.sunlife.com under Investors – Financial results and reports, on the SEDAR+ website at www.sedarplus.ca, and on the U.S. Securities and Exchange Commission's website at www.sec.gov. Reported net income (loss) refers to Common shareholders' net income (loss) determined in accordance with IFRS. Unless otherwise noted, all amounts are in Canadian dollars. Amounts in this document may be impacted by rounding.

TORONTO, ON – (November 5, 2025) – Sun Life Financial Inc. (TSX: SLF) (NYSE: SLF) announced its results for the third quarter ended September 30, 2025.

- Underlying net income⁽¹⁾ of \$1,047 million increased \$31 million or 3% from Q3'24; underlying return on equity ("ROE")⁽¹⁾ was 18.3%.
 - Asset management & wealth⁽²⁾ underlying net income⁽¹⁾:** \$500 million, up \$26 million or 5%.
 - Group – Health & Protection underlying net income⁽¹⁾:** \$284 million, down \$61 million or 18%.
 - Individual – Protection underlying net income⁽¹⁾⁽³⁾:** \$361 million, up \$72 million or 25%.
 - Corporate expenses & other⁽¹⁾⁽³⁾:** \$(98) million net loss, increase in net loss of \$(6) million or 7%.
- Reported net income of \$1,106 million decreased \$242 million or 18% from Q3'24; reported ROE⁽¹⁾ was 19.3%.
- Assets under management ("AUM")⁽¹⁾ of \$1,623 billion increased \$108 billion or 7% from Q3'24.
- Increase to common share dividend from \$0.88 to \$0.92 per share.

"Our Q3 results reflect the strength of our balanced and diversified business strategy," said Kevin Strain, President and CEO of Sun Life. "Both Canada and Asia delivered strong underlying net income, while our U.S. businesses were challenged by unfavourable experience. We're also continuing to see steady growth in our asset management businesses, including capital raising at SLC Management and institutional net flows at MFS. We ended the quarter with a LICAT ratio of 154 percent, demonstrating our strong capital position and announced a 4.5 percent increase to our dividend to 92 cents per share."

Strain added, "As one of the largest asset managers in the world with more than \$1.6 trillion in assets under management, we recently announced the extension and formalization of our asset management pillar under the leadership of Tom Murphy. This new structure will help accelerate growth between our asset management, insurance and wealth businesses and drive strategic partnerships to the benefit of our Clients."

Financial and Operational Highlights

	Quarterly results		Year-to-date	
Profitability	Q3'25	Q3'24	2025	2024
Underlying net income (\$ millions) ⁽¹⁾	1,047	1,016	3,107	2,891
Reported net income - Common shareholders (\$ millions)	1,106	1,348	2,750	2,812
Underlying EPS (\$) ⁽¹⁾⁽⁴⁾	1.86	1.76	5.48	4.98
Reported EPS (\$) ⁽⁴⁾	1.97	2.33	4.85	4.83
Underlying ROE ⁽¹⁾	18.3%	17.9%	17.8%	17.2%
Reported ROE ⁽¹⁾	19.3%	23.8%	15.8%	16.8%
Growth	Q3'25	Q3'24	2025	2024
Asset management gross flows & wealth sales (\$ millions) ⁽¹⁾	62,117	41,915	177,050	135,075
Group – Health & Protection sales (\$ millions) ⁽¹⁾	498	445	1,613	1,467
Individual – Protection sales (\$ millions) ⁽¹⁾	987	730	2,724	2,240
Assets under management ("AUM") (\$ billions) ⁽¹⁾⁽⁵⁾	1,623	1,515	1,623	1,515
New business Contractual Service Margin ("CSM") (\$ millions) ⁽¹⁾	446	383	1,287	1,167
Financial Strength	Q3'25	Q3'24		
LICAT ratios (at period end) ⁽⁶⁾				
Sun Life Financial Inc.	154%	152%		
Sun Life Assurance ⁽⁷⁾	138%	147%		
Financial leverage ratio (at period end) ⁽¹⁾⁽⁸⁾	21.6%	20.4%		

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see the Non-IFRS Financial Measures section in this document and in Q3'25 MD&A.

⁽²⁾ Effective Q1'25, the Wealth & asset management business type was renamed to Asset management & wealth.

⁽³⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual – Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽⁴⁾ All earnings per share ("EPS") measures refer to fully diluted EPS, unless otherwise stated.

⁽⁵⁾ Prior period amounts have been updated.

⁽⁶⁾ Life Insurance Capital Adequacy Test ("LICAT") ratio. Our LICAT ratios are calculated in accordance with the OSFI-mandated guideline, Life Insurance Capital Adequacy Test.

⁽⁷⁾ Sun Life Assurance Company of Canada ("Sun Life Assurance") is SLF Inc.'s principal operating life insurance subsidiary.

⁽⁸⁾ The calculation for the financial leverage ratio includes the CSM balance (net of taxes) in the denominator. The CSM (net of taxes) was \$11.2 billion as at September 30, 2025 (September 30, 2024 – \$9.9 billion).

Financial and Operational Highlights - Quarterly Comparison (Q3'25 vs. Q3'24)

(\$ millions)

Q3'25

Underlying net income by business type ⁽¹⁾⁽²⁾ :	Sun Life	Asset Management	Canada	U.S.	Asia	Corporate
Asset management & wealth	500	350	120	—	30	—
Group - Health & Protection	284	—	197	87	—	—
Individual - Protection ⁽³⁾	361	—	105	60	196	—
Corporate expenses & other ⁽³⁾	(98)	—	—	—	—	(98)
Underlying net income⁽¹⁾	1,047	350	422	147	226	(98)
Reported net income (loss) - Common shareholders	1,106	316	414	98	373	(95)
Change in underlying net income (% year-over-year)	3%	2%	13%	(33)%	33%	nm ⁽⁴⁾
Change in reported net income (% year-over-year)	(18)%	(51)%	8%	(71)%	nm ⁽⁴⁾	nm ⁽⁴⁾
Asset management gross flows & wealth sales⁽¹⁾	62,117	55,848	4,076	—	2,193	—
Group - Health & Protection sales⁽¹⁾	498	—	98	375	25	—
Individual - Protection sales⁽¹⁾	987	—	130	—	857	—
Change in asset management gross flows & wealth sales (% year-over-year)	48%	54%	9%	—	15%	—
Change in group sales (% year-over-year)	12%	—	(21)%	25%	19%	—
Change in individual sales (% year-over-year)	35%	—	16%	—	39%	—

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see the Non-IFRS Financial Measures section in this document and in the Q3'25 MD&A.

⁽²⁾ For more information about the business types in Sun Life's business groups, see section A - How We Report Our Results in the Q3'25 MD&A.

⁽³⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽⁴⁾ Not meaningful.

Underlying net income⁽¹⁾ of \$1,047 million increased \$31 million or 3% from prior year, driven by:

- **Asset management & wealth⁽¹⁾** up \$26 million: Improved credit experience and higher fee income from higher AUM in Canada, and higher net seed investment income in SLC Management.
- **Group - Health & Protection⁽¹⁾** down \$61 million: Unfavourable insurance experience across Group Benefits and Dental in the U.S., partially offset by business growth and favourable insurance experience in Canada.
- **Individual - Protection⁽¹⁾⁽²⁾** up \$72 million: Business growth and favourable mortality experience in Asia, higher contributions from our India joint venture, and higher investment earnings in Canada.
- **Corporate expenses & other⁽¹⁾⁽²⁾** \$(6) million increase in net loss reflecting timing of strategic investment spend.

Reported net income of \$1,106 million decreased \$242 million or 18% from prior year, driven by:

- The prior year decrease in SLC Management's estimated acquisition-related liabilities⁽³⁾;
- Unfavourable ACMA⁽⁴⁾ impacts; and
- Market-related impacts reflecting unfavourable other market-related impacts, primarily from Asia, and real estate experience⁽⁵⁾, partially offset by favourable interest rate impacts; partially offset by
- A gain from increased ownership interest in Bowtie⁽⁶⁾; and
- The increase in underlying net income.

Underlying ROE was 18.3% and reported ROE was 19.3% (Q3'24 - 17.9% and 23.8%, respectively). SLF Inc. ended the quarter with a LICAT ratio of 154%.

⁽¹⁾ Refer to section C - Profitability in the Q3'25 MD&A for more information on notable items attributable to reported and underlying net income items and the Non-IFRS Financial Measures in this document for a reconciliation between reported net income and underlying net income. For more information about the business types in Sun Life's operating segments/business groups, see section A - How We Report Our Results in the Q3'25 MD&A.

⁽²⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽³⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽⁴⁾ Assumption Changes and Management Actions ("ACMA").

⁽⁵⁾ Real estate experience reflects the difference between the actual value of real estate investments compared to management's longer-term expected returns supporting insurance contract liabilities ("real estate experience").

⁽⁶⁾ On July 15, 2025, we acquired an additional interest in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Total consideration was cash of \$55 million. Our previously held interest in Bowtie was remeasured to its fair value, which resulted in a gain of \$176 million recognized in reported net income in Q3'25 ("gain from increased ownership interest in Bowtie"). For additional information, refer to Note 3 of our Interim Consolidated Financial Statements for the period ended September 30, 2025.

Business Group Highlights

Asset Management: A global leader in both public and alternative asset classes through MFS and SLC Management

Asset Management underlying net income of \$350 million increased \$6 million or 2% from prior year, driven by:

- **MFS⁽¹⁾** down \$1 million (down \$3 million on a U.S. dollar basis): A decrease in net investment income mostly offset by higher fee income from higher average net assets ("ANA"). Pre-tax net operating profit margin⁽²⁾ was 39.2% for Q3'25, compared to 40.5% in the prior year.
- **SLC Management** up \$7 million: Higher net seed investment income and fee-related earnings. Fee-related earnings⁽²⁾ increased 8% driven by capital raising partially offset by higher expenses. Fee-related earnings margin⁽²⁾ was 26.0% for Q3'25, compared to 24.2% in the prior year.

Reported net income of \$316 million decreased \$328 million or 51% from prior year, driven by the prior year decrease in SLC Management's estimated acquisition-related liabilities⁽³⁾.

Foreign exchange translation led to an increase of \$3 million in underlying net income and reported net income, respectively.

Total AUM⁽²⁾ at Q3'25 was \$1,176 billion (Q3'24 - \$1,103 billion), consisting of \$917 billion (US\$659 billion) in MFS (Q3'24 - \$873 billion and US\$645 billion, respectively) and \$259 billion in SLC Management (Q3'24 - \$230 billion). Total Asset Management net inflows of \$4.0 billion in Q3'25 (Q3'24 - net outflows of \$17.4 billion) reflected SLC Management net inflows of \$5.2 billion (Q3'24 - net inflows of \$1.7 billion) from capital raising, partially offset by MFS net outflows of \$1.2 billion (US\$0.9 billion) (Q3'24 - net outflows of \$19.1 billion and US\$14.0 billion, respectively) from retail net outflows reflecting continued uncertainty in equity markets mostly offset by institutional net inflows.

BentallGreenOak ("BGO") closed its inaugural Canadian Value-Add Real Estate Strategy fund during the third quarter, raising \$247 million. This fund positions BGO to capitalize on growth opportunities in Canada's top real estate sectors by offering a differentiated investment strategy, reflecting BGO's deep roots and long-standing commitment to the Canadian real estate market. BGO also launched BGO DataCenters, its European Hyperscale investment and development platform, focused on delivering customized sustainable, hyperscale, and AI-optimized digital infrastructure across Europe, meeting growing demand in one of real estate's fastest-growing sectors.

InfraRed Capital Partners entered into a definitive agreement to acquire Rogers Communications' data centre business to expand its footprint in Canada's digital infrastructure market, capitalizing on rising demand for secure and reliable data centre services.

Canada: A leader in health, wealth, and insurance

Canada underlying net income of \$422 million increased \$47 million or 13% from prior year, driven by:

- **Asset management & wealth** up \$19 million: Improved credit experience and higher fee income driven by higher AUM reflecting market movements.
- **Group - Health & Protection** up \$25 million: Business growth, favourable insurance experience, and improved credit experience.
- **Individual - Protection** up \$3 million: Higher investment earnings.
- Lower earnings on surplus primarily reflecting lower net interest income from lower surplus asset balances and rates.

Reported net income of \$414 million increased \$32 million or 8% from prior year, driven by the increase in underlying net income and favourable ACMA impacts, partially offset by market-related impacts reflecting unfavourable real estate experience and less favourable interest rate impacts.

Canada's sales⁽⁴⁾:

- Asset management gross flows & wealth sales of \$4 billion were up 9%, driven by higher mutual fund sales in Individual Wealth and higher rollover volumes in Group Retirement Services ("GRS") reflecting strong member deposits, partially offset by lower defined benefit solution sales in GRS.
- Group - Health & Protection sales of \$98 million were down 21%, reflecting timing of large case sales.
- Individual - Protection sales of \$130 million were up 16%, driven by higher non-participating life sales and increases across SLFD⁽⁵⁾ and third-party channels.

Sun Life Global Investments ("SLGI") marked its 15-year anniversary of helping Canadians grow and protect their wealth. SLGI launched its first ETF Series in Q3'25, providing investors and advisors with more ways to access the deep specialized portfolio management expertise of MFS, SLC Management, and Crescent Capital Group LP. This quarter, the total Canada wealth platform reached \$277 billion of AUMA⁽⁶⁾, up 13% from prior year with strong net inflows of \$1.6 billion over the last 12 months.

⁽¹⁾ MFS Investment Management ("MFS").

⁽²⁾ Represents a non-IFRS financial measure. For more details, see the Non-IFRS Financial Measures section in this document and in the Q3'25 MD&A.

⁽³⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽⁴⁾ Compared to the prior year.

⁽⁵⁾ Sun Life Financial Distribution ("SLFD") is our proprietary career advisory network.

⁽⁶⁾ Assets under management and administration ("AUMA") is a non-IFRS measure that consists of both AUM and assets under administration ("AUA"). AUA represents Client assets for which Sun Life provides administrative services. In Canada, AUA includes mutual fund dealers' assets in Individual Wealth and administrative services assets in Group Retirement Services. There is no standardized financial measure for AUMA or AUA under IFRS. For more details, see the Non-IFRS Financial Measures section in this document and in the Q3'25 MD&A.

In Individual Insurance, we maintained a market leadership position⁽¹⁾ for discrete Q2'25 and year-to-date, driven by strong performance in non-participating products, including critical illness, which grew 31% in Q3'25 compared to the prior year. We continue to transform our insurance business by increasing digital processes and automation, including enhancements to our Underwriting Decision Algorithm. These efforts have reduced underwriting cycle times by 30% since the start of the year, enabling faster decisions and a more seamless Client experience.

U.S.: A leader in health and benefits

U.S. underlying net income of US\$107 million decreased US\$54 million or 34% (\$147 million decreased \$72 million or 33%) from prior year, driven by:

- **Group – Health & Protection** down US\$64 million: Reflecting lower Group Benefits and Dental results. Group Benefits results were driven by unfavourable medical stop-loss insurance experience and unfavourable long-term disability experience in employee benefits. Dental results were driven by higher utilization rates and the prior year impact of a retroactive premium payment.
- **Individual – Protection** up US\$10 million: Improved credit experience and higher investment earnings.

Reported net income of US\$72 million decreased US\$178 million or 71% (\$98 million decreased \$241 million or 71%) from prior year, reflecting unfavourable ACMA impacts and the decrease in underlying net income, partially offset by market-related impacts driven by improved real estate experience.

Foreign exchange translation led to an increase of \$1 million in underlying net income and reported net income, respectively.

U.S. group sales of US\$273 million were up 25% (\$375 million, up 25%), primarily driven by higher large case sales in employee benefits and higher Dental sales.

In Dental, our strong sales pipeline has produced several contract implementations and new contract wins during the quarter that will give more than 2.3 million new members access to the dental care and coverage they need.

In employee benefits, we expanded our Family Leave Insurance offering to three additional states. In total, Sun Life now offers family leave services to employers in 24 states through statutory and voluntary programs, representing more than 57% of the U.S. population.

Asia: A regional leader focused on fast-growing markets

Asia underlying net income of \$226 million increased \$56 million or 33% from prior year, driven by:

- **Asset management & wealth** up \$1 million: In line with the prior year.
- **Individual – Protection**⁽²⁾ up \$55 million: Continued strong sales momentum and in-force business growth across most markets, favourable mortality experience in International, and higher contributions from our India joint venture, partially offset by unfavourable credit experience.

Reported net income of \$373 million increased \$341 million from prior year, driven by a gain from increased ownership interest in Bowtie, favourable ACMA impacts, and the increase in underlying net income. Market-related impacts were in line with prior year as improved interest rate impacts were mostly offset by unfavourable other market-related impacts and less favourable equity market impacts.

Foreign exchange translation led to an increase of \$1 million in underlying net income and an increase of \$4 million in reported net income.

Asia's sales⁽³⁾:

- Individual sales of \$857 million were up 39%, driven by higher sales in:
 - Hong Kong from growth across all channels;
 - International from the broker channel;
 - the Philippines from agency and bancassurance channels; and
 - Indonesia and India primarily from the bancassurance channel.
- Asset management gross flows & wealth sales of \$2 billion were up 15%, driven by higher fixed income fund sales in India and Mandatory Provident Fund ("MPF") sales in Hong Kong, partially offset by lower money market and fixed income fund sales in the Philippines.

New business CSM of \$322 million in Q3'25 was up from \$267 million in the prior year, driven by higher sales and profit margins partially offset by unfavourable business mix in Hong Kong.

We are dedicated to empowering advisors with centralized resources and AI-powered support for routine tasks and queries. In Hong Kong, our new *Advisor Workbench* streamlines multiple applications into a single, efficient platform.

In Sun Life Philippines, we have been recognized as the top Million Dollar Round Table ("MDRT")⁽⁴⁾ company in the country for 2025, with 444 advisors qualifying, affirming our leadership in the Philippine life insurance industry and our commitment to excellence through the *Most Respected Advisor* program.

⁽¹⁾ Sales market share based on Q2'25 Life Insurance Marketing and Research Association data.

⁽²⁾ Effective Q1'25, Regional office expenses & other was moved to the Individual – Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽³⁾ Compared to the prior year.

⁽⁴⁾ A global independent association of the world's leading life insurance and financial service professionals. Most number of MDRT members in 2025.

Corporate

Underlying net loss was \$98 million compared to underlying net loss of \$92 million in the prior year, reflecting timing of strategic investment spend.

Reported net loss was \$95 million compared to reported net loss of \$49 million in the prior year, reflecting market-related impacts.

Sun Life Financial Inc.

Management's Discussion and Analysis

For the period ended September 30, 2025

Dated November 5, 2025

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About Sun Life

Sun Life is a leading international financial services organization providing asset management, wealth, insurance and health solutions to individual and institutional Clients. Sun Life has operations in a number of markets worldwide, including Canada, the United States, the United Kingdom, Ireland, Hong Kong, the Philippines, Japan, Indonesia, India, China, Australia, Singapore, Vietnam, Malaysia and Bermuda. As of September 30, 2025, Sun Life had total assets under management ("AUM") of \$1.62 trillion. For more information, please visit www.sunlife.com.

Sun Life Financial Inc. trades on the Toronto (TSX), New York (NYSE) and Philippine (PSE) stock exchanges under the ticker symbol SLF.

A. How We Report Our Results

Sun Life Financial Inc. ("SLF Inc."), its subsidiaries and, where applicable, its joint ventures and associates are collectively referred to as "the Company", "Sun Life", "we", "our", and "us". We manage our operations and report our financial results in five business segments: Asset Management, Canada, United States ("U.S."), Asia, and Corporate. Information concerning these segments is included in our annual and interim consolidated financial statements and accompanying notes ("Annual Consolidated Financial Statements" and "Interim Consolidated Financial Statements", respectively, and "Consolidated Financial Statements" collectively) and interim and annual management's discussion and analysis ("MD&A"). We prepare our unaudited Interim Consolidated Financial Statements using International Financial Reporting Standards ("IFRS"), the accounting requirements of the Office of the Superintendent of Financial Institutions ("OSFI") and in accordance with the International Accounting Standard ("IAS") 34 *Interim Financial Reporting*. Reported net income (loss) refers to Common shareholders' net income (loss) determined in accordance with IFRS.

Unless otherwise noted, all amounts are in Canadian dollars. Amounts in this document may be impacted by rounding.

Underlying net income by Business Types

Sun Life has a diversified mix of businesses and our earnings by business type supports the analysis of our results:

- **Asset management & wealth⁽¹⁾:** Sun Life's asset management & wealth businesses generate fee income and/or spread on investment products.
- **Group – Health & Protection:** Group businesses provide health and protection benefits to employer and government plan members. The products generally have shorter-term coverage periods, and more frequent repricing. The revenues are driven by premiums for coverage provided as well as fee-based earnings (i.e., Administrative Services Only plans, and dental fees).
- **Individual – Protection:** Generally, individual protection businesses have a longer-term profitability profile and are more sensitive to experience trends. The premiums include a margin for providing protection and are invested to earn a return over the expected amounts required to fulfill insurance liabilities.

The following provides an overview of the business types in Sun Life's business segments/business groups:

Business Segments					
Business Types	Asset Management	Canada	US	Asia	Corporate
Asset management & wealth	MFS Investment Management SLC Management	Individual Wealth Group Retirement Services		Asset management & Individual wealth ⁽¹⁾	
Group – Health & Protection		Sun Life Health	Group Benefits ⁽²⁾ Dental		
Individual – Protection		Individual Insurance	In-force Management	Individual protection ⁽³⁾ Regional Office ⁽⁴⁾	
Corporate expenses & other					Corporate Support

⁽¹⁾ Includes asset management & wealth businesses in the Philippines, Hong Kong, China and India.

⁽²⁾ Includes Employee Benefits, as well as Health and Risk Solutions (medical stop-loss).

⁽³⁾ Includes individual protection businesses in ASEAN, Hong Kong, Joint Ventures and High-Net-Worth. Group businesses in Asia have been included with Individual – Protection.

⁽⁴⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual – Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽¹⁾ Effective Q1'25, the Wealth & asset management business type was renamed to Asset management & wealth.

1. Use of Non-IFRS Financial Measures

We report certain financial information using non-IFRS financial measures, as we believe that these measures provide information that is useful to investors in understanding our performance and facilitate a comparison of our quarterly and full year results from period to period. These non-IFRS financial measures do not have any standardized meaning and may not be comparable with similar measures used by other companies. For certain non-IFRS financial measures, there are no directly comparable amounts under IFRS. These non-IFRS financial measures should not be viewed in isolation from or as alternatives to measures of financial performance determined in accordance with IFRS. Additional information concerning non-IFRS financial measures and, if applicable, reconciliations to the closest IFRS measures are available in section N - Non-IFRS Financial Measures in this document and the Supplementary Financial Information package on www.sunlife.com under Investors - Financial results and reports.

2. Forward-looking Statements

Certain statements in this document are forward-looking statements within the meaning of certain securities laws, including the "safe harbour" provisions of the United States Private Securities Litigation Reform Act of 1995 and applicable Canadian securities legislation. Additional information concerning forward-looking statements and important risk factors that could cause our assumptions, estimates, expectations and projections to be inaccurate and our actual results or events to differ materially from those expressed in or implied by such forward-looking statements can be found in section O - Forward-looking Statements in this document.

3. Additional Information

Additional information about SLF Inc. can be found in the Consolidated Financial Statements, the annual and interim MD&A, and SLF Inc.'s Annual Information Form ("AIF") for the year ended December 31, 2024. These documents are filed with securities regulators in Canada and are available at www.sedarplus.ca. SLF Inc.'s Annual Consolidated Financial Statements, annual MD&A and AIF are filed with the United States Securities and Exchange Commission ("SEC") in SLF Inc.'s annual report on Form 40-F and SLF Inc.'s interim MD&A and Interim Consolidated Financial Statements are furnished to the SEC on Form 6-Ks and are available at www.sec.gov.

B. Financial Summary

(\$ millions, unless otherwise noted)

	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Profitability					
Net income (loss)					
Underlying net income (loss) ⁽¹⁾	1,047	1,015	1,016	3,107	2,891
Reported net income (loss) - Common shareholders	1,106	716	1,348	2,750	2,812
Diluted earnings per share ("EPS") (\$)					
Underlying EPS (diluted) ⁽¹⁾	1.86	1.79	1.76	5.48	4.98
Reported EPS (diluted)	1.97	1.26	2.33	4.85	4.83
Return on equity ("ROE") (%)					
Underlying ROE ⁽¹⁾	18.3%	17.6%	17.9%	17.8%	17.2%
Reported ROE ⁽¹⁾	19.3%	12.4%	23.8%	15.8%	16.8%
Growth					
	Q3'25	Q2'25	Q3'24	2025	2024
Sales					
Asset management gross flows & wealth sales ⁽¹⁾	62,117	52,712	41,915	177,050	135,075
Group - Health & Protection sales ⁽¹⁾	498	535	445	1,613	1,467
Individual - Protection sales ⁽¹⁾	987	863	730	2,724	2,240
Total Assets under management (\$ billions)⁽¹⁾⁽²⁾	1,623.5	1,541.2	1,515.2	1,623.5	1,515.2
New business Contractual Service Margin ("CSM")⁽¹⁾	446	435	383	1,287	1,167
Financial Strength					
	Q3'25	Q2'25	Q3'24		
LICAT ratios⁽³⁾					
Sun Life Financial Inc.	154%	151%	152%		
Sun Life Assurance ⁽⁴⁾	138%	141%	147%		
Financial leverage ratio⁽¹⁾⁽⁵⁾	21.6%	20.4%	20.4%		
Book value per common share (\$)	40.86	39.57	39.88		
Weighted average common shares outstanding for basic EPS (millions)	561	565	578		
Closing common shares outstanding (millions)	558	563	577		

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

⁽²⁾ Prior period amounts have been updated.

⁽³⁾ Life Insurance Capital Adequacy Test ("LICAT") ratio. Our LICAT ratios are calculated in accordance with the OSFI-mandated guideline, Life Insurance Capital Adequacy Test.

⁽⁴⁾ Sun Life Assurance is SLF Inc.'s principal operating life insurance subsidiary.

⁽⁵⁾ The calculation for the financial leverage ratio includes the CSM balance (net of taxes) in the denominator. The CSM (net of taxes) was \$11.2 billion as at September 30, 2025 (June 30, 2025 - \$10.6 billion; September 30, 2024 - \$9.9 billion).

C. Profitability

The following table reconciles our Common shareholders' net income ("reported net income") and underlying net income. All factors discussed in this document that impact underlying net income are also applicable to reported net income. Certain adjustments and notable items also impact the CSM, such as mortality experience and assumption changes; see section E - Contractual Service Margin in this document for more information.

(\$ millions, after-tax)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Underlying net income (loss) by business type⁽¹⁾:					
Asset management & wealth	500	455	474	1,442	1,337
Group - Health & Protection	284	326	345	940	930
Individual - Protection ⁽²⁾	361	299	289	985	891
Corporate expenses & other ⁽²⁾	(98)	(65)	(92)	(260)	(267)
Underlying net income⁽¹⁾	1,047	1,015	1,016	3,107	2,891
Add: Market-related impacts	(14)	(166)	29	(202)	(194)
Assumption changes and management actions ("ACMA")	(13)	3	36	(14)	45
Other adjustments	86	(136)	267	(141)	70
Reported net income - Common shareholders	1,106	716	1,348	2,750	2,812
Underlying ROE ⁽¹⁾	18.3%	17.6%	17.9%	17.8%	17.2%
Reported ROE ⁽¹⁾	19.3%	12.4%	23.8%	15.8%	16.8%
Notable items attributable to reported and underlying net income⁽¹⁾:					
Mortality	30	29	3	64	33
Morbidity	(28)	(22)	60	(31)	52
Lapse and other policyholder behaviour ("policyholder behaviour")	(4)	(7)	(5)	(13)	(25)
Expenses	(9)	(37)	(25)	(72)	(60)
Net credit ⁽³⁾	(13)	3	(33)	(2)	(9)
Other ⁽⁴⁾	29	22	30	102	75

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document. For more information about business types in Sun Life's business groups, see section A - How We Report Our Results in this document.

⁽²⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽³⁾ Credit includes rating changes on assets measured at Fair value through profit or loss ("FVTPL"), and the Expected credit loss ("ECL") impact for assets measured at Fair value through other comprehensive income ("FVOCI"). Effective Q1'25, the release of credit risk adjustments, which are reported in Expected Investment Earnings in the Driver of Earnings analysis, are included in this balance. Prior period amounts reflect current presentation.

⁽⁴⁾ Other notable items are recorded in Net Insurance Service Result and Net Investment Result in the Drivers of Earnings analysis. For more details, see section N - Non-IFRS Financial Measures in this document.

Quarterly Comparison - Q3'25 vs. Q3'24

Underlying net income⁽¹⁾ of \$1,047 million increased \$31 million or 3%, driven by:

- **Asset management & wealth⁽¹⁾** up \$26 million: Improved credit experience and higher fee income from higher AUM in Canada, and higher net seed investment income in SLC Management.
- **Group - Health & Protection⁽¹⁾** down \$61 million: Unfavourable insurance experience across Group Benefits and Dental in the U.S., partially offset by business growth and favourable insurance experience in Canada.
- **Individual - Protection⁽¹⁾⁽²⁾** up \$72 million: Business growth and favourable mortality experience in Asia, higher contributions from our India joint venture, and higher investment earnings in Canada.
- **Corporate expenses & other⁽¹⁾⁽²⁾** \$(6) million increase in net loss reflecting timing of strategic investment spend.

⁽¹⁾ Refer to section N - Non-IFRS Financial Measures in this document for a reconciliation between reported net income and underlying net income.

⁽²⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

Reported net income of \$1,106 million decreased \$242 million or 18%, driven by:

- The prior year decrease in SLC Management's estimated acquisition-related liabilities⁽¹⁾;
- Unfavourable ACMA⁽²⁾ impacts; and
- Market-related impacts reflecting unfavourable other market-related impacts, primarily from Asia, and real estate experience⁽³⁾, partially offset by favourable interest rate impacts; partially offset by
- A gain from increased ownership interest in Bowtie⁽⁴⁾; and
- The increase in underlying net income.

Foreign exchange translation led to an increase of \$5 million in underlying net income and an increase of \$8 million in reported net income.

Underlying ROE was 18.3% and reported ROE was 19.3% (Q3'24 - 17.9% and 23.8%, respectively).

1. Market-related impacts

Market-related impacts represent the difference between actual versus expected market movements⁽⁵⁾. Market-related impacts resulted in a decrease of \$14 million to reported net income, reflecting unfavourable real estate experience partially offset by favourable equity market and interest rate impacts.

2. Assumption changes and management actions

The net impact of assumption changes and management actions was a decrease of \$13 million to reported net income and includes methods and assumptions changes on insurance contracts as well as related impacts. These included unfavourable impacts from model refinements across all business groups, expense updates mainly in Asia, and policyholder behaviour updates in Canada, partially offset by favourable financial updates in Canada and Asia, and mortality updates in Canada. For additional details refer to "Assumption Changes and Management Actions by Type" in section E - Contractual Service Margin in this document.

3. Other adjustments

Other adjustments increased reported net income by \$86 million, driven by:

- A gain from increased ownership interest in Bowtie; partially offset by
- DentaQuest acquisition, integration and restructuring costs and amortization of acquired intangible assets; and
- Changes in SLC Management's acquisition-related liabilities⁽⁶⁾.

4. Experience-related items

In the third quarter of 2025, notable experience items included:

- Favourable mortality experience primarily in Asia and Canada;
- Unfavourable morbidity experience across U.S. Dental, U.S. medical stop-loss, and U.S. employee benefits, largely offset by favourable morbidity experience in Canada;
- Net credit was unfavourable primarily from Asia; and
- Other experience was favourable primarily from the U.S. and Canada.

5. Income taxes

The statutory tax rate is impacted by various tax items, such as lower taxes on income subject to tax in foreign jurisdictions, tax-exempt or low-taxed investment income, and other sustainable tax benefits.

The Q3'25 effective income tax rate⁽⁷⁾ on underlying net income and reported net income was 19.4% and 18.0% respectively.

6. Impacts of foreign exchange translation

Foreign exchange translation led to an increase of \$5 million in underlying net income and an increase of \$8 million in reported net income.

⁽¹⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽²⁾ Assumption Changes and Management Actions ("ACMA").

⁽³⁾ Real estate experience reflects the difference between the actual value of real estate investments compared to management's longer-term expected returns supporting insurance contract liabilities ("real estate experience").

⁽⁴⁾ On July 15, 2025, we acquired an additional interest in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Total consideration was cash of \$55 million. Our previously held interest in Bowtie was remeasured to its fair value, which resulted in a gain of \$176 million recognized in reported net income in Q3'25 ("gain from increased ownership interest in Bowtie"). For additional information, refer to Note 3 of our Interim Consolidated Financial Statements for the period ended September 30, 2025.

⁽⁵⁾ Except for risk free rates which are based on current rates, expected market movements are based on our medium-term outlook which is reviewed annually.

⁽⁶⁾ Amounts relate to acquisition costs for our SLC Management affiliates, BentalGreenOak, Crescent Capital Group LP and Advisors Asset Management, Inc, which include the unwinding of the discount for Other financial liabilities.

⁽⁷⁾ Our effective income tax rate on reported net income is calculated using Total income (loss) before income taxes, as detailed in Note 9 in our Interim Consolidated Financial Statements for the period ended September 30, 2025. Our effective income tax rate on underlying net income is calculated using pre-tax underlying net income, as detailed in section N - Non-IFRS Financial Measures in this document, and the associated income tax expense.

Year-to-Date Comparison - Q3'25 vs. Q3'24

Underlying net income of \$3,107 million increased \$216 million or 7%, driven by:

- **Asset management & wealth** up \$105 million: Higher fee-related earnings from catch-up fees and strong performance of net seed investment income in SLC Management, and higher fee income in Canada and Asia driven by higher AUM, partially offset by a decrease in net investment income in MFS⁽¹⁾.
- **Group - Health & Protection** up \$10 million: Business growth and favourable insurance experience in Canada, and higher U.S. Dental results, were mostly offset by lower U.S. Group Benefits results primarily driven by unfavourable medical stop-loss insurance experience and less favourable long-term disability experience in employee benefits.
- **Individual - Protection**⁽²⁾ up \$94 million: Business growth and higher contributions from joint ventures in Asia, and higher investment earnings in Asia and Canada, partially offset by higher expenses primarily reflecting continued investments in the business, and unfavourable credit experience, in Asia.
- **Corporate expenses & other**⁽²⁾ \$7 million decrease in net loss primarily driven by timing of strategic investment spend, and lower incentive compensation, partially offset by lower investment income from lower surplus asset balances.

Reported net income of \$2,750 million decreased \$62 million or 2%, driven by:

- The prior year decrease in SLC Management's acquisition-related liabilities⁽³⁾;
- Prior year gains on partial sale of ABSLAMC⁽⁴⁾ and the early termination of a distribution agreement in Asset Management;
- An impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S. group dental contract; and
- Unfavourable ACMA impacts; partially offset by
- The increase in underlying net income;
- A gain from increased ownership interest in Bowtie; and
- A prior year restructuring charge of \$108 million in Corporate⁽⁵⁾.
- Market-related impacts were in line with the prior year as favourable interest rate impacts and improved real estate experience were offset by unfavourable other market-related impacts driven primarily across Asia and Canada, and unfavourable equity market impacts.

Foreign exchange translation led to an increase of \$53 million in underlying net income and an increase of \$56 million in reported net income.

Underlying ROE was 17.8% and reported ROE was 15.8% (2024 - 17.2% and 16.8%, respectively).

1. Market-related impacts

Market-related impacts represent the difference between actual versus expected market movements⁽⁶⁾. Market-related impacts resulted in a decrease of \$202 million to reported net income, reflecting unfavourable real estate experience and unfavourable other market-related impacts primarily from Asia, partially offset by favourable interest rate impacts.

2. Assumption changes and management actions

The net impact of assumption changes and management actions was a decrease of \$14 million to reported net income and includes methods and assumptions changes on insurance contracts as well as related impacts. These included various small enhancements for the first six months of 2025, and for additional details on Q3'25 ACMA, refer to "Assumption Changes and Management Actions by Type" in section E - Contractual Service Margin in this document.

3. Other adjustments

Other adjustments decreased reported net income by \$141 million, driven by:

- DentaQuest acquisition, integration and restructuring costs and amortization of acquired intangible assets;
- An impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S. group dental contract; and
- Changes in SLC Management's acquisition-related liabilities⁽⁷⁾; partially offset by
- A gain from increased ownership interest in Bowtie.

⁽¹⁾ MFS Investment Management ("MFS").

⁽²⁾ Effective Q1'25, Regional Office in Asia was moved from the Corporate expenses & other business type to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽³⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽⁴⁾ To meet regulatory obligations, on March 21, 2024, we sold 6.3% of our ownership interest in Aditya Birla Sun Life AMC Limited ("partial sale of ABSLAMC"), generating a gain of \$84 million. As a result of this transaction, our ownership interest in ABSLAMC was reduced from 36.5% to 30.2% for gross proceeds of \$136 million. Subsequently, on May 31, 2024, we sold an additional 0.2% of our ownership interest.

⁽⁵⁾ A restructuring charge of \$108 million (pre-tax \$138 million) recorded in Q2'24 reflecting actions taken to improve financial discipline and productivity, consistent with our Client Impact Strategy, supporting our Medium-Term Financial Objective for underlying EPS growth ("prior year restructuring charge in Corporate"). We expect these actions to result in annual savings of approximately \$200 million (pre-tax) by 2026.

⁽⁶⁾ Except for risk free rates which are based on current rates, expected market movements are based on our medium-term outlook which is reviewed annually.

⁽⁷⁾ Amounts relate to acquisition costs for our SLC Management affiliates, BentallGreenOak, Crescent Capital Group LP and Advisors Asset Management, Inc, which include the unwinding of the discount for Other financial liabilities.

4. Experience-related items

Notable experience items in the current year included:

- Favourable mortality experience primarily in Asia and Canada;
- Unfavourable morbidity experience in U.S. Dental and U.S. medical stop-loss, largely offset by favourable morbidity experience in Canada;
- Unfavourable expense experience largely in the U.S., Canada and Asia; and
- Other experience was favourable primarily from the U.S., Canada, and Asia.

5. Income taxes

The statutory tax rate is impacted by various items, such as lower taxes on income subject to tax in foreign jurisdictions, tax-exempt or low-taxed investment income, and other sustainable tax benefits.

Global Minimum Tax ("GMT") rules applied to Sun Life effective January 1, 2024:

- Canadian GMT legislation requires the ultimate parent entity of a group to pay top-up tax, on a jurisdiction-by-jurisdiction basis, on profits of its subsidiaries that are taxed below 15%. Some jurisdictions have enacted a Qualifying Domestic Minimum Top-Up Tax ("QDMTT") which requires the GMT top-up tax to be paid locally rather than to the ultimate parent entity's jurisdiction.
- In response to the GMT rules, Bermuda enacted a Corporate Income Tax ("CIT") regime, including a corporate income tax rate of 15%, which applies to Sun Life effective January 1, 2025. The Bermuda CIT is not a QDMTT for the purposes of GMT. Top-up tax may still be payable by the ultimate parent entity under the Income Inclusion Rule ("IIR"), depending on the effective tax rate in Bermuda.
- Other Sun Life subsidiaries that are currently subject to a statutory tax rate or to a tax regime that could result in taxing profits at a rate below 15% include those in Hong Kong and Ireland, which have both enacted a QDMTT.
- For additional information, refer to Note 9 in our Interim Consolidated Financial Statements for the period ended September 30, 2025.

The effective income tax rate⁽¹⁾ for the current year on underlying net income and reported net income was 18.8% and 19.1%, respectively.

6. Impacts of foreign exchange translation

Foreign exchange translation led to an increase of \$53 million in underlying net income and an increase of \$56 million in reported net income.

⁽¹⁾ Our effective income tax rate on reported net income is calculated using Total income (loss) before income taxes, as detailed in Note 9 in our Interim Consolidated Financial Statements for the period ended September 30, 2025. Our effective income tax rate on underlying net income is calculated using pre-tax underlying net income, as detailed in section N - Non-IFRS Financial Measures in this document, and the associated income tax expense.

D. Growth

1. Sales and Gross Flows

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Asset management gross flows & wealth sales by business segment⁽¹⁾					
Asset Management gross flows	55,848	45,512	36,259	153,881	115,859
Canada asset management gross flows & wealth sales	4,076	4,696	3,755	15,299	13,206
Asia asset management gross flows & wealth sales	2,193	2,504	1,901	7,870	6,010
Total asset management gross flows & wealth sales ⁽¹⁾	62,117	52,712	41,915	177,050	135,075
Group – Health & Protection sales by business segment⁽¹⁾					
Canada	98	201	124	674	578
U.S.	375	313	300	864	823
Asia ⁽²⁾	25	21	21	75	66
Total group sales ⁽¹⁾	498	535	445	1,613	1,467
Individual – Protection sales by business segment⁽¹⁾					
Canada	130	136	112	405	409
Asia	857	727	618	2,319	1,831
Total individual sales ⁽¹⁾	987	863	730	2,724	2,240
CSM – Impact of new insurance business ("New business CSM") ⁽¹⁾	446	435	383	1,287	1,167

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N – Non-IFRS Financial Measures in this document.

⁽²⁾ In underlying net income by business type, Group businesses in Asia have been included with Individual – Protection. For more information about business types in Sun Life's business groups, see section A – How We Report Our Results in this document.

Total asset management gross flows & wealth sales increased \$20.2 billion or 48% from prior year (\$19.7 billion⁽¹⁾ or 47%⁽¹⁾, excluding foreign exchange translation).

- Asset Management gross flows increased \$19.1 billion⁽¹⁾ or 53%⁽¹⁾, from higher gross flows in MFS and SLC Management.
- Canada asset management gross flows & wealth sales increased \$0.3 billion or 9%, driven by higher mutual fund sales in Individual Wealth and higher rollover volumes in Group Retirement Services ("GRS") reflecting strong member deposits, partially offset by lower defined benefit solution sales in GRS.
- Asia asset management gross flows & wealth sales increased \$0.3 billion⁽¹⁾ or 17%⁽¹⁾, driven by higher fixed income fund sales in India and Mandatory Provident Fund ("MPF") sales in Hong Kong, partially offset by lower money market and fixed income fund sales in the Philippines.

Total group health & protection sales increased \$53 million or 12% from prior year (\$50 million⁽¹⁾ or 11%⁽¹⁾, excluding foreign exchange translation).

- Canada group sales decreased \$26 million or 21%, reflecting timing of large case sales.
- U.S. group sales increased \$72 million⁽¹⁾ or 25%⁽¹⁾, primarily driven by higher large case sales in employee benefits and higher Dental sales.

Total individual protection sales increased \$257 million or 35% from prior year (\$254 million⁽¹⁾ or 35%⁽¹⁾, excluding foreign exchange translation).

- Canada individual sales increased \$18 million or 16%, driven by higher non-participating life sales and increases across SLFD⁽²⁾ and third-party channels.
- Asia individual sales increased \$236 million⁽¹⁾ or 38%⁽¹⁾, driven by higher sales in:
 - Hong Kong from growth across all channels;
 - International from the broker channel;
 - the Philippines from agency and bancassurance channels; and
 - Indonesia and India primarily from the bancassurance channel.

New business CSM represents growth derived from sales activity in the period. The impact of new insurance business drove a \$446 million increase in CSM, compared to new business CSM of \$383 million in the prior year, driven by strong profit margins and sales partially offset by unfavourable business mix in Asia, primarily in Hong Kong.

⁽¹⁾ This change excludes the impacts of foreign exchange translation. For more information about these non-IFRS financial measures, see section N – Non-IFRS Financial Measures in this document.

⁽²⁾ Sun Life Financial Distribution ("SLFD") is our proprietary career advisory network.

2. Assets Under Management

AUM consists of general funds, the investments for segregated fund holders ("segregated funds") and third-party assets managed by the Company. Third-party AUM is comprised of institutional and managed funds, as well as other AUM related to our joint ventures.

(\$ millions)	Quarterly results				
	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24
Assets under management⁽¹⁾⁽²⁾					
General fund assets	230,034	220,671	223,310	221,935	216,180
Segregated funds	164,895	155,616	149,650	148,786	145,072
Third-party assets under management⁽¹⁾					
Retail	679,905	647,193	645,183	648,515	633,767
Institutional, managed funds and other	601,126	567,290	579,587	568,437	562,565
Total third-party AUM ⁽¹⁾	1,281,031	1,214,483	1,224,770	1,216,952	1,196,332
Consolidation adjustments ⁽²⁾	(52,497)	(49,564)	(46,092)	(45,057)	(42,381)
Total assets under management ⁽¹⁾⁽²⁾	1,623,463	1,541,206	1,551,638	1,542,616	1,515,203

⁽¹⁾ Represents a non-IFRS financial measure. See section N - Non-IFRS Financial Measures in this document.

⁽²⁾ Prior period amounts have been updated.

AUM increased \$80.8 billion or 5% from December 31, 2024, primarily driven by:

- (i) favourable market movements on the value of segregated, retail, institutional and managed funds of \$122.1 billion;
- (ii) an increase in AUM of general fund assets of \$8.1 billion, primarily driven by general operating activities and net fair value growth from changes in interest rates and credit spreads, partially offset by unfavourable impacts from foreign exchange translation; and
- (iii) an increase of \$4.9 billion from other business activities; partially offset by
- (iv) a decrease of \$32.2 billion from foreign exchange translation (excluding the impacts of general fund assets);
- (v) net outflows from segregated funds and third-party AUM of \$16.7 billion; and
- (vi) Client distributions of \$5.4 billion.

Segregated fund and third-party AUM net inflows of \$3.6 billion during the quarter were comprised of:

(\$ billions)	Quarterly results				
	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24
Net flows for Segregated fund and Third-party AUM:					
MFS	(1.2)	(19.8)	(11.6)	(28.5)	(19.1)
SLC Management	5.2	4.1	2.9	14.1	1.7
Canada, Asia and other	(0.4)	1.8	2.3	0.8	0.5
Total net flows for Segregated fund and Third-party AUM	3.6	(13.9)	(6.4)	(13.6)	(16.9)

E. Contractual Service Margin

Contractual Service Margin represents a source of stored value for future insurance profits and qualifies as available capital for LICAT purposes. CSM is a component of insurance contract liabilities. The following table shows the change in CSM including its recognition into net income in the period, as well as the growth from new insurance sales activity.

(\$ millions)	For the nine months ended September 30, 2025	For the full year ended December 31, 2024
Beginning of Period	13,366	11,786
Impact of new insurance business ⁽¹⁾	1,287	1,473
Expected movements from asset returns & locked-in rates ⁽¹⁾	568	703
Insurance experience gains/losses ⁽¹⁾	(20)	(77)
CSM recognized for services provided	(936)	(1,135)
Organic CSM Movement⁽¹⁾⁽²⁾	899	964
Impact of markets & other ⁽¹⁾	249	124
Impact of change in assumptions ⁽¹⁾	119	30
Currency impact	(227)	462
Total CSM Movement	1,040	1,580
Contractual Service Margin, End of Period⁽³⁾	14,406	13,366

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

⁽²⁾ Organic CSM movement is a component of both total CSM movement and organic capital generation.

⁽³⁾ Total company CSM presented above is comprised of CSM on Insurance contracts issued of \$14,061 million (December 31, 2024 - \$13,028 million), net of CSM Reinsurance contracts held of \$(345) million (December 31, 2024 - \$(338) million).

Total CSM ended Q3'25 at \$14.4 billion, an increase of \$1.0 billion or 8% for the first nine months of 2025.

- Organic CSM movement was driven by the impact of new insurance business, reflecting strong profit margins and sales in Asia, primarily in Hong Kong, and individual protection sales in Canada.
- Unfavourable insurance experience in Canada partially offset by Asia.
- Favourable impact of markets and other driven by interest and equity experience.
- Impact of change in assumptions include the favourable impact of mortality updates in Canada and model refinements across all business groups, partially offset by unfavourable policyholder behaviour and expense updates.
- Unfavourable currency impacts in Asia and the U.S.

Assumption Changes and Management Actions by Type

The impact on CSM of ACMA is attributable to insurance contracts and related impacts under the general measurement approach ("GMA") and variable fee approach ("VFA"). For insurance contracts measured under the GMA, the impacts flow through the CSM at locked-in discount rates. For insurance contracts measured under the VFA, the impact flows through the CSM at current discount rates.

The following table sets out the impacts of ACMA on our reported net income and CSM in the third quarter of 2025.

As at September 30, 2025

(\$ millions)	Reported net income impacts (After-tax) ⁽¹⁾⁽²⁾	Deferred in CSM (Pre-tax) ⁽²⁾⁽³⁾⁽⁴⁾	Comments
Mortality/morbidity	14	276	Updates to reflect mortality and morbidity experience in all jurisdictions. The largest item was a favourable mortality update mainly to Group Retirement Services and Individual Wealth in Canada.
Policyholder behaviour	(16)	(143)	Updates to reflect lapse and policyholder behaviour in all jurisdictions. The largest items were adverse lapse and policyholder behaviour in Individual Insurance in Canada and in Vietnam in Asia.
Expense	(29)	(86)	Updates to expenses in all jurisdictions.
Financial	48	4	Updates to various financial-related assumptions.
Modelling enhancement and other	(30)	88	Various enhancements and methodology changes. The largest items were the net favourable impacts of refinements in Hong Kong and International in Asia.
Total impact of change in assumptions	(13)	139	

⁽¹⁾ In this document, the reported net income impact of ACMA is shown in aggregate for Net insurance service result and Net investment result, and excludes amounts attributable to participating policyholders.

⁽²⁾ CSM is shown on a pre-tax basis as it reflects the changes in our insurance contract liabilities, while reported net income is shown on a post-tax basis to reflect the impact on capital.

⁽³⁾ The impact of change in assumptions in the CSM rollforward of \$119 million is comprised of \$(6) million for the three months ended March 31, 2025 from various small enhancements, \$(14) million for the three months ended June 30, 2025 from various small enhancements, and \$139 million for the three months ended September 30, 2025, as referenced in the table above.

⁽⁴⁾ Total impact of change in assumptions represents a non-IFRS financial measure for amounts deferred in CSM. For more details, see section N - Non-IFRS Financial Measures in this document.

F. Financial Strength

(\$ millions, unless otherwise stated)	Quarterly results				
	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24
LICAT ratio⁽¹⁾					
Sun Life Financial Inc.	154%	151%	149%	152%	152%
Sun Life Assurance	138%	141%	141%	146%	147%
Capital					
Subordinated debt	7,176	6,180	6,179	6,179	6,177
Innovative capital instruments ⁽²⁾	200	200	200	200	200
Equity in the participating account	644	600	547	496	621
Non-controlling interests	289	61	74	76	79
Preferred shares and other equity instruments	2,239	2,239	2,239	2,239	2,239
Common shareholders' equity ⁽³⁾	22,817	22,284	23,179	23,318	22,989
Contractual Service Margin ⁽⁴⁾	14,406	13,675	13,619	13,366	12,836
Total capital	47,771	45,239	46,037	45,874	45,141
Financial leverage ratio⁽⁴⁾⁽⁵⁾	21.6%	20.4%	20.1%	20.1%	20.4%
Dividend					
Underlying dividend payout ratio ⁽⁵⁾	47%	49%	46%	50%	46%
Dividends per common share (\$)	0.880	0.880	0.840	0.840	0.810
Book value per common share (\$)	40.86	39.57	40.84	40.63	39.88

⁽¹⁾ Our LICAT ratios are calculated in accordance with the OSFI-mandated guideline, Life Insurance Capital Adequacy Test.

⁽²⁾ Innovative capital instruments consist of Sun Life Exchangeable Capital Securities ("SLECS"), see section J - Capital and Liquidity Management in the 2024 Annual MD&A.

⁽³⁾ Common shareholders' equity is equal to Total shareholders' equity less Preferred shares and other equity instruments.

⁽⁴⁾ The calculation for the financial leverage ratio includes the CSM balance (net of taxes) in the denominator. The CSM (net of taxes) was \$11.2 billion as at September 30, 2025 (June 30, 2025 - \$10.6 billion; March 31, 2025 - \$10.5 billion; December 31, 2024 - \$10.3 billion; September 30, 2024 - \$9.9 billion).

⁽⁵⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

1. Life Insurance Capital Adequacy Test

The Office of the Superintendent of Financial Institutions has developed the regulatory capital framework referred to as the Life Insurance Capital Adequacy Test for Canada. LICAT measures the capital adequacy of an insurer using a risk-based approach and includes elements that contribute to financial strength through periods when an insurer is under stress as well as elements that contribute to policyholder and creditor protection wind-up.

SLF Inc. is a non-operating insurance company and is subject to the LICAT guideline. Sun Life Assurance, SLF Inc.'s principal operating life insurance subsidiary, is also subject to the LICAT guideline.

SLF Inc.'s LICAT ratio of 154% as at September 30, 2025 increased two percentage points compared to December 31, 2024, driven by organic capital generation, net of shareholder dividend payments, and subordinated debt issuance, mostly offset by share buybacks and M&A⁽¹⁾ activity.

Sun Life Assurance's LICAT ratio of 138% as at September 30, 2025 decreased eight percentage points compared to December 31, 2024, driven by organic capital generation, net of dividend payments to SLF Inc., M&A activity, and market impacts.

The Sun Life Assurance LICAT ratios in both periods are well above OSFI's supervisory ratio of 100% and regulatory minimum ratio of 90%.

⁽¹⁾ Mergers & Acquisitions ("M&A").

2. Capital

Our total capital consists of subordinated debt and other capital instruments, CSM, equity in the participating account and total shareholders' equity which includes common shareholders' equity, preferred shares and other equity instruments, and non-controlling interests. As at September 30, 2025, our total capital was \$47.8 billion, an increase of \$1.9 billion compared to December 31, 2024. The increase to total capital included reported net income of \$2,750 million, an increase of \$1,040 million in CSM, the issuance of \$1,000 million principal amount of Series 2025-1 Subordinated Unsecured 4.14% Fixed/Floating Debentures, which is detailed below, net unrealized gains on FVOCI assets of \$241 million, and non-controlling interests of \$221 million reflecting our increased ownership interest in Bowtie⁽¹⁾. This was partially offset by the payment of \$1,465 million of dividends on common shares of SLF Inc. ("common shares"), a decrease of \$1,315 million from the repurchase and cancellation of common shares, which is detailed below, and unfavourable impacts from foreign exchange translation of \$590 million included in other comprehensive income (loss) ("OCI").

In Q3'25, organic capital generation⁽²⁾ was \$624 million, which measures the change in capital, net of dividends, above LICAT requirements excluding the impacts of markets and other non-recurring items. Organic capital generation was driven by growth in underlying net income and new business CSM.

Our capital and liquidity positions remain strong with a LICAT ratio of 154% at SLF Inc., a financial leverage ratio of 21.6%⁽²⁾ and \$2.1 billion in cash and other liquid assets⁽²⁾ as at September 30, 2025 in SLF Inc.⁽³⁾ (December 31, 2024 - \$1.4 billion).

Capital Transactions

On June 30, 2025, 2,664,916 of the 4,982,669 Class A Non-cumulative Floating Rate Preferred Shares Series 9QR (the "Series 9QR Shares") were converted into Class A Non-Cumulative Rate Reset Preferred Shares Series 8R (the "Series 8R Shares") on a one-for-one basis and 1,400 of its 6,217,331 Series 8R Shares were converted into Series 9QR Shares on a one-for-one basis. As a result, as of June 30, 2025, SLF Inc. has 8,880,847 Series 8R Shares and 2,319,153 Series 9QR Shares issued and outstanding.

On September 11, 2025, SLF Inc. issued \$1 billion principal amount of Series 2025-1 Subordinated Unsecured 4.14% Fixed/Floating Debentures due 2037. The net proceeds will be used for general corporate purposes, which may include supporting the acquisition of SLF Inc.'s remaining interests in the SLC Management affiliates BentalGreenOak and Crescent Capital Group LP, investments in subsidiaries, repayment of indebtedness and other strategic investments.

Normal Course Issuer Bids

On August 29, 2024, SLF Inc. commenced a normal course issuer bid, which was in effect until June 6, 2025 (the "2024 NCIB").

On June 4, 2025, SLF Inc. announced that OSFI and the Toronto Stock Exchange ("TSX") had approved its previously announced early renewal of its normal course issuer bid. As of June 4, 2025, SLF Inc. had purchased on the TSX, other Canadian stock exchanges and/or alternative Canadian trading platforms 14,429,085 of the 15,000,000 common shares that it was authorized to repurchase under the 2024 NCIB. Under SLF Inc.'s renewed normal course issuer bid (the "2025 NCIB"), it is permitted to purchase up to 10,570,915 common shares, being equal to the remaining 570,915 common shares that it had not repurchased under the 2024 NCIB plus an additional 10,000,000 common shares. The 2025 NCIB commenced on June 9, 2025 and will continue until May 21, 2026 or such earlier date as SLF Inc. may determine. Any common shares purchased by SLF Inc. pursuant to the 2025 NCIB will be cancelled or used in connection with certain equity settled incentive arrangements.

Shares purchased and subsequently cancelled under both bids were as follows:

	Quarterly results		Year-to-date		Aggregate ⁽¹⁾	
	Q3'25		2025			
	Common shares purchased (millions)	Amount (\$ millions) ⁽²⁾	Common shares purchased (millions)	Amount (\$ millions) ⁽²⁾	Common shares purchased (millions)	Amount (\$ millions) ⁽²⁾
2024 NCIB (ended June 6, 2025)	—	—	10.6	863	14.4	1,172
2025 NCIB	4.8	397	5.4	452	5.4	452
Total	4.8	397	16.0	1,315		

⁽¹⁾ Represents the balance of common shares purchased and subsequently cancelled under the life of the normal course issuer bid to-date.

⁽²⁾ Excludes the impact of excise tax on net repurchases of equity.

⁽¹⁾ On July 15, 2025, we acquired an additional interest in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Total consideration was cash of \$55 million. For additional information, refer to Note 3 of our Interim Consolidated Financial Statements for the period ended September 30, 2025.

⁽²⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

⁽³⁾ SLF Inc. (the ultimate parent company) and its wholly-owned holding companies.

G. Performance by Business Segment

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Underlying net income (loss)⁽¹⁾					
Asset Management	350	300	344	1,001	933
Canada	422	379	375	1,177	1,087
U.S.	147	195	219	560	612
Asia	226	206	170	629	526
Corporate	(98)	(65)	(92)	(260)	(267)
Total underlying net income (loss) ⁽¹⁾	1,047	1,015	1,016	3,107	2,891
Reported net income (loss) - Common shareholders					
Asset Management	316	254	644	896	1,202
Canada	414	330	382	1,095	964
U.S.	98	103	339	387	563
Asia	373	98	32	637	418
Corporate	(95)	(69)	(49)	(265)	(335)
Total reported net income (loss) - Common shareholders	1,106	716	1,348	2,750	2,812

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

All factors discussed in this document that impact our underlying net income are also applicable to reported net income.

1. Asset Management

Asset Management (C\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Underlying net income ⁽¹⁾	350	300	344	1,001	933
Add: Market-related impacts	(2)	(22)	(6)	(31)	(6)
MFS shares owned by management	(3)	(1)	(10)	1	(22)
Acquisition, integration and restructuring ⁽²⁾⁽³⁾	(21)	(16)	322	(53)	269
Intangible asset amortization	(8)	(7)	(6)	(22)	(18)
Other	—	—	—	—	46
Reported net income - Common shareholders	316	254	644	896	1,202
Assets under management (C\$ billions) ⁽¹⁾	1,175.8	1,114.2	1,103.1	1,175.8	1,103.1
Gross flows (C\$ billions) ⁽¹⁾	55.8	45.5	36.3	153.9	115.9
Net flows (C\$ billions) ⁽¹⁾	4.0	(15.7)	(17.4)	(20.4)	(48.5)
MFS (C\$ millions)					
Underlying net income ⁽¹⁾	296	255	297	817	816
Add: MFS shares owned by management	(3)	(1)	(10)	1	(22)
Reported net income - Common shareholders	293	254	287	818	794
Assets under management (C\$ billions) ⁽¹⁾	916.9	864.7	872.7	916.9	872.7
Gross flows (C\$ billions) ⁽¹⁾	46.9	37.1	31.3	129.7	99.5
Net flows (C\$ billions) ⁽¹⁾	(1.2)	(19.8)	(19.1)	(32.6)	(51.0)
MFS (US\$ millions)					
Underlying net income ⁽¹⁾	215	184	218	585	601
Add: MFS shares owned by management	(2)	(1)	(8)	1	(17)
Reported net income - Common shareholders	213	183	210	586	584
Pre-tax net operating margin for MFS ⁽¹⁾	39.2%	35.1%	40.5%	36.6%	38.1%
Average net assets (US\$ billions) ⁽¹⁾	642.6	607.5	626.2	622.1	618.6
Assets under management (US\$ billions) ⁽¹⁾⁽⁴⁾	658.7	635.4	645.3	658.7	645.3
Gross flows (US\$ billions) ⁽¹⁾	34.1	26.8	22.9	92.7	73.2
Net flows (US\$ billions) ⁽¹⁾	(0.9)	(14.3)	(14.0)	(23.3)	(37.4)
Asset appreciation (depreciation) (US\$ billions)	24.1	46.0	41.2	76.1	84.1
SLC Management (C\$ millions)					
Underlying net income ⁽¹⁾	54	45	47	184	117
Add: Market-related impacts	(2)	(22)	(6)	(31)	(6)
Acquisition, integration and restructuring ⁽²⁾⁽³⁾	(21)	(16)	322	(53)	269
Intangible asset amortization	(8)	(7)	(6)	(22)	(18)
Other	—	—	—	—	46
Reported net income - Common shareholders	23	—	357	78	408
Fee-related earnings ⁽¹⁾	78	89	72	266	206
Pre-tax fee-related earnings margin ⁽¹⁾⁽⁵⁾	26.0%	25.9%	24.2%	26.0%	24.2%
Pre-tax net operating margin ⁽¹⁾⁽⁵⁾	27.5%	26.4%	21.8%	27.5%	21.8%
Assets under management (C\$ billions) ⁽¹⁾	258.9	249.5	230.4	258.9	230.4
Gross flows - AUM (C\$ billions) ⁽¹⁾	8.9	8.4	5.0	24.2	16.4
Net flows - AUM (C\$ billions) ⁽¹⁾	5.2	4.1	1.7	12.3	2.5
Fee earning assets under management ("FE AUM") (C\$ billions) ⁽¹⁾	199.5	193.9	182.5	199.5	182.5
Gross flows - FE AUM (C\$ billions) ⁽¹⁾	7.8	7.8	6.4	28.7	20.8
Net flows - FE AUM (C\$ billions) ⁽¹⁾	4.9	4.4	4.2	19.1	8.3
Assets under administration ("AUA") (C\$ billions) ⁽¹⁾	18.0	16.0	15.3	18.0	15.3
Capital raising (C\$ billions) ⁽¹⁾	5.6	6.0	7.1	16.0	13.7
Deployment (C\$ billions) ⁽¹⁾	7.4	6.0	4.6	24.0	16.2

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

⁽²⁾ Amounts relate to acquisition costs for our SLC Management affiliates, BentallGreenOak, InfraRed Capital Partners, Crescent Capital Group LP and Advisors Asset Management, Inc, which include the unwinding of the discount for Other financial liabilities of \$12 million in Q3'25 and \$41 million for the first nine months of 2025 (Q2'25 - \$15 million; Q3'24 - \$19 million; for the first nine months of 2024 - \$63 million).

⁽³⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽⁴⁾ Monthly information on AUM is provided by MFS in its Corporate Fact Sheet, which can be found at www.mfs.com/CorpFact. The Corporate Fact Sheet also provides MFS' U.S. GAAP assets and liabilities as at December 31, 2024.

⁽⁵⁾ Based on a trailing 12-month basis. For more details, see section N - Non-IFRS Financial Measures in this document.

Profitability

Quarterly Comparison – Q3'25 vs. Q3'24

Asset Management underlying net income of \$350 million increased \$6 million or 2%, driven by:

- **MFS** down \$1 million (down \$3 million on a U.S. dollar basis): A decrease in net investment income mostly offset by higher fee income from higher average net assets ("ANA"). Pre-tax net operating profit margin⁽¹⁾ was 39.2% for Q3'25, compared to 40.5% in the prior year.
- **SLC Management** up \$7 million: Higher net seed investment income and fee-related earnings. Fee-related earnings⁽¹⁾ increased 8% driven by capital raising partially offset by higher expenses. Fee-related earnings margin⁽¹⁾ was 26.0% for Q3'25, compared to 24.2% in the prior year.

Reported net income of \$316 million decreased \$328 million or 51%, driven by the prior year decrease in SLC Management's estimated acquisition-related liabilities⁽²⁾.

Foreign exchange translation led to an increase of \$3 million in underlying net income and reported net income, respectively.

Year-to-Date Comparison – Q3'25 vs. Q3'24

Asset Management underlying net income of \$1,001 million increased \$68 million or 7% driven by:

- **MFS** up \$1 million (down \$16 million on a U.S. dollar basis): The impacts from favourable foreign exchange translation were offset by a decrease in net investment income.
- **SLC Management** up \$67 million: Higher fee-related earnings and strong performance of net seed investment income. Fee-related earnings⁽¹⁾ increased 29% driven by strong capital raising and higher catch-up fees, partially offset by higher expenses.

Reported net income of \$896 million decreased \$306 million or 25%, driven by the prior year decrease in SLC Management's estimated acquisition related liabilities⁽²⁾, a prior year gain on the early termination of a distribution agreement, and market-related impacts in SLC Management, partially offset by the increase in underlying net income and fair value changes in MFS shares owned by management.

Foreign exchange translation led to an increase of \$22 million in underlying net income and an increase of \$26 million in reported net income.

Growth

Asset Management AUM of \$1,175.8 billion increased \$54.4 billion or 5% from December 31, 2024, driven by:

- Net asset value changes of \$80.2 billion; partially offset by
- Net outflows of \$20.4 billion; and
- Client distributions of \$5.4 billion.

MFS' AUM increased US\$52.8 billion or 9% from December 31, 2024, driven by:

- The increase in asset values from higher equity markets of US\$76.1 billion partially offset by net outflows of US\$23.3 billion.

In Q3'25, 66%, 25%, and 29% of MFS' U.S. retail mutual fund assets ranked in the top half of their Morningstar categories based on ten-, five- and three-year performance, respectively.

SLC Management's AUM increased \$8.8 billion or 4% from December 31, 2024, driven by:

- Net inflows of \$12.3 billion and asset value changes of \$1.9 billion, partially offset by Client distributions of \$5.4 billion.
- Net inflows were comprised of capital raising and Client contributions, totaling \$24.2 billion, partially offset by outflows of \$11.9 billion.

SLC Management's FE AUM increased \$6.7 billion or 3% from December 31, 2024, driven by:

- Net inflows of \$19.1 billion partially offset by Client distributions of \$10.0 billion and asset value changes of \$2.4 billion.
- Net inflows were comprised of capital deployment and Client contributions, totaling \$28.7 billion, partially offset by outflows of \$9.6 billion.

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N – Non-IFRS Financial Measures in this document.

⁽²⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 – a decrease of \$334 million).

2. Canada

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Asset management & wealth ⁽¹⁾	120	125	101	357	340
Group - Health & Protection ⁽¹⁾	197	153	172	495	438
Individual - Protection ⁽¹⁾	105	101	102	325	309
Underlying net income⁽¹⁾	422	379	375	1,177	1,087
Add: Market-related impacts	(8)	(44)	47	(59)	(71)
Assumption changes and management actions	6	1	(34)	6	(33)
Acquisition, integration and restructuring	—	—	—	(11)	—
Intangible asset amortization	(6)	(6)	(6)	(18)	(19)
Reported net income - Common shareholders	414	330	382	1,095	964
Underlying ROE (%) ⁽¹⁾	29.2%	25.9%	22.6%	26.8%	22.2%
Reported ROE (%) ⁽¹⁾	28.6%	22.5%	23.0%	24.9%	19.7%
Asset management gross flows & wealth sales ⁽¹⁾	4,076	4,696	3,755	15,299	13,206
Group - Health & Protection sales ⁽¹⁾	98	201	124	674	578
Individual - Protection sales ⁽¹⁾	130	136	112	405	409

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document. For more information about business types in Sun Life's business groups, see section A - How We Report Our Results in this document.

Profitability

Quarterly Comparison - Q3'25 vs. Q3'24

Underlying net income of \$422 million increased \$47 million or 13%, driven by:

- **Asset management & wealth** up \$19 million: Improved credit experience and higher fee income driven by higher AUM reflecting market movements.
- **Group - Health & Protection** up \$25 million: Business growth, favourable insurance experience, and improved credit experience.
- **Individual - Protection** up \$3 million: Higher investment earnings.
- Lower earnings on surplus primarily reflecting lower net interest income from lower surplus asset balances and rates.

Reported net income of \$414 million increased \$32 million or 8%, driven by the increase in underlying net income and favourable ACMA impacts, partially offset by market-related impacts reflecting unfavourable real estate experience and less favourable interest rate impacts.

Year-to-Date Comparison - Q3'25 vs. Q3'24

Underlying net income of \$1,177 million increased \$90 million or 8%, driven by:

- **Asset management & wealth** up \$17 million: Higher fee income driven by higher AUM reflecting market movements, and improved credit experience, partially offset by lower investment earnings reflecting relatively lower yields on investment contracts.
- **Group - Health & Protection** up \$57 million: Business growth and favourable insurance experience.
- **Individual - Protection** up \$16 million: Higher investment earnings and favourable insurance experience.
- Lower earnings on surplus primarily reflecting lower net interest income from lower surplus asset balances and rates.

Reported net income of \$1,095 million increased \$131 million or 14% driven by the increase in underlying net income and favourable ACMA impacts. Market-related impacts were in line with the prior year as favourable interest rate impacts were mostly offset by unfavourable other market-related impacts.

Growth

Quarterly Comparison - Q3'25 vs. Q3'24

Canada's sales included:

- Asset management gross flows & wealth sales of \$4.1 billion were up 9%, driven by higher mutual fund sales in Individual Wealth and higher rollover volumes in GRS reflecting strong member deposits, partially offset by lower defined benefit solution sales in GRS.
- Group - Health & Protection sales of \$98 million were down 21%, reflecting timing of large case sales.
- Individual - Protection sales of \$130 million were up 16%, driven by higher non-participating life sales and increases across SLFD and third-party channels.

Year-to-Date Comparison – Q3'25 vs. Q3'24

Canada's sales included:

- Asset management gross flows & wealth sales of \$15.3 billion were up 16%, driven by higher defined contribution sales in GRS from higher large case sales, higher mutual fund sales in Individual Wealth, and higher rollover volumes in GRS reflecting strong member deposits, partially offset by lower defined benefit solution sales in GRS reflecting a \$1.2 billion transaction in the prior year.
- Group - Health & Protection sales of \$674 million were up 17%, driven by higher large case sales.
- Individual - Protection sales of \$405 million were down 1%, as higher SLFD sales were offset by lower third-party sales.

3. U.S.

(US\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Group - Health & Protection ⁽¹⁾	63	123	127	315	363
Individual - Protection ⁽¹⁾	44	20	34	86	88
Underlying net income⁽¹⁾	107	143	161	401	451
Add: Market-related impacts	27	1	9	38	(45)
Assumption changes and management actions	(39)	—	104	(39)	105
Acquisition, integration and restructuring ⁽²⁾	(9)	(13)	(8)	(38)	(51)
Intangible asset amortization	(14)	(57)	(16)	(87)	(48)
Reported net income – Common shareholders	72	74	250	275	412
Underlying ROE (%) ⁽¹⁾	8.8%	11.7%	13.4%	11.0%	12.8%
Reported ROE (%) ⁽¹⁾	5.9%	6.1%	20.8%	7.6%	11.7%
After-tax profit margin for Group Benefits (%) ⁽¹⁾⁽³⁾	6.9%	7.9%	9.9%	6.9%	9.9%
Group - Health & Protection sales ⁽¹⁾	273	226	219	622	604

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N – Non-IFRS Financial Measures in this document. For more information about business types in Sun Life's business groups, see section A – How We Report Our Results in this document.

⁽²⁾ Includes acquisition, integration and restructuring costs associated with DentaQuest, acquired on June 1, 2022.

⁽³⁾ Based on underlying net income, on a trailing four-quarter basis. For more details, see section N – Non-IFRS Financial Measures in this document.

Profitability

Quarterly Comparison – Q3'25 vs. Q3'24

Underlying net income of US\$107 million decreased US\$54 million or 34%, driven by:

- **Group – Health & Protection** down US\$64 million: Reflecting lower Group Benefits and Dental results. Group Benefits results were driven by unfavourable medical stop-loss insurance experience and unfavourable long-term disability experience in employee benefits. Dental results were driven by higher utilization rates and the prior year impact of a retroactive premium payment.
- **Individual – Protection** up US\$10 million: Improved credit experience and higher investment earnings.

Reported net income of US\$72 million decreased US\$178 million or 71%, reflecting unfavourable ACMA impacts and the decrease in underlying net income, partially offset by market-related impacts driven by improved real estate experience.

Foreign exchange translation led to an increase of \$1 million in underlying net income and reported net income, respectively.

Year-to-Date Comparison – Q3'25 vs. Q3'24

Underlying net income of US\$401 million decreased US\$50 million or 11%, driven by:

- **Group – Health & Protection** down US\$48 million: Lower Group Benefits results driven by unfavourable medical stop-loss insurance experience and less favourable long-term disability experience in employee benefits, partially offset by higher Dental results. Higher Dental results were driven by Medicaid repricing, prior year impacts, and higher fee income and management actions, while results continue to reflect higher utilization rates.
- **Individual – Protection** down US\$2 million: In line with the prior year.

Reported net income of US\$275 million decreased US\$137 million or 33%, driven by unfavourable ACMA impacts, the decline in underlying net income, and an impairment charge of US\$45 million on a customer relationship intangible asset from the early termination of a U.S. group dental contract, partially offset by favourable market related impacts. Market-related impacts were driven by improved real-estate experience and favourable interest rate impacts, partially offset by unfavourable equity market impacts.

Foreign exchange translation led to an increase of \$16 million in underlying net income and an increase of \$13 million in reported net income.

Growth

Quarterly Comparison – Q3'25 vs. Q3'24

U.S. group sales of US\$273 million were up 25%, primarily driven by higher large case sales in employee benefits and higher Dental sales.

Year-to-Date Comparison – Q3'25 vs. Q3'24

U.S. group sales of US\$622 million were up 3%, primarily driven by higher large case sales in employee benefits and higher Dental sales, partially offset by lower medical stop-loss sales in Group Benefits reflecting pricing discipline in a competitive market.

4. Asia

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Asset management & wealth ⁽¹⁾	30	30	29	84	64
Individual - Protection ⁽¹⁾⁽²⁾⁽³⁾	196	176	141	545	462
Underlying net income⁽¹⁾	226	206	170	629	526
Add: Market-related impacts	(44)	(105)	(57)	(167)	(92)
Assumption changes and management actions	33	2	(74)	32	(67)
Acquisition, integration and restructuring	162	(3)	(5)	155	71
Intangible asset amortization	(4)	(2)	(2)	(9)	(6)
Other	—	—	—	(3)	(14)
Reported net income - Common shareholders	373	98	32	637	418
Underlying ROE (%) ⁽¹⁾	16.2%	15.2%	12.2%	15.4%	12.8%
Reported ROE (%) ⁽¹⁾	26.8%	7.2%	2.3%	15.6%	10.2%
Asset management gross flows & wealth sales ⁽¹⁾	2,193	2,504	1,901	7,870	6,010
Individual - Protection sales ⁽¹⁾	857	727	618	2,319	1,831
Group - Health & Protection sales ⁽¹⁾⁽²⁾	25	21	21	75	66
New business CSM ⁽¹⁾	322	299	267	894	717

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document. For more information about business types in Sun Life's business groups, see section A - How We Report Our Results in this document.

⁽²⁾ In underlying net income by business type, Group businesses in Asia have been included with Individual - Protection.

⁽³⁾ Effective Q1'25, Regional office expenses & other was moved to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

Profitability

Quarterly Comparison - Q3'25 vs. Q3'24

Underlying net income of \$226 million increased \$56 million or 33%, driven by:

- **Asset management & wealth** up \$1 million: In line with the prior year.
- **Individual - Protection⁽¹⁾** up \$55 million: Continued strong sales momentum and in-force business growth across most markets, favourable mortality experience in International, and higher contributions from our India joint venture, partially offset by unfavourable credit experience.

Reported net income of \$373 million increased \$341 million, driven by a gain from increased ownership interest in Bowtie, favourable ACMA impacts, and the increase in underlying net income. Market-related impacts were in line with prior year as improved interest rate impacts were mostly offset by unfavourable other market-related impacts and less favourable equity market impacts.

Foreign exchange translation led to an increase of \$1 million in underlying net income and an increase of \$4 million in reported net income.

Year-to-Date Comparison - Q3'25 vs. Q3'24

Underlying net income of \$629 million increased \$103 million or 20%, driven by:

- **Asset management & wealth** up \$20 million: Higher fee income primarily driven by higher AUM reflecting market movements and net inflows.
- **Individual - Protection⁽¹⁾** up \$83 million: Continued strong sales momentum and in-force business growth across most markets, higher contributions from joint ventures, and higher investment earnings, partially offset by higher expenses primarily reflecting continued investments in the business, unfavourable credit experience, and lower earnings on surplus primarily reflecting realized losses.

Reported net income of \$637 million increased \$219 million or 52%, driven by a gain from increased ownership interest in Bowtie, the increase in underlying net income, favourable ACMA impacts, and the prior year impact of a Pillar Two global minimum tax adjustment⁽²⁾, partially offset by a prior year gain on partial sale of ABSLAMC and unfavourable market-related impacts. The market-related impacts were primarily from unfavourable other market-related and equity market impacts, partially offset by improved interest rate impacts and real estate experience.

Foreign exchange translation led to an increase of \$15 million in underlying net income and reported net income, respectively.

⁽¹⁾ Effective Q1'25, Regional office expenses & other was moved to the Individual - Protection business type, reflecting a reporting refinement. Prior period amounts reflect current presentation.

⁽²⁾ For additional information refer to Note 9 of our Interim Consolidated Financial Statements for the period ended September 30, 2025 and section D - Profitability in the 2024 Annual MD&A.

Growth

Quarterly Comparison – Q3'25 vs. Q3'24

Asia's sales included:

- Individual sales of \$857 million were up 38%⁽¹⁾, driven by higher sales in:
 - Hong Kong from growth across all channels;
 - International from the broker channel;
 - the Philippines from agency and bancassurance channels; and
 - Indonesia and India primarily from the bancassurance channel.
- Asset management gross flows & wealth sales of \$2.2 billion were up 17%⁽¹⁾, driven by higher fixed income fund sales in India and MPF sales in Hong Kong, partially offset by lower money market and fixed income fund sales in the Philippines.

New business CSM of \$322 million in Q3'25, was up from \$267 million in the prior year, driven by higher sales and profit margins partially offset by unfavourable business mix in Hong Kong.

Year-to-Date Comparison – Q3'25 vs. Q3'24

Asia's sales included:

- Individual sales of \$2.3 billion were up 24%⁽¹⁾, driven by higher sales in:
 - Hong Kong from growth across all channels;
 - India reflecting growth primarily in the bancassurance channel; and
 - Indonesia from the bancassurance channel.
- Asset management gross flows & wealth sales of \$7.9 billion were up 30%⁽¹⁾, driven by higher fixed income fund sales in India.

New business CSM of \$894 million was up from \$717 million in the prior year, driven by higher profit margins and sales partially offset by unfavourable business mix in Hong Kong.

Investment in Bowtie Life Insurance Company Limited ("Bowtie")

On July 15, 2025, we invested \$55 million cash in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Our previously held interest in Bowtie was remeasured to its fair value, which resulted in a gain of \$176 million recognized in reported net income in Q3'25. The investment reinforces Sun Life's long-term partnership with Bowtie, and our shared goal to make health insurance simple, accessible and affordable. Bowtie is Hong Kong's first virtual insurer with the leading position⁽²⁾ in Hong Kong's direct sales channel. For additional information, refer to Note 3 of our Interim Consolidated Financial Statements for the period ended September 30, 2025.

5. Corporate

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Corporate expenses & other ⁽¹⁾	(98)	(65)	(92)	(260)	(267)
Underlying net income (loss)⁽¹⁾	(98)	(65)	(92)	(260)	(267)
Add: Market-related impacts	3	(4)	33	(5)	31
Assumption changes and management actions	—	—	4	—	4
Acquisition, integration and restructuring	—	—	6	—	(102)
Other	—	—	—	—	(1)
Reported net income (loss) – Common shareholders	(95)	(69)	(49)	(265)	(335)

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N – Non-IFRS Financial Measures in this document. For more information about business types in Sun Life's business groups, see section A – How We Report Our Results in this document.

Profitability

Quarterly Comparison – Q3'25 vs. Q3'24

Underlying net loss was \$98 million compared to underlying net loss of \$92 million in the prior year, reflecting timing of strategic investment spend.

Reported net loss was \$95 million compared to reported net loss of \$49 million in the prior year, reflecting market-related impacts.

Year-to-Date Comparison – Q3'25 vs. Q3'24

Underlying net loss was \$260 million compared to underlying net loss of \$267 million in the prior year, driven by timing of strategic investment spend, and lower incentive compensation, partially offset by lower investment income from lower surplus asset balances.

Reported net loss was \$265 million compared to reported net loss of \$335 million in the prior year, primarily driven by a prior year restructuring charge of \$108 million, partially offset by market-related impacts.

⁽¹⁾ This change excludes the impacts of foreign exchange translation. For more information about these non-IFRS financial measures, see section N – Non-IFRS Financial Measures in this document.

⁽²⁾ According to Insurance Authority's Provisional Statistics for Long Term Business 2024, in the fourth quarter of 2024, Bowtie Life ranked first in number of new individual non-single premium policies sold through Direct channel in Hong Kong.

H. Investments

Total general fund invested assets of \$197.3 billion as at September 30, 2025, were up \$7.5 billion from December 31, 2024. The increase was primarily from general operating activities and net fair value growth from changes in interest rates and credit spreads, partially offset by unfavourable impacts from foreign exchange translation. Our general fund invested assets are well-diversified across investment types, geographies and sectors with the majority of our portfolio invested in high quality fixed income assets.

The following table sets out the composition of our general fund invested assets⁽¹⁾:

	September 30, 2025		December 31, 2024	
(\$ millions)	Carrying value	% of Total carrying value	Carrying value	% of Total carrying value
Cash, cash equivalents and short-term securities	12,911	7%	13,873	7%
Debt securities	85,358	43%	81,955	43%
Equity securities	12,104	6%	9,974	5%
Mortgages and loans	59,859	30%	57,619	31%
Derivative assets	1,588	1%	1,971	1%
Other invested assets	16,268	8%	15,135	8%
Investment properties	9,250	5%	9,290	5%
Total invested assets	197,338	100%	189,817	100%

⁽¹⁾ The values and ratios presented are based on the fair value of the respective asset categories. Generally, the carrying values for invested assets are equal to their fair values. For invested assets supporting insurance contracts, in the event of default, if the amounts recovered are insufficient to satisfy the related insurance contract liability cash flows that the assets are intended to support, credit exposure may be greater than the carrying value of the assets.

1. Debt Securities

The debt securities portfolio is actively managed through a regular program of purchases and sales aimed at optimizing yield, quality, and liquidity, while ensuring that it remains well-diversified and duration-matched to insurance contract liabilities. As at September 30, 2025, with the exception of certain countries where we have business operations, including Canada, the United States, the United Kingdom and the Philippines, our exposure to debt securities from any single country did not exceed 1% of total invested assets.

Debt Securities by Geography

The carrying value of our debt securities by geographic location is presented in the following table.

	September 30, 2025				December 31, 2024			
(\$ millions)	FVTPL debt securities	FVOCI debt securities	Total	% of Total	FVTPL debt securities	FVOCI debt securities	Total	% of Total
Debt securities by geography:								
Canada	35,428	3,554	38,982	46%	34,472	3,614	38,086	46%
United States	23,137	6,354	29,491	34%	20,986	6,486	27,472	34%
Europe	4,306	1,434	5,740	7%	4,145	1,664	5,809	7%
Asia	7,110	967	8,077	9%	6,891	950	7,841	10%
Other	1,875	1,193	3,068	4%	1,612	1,135	2,747	3%
Total debt securities	71,856	13,502	85,358	100%	68,106	13,849	81,955	100%

Our gross unrealized losses as at September 30, 2025 for FVTPL and FVOCI debt securities were \$5,792 million and \$278 million, respectively (December 31, 2024 - \$6,775 million and \$508 million, respectively). The decrease in gross unrealized losses was largely due to the impact from declining interest rates.

Debt Securities by Credit Rating

Debt securities with a credit rating of "A" or higher represented 76% of the total debt securities as at September 30, 2025 (December 31, 2024 - 75%). Debt securities with a credit rating of "BBB" or higher represented 99% of total debt securities as at September 30, 2025 (December 31, 2024 - 99%).

2. Mortgages and Loans

Our mortgage portfolio consisted almost entirely of first mortgages and our loan portfolio consisted of private placement loans.

Mortgages and Loans by Geography

The carrying value of mortgages and loans by geographic location is presented in the following table.⁽¹⁾

(\$ millions)	September 30, 2025			December 31, 2024		
	Mortgages	Loans	Total	Mortgages	Loans	Total
Canada	9,464	12,828	22,292	9,402	12,560	21,962
United States	4,427	20,179	24,606	4,828	18,856	23,684
Europe	227	9,183	9,410	208	8,488	8,696
Asia	—	674	674	—	680	680
Other	—	2,877	2,877	—	2,597	2,597
Total mortgages and loans	14,118	45,741	59,859	14,438	43,181	57,619
% of Total invested assets	7%	23%	30%	8%	23%	31%

⁽¹⁾ The geographic location for mortgages is based on the location of the property and for loans it is based on the country of the creditor's parent.

Mortgage Portfolio

As at September 30, 2025, we held \$14.1 billion of mortgages (December 31, 2024 - \$14.4 billion). Our mortgage portfolio consists entirely of commercial mortgages, as presented in the following table.

(\$ millions)	September 30, 2025			December 31, 2024		
	Insured	Uninsured	Total	Insured	Uninsured	Total
Mortgages:						
Retail	—	2,318	2,318	—	2,567	2,567
Office	—	2,454	2,454	—	2,633	2,633
Multi-family residential	3,148	1,195	4,343	3,205	1,294	4,499
Industrial	—	3,791	3,791	—	3,683	3,683
Other	417	795	1,212	425	631	1,056
Total mortgages	3,565	10,553	14,118	3,630	10,808	14,438
% of Total mortgages	25%	75%	100%	25%	75%	100%

Our mortgage portfolio consists entirely of commercial mortgages, including retail, office, multi-family, and industrial properties. As at September 30, 2025, 31% of our commercial mortgage portfolio consisted of multi-family residential mortgages; there are no single-family residential mortgages. Our uninsured commercial mortgage portfolio had a weighted average loan-to-value ratio of approximately 54% as at September 30, 2025 (December 31, 2024 - 54%). While we generally limit the maximum loan-to-value ratio to 75% at issuance, we may invest in mortgages with a higher loan-to-value ratio in Canada if the mortgage is insured by the Canada Mortgage and Housing Corporation ("CMHC"). The estimated weighted average debt service coverage for our uninsured commercial portfolio is 1.76 times. Of the \$3.4 billion of multi-family residential mortgages in the Canadian commercial mortgage portfolio, 92% were insured by the CMHC.

As at September 30, 2025, we held \$45.7 billion of loans (December 31, 2024 - \$43.2 billion). Private placement loans provide diversification by type of loan, industry segment and borrower credit quality. The private placement loan portfolio consists of senior secured and unsecured loans to large- and mid-market corporate borrowers, securitized lease/loan obligations secured by a variety of assets, and project finance loans in sectors such as power and infrastructure.

As at September 30, 2025, our impaired mortgages and loans, net of allowances for losses, were \$22 million (December 31, 2024 - \$30 million).

3. Derivatives

The values associated with our derivative instruments are presented in the following table. Notional amounts serve as the basis for payments calculated under derivatives contracts and are generally not exchanged.

(\$ millions)	September 30, 2025	December 31, 2024
Net fair value asset (liability)	(430)	(106)
Total notional amount	83,142	74,954
Credit equivalent amount ⁽¹⁾	1,200	1,347
Risk-weighted credit equivalent amount ⁽¹⁾	26	30

⁽¹⁾ Amounts presented are net of collateral received.

The net fair value of derivatives was a liability of \$430 million as at September 30, 2025 (December 31, 2024 - liability of \$106 million). The decrease in net fair value was driven by a decrease in interest rate contracts primarily due to upward shift in Canadian yield curves for longer maturing deals and a decrease in foreign exchange contracts due to relative downward shifts in interest rates curves.

The total notional amount of our derivatives increased to \$83.1 billion as at September 30, 2025 (December 31, 2024 - \$75.0 billion). The change in notional amount is mainly attributable to an increase in interest rate contracts used for duration matching and replication of fixed income exposure.

4. Investment Properties

As at September 30, 2025, we held \$9.3 billion of investment properties (December 31, 2024 - \$9.3 billion). Declines in market value and unfavourable impacts from foreign exchange translation were offset by net property purchases in Canada.

Investment Properties by Type and Geography

September 30, 2025							
(\$ millions)	Office	Industrial	Retail	Multi-family residential	Other	Total	% of Total by Geography
Canada	1,444	3,530	961	1,521	382	7,838	85%
United States	326	930	117	37	2	1,412	15%
Total	1,770	4,460	1,078	1,558	384	9,250	100%
% of Total by Type	19%	48%	12%	17%	4%	100%	
December 31, 2024							
(\$ millions)	Office	Industrial	Retail	Multi-family residential	Other	Total	% of Total by Geography
Canada	1,476	3,496	933	1,469	448	7,822	84%
United States	347	965	118	36	2	1,468	16%
Total	1,823	4,461	1,051	1,505	450	9,290	100%
% of Total by Type	20%	48%	11%	16%	5%	100%	

5. Loss Allowance and Provision for Credit Losses

The balance of the total loss allowance was \$91 million as at September 30, 2025 (December 31, 2024 - \$88 million) and the provision for credit losses increased by \$10 million for the nine months ended September 30, 2025 (increased by \$8 million for the nine months ended September 30, 2024).

I. Risk Management

We have established a Risk Management Framework to assist in identifying, measuring, managing, monitoring and reporting risks. The Risk Management Framework covers all risks and these have been grouped into six major categories: market, insurance, credit, business and strategic, operational and liquidity risks. Through our enterprise risk management processes, we oversee the various risk factors identified in the Risk Management Framework and provide reports to senior management and to the Board Committees at least quarterly. Our enterprise risk management processes and risk factors are described in our 2024 Annual MD&A.

This section includes our disclosure on market risks and should be read in conjunction with our unaudited Interim Consolidated Financial Statements for the quarter ended September 30, 2025. When referring to segregated funds in this section, it is inclusive of segregated fund guarantees, variable annuities and investment products.

Equity Risk

Equity risk is the potential for financial loss arising from declines or volatility in public or private equity market prices. We are exposed to equity risk from a number of sources.

We generate revenue in our asset management businesses and from certain protection and wealth contracts where fees are levied on account balances that are affected directly by equity market levels. Accordingly, we have further exposure to equity risk as adverse fluctuations in the market value of such assets will result in corresponding adverse impacts on revenue, income, the contractual service margin, and capital. In addition, declining and volatile equity markets may have a negative impact on sales and redemptions (surrenders) in these businesses, and this may result in further adverse impacts on net income, the contractual service margin, and capital.

A portion of our exposure to equity risk arises in connection with benefit guarantees on segregated fund products, some participating insurance contracts, some adjustable insurance contracts, and some universal life contracts. These benefit guarantees may be triggered upon death, maturity, withdrawal or annuitization. The cost of providing these guarantees is uncertain and depends upon a number of factors, including general capital market conditions, our hedging strategies, policyholder behaviour and mortality experience, each of which may result in negative impacts on net income, the contractual service margin, and capital.

We also have direct exposure to equity markets from the investments supporting other general account liabilities, surplus, and employee benefit plans. These exposures fall within our risk-taking philosophy and appetite, and are therefore generally not hedged.

Interest Rate and Spread Risk

Interest rate and spread risk includes the potential for financial loss arising from changes in the value of insurance and investment contract liabilities and financial assets due to changes or volatility in interest rates or spreads. In practice, when asset cash flows and the policy obligations they support are not matched, this may result in the need to either sell assets to meet policy payments and expenses or reinvest excess asset cash flows in unfavourable interest rate or credit spread environments. This risk is managed in our asset-liability management program. Details of the asset-liability management program are discussed under the heading "Market Risk Management Strategies" in section K - Risk Management in the 2024 Annual MD&A.

Our primary exposure to interest rate and spread risk arises from insurance and investment contracts that contain guarantees in the form of minimum crediting rates, maximum premium rates, settlement options, guaranteed annuitization options and minimum benefits. If investment returns fall below guaranteed levels, we may be required to increase liabilities or capital in respect of these contracts. The guarantees attached to these products may be applicable to both past premiums collected and future premiums not yet received. Segregated fund contracts provide benefit guarantees that are linked to underlying fund performance and may be triggered upon death, maturity, withdrawal or annuitization. Exposure to guarantees is managed within our risk appetite limits through our asset-liability management program, which may include the use of hedging strategies utilizing interest rate derivatives such as interest rate floors, swaps, futures and swaptions. The impact of these guarantees on net income, contractual service margin, and capital are included in the disclosed market risk sensitivities.

Significant changes or volatility in interest rates or spreads could have a negative impact on sales of certain protection and wealth products, and adversely impact the expected pattern of redemptions (surrenders) on existing policies.

- Increases in interest rates or widening credit spreads may increase the risk that policyholders will surrender their contracts, potentially forcing us to liquidate assets at a loss. While we have established hedging programs in place and our protection and wealth products often contain surrender mitigation features, these may not be sufficient to fully offset the adverse impact of changes in interest rates or spreads.
- Declines in interest rates or narrowing spreads can result in compression of the net spread between interest earned on investments and interest credited to policyholders, increased asset calls, mortgage and structured security prepayments, and net reinvestment of positive cash flows at lower yields, and therefore can adversely impact our profitability and financial position.
- Negative interest rates may additionally result in losses on our cash and short-term deposits and low or negative returns on our fixed income assets impacting our profitability.
- A sustained low interest rate environment may additionally adversely impact our net income, CSM, capital, and our ability to implement our business strategy and plans. This may be realized through lower sales, less profitable new business, changes in the pattern of redemptions on existing policies, among other impacts.

We also have direct exposure to interest rates and spreads from investments supporting other general account liabilities, surplus and employee benefit plans. Higher interest rates or wider spreads will reduce the value of our existing assets. Conversely, lower interest rates or a narrowing of spreads will result in reduced investment income on new fixed income asset purchases. These exposures fall within our risk-taking philosophy and appetite and are therefore generally not hedged.

Real Estate Risk

Real estate risk is the potential for financial loss arising from fluctuations in the value of, or future cash flows from, our investments in real estate. We are exposed to real estate risk and may experience financial losses resulting from the direct ownership of real estate investments or indirectly through fixed income investments secured by real estate property, leasehold interests, ground rents, and purchase and leaseback transactions.

Real estate price risk may arise from external market conditions, inadequate property analysis, inadequate insurance coverage, inappropriate real estate appraisals, or from environmental risk exposures.

We hold real estate investments that support general account liabilities and surplus, and fluctuations in value will affect our net income, CSM, and capital. A material and sustained increase in interest rates may lead to deterioration in real estate values.

Foreign Currency Risk

Foreign currency risk is the result of mismatches in the currency of our assets and liabilities (inclusive of capital), and cash flows. This risk may arise from a variety of sources such as foreign currency transactions and services, foreign currency hedging, investments denominated in foreign currencies, investments in foreign subsidiaries and net income from foreign operations. Changes or volatility in foreign exchange rates, including a change to currencies that are fixed in value to another currency, could adversely affect our net income, contractual service margin and capital.

As an international provider of financial services, we operate in a number of countries, with revenues and expenses denominated in several local currencies. In each country in which we operate, we generally maintain the currency profile of assets to match the currency of liabilities and required capital. This approach provides an operational hedge against disruptions in local operations caused by currency fluctuations. Foreign currency derivative contracts such as currency swaps and forwards are used as a risk management tool to manage the currency exposure in accordance with our Asset Liability Management Policy. As at September 30, 2025 and December 31, 2024, the Company did not have a material foreign currency risk exposure.

Changes in exchange rates can affect our net income and surplus when financial results in functional currencies are translated into Canadian dollars. Net income earned outside of Canada is generally not currency hedged and a weakening in the local currency of our foreign operations relative to the Canadian dollar can have a negative impact on our net income reported in Canadian currency. A strengthening in the local currency of our foreign operations relative to the Canadian dollar would have the opposite effect. Regulatory capital ratios could also be impacted by changes in exchange rates.

Inflation Risk

Inflation risk is the potential for financial loss arising from changes in inflation rates. This risk results from insurance contract liabilities that are linked to market measures of inflation such as the Consumer Price Index. The primary sources for this risk exposure are from certain group and retail annuity contracts and group long term disability contracts. In these contracts, the annuity and disability benefit payments may be linked to an indexing formula containing an inflation price index. Benefit payments linked to inflation indices may also include various caps, floors and averaging mechanisms that vary across product designs.

Exposure to inflation risk is managed within our asset-liability management program, primarily by investing in inflation linked assets to match liability exposures.

i. Market Risk Sensitivities

We utilize a variety of methods and measures to quantify our market risk exposures. These include duration management, key rate duration techniques, convexity measures, cash flow gap analysis, scenario testing, and sensitivity testing of earnings and regulatory capital ratios versus risk appetite limits.

The measurement of liabilities and assets are affected by the level of equity market performance, interest rates, credit and swap spreads and other market risk variables. The following sections set out the estimated immediate impact on, or sensitivity of, our net income⁽¹⁾, contractual service margin, OCI and SLF Inc.'s LICAT ratio to certain instantaneous changes in market variables as at September 30, 2025 and December 31, 2024.

The estimated sensitivities in the tables below reflect the impact of market movements on insurance contracts and investment contracts, assets backing insurance contracts, assets backing investment contracts, assets backing the surplus segment, and seed investments in our asset management subsidiaries.

Net income sensitivities to equity and real estate market movements are driven primarily by changes in the value of investments backing general account liabilities and surplus. Net income sensitivities to interest rates and spreads are driven by the net impact on liabilities and the assets backing them. Lower interest rates or a narrowing of spreads will result in increased liabilities for insurance contracts, offset by increased values of the assets backing general account liabilities. Higher interest rates or a widening of spreads will result in decreased liabilities for insurance contracts, offset by decreased values of the assets backing general account liabilities. Further detail on the impact of changes or volatility in market prices on assets and liabilities is provided under the headings "Equity Risk", "Interest Rate and Spread Risk", and "Real Estate Risk" above.

OCI sensitivities are impacted by changes in the market value of assets classified as FVOCI. The market value of FVOCI fixed income assets, which are held primarily backing surplus, investment contracts and CSM liabilities, increases with lower interest rates or a narrowing of spreads, and decreases with higher interest rates or widening of spreads.

⁽¹⁾ Net income in section I - Risk Management in this document refers to common shareholders' net income.

As these market risk sensitivities reflect an instantaneous impact on net income, CSM, OCI and SLF Inc.'s LICAT ratio, they do not include impacts over time such as the effect on fee income in our asset management businesses.

Refer to Additional Cautionary Language and Key Assumptions Related to Sensitivities in this section for important additional information regarding these estimates.

1. Private and Public Equity Market Sensitivities

The following table sets out the estimated immediate impact on, or sensitivity of, our net income, CSM, OCI and SLF Inc.'s LICAT ratio to certain instantaneous changes in public or private equity market prices as at September 30, 2025 and December 31, 2024. The sensitivities shown outline the impact of the same percentage increase or decrease applied to each of private equity and public equity. About 60% of our expected net income sensitivity to changes in equity markets is driven by investments in private equity.

(\$ millions, unless otherwise noted)		As at September 30, 2025			
Change in Private and Public Equity Markets ⁽¹⁾⁽²⁾⁽³⁾		25% decrease	10% decrease	10% increase	25% increase
Potential impact on net income (after-tax)	(575)	(225)	225	600	
Potential impact on CSM (pre-tax)	(925)	(375)	350	850	
Potential impact on OCI ⁽⁴⁾	—	—	—	—	
Potential impact on LICAT ratio ⁽⁵⁾	1.5% point decrease	0.5% point decrease	0.5% point increase	1.0% point increase	
(\$ millions, unless otherwise noted)		As at December 31, 2024			
Change in Private and Public Equity Markets ⁽¹⁾⁽²⁾⁽³⁾		25% decrease	10% decrease	10% increase	25% increase
Potential impact on net income (after-tax)	(550)	(225)	225	575	
Potential impact on CSM (pre-tax)	(775)	(300)	275	650	
Potential impact on OCI ⁽⁴⁾	—	—	—	—	
Potential impact on LICAT ratio ⁽⁵⁾	2.0% point decrease	0.5% point decrease	0.5% point increase	1.0% point increase	

⁽¹⁾ Represents the respective change across all equity exposures as at September 30, 2025 and December 31, 2024. Due to the impact of active management, basis risk, and other factors, realized sensitivities may differ significantly from expectations. Sensitivities include the impact of re-balancing equity hedges for hedging programs at 2% intervals (for 10% changes in equity markets) and at 5% intervals (for 25% changes in equity markets).

⁽²⁾ The market risk sensitivities include the estimated impact of our hedging programs in effect as at September 30, 2025 and December 31, 2024, and include new business added and product changes implemented prior to such dates.

⁽³⁾ Net income, CSM, and OCI sensitivities have been rounded in increments of \$25 million. The sensitivities exclude the market impacts on the income from our joint ventures in China and India.

⁽⁴⁾ The market risk OCI sensitivities exclude the impact of changes in the defined benefit obligations and plan assets.

⁽⁵⁾ The LICAT sensitivities illustrate the impact on SLF Inc. as at September 30, 2025 and December 31, 2024. LICAT ratios are rounded in increments of 0.5%.

2. Interest Rate Sensitivities

The following table sets out the estimated immediate impact on, or sensitivity of, our net income, CSM, OCI and SLF Inc.'s LICAT ratio to certain instantaneous changes in interest rates as at September 30, 2025 and December 31, 2024.

(\$ millions, unless otherwise noted)	As at September 30, 2025		As at December 31, 2024	
Change in Interest Rates ⁽¹⁾⁽²⁾⁽³⁾	50 basis point decrease	50 basis point increase	50 basis point decrease	50 basis point increase
Potential impact on net income (after-tax)	—	—	(50)	25
Potential impact on CSM (pre-tax)	175	(175)	150	(150)
Potential impact on OCI ⁽⁴⁾	200	(200)	200	(200)
Potential impact on LICAT ratio ⁽⁵⁾	2.5% point increase	2.0% point decrease	2.5% point increase	2.0% point decrease

- (1) Interest rate sensitivities assume a parallel shift in assumed interest rates across the entire yield curve as at September 30, 2025 and December 31, 2024 with no change to the ultimate risk-free rate. Variations in realized yields based on factors such as different terms to maturity and geographies may result in realized sensitivities being significantly different from those illustrated above. Sensitivities include the impact of re-balancing interest rate hedges for hedging programs at 10 basis point intervals (for 50 basis point changes in interest rates).
- (2) The market risk sensitivities include the estimated impact of our hedging programs in effect as at September 30, 2025 and December 31, 2024, and include new business added and product changes implemented prior to such dates.
- (3) Net income, CSM, and OCI sensitivities have been rounded in increments of \$25 million. The sensitivities exclude the market impacts on the income from our joint ventures in China and India.
- (4) The market risk OCI sensitivities exclude the impact of changes in the defined benefit obligations and plan assets.
- (5) The LICAT sensitivities illustrate the impact on SLF Inc. as at September 30, 2025 and December 31, 2024. The sensitivities reflect the worst scenario as at September 30, 2025 and assume that a scenario switch does not occur in the quarter. LICAT ratios are rounded in increments of 0.5%.

The above sensitivities were determined using a 50 basis point change in interest rates and 10% and 25% changes in our equity markets because we believe that these market shocks were reasonably possible as at September 30, 2025. Significant changes in market variables may result in other than proportionate impacts on our sensitivities.

3. Credit Spread and Swap Sensitivities

The following tables set out the estimated immediate impact on, or sensitivity of, our net income, CSM, OCI and SLF Inc.'s LICAT ratio to certain instantaneous changes in credit spreads and our net income, CSM, and OCI to certain changes in swap spreads as at September 30, 2025 and December 31, 2024.

(\$ millions, unless otherwise noted)	As at September 30, 2025		As at December 31, 2024	
Change in Credit Spreads ⁽¹⁾⁽²⁾	50 basis point decrease	50 basis point increase	50 basis point decrease	50 basis point increase
Potential impact on net income (after-tax)	100	(50)	75	(50)
Potential impact on CSM (pre-tax)	100	(125)	125	(125)
Potential impact on OCI ⁽³⁾	200	(175)	200	(200)
Potential impact on LICAT ratio ⁽⁴⁾	2.0% point increase	2.0% point decrease	2.0% point increase	2.0% point decrease

- (1) The credit spread sensitivities assume a parallel shift in the indicated spreads across the entire term structure with no change to the ultimate liquidity premium. The sensitivities reflect a floor of zero on credit spreads where the spreads are not currently negative. Variations in realized spread changes based on different terms to maturity, geographies, asset classes and derivative types, underlying interest rate movements, and ratings may result in realized sensitivities being significantly different from those provided above.
- (2) Net income, CSM, and OCI sensitivities have been rounded in increments of \$25 million. The sensitivities exclude the market impacts on the income from our joint ventures in China and India.
- (3) The market risk OCI sensitivities exclude the impact of changes in the defined benefit obligations and plan assets.
- (4) The LICAT sensitivities illustrate the impact on SLF Inc. as at September 30, 2025 and December 31, 2024. The sensitivities reflect the worst scenario as at September 30, 2025 and assume that a scenario switch does not occur in the quarter. LICAT ratios are rounded in increments of 0.5%.

(\$ millions, unless otherwise noted)	As at September 30, 2025		As at December 31, 2024	
Change in Swap Spreads ⁽¹⁾⁽²⁾	20 basis point decrease	20 basis point increase	20 basis point decrease	20 basis point increase
Potential impact on net income (after-tax)	—	—	(25)	25
Potential impact on CSM (pre-tax)	—	—	—	—
Potential impact on OCI	—	—	—	—

- (1) The swap spread sensitivities assume a parallel shift in the indicated spreads across the entire term structure. Variations in realized spread changes based on different terms to maturity, geographies, asset classes and derivative types, underlying interest rate movements, and ratings may result in realized sensitivities being significantly different from those provided above.
- (2) Net income, CSM, and OCI sensitivities have been rounded in increments of \$25 million. The sensitivities exclude the market impacts on the income from our joint ventures in China and India.

4. Real Estate Sensitivities

The following table sets out the estimated immediate impact on, or sensitivity of, our net income, OCI and CSM to certain instantaneous changes in the value of our real estate investments as at September 30, 2025 and December 31, 2024.

(\$ millions, unless otherwise noted) Change in Real Estate Values ⁽¹⁾	As at September 30, 2025		As at December 31, 2024	
	10% decrease	10% increase	10% decrease	10% increase
Potential impact on net income (after-tax)	(475)	475	(450)	450
Potential impact on CSM (pre-tax)	(100)	100	(100)	100
Potential impact on OCI	—	—	—	—

⁽¹⁾ Net income, CSM, and OCI sensitivities have been rounded in increments of \$25 million. The sensitivities exclude the market impacts on the income from our joint ventures in China and India.

LICAT Interest Rate Scenario Switch

The LICAT interest rate risk is assessed under four different interest rate scenarios, and the scenario leading to the highest capital requirement is chosen as the worst scenario for each geographic region as defined by the LICAT guideline. Changes and interaction between the level and term movements in interest rates and credit spreads can shift the interest rate scenario applied in the LICAT calculation causing a discontinuity where capital requirements change materially. In 2020, OSFI updated the LICAT guideline for interest rate risk requirements for participating businesses to be smoothed over six quarters. As a result, the actual impact to the LICAT ratio from participating businesses in any quarter will reflect the scenarios from current quarter as well as the prior five quarters and switching between the scenarios would have the effect of offsetting the previous impacts over time. It should be noted that switching of the scenario can also change the direction of our sensitivities.

For SLF Inc., assuming no further scenario switches, no additional LICAT ratio impact is expected over the next five quarters.

For Sun Life Assurance, assuming no further scenario switches, there is an additional four percentage point decrease to the LICAT ratio impact expected over the next five quarters.

5. Additional Cautionary Language and Key Assumptions Related to Sensitivities

Our market risk sensitivities are measures of our estimated change in net income, OCI, CSM and LICAT ratio for changes in market risk variables described above, based on market risk variables and business in force as at the reporting date. These sensitivities are calculated independently for each risk factor, generally assuming that all other risk variables stay constant. The sensitivities do not take into account indirect effects such as potential impacts on goodwill impairment or valuation allowances on deferred tax assets.

We have provided measures of our net income sensitivity to instantaneous changes in equity markets, interest rates, credit spreads, swap spreads, real estate price levels, and capital sensitivities to changes in equity price levels, interest rates and credit spreads. The LICAT ratio and CSM sensitivities are non-IFRS financial measures, and for additional information, see section N - Non-IFRS Financial Measures in this document. The cautionary language which appears in this section is applicable to all net income, CSM, OCI and LICAT ratio sensitivities.

Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of the market shocks, the interaction between these risk factors, model error, or changes in other assumptions such as business mix, effective tax rates, policyholder behaviour, currency exchange rates and other market variables relative to those underlying the calculation of these sensitivities. The extent to which actual results may differ from the indicative ranges will generally increase with larger movements in risk variables. Our sensitivities as at December 31, 2024 have been included for comparative purposes only.

Sensitivities to interest rates and credit spreads assume a parallel shift in assumed interest rates across the entire yield curve or a parallel shift in the indicated spreads across the entire term structure, with no change to the ultimate risk-free rate or ultimate liquidity premium. Realized sensitivities may be significantly different from those illustrated based on factors such as different terms to maturity, geographies, asset classes and derivative types, and ratings.

The sensitivities reflect the composition of our assets and liabilities as at September 30, 2025 and December 31, 2024, respectively. Changes in these positions due to new sales or maturities, asset purchases/sales, or other management actions could result in material changes to these reported sensitivities. In particular, these sensitivities reflect the expected impact of hedging activities based on the hedging programs in place as at the respective calculation dates. The actual impact of hedging activity can differ materially from that assumed in the estimated sensitivities due to ongoing hedge re-balancing activities, changes in the scale or scope of hedging activities, changes in the cost or general availability of hedging instruments, basis risk (i.e., the risk that hedges do not exactly replicate the underlying portfolio experience), model risk, and other operational risks in the ongoing management of the hedge programs or the potential failure of hedge counterparties to perform in accordance with expectations.

The sensitivities are based on methods and assumptions in effect as at September 30, 2025 and December 31, 2024, as applicable. Changes in the regulatory environment, assumptions or methods used to measure assets and liabilities after those dates could result in material changes to the estimated sensitivities. Changes in market risk variables in excess of the changes illustrated may result in other than proportionate impacts.

The sensitivities reflect the CSM as at September 30, 2025 and December 31, 2024. For insurance contracts measured using the VFA, where the change in the effect of the time value of money and financial risk not arising from the underlying items adjusts the CSM, changes in the CSM balance will affect the sensitivity of income to changes in market risk variables.

Our LICAT sensitivities may be non-linear and can change due to the interrelationship between market rates and spreads, actuarial assumptions and our LICAT calculations.

For the reasons outlined above, our sensitivities should only be viewed as indicative estimates of the underlying sensitivities of each factor under these specialized assumptions, and should not be viewed as predictors of our future income, OCI, CSM or capital. Given the nature of these calculations, we cannot provide assurance that actual impacts will be consistent with the estimates provided.

Information related to market risk sensitivities should be read in conjunction with the information contained in section N – Accounting and Control Matters - 1 - Critical Accounting Policies and Estimates in the 2024 Annual MD&A. Additional information on market risk can be found in Note 6 of the 2024 Annual Consolidated Financial Statements and the Risk Factors section in the 2024 AIF.

J. Additional Financial Disclosure

1. Revenue

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Insurance revenue					
Annuities	635	633	607	1,887	1,785
Life insurance	1,461	1,447	1,357	4,328	4,135
Health insurance	3,905	3,877	3,687	11,761	10,838
Total insurance revenue	6,001	5,957	5,651	17,976	16,758
Net Investment income (loss)	4,161	1,107	7,540	8,361	8,135
Fee income	2,259	2,135	2,142	6,634	6,231
Total revenue	12,421	9,199	15,333	32,971	31,124

Total revenue decreased \$2.9 billion compared to the prior year, primarily driven by lower net investment income from fair value changes of invested assets, partially offset by higher insurance revenue. Foreign exchange translation led to a \$63 million increase in revenue. By business group, total revenue reflected lower net investment income from fair value changes of invested assets in Canada, the U.S., and Asia, partially offset by higher insurance revenue primarily in Asia, Canada and the U.S.

Total revenue increased \$1.8 billion in the first nine months of 2025 compared to the same period in 2024, primarily driven by higher insurance revenue. Foreign exchange translation led to a \$562 million increase in revenue. By business group, revenue reflected higher insurance revenue primarily in the U.S., Canada and Asia. Higher net investment income in Asia and the U.S. was offset by lower net investment income from fair value changes of invested assets, in Canada.

2. Changes in the Statements of Financial Position and in Shareholders' Equity

Total general fund assets were \$230.0 billion as at September 30, 2025 (December 31, 2024 - \$221.9 billion), primarily driven by general operating activities and net fair value growth from changes in interest rates and credit spreads, partially offset by unfavourable impacts from foreign exchange translation.

The net liabilities balance for insurance contracts issued⁽¹⁾ was \$153.8 billion as at September 30, 2025 (December 31, 2024 - \$146.9 billion), primarily driven by insurance finance income and expenses, and cash flows, partially offset by foreign currency translation.

Total shareholders' equity, including preferred shares and other equity instruments, is \$25.1 billion as at September 30, 2025 (December 31, 2024 - \$25.6 billion). The change in total shareholders' equity included:

- (i) common share dividend payments of \$1,465 million;
- (ii) a decrease of \$1,315 million from the repurchase and cancellation of common shares; and
- (iii) unfavourable impacts from foreign exchange translation of \$590 million included in OCI; partially offset by
- (iv) total shareholders' net income of \$2,809 million, before preferred share dividends of \$59 million; and
- (v) net unrealized gains on FVOCI assets of \$241 million.

As at October 24, 2025, SLF Inc. had 557,419,086 common shares, 2,959,752 options to acquire SLF Inc. common shares, and 52,200,000 Class A Shares outstanding.

⁽¹⁾ For more information about the changes in the net insurance contract liabilities, refer to Note 7 of the Interim Consolidated Financial Statements for the period ended September 30, 2025.

3. Cash Flows

	Quarterly results			Year-to-date	
(\$ millions)	Q3'25	Q2'25	Q3'24	2025	2024
Net cash and cash equivalents, beginning of period	7,502	7,869	8,731	9,954	11,170
Cash flows provided by (used in):					
Operating activities	1,180	800	3,240	1,598	1,920
Investing activities	(43)	(53)	(75)	(176)	(156)
Financing activities	(10)	(864)	(1,644)	(2,516)	(2,863)
Changes due to fluctuations in exchange rates	124	(250)	(45)	(107)	136
Increase (decrease) in cash and cash equivalents	1,251	(367)	1,476	(1,201)	(963)
Net cash and cash equivalents, end of period	8,753	7,502	10,207	8,753	10,207
Short-term securities, end of period	4,158	3,600	1,376	4,158	1,376
Net cash, cash equivalents and short-term securities, end of period	12,911	11,102	11,583	12,911	11,583

Our operating activities generate cash flows which include net premiums, net investment income, fee income, and the sale and maturity of investments. They are the principal source of funds to pay for policyholder claims and benefits, commissions, operating expenses, and the purchase of investments. Cash flows used in investing activities primarily include transactions related to associates, joint ventures and acquisitions. Cash flows provided by and used in financing activities largely reflect capital transactions including payments of dividends, the issuance and repurchase of shares, as well as the issuance and retirement of debt instruments and preferred shares.

Q3'25 cash flows used in financing activities were lower year-over-year driven by the issuance of \$1 billion principal amount of Series 2025-1 Subordinated Unsecured 4.14% Fixed/Floating Debentures, and the prior year included the redemption of \$750 million principal amount of Series 2019-1 Subordinated Unsecured 2.38% Fixed/Floating Debentures.

4. Quarterly Financial Results

The following table provides a summary of our results for the eight most recently completed quarters. A more complete discussion of our historical quarterly results can be found in our Interim and Annual MD&A for the relevant periods.

(\$ millions, unless otherwise noted)	Quarterly results							
	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24	Q2'24	Q1'24	Q4'23
Total revenue	12,421	9,199	11,351	7,509	15,333	8,916	6,875	18,684
Common shareholders' net income (loss)								
Underlying net income ⁽¹⁾	1,047	1,015	1,045	965	1,016	1,000	875	983
Add: Market-related impacts	(14)	(166)	(22)	(179)	29	(153)	(70)	(193)
Assumption changes and management actions	(13)	3	(4)	11	36	16	(7)	(1)
Other adjustments	86	(136)	(91)	(560)	267	(217)	20	(40)
Reported net income - Common shareholder	1,106	716	928	237	1,348	646	818	749
Diluted EPS (\$)								
Underlying ⁽¹⁾	1.86	1.79	1.82	1.68	1.76	1.72	1.50	1.68
Reported	1.97	1.26	1.62	0.41	2.33	1.11	1.40	1.28
Basic reported EPS (\$)								
Reported	1.97	1.27	1.62	0.41	2.33	1.11	1.40	1.28
Underlying net income (loss) by segment⁽¹⁾								
Asset Management	350	300	351	360	344	307	282	331
Canada	422	379	376	366	375	402	310	350
U.S.	147	195	218	161	219	204	189	253
Asia	226	206	197	175	170	179	177	143
Corporate	(98)	(65)	(97)	(97)	(92)	(92)	(83)	(94)
Total underlying net income (loss) ⁽¹⁾	1,047	1,015	1,045	965	1,016	1,000	875	983
Add: Market-related impacts (pre-tax)	(26)	(187)	(28)	(221)	(12)	(169)	(26)	(436)
Assumption changes and management actions (pre-tax)	(18)	4	(5)	13	63	18	(8)	6
Other adjustments (pre-tax)	67	(181)	(113)	(378)	246	(254)	41	(118)
Tax expense (benefit) on above items	36	65	29	(142)	35	51	(64)	314
Reported net income (loss) by segment - Common shareholders								
Asset Management	316	254	326	326	644	274	284	297
Canada	414	330	351	253	382	292	290	348
U.S.	98	103	186	(7)	339	127	97	101
Asia	373	98	166	11	32	151	235	44
Corporate	(95)	(69)	(101)	(346)	(49)	(198)	(88)	(41)
Total reported net income (loss) - Common shareholders	1,106	716	928	237	1,348	646	818	749

⁽¹⁾ Represents a non-IFRS financial measure. For more details, see section N - Non-IFRS Financial Measures in this document.

Second Quarter 2025

Underlying net income of \$1,015 million increased \$15 million or 2%, driven by:

- **Asset management & wealth** was in line with the prior year as higher fee-related earnings in SLC Management reflecting strong capital raising, and higher fee income in Asia from higher AUM, was offset by lower fee income in MFS from lower ANA, and lower investment contributions from lower yields.
- **Group - Health & Protection** up \$21 million: Improved U.S. Dental results primarily reflecting Medicaid repricing, higher fee income and management actions, and favourable mortality experience in Canada.
- **Individual - Protection** down \$33 million: Higher expenses in Asia primarily reflecting continued investments in the business, and unfavourable mortality experience in Canada and the U.S., partially offset by business growth in Asia.
- **Corporate expenses & other** \$27 million decrease in net loss primarily driven by timing of strategic investment spend, and lower incentive compensation.

Reported net income of \$716 million increased \$70 million or 11% from prior year, driven by a prior year restructuring charge of \$108 million in Corporate and the increase in underlying net income partially offset by an impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S. group dental contract and unfavourable other market-related impacts driven across Asia and Canada, partially offset by favourable interest rate impacts primarily from non-parallel curve changes in Canada, and improved real estate experience.

First Quarter 2025

Underlying net income of \$1,045 million increased \$170 million or 19% from prior year, driven by:

- **Asset management & wealth** up \$79 million: Higher fee-related earnings from catch-up fees and strong performance of net seed investment income in SLC Management, and higher fee income in Canada and Asia.
- **Group - Health & Protection** up \$50 million: Business growth and favourable protection experience in Canada primarily from morbidity and mortality experience, and higher U.S. Dental results, partially offset by moderately unfavourable morbidity experience in U.S. medical stop-loss.
- **Individual - Protection** up \$55 million: Business growth and higher contributions from joint ventures in Asia, and improved protection experience in Canada largely from mortality experience.
- **Corporate expenses & other** \$(14) million increase in net loss primarily reflecting lower investment income from surplus assets.

Reported net income of \$928 million increased \$110 million or 13% from prior year, driven by the increase in underlying net income, market-related impacts primarily reflecting improved real estate experience and favourable interest rate impacts partially offset by unfavourable equity market impacts, and fair value changes in MFS shares owned by management, partially offset by prior year gains on partial sale of ABSLAMC and the early termination of a distribution agreement in Asset Management.

Fourth Quarter 2024

Underlying net income of \$965 million decreased \$18 million or 2%, driven by:

- **Asset management & wealth** up \$47 million: Higher fee income in Asset Management, Canada, and Asia, partially offset by lower net investment results in Canada.
- **Group - Health & Protection** down \$99 million: Unfavourable morbidity experience in U.S. medical stop-loss and less favourable morbidity experience in Canada, partially offset by business growth in Canada.
- **Individual - Protection** up \$55 million: Improved protection experience in Asia and Canada and higher contributions from joint ventures in Asia.
- **Corporate expenses & other** \$(21) million increase in net loss primarily reflecting higher expenses largely from continued investments in our Asia businesses and incentive compensation in Asia.

Reported net income of \$237 million decreased \$512 million or 68%, driven by lower tax-exempt investment income of \$234 million in Corporate, an impairment charge of \$186 million on an intangible asset related to bancassurance in Vietnam reflecting updates resulting from changes in regulatory and macro-economic factors, and a non-recurring provision in U.S. Dental, partially offset by market-related impacts primarily reflecting improved real estate experience.

Third Quarter 2024

Underlying net income of \$1,016 million increased \$86 million or 9%, driven by:

- **Asset management & wealth** up \$17 million: Higher fee income in Asset Management, Asia, and Canada, partially offset by unfavourable credit experience in Canada.
- **Group - Health & Protection** up \$60 million: Strong business growth in U.S. Group Benefits and Canada, higher fee-based income in Canada, and improved group life mortality experience in the U.S., partially offset by lower U.S. Dental results.
- **Individual - Protection** up \$9 million: Business growth in Asia and Canada partially offset by unfavourable mortality experience in Asia.
- **Corporate expenses & other** were in line with prior year.

Reported net income of \$1,348 million increased \$477 million or 55%, driven by a decrease in SLC Management's estimated acquisition-related liabilities and the increase in underlying net income. Favourable equity market impacts and improved real estate experience were offset by interest rate impacts.

Second Quarter 2024

Underlying net income of \$1,000 million increased \$80 million or 9%, driven by:

- **Asset management & wealth** up \$36 million: Higher fee income in Asset Management, Canada, and Asia, partially offset by higher expenses in Asset Management.
- **Group - Health & Protection** down \$55 million: Lower results in U.S. Dental primarily reflecting the impact of Medicaid redeterminations and related claims following the end of the Public Health Emergency, less favourable morbidity experience in Canada, and unfavourable morbidity experience in U.S. medical stop-loss, partially offset by strong business growth in U.S. Group Benefits and Canada.
- **Individual - Protection** up \$82 million: Business growth in Asia and Canada, and favourable mortality experience in Canada and the U.S.
- **Corporate expenses & other** \$17 million decrease in net loss driven by lower operating expenses and financing costs.

Reported net income of \$646 million decreased \$14 million or 2%. Financial discipline remains core to our Client Impact Strategy and business. In Q2'24, we recorded a restructuring charge of \$138 million (post-tax \$108 million) reflecting actions taken to improve productivity and drive earnings growth at the higher-end of our Medium-Term Financial Objectives. We expect these actions to result in annual savings of approximately \$200 million (pre-tax) by 2026. The restructuring charge is offset by the increase in underlying net income; and market-related impacts primarily reflecting interest rates and real estate investments.

First Quarter 2024

Underlying net income of \$875 million decreased \$20 million from prior year, driven by:

- **Asset management & wealth** down \$3 million: Higher fee income offset by higher expenses in Asset Management, as well as lower net seed investment income in SLC Management.
- **Group - Health & Protection** down \$23 million: Less favourable morbidity experience in U.S. medical stop-loss and lower results in U.S. Dental primarily reflecting the impact of Medicaid redeterminations following the end of the Public Health Emergency, partially offset by strong revenue growth in U.S. Group Benefits, and business growth and improved disability experience in Canada.
- **Individual - Protection** down \$13 million: Lower earnings due to the sale of Sun Life UK partially offset by business growth in Asia.
- **Corporate expenses & other** \$19 million decrease in net loss driven by lower financing costs.

Reported net income of \$818 million increased \$12 million from prior year, driven by the gains on partial sale of ABSLAMC and the early termination of a distribution agreement in Asset Management, largely offset by the prior year gain on sale of the sponsored markets business in Canada, fair value changes in MFS shares owned by management, and the decrease in underlying net income. Unfavourable real estate experience was mostly offset by favourable interest rate impacts.

Fourth Quarter 2023

Underlying net income of \$983 million increased \$91 million or 10% from prior year, driven by:

- **Asset management & wealth** up \$27 million: Higher Asset Management fee-related earnings and higher investment income driven by volume growth and an increase in yields.
- **Group - Health & Protection** up \$44 million: Business premium growth in the U.S. and Canada, improved disability experience in Canada, and higher investment contributions in the U.S., partially offset by lower results in U.S. Dental.
- **Individual - Protection** up \$53 million: Business growth reflecting good sales momentum in Asia, and higher investment contributions in Canada, partially offset by lower earnings due to the sale of Sun Life UK.
- **Corporate expenses & other** \$(33) million increase in net loss driven by higher operating expenses reflecting business growth and continued investments in the business, partially offset by a lower effective tax rate.
- Higher earnings on surplus primarily driven by higher net interest income and lower realized losses.

Reported net income of \$749 million decreased \$416 million or 36%, driven by unfavourable market-related impacts primarily reflecting interest rates and real estate experience, the prior year impact of the Canada Tax Rate Change, and fair value changes in MFS shares owned by management; partially offset by the increase in underlying net income, the impact of the Bermuda Corporate Income Tax Change; and lower DentaQuest integration costs.

K. Legal and Regulatory Proceedings

Information concerning legal and regulatory matters is provided in our Annual Consolidated Financial Statements, our annual MD&A and the AIF, in each case for the year ended December 31, 2024, and in our Interim Consolidated Financial Statements for the period ended September 30, 2025.

L. Changes in Accounting Policies

We have not adopted any new or amended IFRS standards in Q3'25. For additional information on other changes in accounting policy, refer to Note 2 in our Interim Consolidated Financial Statements for the period ended September 30, 2025.

M. Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of its financial statements in accordance with IFRS.

There were no changes to the Company's internal control over financial reporting during the three months ended September 30, 2025 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

N. Non-IFRS Financial Measures

1. Common Shareholders' View of Reported Net Income

The following table provides the reconciliation of the Drivers of Earnings ("DOE") analysis to the Statement of Operations total net income. The DOE analysis provides additional detail on the sources of earnings, primarily for protection and health businesses, and explains the actual results compared to the longer term expectations. The underlying DOE and reported DOE are both presented on a common shareholders' basis by removing the allocations to participating policyholders.

(\$ millions)

Statement of Operations	Underlying DOE ⁽¹⁾	Non-underlying adjustments ⁽¹⁾	Q3'25			
			Common Shareholders' Reported DOE ⁽²⁾⁽³⁾	Adjustment for:		Reported (per IFRS)
				Par ⁽²⁾	Net ⁽³⁾	
Net insurance service result	797	—	797	84	(46)	835
Net investment result	418	150	568	5	95	668
Assumption changes and management actions ⁽³⁾		(18)	(18)	—	18	
Fee income:						
Asset Management	480	(45)	435		(435)	
Other fee income	126	—	126	(5)	2,138	2,259
Fee income						2,259
Other expenses	(483)	(70)	(553)	—	(1,762)	(2,315)
Income before taxes	1,338	17	1,355	84	8	1,447
Income tax (expense) benefit	(259)	36	(223)	(37)	—	(260)
Total net income	1,079	53	1,132	47	8	1,187
Allocated to Participating and NCI ⁽⁴⁾	(12)	6	(6)	(47)	(8)	(61)
Dividends and Distributions ⁽⁵⁾	(20)	—	(20)	—	—	(20)
Underlying net income⁽¹⁾	1,047					
Reported net income - Common shareholders		59	1,106	—	—	1,106

(\$ millions)

Statement of Operations	Underlying DOE ⁽¹⁾	Non-underlying adjustments ⁽¹⁾	Q2'25			
			Common Shareholders' Reported DOE ⁽²⁾⁽³⁾	Adjustment for:		Reported (per IFRS)
				Par ⁽²⁾	Net ⁽³⁾	
Net insurance service result	760	—	760	75	(10)	825
Net investment result	446	(163)	283	(1)	92	374
Assumption changes and management actions ⁽³⁾		4	4	—	(4)	
Fee income:						
Asset Management	416	(71)	345		(345)	
Other fee income	102	—	102	(5)	2,038	2,135
Fee income						2,135
Other expenses	(440)	(145)	(585)	—	(1,773)	(2,358)
Income before taxes	1,284	(375)	909	69	(2)	976
Income tax (expense) benefit	(237)	65	(172)	(26)	—	(198)
Total net income	1,047	(310)	737	43	(2)	778
Allocated to Participating and NCI ⁽⁴⁾	(13)	11	(2)	(43)	2	(43)
Dividends and Distributions ⁽⁵⁾	(19)	—	(19)	—	—	(19)
Underlying net income⁽¹⁾	1,015					
Reported net income - Common shareholders		(299)	716	—	—	716

⁽¹⁾ For a breakdown of non-underlying adjustments made to arrive at underlying net income as well as the underlying DOE analysis, see the heading "Underlying Net Income and Underlying EPS" below.

⁽²⁾ Removes the components attributable to the participating policyholders.

⁽³⁾ Certain amounts within the Drivers of Earnings are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. For more details, refer to "Drivers of Earnings" in section 3 - Additional Non-IFRS Financial Measures below. Further, in this document, the reported net income impact of ACMA excludes amounts attributable to participating policyholders and includes non-liability impacts. In contrast, the Interim Consolidated Financial Statements for the period ended September 30, 2025 (Note 10.B.v of the 2024 Annual Consolidated Financial Statements) shows the pre-tax net income impacts of method and assumption changes, and CSM Impacts include amounts attributable to participating policyholders.

⁽⁴⁾ Allocated to equity in the participating account and attributable to non-controlling interests ("NCI").

⁽⁵⁾ Dividends on preferred shares and distributions on other equity instruments.

(\$ millions)

Q3'24

Statement of Operations	Underlying DOE ⁽¹⁾	Non-underlying adjustments ⁽¹⁾	Common Shareholders' Reported DOE ⁽²⁾⁽³⁾	Adjustment for:		Reported (per IFRS)
				Par ⁽²⁾	Net ⁽³⁾	
Net insurance service result	802	—	802	58	(160)	700
Net investment result	407	(7)	400	18	366	784
Assumption changes and management actions ⁽³⁾		63	63	—	(63)	
Fee income:						
Asset Management	457	290	747		(747)	
Other fee income	98	—	98	(4)	2,048	2,142
Fee income						2,142
Other expenses	(482)	(56)	(538)	—	(1,445)	(1,983)
Income before taxes	1,282	290	1,572	72	(1)	1,643
Income tax (expense) benefit	(232)	35	(197)	(18)	—	(215)
Total net income	1,050	325	1,375	54	(1)	1,428
Allocated to Participating and NCI ⁽⁴⁾	(14)	7	(7)	(54)	1	(60)
Dividends and Distributions ⁽⁵⁾	(20)	—	(20)	—	—	(20)
Underlying net income⁽¹⁾	1,016					
Reported net income - Common shareholders		332	1,348	—	—	1,348

Refer to the footnotes on the previous page.

Year-to-date

(\$ millions)

2025

Statement of Operations	Underlying DOE ⁽¹⁾	Non- underlying adjustments ⁽¹⁾	Common Shareholders' Reported DOE ⁽²⁾⁽³⁾	Adjustment for:		Reported (per IFRS)
				Par ⁽²⁾	Net ⁽³⁾	
Net insurance service result	2,394	—	2,394	231	(55)	2,570
Net investment result	1,286	(35)	1,251	13	262	1,526
Assumption changes and management actions ⁽³⁾		(19)	(19)	—	19	
Fee Income:						
Asset Management	1,379	(154)	1,225		(1,225)	
Other fee income	308	—	308	(15)	6,341	6,634
Fee income						6,634
Other expenses	(1,417)	(303)	(1,720)	—	(5,338)	(7,058)
Income before taxes	3,950	(511)	3,439	229	4	3,672
Income tax (expense) benefit	(744)	130	(614)	(86)	—	(700)
Total net income	3,206	(381)	2,825	143	4	2,972
Allocated to Participating and NCI ⁽⁴⁾	(40)	24	(16)	(143)	(4)	(163)
Dividends and Distributions ⁽⁵⁾	(59)	—	(59)	—	—	(59)
Underlying net income⁽¹⁾	3,107					
Reported net income - Common shareholders		(357)	2,750	—	—	2,750

Refer to the footnotes on the previous page.

Year-to-date						
(\$ millions)	2024					
Statement of Operations	Underlying DOE ⁽¹⁾	Non-underlying adjustments ⁽¹⁾	Common Shareholders' Reported DOE ⁽²⁾⁽³⁾	Adjustment for:		Reported (per IFRS)
				Par ⁽²⁾	Net ⁽³⁾	
Net insurance service result	2,261	—	2,261	168	(162)	2,267
Net investment result	1,275	(105)	1,170	69	524	1,763
Assumption changes and management actions ⁽³⁾		73	73	—	(73)	
Fee income:						
Asset Management	1,257	309	1,566		(1,566)	
Other fee income	230	—	230	(12)	6,013	6,231
Fee income						6,231
Other expenses	(1,412)	(359)	(1,771)	—	(4,740)	(6,511)
Income before taxes	3,611	(82)	3,529	225	(4)	3,750
Income tax (expense) benefit	(622)	22	(600)	(68)	—	(668)
Total net income	2,989	(60)	2,929	157	(4)	3,082
Allocated to Participating and NCI ⁽⁴⁾	(38)	(19)	(57)	(157)	4	(210)
Dividends and Distributions ⁽⁵⁾	(60)	—	(60)	—	—	(60)
Underlying net income⁽¹⁾	2,891					
Reported net income - Common shareholders		(79)	2,812	—	—	2,812

Refer to the footnotes on the previous page.

2. Underlying Net Income and Underlying EPS

Underlying net income is a non-IFRS financial measure that assists in understanding Sun Life's business performance by making certain adjustments to IFRS income. Underlying net income, along with common shareholders' net income (Reported net income), is used as a basis for management planning, and is also a key measure in our employee incentive compensation programs. This measure reflects management's view of the underlying business performance of the company and long-term earnings potential. For example, due to the longer term nature of our individual protection businesses, market movements related to interest rates, equity markets and investment properties can have a significant impact on reported net income in the reporting period. However, these impacts are not necessarily realized, and may never be realized, if markets move in the opposite direction in subsequent periods or in the case of interest rates, the fixed income investment is held to maturity.

Underlying net income removes the impact of the following items from reported net income:

- Market-related impacts reflecting the after-tax difference in actual versus expected market movements, including:
 - i) Net interest impact from risk-free rate, credit spread, swap spread movements, and other impacts, reflecting accounting mismatches between assets and liabilities:
 - a. Differences arising from fair value changes⁽¹⁾ of fixed income assets (including derivatives) measured at FVTPL supporting insurance contracts, compared to fair value changes of the liabilities⁽²⁾;
 - b. Fair value changes of fixed income assets (including derivatives) measured at FVTPL supporting our investment contract liability and surplus portfolios⁽³⁾; and
 - c. Tax-exempt investment⁽⁴⁾ income above or below expected long-term tax savings relating to our Canadian multi-national insurance operations.
 - ii) Non-fixed income investments where the weighted average expected return is approximately 2% per quarter, including:
 - a. Equity investments (including derivatives) supporting insurance contracts and surplus portfolios; and
 - b. Investment properties supporting insurance contracts and surplus portfolios.
- ACMA – captures the impact of method and assumption changes, and management actions on insurance and reinsurance contracts.
- Other adjustments:
 - i) MFS shares owned by management – this adjustment removes the change in fair value and other activity related to MFS common shares owned by management.
 - ii) Acquisition, integration, and restructuring – expense and income related to acquisition or disposal of a business. Also includes expenses related to restructuring activities.
 - iii) Intangible asset amortization – removes the amortization expense associated with finite life intangible assets arising from acquisitions or business combinations excluding amortization of software and distribution agreements.
 - iv) Other – represents items that are unusual or exceptional in nature which management believes are not representative of the long-term performance of the Company.

Underlying EPS (diluted). This measure is used in comparing the profitability across multiple periods and is calculated by dividing underlying net income by weighted average common shares outstanding for diluted EPS, excluding the dilutive impact of convertible instruments. For additional information about the underlying net income, see above. For additional information about the composition of the EPS, please refer to Note 13 of our Interim Consolidated Financial Statements for the period ended September 30, 2025. For additional information about the SLEECs, please refer to Note 12 of our 2024 Annual Consolidated Financial Statements.

⁽¹⁾ For fixed income assets, Underlying Net Income includes credit experience from rating changes on assets measured at FVTPL, and the ECL impact for assets measured at FVOCI.

⁽²⁾ Underlying net income is based on observable discount curves and exchange rates at the beginning of the period.

⁽³⁾ Underlying net income for earnings on surplus includes realized gains (losses) on fixed income assets classified as FVOCI.

⁽⁴⁾ Q4'24 balances are isolated in Other within Other adjustments.

The following table sets out the post-tax amounts that were excluded from our underlying net income (loss) and underlying EPS and provides a reconciliation to our reported net income and EPS based on IFRS.

Reconciliations of Select Net Income Measures

(\$ millions, after-tax)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Underlying net income	1,047	1,015	1,016	3,107	2,891
Market-related impacts					
Equity market impacts	29	—	36	(19)	40
Interest rate impacts ⁽¹⁾	15	(94)	38	(22)	26
Impacts of changes in the fair value of investment properties (real estate experience)	(58)	(72)	(45)	(161)	(260)
Add: Market-related impacts	(14)	(166)	29	(202)	(194)
Add: Assumption changes and management actions	(13)	3	36	(14)	45
Other adjustments					
MFS shares owned by management	(3)	(1)	(10)	1	(22)
Acquisition, integration and restructuring ⁽²⁾⁽³⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾⁽⁷⁾	128	(38)	312	36	170
Intangible asset amortization ⁽⁸⁾	(39)	(97)	(35)	(175)	(109)
Other ⁽⁹⁾⁽¹⁰⁾	—	—	—	(3)	31
Add: Total of other adjustments	86	(136)	267	(141)	70
Reported net income - Common shareholders	1,106	716	1,348	2,750	2,812
Underlying EPS (diluted) (\$)	1.86	1.79	1.76	5.48	4.98
Add: Market-related impacts (\$)	(0.03)	(0.30)	0.05	(0.36)	(0.34)
Assumption changes and management actions (\$)	(0.02)	0.01	0.06	(0.02)	0.08
MFS shares owned by management (\$)	(0.01)	—	(0.02)	—	(0.04)
Acquisition, integration and restructuring (\$)	0.23	(0.07)	0.54	0.06	0.29
Intangible asset amortization (\$)	(0.07)	(0.17)	(0.06)	(0.31)	(0.19)
Other (\$)	—	—	—	(0.01)	0.05
Impact of convertible securities on diluted EPS (\$)	0.01	—	—	0.01	—
Reported EPS (diluted) (\$)	1.97	1.26	2.33	4.85	4.83

⁽¹⁾ Our results are sensitive to long term interest rates given the nature of our business and to non-parallel yield curve movements (for example flattening, inversion, steepening, etc.).

⁽²⁾ Amounts relate to acquisition costs for our SLC Management affiliates, BentallGreenOak, InfraRed Capital Partners, Crescent Capital Group LP and Advisors Asset Management, Inc, which include the unwinding of the discount for Other financial liabilities of \$12 million in Q3'25 and \$41 million for the first nine months of 2025 (Q2'25 - \$15 million, Q3'24 - \$19 million; for the first nine months of 2024 - \$63 million).

⁽³⁾ There were no changes in estimated future payments for options to purchase the remaining ownership interests of SLC Management affiliates in Q3'25 (Q3'24 - a decrease of \$334 million).

⁽⁴⁾ Includes acquisition, integration and restructuring costs associated with DentaQuest, acquired on June 1, 2022.

⁽⁵⁾ Q2'24 includes a restructuring charge of \$108 million in the Corporate business group.

⁽⁶⁾ To meet regulatory obligations, in Q1'24, we sold 6.3% of our ownership interest in ABSLAMC, generating a gain of \$84 million. As a result of the transaction, our ownership interest in ABSLAMC was reduced from 36.5% to 30.2% for gross proceeds of \$136 million. Subsequently in Q2'24, we sold an additional 0.2% of our ownership interest.

⁽⁷⁾ On July 15, 2025, we acquired an additional interest in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Total consideration was cash of \$55 million. Our previously held interest in Bowtie was remeasured to its fair value, which resulted in a gain of \$176 million recognized in reported net income in Q3'25 ("gain from increased ownership interest in Bowtie"). For additional information, refer to Note 3 of our Interim Consolidated Financial Statements for the period ended September 30, 2025.

⁽⁸⁾ Includes an impairment charge of \$61 million on a customer relationship intangible asset from the early termination of a U.S. group dental contract.

⁽⁹⁾ Includes a Pillar Two global minimum tax adjustment in Q2'24. For additional information, refer to Note 9 of our Interim Consolidated Financial Statements for the period ended September 30, 2025 and section D - Profitability in the 2024 Annual MD&A.

⁽¹⁰⁾ Includes the early termination of a distribution agreement in Asset Management in Q1'24.

The following table shows the pre-tax amount of underlying net income adjustments:

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Underlying net income (after-tax)	1,047	1,015	1,016	3,107	2,891
Underlying net income adjustments (pre-tax):					
Add: Market-related impacts	(26)	(187)	(12)	(241)	(207)
Assumption changes and management actions ⁽¹⁾	(18)	4	63	(19)	73
Other adjustments	67	(181)	246	(227)	33
Total underlying net income adjustments (pre-tax)	23	(364)	297	(487)	(101)
Add: Taxes related to underlying net income adjustments	36	65	35	130	22
Reported net income - Common shareholders (after-tax)	1,106	716	1,348	2,750	2,812

⁽¹⁾ In this document, the reported net income impact of ACMA excludes amounts attributable to participating policyholders and includes non-liability impacts. In contrast, the Interim Consolidated Financial Statements for the period ended September 30, 2025 (Note 10.B.v of the 2024 Annual Consolidated Financial Statements) shows the pre-tax net income impacts of method and assumption changes, and CSM Impacts include amounts attributable to participating policyholders.

Taxes related to underlying net income adjustments may vary from the expected effective tax rate range reflecting the mix of business based on the Company's international operations and other tax-related adjustments.

3. Additional Non-IFRS Financial Measures

Management also uses the following non-IFRS financial measures:

After-tax profit margin for U.S. Group Benefits. This ratio expresses U.S. Group Benefits underlying net income as a percentage of net premiums. It assists in explaining our results from period to period and measures profitability. This ratio is calculated by dividing underlying net income (loss) by net premiums for the trailing four quarters. There is no directly comparable IFRS measure.

Assets under administration (in SLC Management). AUA represents Client assets for which Sun Life provides administrative services. In Asset Management, AUA includes assets distributed mostly by SLC Management's affiliate, Advisors Asset Management, Inc. There is no directly comparable IFRS measure.

Assets under management. AUM is a non-IFRS financial measure that indicates the size of our Company's assets across asset management, wealth, and insurance. There is no standardized financial measure under IFRS. In addition to the most directly comparable IFRS measures, which are the balance of General funds and Segregated funds on our Statements of Financial Position, AUM also includes Third-party AUM and Consolidation adjustments. "Consolidation adjustments" is presented separately as consolidation adjustments apply to all components of total AUM.

AUM not yet earning fees. This measure represents the committed uninvested capital portion of total AUM not currently earning management fees. The amount depends on the specific terms and conditions of each fund. There is no directly comparable IFRS measure.

Capital raising. This measure consists of increases in SLC Management's commitments from fund raising activities for all real estate, infrastructure and alternative credit Clients excluding leverage. Investment-grade fixed income capital raising consists of sales made to new Clients. There is no directly comparable IFRS measure.

Cash and other liquid assets. This measure is comprised of cash, cash equivalents, short-term investments, and publicly traded securities, net of loans related to acquisitions and short-term loans that are held at SLF Inc. (the ultimate parent company), and its wholly owned holding companies. This measure is a key consideration of available funds for capital re-deployment to support business growth.

(\$ millions)	As at September 30, 2025	As at December 31, 2024
Cash and other liquid assets (held at SLF Inc. and its wholly owned holding companies):		
Cash, cash equivalents & short-term securities	1,494	479
Debt securities ⁽¹⁾	569	780
Equity securities ⁽²⁾	—	112
Sub-total	2,063	1,371
Less: Loans related to acquisitions and short-term loans ⁽³⁾ (held at SLF Inc. and its wholly owned holding companies)	—	(17)
Cash and other liquid assets (held at SLF Inc. and its wholly owned holding companies)	2,063	1,354

⁽¹⁾ Includes publicly traded bonds.

⁽²⁾ Includes exchange traded fund ("ETF") Investments.

⁽³⁾ Includes drawdowns from credit facilities to manage timing of cash flows.

Constant currency. We remove the impacts of foreign exchange translation from certain IFRS and non-IFRS measures to assist in comparing our results from period to period. The impacts of foreign exchange translation is approximated by using the foreign exchange rates in effect during the comparative period, using the average or period end foreign exchange rates, as appropriate.

CSM Movement Analysis includes certain non-IFRS financial measures, detailed below, and also presents certain measures on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Examples include i) The impacts of insurance contracts issued is presented net of reinsurance; ii) Impact of new business is presented net of acquisition expense gain/loss; and iii) Certain methodology changes are presented as an impact of change in assumptions, whereas the Consolidated Financial Statement presentation is a contract modification.

- **Organic CSM Movement** is comprised of the Impact of new insurance business, Expected movements from asset returns & locked-in rates, Insurance experience gains/losses, and CSM recognized for services provided.
- **Impact of new insurance business on CSM**, also referred to as "new business CSM", represents growth from sales activity in the period, including individual protection sales (excluding joint ventures), and defined benefit solutions and segregated fund wealth sales in Canada. New business CSM is presented net of acquisition expense gain/loss.
- **Expected movements from asset returns & locked-in rates** applies to variable fee approach ("VFA") and general measurement approach ("GMA") contracts. For VFA contracts, this component of the CSM movement analysis is comprised of two factors: (i) the expected return on underlying assets and (ii) the measurement of financial guarantees. The difference between actual and expected results are reported as the impact of markets. For GMA contracts, this component of the CSM includes the accretion of the CSM balance at locked-in rates, which refer to the term structure associated with locked-in discount rates, set when the insurance contract was sold or on transition to IFRS 17. Average locked-in rates increase with the passage of time on in-force business and new business added at current rates.
- **Impact of markets & other** includes the difference between actual and expected movement for VFA contracts for: (i) the return on underlying assets and (ii) the measurement of financial guarantees. Also includes other amounts excluded from Organic CSM Movement.
- **Insurance experience gains/losses** represents the current period impacts of insurance experience, resulting in a change in future cash flows that adjust CSM.
- **Impact of change in assumptions** represents the future period impacts of changes in fulfilment cash flows that adjust CSM.
- **CSM market sensitivities.** CSM market sensitivities are non-IFRS financial measures for which there are no directly comparable measures under IFRS so it is not possible to provide a reconciliation of these amounts to the most directly comparable IFRS measures.

Deployment. This measure represents the amount of capital that has been invested in the period, including leverage where applicable. Deployment also includes capital committed in infrastructure deals to be invested in specific assets. There is no directly comparable IFRS measure.

Drivers of Earnings. The Drivers of Earnings ("DOE") analysis provides additional detail on the sources of earnings, primarily for protection and health businesses, and explains the actual results compared to the longer term expectations. The DOE is presented on a reported and underlying common shareholders' basis. Within the net insurance service result, the underlying DOE provides detail on expected insurance earnings, impact of new insurance business and experience gains (losses). Within the net investment result, the underlying DOE provides detail on expected investment earnings, credit experience, earnings on surplus, and joint ventures & other. For more information, refer to the headings "Underlying net income and Underlying EPS", "Earnings on surplus", "Notable items attributable to reported and underlying net income", in this document.

Certain amounts in the DOE are presented on a net basis to reflect how the business is managed, compared to a gross basis in the Consolidated Financial Statements. Examples include: i) Net investment result and Other expenses of the Asset Management operating segment are combined with Fee Income to report the net contribution to earnings; ii) Income for fee-based businesses is reported net of the associated expenses; iii) Carried interest in SLC Management within Fee Income excludes the carried interest that Sun Life does not participate in economically, and nets the non-controlling interest portion of the carried interest against fee income and expenses of consolidated funds; iv) Net investment results include assets returns net of the crediting rate for investment contract liabilities and the unwinding of and changes in the discount rate for insurance contract liabilities; v) Earnings on surplus reflects net spread earned from investment strategies; and vi) Earnings attributable to the participating account are excluded.

Earnings on Surplus. This component of the Drivers of Earnings represents the net income earned on a company's surplus funds. Earnings on Surplus is comprised of realized gains on fair value through other comprehensive income assets, as well as net investment returns on surplus, such as investment income, gains (losses) on seed investments and investment properties mark-to-market, and also includes impacts from derivatives, currency and other items.

Experience-related items attributable to reported net income and underlying net income. These notable items attributable to reported net income and underlying net income are components of the Drivers of Earnings represents gains and losses that are due to differences between the actual results during the reporting period and management's estimate of the expected longer-term returns on assets and liabilities (i.e. expected insurance earnings and expected investment earnings) at the start of the reporting period.

Fee earning AUM. FE AUM consists of assets managed by SLC Management, which are beneficially owned by Clients, on which we earn management fees for providing investment management, property management or advisory-related services. There is no directly comparable IFRS measure.

Fee-related earnings and Operating income. **Fee-related earnings** represent profitability of SLC Management's fee-related portfolios, and is calculated as Fee-related revenue less Fee-related expenses. **Operating income** represents profit realized from our business operations, and is calculated as the sum of Fee-related earnings, Investment income (loss) and performance fees, and Interest and other. **Fee-related revenue** represents all fee income, with the exception of performance fees, generated from third-party investors. **Fee-related expenses** represent all expenses directly related to generating fee revenue from third-party investors. **Investment income (loss) and performance fees** represent total income or loss from our seed investments, net of the related expenses. **Interest and other** represents performance fee compensation, our net interest income or expense and income from managing the General Account assets.

Fee-related earnings and **Operating income** are non-IFRS financial measures within SLC Management's Supplemental Income Statement, which enhances the comparability of SLC Management's results with publicly traded alternative asset managers. For more details, see our Supplementary Financial Information package for the quarter.

The following table provides a reconciliation from Fee-related earnings and Operating income to SLC Management's Fee income and Total expenses based on IFRS.

SLC Management (\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Fee income (per IFRS)	447	415	411	1,335	1,366
Less: Non-fee-related revenue adjustments ⁽¹⁾⁽²⁾	127	103	105	340	458
Fee-related revenue	320	312	306	995	908
Total expenses (per IFRS)	435	421	80	1,308	971
Less: Non-fee-related expense adjustments ⁽²⁾⁽³⁾	193	198	(154)	579	269
Fee-related expenses	242	223	234	729	702
Fee-related earnings	78	89	72	266	206
Add: Investment income (loss) and performance fees ⁽⁴⁾	35	15	22	102	52
Add: Interest and other ⁽⁵⁾	(21)	(22)	(25)	(62)	(76)
Operating income	92	82	69	306	182

⁽¹⁾ Includes Interest and other - fee income, Investment income (loss) and performance fees - fee income, and Other - fee income.

⁽²⁾ Excludes the income and related expenses for certain property management agreements to provide more accurate metrics on our fee-related business.

⁽³⁾ Includes Interest and other, Placement fees - other, Amortization of intangibles, Acquisition, integration and restructuring, and Other - expenses.

⁽⁴⁾ Investment income (loss) and performance fee in SLC Management's Supplemental Income Statement relates to the underlying results of our seed investments. As such, we have excluded non-underlying market-related impacts as well as the gains or losses of certain non-seed hedges that are reported under Net investment income (loss) under IFRS. The reconciliation is as follows (amounts have been adjusted for rounding):

(\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Net investment income (loss) (per IFRS)	42	10	32	111	101
Less: Market-related impacts and Other - Investment income (loss)	10	(5)	12	12	52
Add: Investment income (loss) and performance fees - fee income	3	—	2	3	3
Investment income (loss) and performance fees	35	15	22	102	52

⁽⁵⁾ Includes Interest and other reported under Fee income under IFRS, net of Interest and other reported under Total expenses under IFRS.

Financial leverage ratio. This ratio is an indicator of the Company's balance sheet strength measured by its proportion of capital qualifying debt in accordance with OSFI guidelines. This is calculated as the ratio of total debt plus preferred shares to total capital including the contractual service margin net of taxes, where debt consists of all capital-qualifying debt securities. Capital-qualifying debt securities consist of subordinated debt and innovative capital instruments. The CSM is included net of taxes because debts are repaid and serviced from available after-tax funds.

Impacts of foreign exchange translation. To assist in comparing our results from period-to-period, the favourable or unfavourable impacts of foreign exchange translation are approximated using the foreign exchange rates, in effect during the comparative period, for several IFRS and Non-IFRS financial measures using the average or period end foreign exchange rates, as appropriate. Items impacting a reporting period, such as Revenue, Expenses, and Reported net income (loss) in our Consolidated Statements of Operations, as well as underlying net income (loss), and sales, are translated into Canadian dollars using average exchange rates for the appropriate daily, monthly, or quarterly period. For Assets and Liabilities in our Consolidated Statements of Financial Position, as well as the AUM and certain components of the Drivers of Earnings disclosure, period-end rates are used for currency translation purposes.

LICAT market sensitivities. LICAT market sensitivities are non-IFRS financial measures for which there are no directly comparable measures under IFRS so it is not possible to provide a reconciliation of these amounts to the most directly comparable IFRS measures.

Organic capital generation. This supplementary financial measure provides a view of the Company's ability to generate excess capital under the normal course of business, excluding non-recurring items; where excess capital is defined as LICAT Available Capital and Surplus Allowance above LICAT Base Solvency Buffer at target ratio, as defined and calculated under OSFI-mandated guideline. This amount is determined as follows: underlying net income and organic CSM movement net of shareholder dividends and change in base solvency buffer for new business and aging of in-force. This amount excludes non-recurring impacts to available capital or base solvency buffer from markets, assumption changes, management actions, and other non-underlying items.

Pre-tax fee related earnings margin. This ratio is a measure of SLC Management's profitability in relation to funds that earn recurring fee revenues, while excluding investment income and performance fees. The ratio is calculated by dividing fee-related earnings by fee-related revenues and is based on the last twelve months. There is no directly comparable IFRS measure.

Pre-tax net operating margin. This ratio is a measure of the profitability and there is no directly comparable IFRS measure. For MFS, this ratio is calculated by excluding MFS shares owned by management and certain commission expenses that are offsetting. These commission expenses are excluded in order to neutralize the impact these items have on the pre-tax net operating margin and have no impact on the profitability of MFS. For SLC Management, the ratio is calculated by dividing the total operating income by fee-related revenue plus investment Income (loss) and performance fees, and is based on the last twelve months.

The following table provides a reconciliation to calculate MFS' pre-tax net operating margin:

MFS (US\$ millions)	Quarterly results			Year-to-date	
	Q3'25	Q2'25	Q3'24	2025	2024
Revenue					
Fee income (per IFRS)	870	820	854	2,508	2,515
Less: Commissions	99	93	101	287	299
Less: Other ⁽¹⁾	(14)	(14)	(16)	(43)	(43)
Adjusted revenue	785	741	769	2,264	2,259
Expenses					
Expenses (per IFRS)	603	594	600	1,778	1,808
Net investment (income)/loss (per IFRS)	(17)	(19)	(26)	(52)	(76)
Less: MFS shares owned by management (net of NCI) ⁽²⁾	11	10	19	25	47
Compensation-related equity plan adjustments	11	3	12	20	26
Commissions	99	93	101	287	299
Other ⁽¹⁾	(12)	(12)	(15)	(41)	(38)
Adjusted expenses	477	481	457	1,435	1,398
Pre-tax net operating margin	39.2%	35.1%	40.5%	36.6%	38.1%

⁽¹⁾ Other includes accounting basis differences, such as sub-advisory expenses and product allowances.

⁽²⁾ Excluding non-controlling interest. For more information on MFS shares owned by management, see the heading Underlying Net Income and Underlying EPS.

Return on equity. IFRS does not prescribe the calculation of ROE and therefore a comparable measure under IFRS is not available. To determine reported ROE and underlying ROE, respectively, reported net income (loss) and underlying net income (loss) is divided by the total weighted average common shareholders' equity for the period. The ROE provides an indication of the overall profitability of the Company. The quarterly ROE is annualized.

Sales and flows. Asset Management gross flows includes funds from retail and institutional Clients; SLC Management gross flows include capital raising, such as uncalled capital commitments and fund leverage. Asset Management net flows consist of gross flows less gross outflows; SLC Management's net flows do not include Client distributions from the sale of underlying assets in closed-end funds. In Canada and in Asia, net sales consist of asset management gross flows & wealth sales less redemptions. In Canada, asset management gross flows & wealth sales consist of sales in Group Retirement Services (excluding retained sales) and Individual Wealth; group - health & protection sales consist of workplace benefits sold by Sun Life Health; and individual - protection sales refer to individual insurance sales. In the U.S., group - health & protection sales consist of sales by Group Benefits and Dental. In Asia, asset management gross flows & wealth sales consist of Hong Kong asset management gross flows & wealth sales, Philippines mutual fund sales, asset management gross flows & wealth sales by our India and China joint ventures and associates, and Aditya Birla Sun Life AMC Limited's equity and fixed income mutual fund sales based on our proportionate equity interest, including sales as reported by our bank distribution partners; individual - protection sales consist of the individual insurance sales, by our subsidiaries and joint ventures and associates, based on our proportionate equity interest, in the Philippines, Indonesia, India, China, Malaysia, Vietnam, International, Hong Kong and Singapore. Asia also has group - health & protection sales in the Philippines, Hong Kong and our joint ventures. To provide greater comparability across reporting periods, we exclude the impacts of foreign exchange translation from sales and gross flows. There is no directly comparable IFRS measure.

Third-party AUM. Third-party AUM is composed of retail, institutional, and other third-party assets, which includes general fund and segregated fund assets managed by our joint ventures. In Asset Management, third-party AUM includes Client assets for retail and institutional Clients, as well as capital raising, such as uncalled commitments and fund leverage in SLC Management. In Canada, third-party AUM includes Client assets in retail mutual fund products of Sun Life Global Investments. In Asia, third-party AUM includes Client assets in Hong Kong managed fund products, International asset management & wealth products, Philippines mutual and managed fund products, Aditya Birla Sun Life AMC Limited equity and fixed income mutual fund products, Sun Life Everbright Asset Management products and our joint ventures' general fund and segregated fund assets based on our proportionate equity interest. There is no directly comparable IFRS financial measure.

Total weighted premium income ("TWPI"). This measure consists of 100% renewal premiums, 100% of first year premiums, and 10% of single premiums. In contrast to sales, which only includes premiums from new business, TWPI includes renewal premiums, reflecting the strength of the in-force block and providing a better understanding of both new and existing business. There is no directly comparable IFRS measure.

Underlying dividend payout ratio. This is the ratio of dividends paid per share to diluted underlying EPS for the period. The ratio is utilized during the medium-term capital budgeting process to inform our planned capital initiatives. We target an underlying dividend payout ratio of between 40% and 50% based on underlying EPS. For more information, see section J - Capital and Liquidity Management in the 2024 Annual MD&A.

Underlying effective tax rate. This measure is calculated using the pre-tax underlying net income and the income tax expense associated with it. Our statutory tax rate is normally reduced by various tax benefits, such as lower taxes on income subject to tax in foreign jurisdictions, a range of tax-exempt investment income, and other sustainable tax benefits. Our effective tax rate helps in the analysis of the income tax impacts in the period.

4. Reconciliations of Select Non-IFRS Financial Measures

Underlying Net Income to Reported Net Income Reconciliation – Pre-tax by Business Group

Q3'25						
(\$ millions)	Asset Management	Canada	U.S.	Asia	Corporate	Total
Underlying net income (loss)	350	422	147	226	(98)	1,047
Add: Market-related impacts (pre-tax)	(3)	(15)	47	(57)	2	(26)
Assumption changes and management actions (pre-tax)	—	8	(61)	35	—	(18)
Other adjustments (pre-tax)	(36)	(8)	(45)	156	—	67
Tax expense (benefit)	5	7	10	13	1	36
Reported net income (loss) - Common shareholders	316	414	98	373	(95)	1,106
Q2'25						
Underlying net income (loss)	300	379	195	206	(65)	1,015
Add: Market-related impacts (pre-tax)	(29)	(41)	3	(116)	(4)	(187)
Assumption changes and management actions (pre-tax)	—	2	—	2	—	4
Other adjustments (pre-tax)	(31)	(8)	(137)	(5)	—	(181)
Tax expense (benefit) on above items	14	(2)	42	11	—	65
Reported net income (loss) - Common shareholders	254	330	103	98	(69)	716
Q3'24						
Underlying net income (loss)	344	375	219	170	(92)	1,016
Add: Market-related impacts (pre-tax)	(7)	13	14	(55)	23	(12)
Assumption changes and management actions (pre-tax)	—	(47)	180	(74)	4	63
Other adjustments (pre-tax)	304	(8)	(43)	(7)	—	246
Tax expense (benefit)	3	49	(31)	(2)	16	35
Reported net income (loss) - Common shareholders	644	382	339	32	(49)	1,348
Year-to-date						
2025						
(\$ millions)	Asset Management	Canada	U.S.	Asia	Corporate	Total
Underlying net income (loss)	1,001	1,177	560	629	(260)	3,107
Add: Market-related impacts (pre-tax)	(43)	(65)	65	(192)	(6)	(241)
Assumption changes and management actions (pre-tax)	—	8	(61)	34	—	(19)
Other adjustments (pre-tax)	(87)	(39)	(242)	141	—	(227)
Tax expense (benefit)	25	14	65	25	1	130
Reported net income (loss) - Common shareholders	896	1,095	387	637	(265)	2,750
2024						
Underlying net income (loss)	933	1,087	612	526	(267)	2,891
Add: Market-related impacts (pre-tax)	(7)	(69)	(74)	(74)	17	(207)
Assumption changes and management actions (pre-tax)	—	(46)	182	(67)	4	73
Other adjustments (pre-tax)	297	(25)	(180)	79	(138)	33
Tax expense (benefit)	(21)	17	23	(46)	49	22
Reported net income (loss) - Common shareholders	1,202	964	563	418	(335)	2,812

Underlying Net Income to Reported Net Income Reconciliation – Pre-tax by Business Unit – Asset Management

	Q3'25		Q2'25		Q3'24	
	MFS	SLC Management	MFS	SLC Management	MFS	SLC Management
(\$ millions)						
Underlying net income (loss)	296	54	255	45	297	47
Add: Market-related impacts (pre-tax)	—	(3)	—	(29)	—	(7)
Other adjustments (pre-tax)	1	(37)	2	(33)	(5)	309
Tax expense (benefit)	(4)	9	(3)	17	(5)	8
Reported net income (loss) - Common shareholders	293	23	254	—	287	357

Year-to-date					
	2025		2024		
	MFS	SLC Management	MFS	SLC Management	
(\$ millions)					
Underlying net income (loss)	817	184	816		117
Add: Market-related impacts (pre-tax)	—	(43)	—		(7)
Other adjustments (pre-tax)	12	(99)	(8)		305
Tax expense (benefit)	(11)	36	(14)		(7)
Reported net income (loss) - Common shareholders	818	78	794		408

Underlying Net Income to Reported Net Income Reconciliation – Pre-tax in U.S. dollars

	Q3'25		Q2'25		Q3'24	
	U.S.	MFS	U.S.	MFS	U.S.	MFS
(US\$ millions)						
Underlying net income (loss)	107	215	143	184	161	218
Add: Market-related impacts (pre-tax)	34	—	—	—	9	—
Assumption changes and management actions (pre-tax)	(45)	—	—	—	134	—
Other adjustments (pre-tax)	(31)	1	(97)	2	(31)	(4)
Tax expense (benefit)	7	(3)	28	(3)	(23)	(4)
Reported net income (loss) - Common shareholders	72	213	74	183	250	210

Year-to-date				
	2025		2024	
	U.S.	MFS	U.S.	MFS
(US\$ millions)				
Underlying net income (loss)	401	585	451	601
Add: Market-related impacts (pre-tax)	45	—	(60)	—
Assumption changes and management actions (pre-tax)	(45)	—	136	—
Other adjustments (pre-tax)	(170)	9	(132)	(7)
Tax expense (benefit)	44	(8)	17	(10)
Reported net income (loss) - Common shareholders	275	586	412	584

Underlying Net Income to Reported Net Income Reconciliation – U.S. Group Benefits – Pre-tax in U.S. dollars

The following table sets out the amounts that were excluded from our reported net income (loss) for U.S. Group Benefits, which is used to calculate the trailing four-quarter after-tax profit margin for U.S. Group Benefits.

	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24	Q2'24	Q1'24	Q4'23
(US\$ millions)								
Underlying net income (loss) for U.S. Group Benefits	71	121	105	62	118	124	118	138
Add: Market-related impacts (pre-tax)	5	(1)	8	(18)	17	(11)	(8)	14
Assumption changes and management actions (pre-tax)	1	—	—	—	8	—	—	(11)
Other adjustments (pre-tax)	(4)	(4)	(4)	(5)	(5)	(6)	(7)	(9)
Tax expense (benefit)	—	1	(1)	5	(4)	3	3	1
Reported net income (loss) - Common shareholders	73	117	108	44	134	110	106	133

O. Forward-looking Statements

From time to time, the Company makes written or oral forward-looking statements within the meaning of certain securities laws, including the “safe harbour” provisions of the United States Private Securities Litigation Reform Act of 1995 and applicable Canadian securities legislation. Forward-looking statements contained in this document include statements (i) relating to our strategies, plans, targets, goals and priorities; (ii) relating to our growth initiatives and other business objectives; (iii) relating to expected annual savings resulting from the actions taken to improve financial discipline and productivity reflected in the restructuring charge recorded in Q2'24; (iv) relating to the expected use of net proceeds from the issuance of Series 2025-1 Subordinated Unsecured 4.14% Fixed/Floating Debentures due 2037; (v) set out in this document under the heading I - Risk Management - Market Risk Sensitivities - Interest Rate Sensitivities; (vi) relating to expected changes in our LICAT ratio; (vii) that are predictive in nature or that depend upon or refer to future events or conditions; and (viii) that include words such as “achieve”, “aim”, “ambition”, “anticipate”, “aspiration”, “assumption”, “believe”, “could”, “estimate”, “expect”, “goal”, “initiatives”, “intend”, “may”, “objective”, “outlook”, “plan”, “project”, “seek”, “should”, “strategy”, “strive”, “target”, “will”, and similar expressions. Forward-looking statements include the information concerning our possible or assumed future results of operations. These statements represent our current expectations, estimates, and projections regarding future events and are not historical facts, and remain subject to change.

Forward-looking statements are not a guarantee of future performance and involve risks and uncertainties that are difficult to predict. Future results and shareholder value may differ materially from those expressed in these forward-looking statements due to, among other factors, the matters set out in this document under the headings C - Profitability - 5 - Income taxes, F - Financial Strength and I - Risk Management and in SLF Inc.'s 2024 AIF under the heading Risk Factors, and the factors detailed in SLF Inc.'s other filings with Canadian and U.S. securities regulators, which are available for review at www.sedarplus.ca and www.sec.gov, respectively.

Important risk factors that could cause our assumptions and estimates, and expectations and projections to be inaccurate and our actual results or events to differ materially from those expressed in or implied by the forward-looking statements contained in this document, are set out below. The realization of our forward-looking statements essentially depends on our business performance which, in turn, is subject to many risks. Factors that could cause actual results to differ materially from expectations include, but are not limited to: **market risks** - related to the performance of equity markets; changes or volatility in interest rates or credit spreads or swap spreads; real estate investments; fluctuations in foreign currency exchange rates; and inflation; **insurance risks** - related to mortality experience, morbidity experience and longevity; policyholder behaviour; product design and pricing; the impact of higher-than-expected future expenses; and the availability, cost and effectiveness of reinsurance; **credit risks** - related to issuers of securities held in our investment portfolio, debtors, structured securities, reinsurers, counterparties, other financial institutions and other entities; **business and strategic risks** - related to global economic and geopolitical conditions; the design and implementation of business strategies; changes in distribution channels or Client behaviour including risks relating to market conduct by intermediaries and agents; the impact of competition; the performance of our investments and investment portfolios managed for Clients such as segregated and mutual funds; shifts in investing trends and Client preference towards products that differ from our investment products and strategies; changes in the legal or regulatory environment, including capital requirements and tax laws; environmental and social issues and their related laws and regulations; **operational risks** - related to breaches or failure of information system security and privacy, including cyber-attacks; our ability to attract and retain employees; legal, regulatory compliance and market conduct, including the impact of regulatory inquiries and investigations; the execution and integration of mergers, acquisitions, strategic investments and divestitures; our information technology infrastructure; a failure of information systems and Internet-enabled technology; dependence on third-party relationships, including outsourcing arrangements; business continuity; model errors; information management; **liquidity risks** - the possibility that we will not be able to fund all cash outflow commitments as they fall due; and **other risks** - changes to accounting standards in the jurisdictions in which we operate; risks associated with our international operations, including our joint ventures; market conditions that affect our capital position or ability to raise capital; downgrades in financial strength or credit ratings; and tax matters, including estimates and judgements used in calculating taxes.

The Company does not undertake any obligation to update or revise its forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events, except as required by law.

CONSOLIDATED STATEMENTS OF OPERATIONS

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
(unaudited, in millions of Canadian dollars, except for per share amounts)				
Insurance service result				
Insurance revenue (Note 7)	\$ 6,001	\$ 5,651	\$ 17,976	\$ 16,758
Insurance service expenses	(5,144)	(4,998)	(15,369)	(14,575)
Reinsurance contract held net income (expenses)	(22)	47	(37)	84
Net insurance service result	835	700	2,570	2,267
Investment result				
Investment result excluding result for account of segregated fund holders:				
Net investment income (loss) (Note 5)	4,161	7,540	8,361	8,135
Insurance finance income (expenses) from insurance contracts issued	(3,408)	(6,778)	(6,645)	(6,188)
Insurance finance income (expenses) from reinsurance contracts held	(5)	122	61	117
Decrease (increase) in investment contract liabilities	(80)	(100)	(251)	(301)
Net investment result excluding result for account of segregated fund holders	668	784	1,526	1,763
Investment result for insurance contracts for account of segregated fund holders:				
Investment income (loss) on investments for account of segregated fund holders	889	1,213	1,531	2,343
Insurance finance income (expenses) (Note 11)	(889)	(1,213)	(1,531)	(2,343)
Net investment result for insurance contracts for account of segregated fund holders	—	—	—	—
Net investment result	668	784	1,526	1,763
Fee income (Note 8)	2,259	2,142	6,634	6,231
Other expenses (income)				
Other income	—	—	—	(161)
Operating expenses and commissions	2,184	1,798	6,665	6,190
Interest expenses	131	185	393	482
Total other expenses (income)	2,315	1,983	7,058	6,511
Income (loss) before income taxes	1,447	1,643	3,672	3,750
Less: Income tax expense (benefit) (Note 9)	260	215	700	668
Total net income (loss)	1,187	1,428	2,972	3,082
Less: Net income (loss) allocated to the participating account	47	54	143	157
Net income (loss) attributable to non-controlling interests	14	6	20	53
Shareholders' net income (loss)	1,126	1,368	2,809	2,872
Less: Dividends on preferred shares and distributions on other equity instruments	20	20	59	60
Common shareholders' net income (loss)	\$ 1,106	\$ 1,348	\$ 2,750	\$ 2,812
Average exchange rates during the reporting periods:	U.S. dollars			
	1.38	1.36	1.40	1.36
Earnings (loss) per share (Note 13)				
Basic	\$ 1.97	\$ 2.33	\$ 4.86	\$ 4.84
Diluted	\$ 1.97	\$ 2.33	\$ 4.85	\$ 4.83
Dividends per common share	\$ 0.880	\$ 0.810	\$ 2.600	\$ 2.400

The attached notes form part of these Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

	For the three months ended		For the nine months ended	
(unaudited, in millions of Canadian dollars)	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Total net income (loss)	\$ 1,187	\$ 1,428	\$ 2,972	\$ 3,082
Other comprehensive income (loss), net of taxes:				
Items that may be reclassified subsequently to income:				
Change in unrealized foreign currency translation gains (losses):				
Unrealized gains (losses)	377	(19)	(590)	357
Change in unrealized gains (losses) on investments at fair value through other comprehensive income:				
Unrealized gains (losses)	78	318	229	310
Reclassifications to net income (loss) and provision for credit losses recognized into income	13	(10)	12	(47)
Change in unrealized gains (losses) on cash flow hedges:				
Unrealized gains (losses)	8	15	(8)	47
Reclassifications to net income (loss)	(13)	(4)	4	(40)
Share of other comprehensive income (loss) in joint ventures and associates:				
Unrealized gains (losses)	(109)	77	(106)	191
Reclassifications to net income (loss)	—	—	—	5
Total items that may be reclassified subsequently to income	354	377	(459)	823
Items that will not be reclassified subsequently to income:				
Remeasurement of defined benefit plans	5	(11)	7	—
Share of other comprehensive income (loss) in joint ventures and associates	—	—	8	(7)
Total items that will not be reclassified subsequently to income	5	(11)	15	(7)
Total other comprehensive income (loss), net of taxes	359	366	(444)	816
Total comprehensive income (loss)	1,546	1,794	2,528	3,898
Less: Comprehensive income (loss) allocated to the participating account	44	54	148	164
Non-controlling interests' comprehensive income (loss)	19	3	23	57
Shareholders' comprehensive income (loss)	\$ 1,483	\$ 1,737	\$ 2,357	\$ 3,677

INCOME TAXES INCLUDED IN OTHER COMPREHENSIVE INCOME (LOSS)

	For the three months ended		For the nine months ended	
(unaudited, in millions of Canadian dollars)	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Income tax benefit (expense):				
Items that may be reclassified subsequently to income:				
Unrealized foreign currency translation gains (losses)	\$ —	\$ —	\$ —	\$ (2)
Unrealized gains (losses) on investments at fair value through other comprehensive income	(19)	(78)	(50)	(70)
Reclassifications to net income (loss) and provision for credit losses recognized into income on investments at fair value through other comprehensive income	(3)	4	2	10
Unrealized gains (losses) on cash flow hedges	5	(8)	(1)	(10)
Reclassifications to net income (loss) for cash flow hedges	(1)	4	3	7
Total items that may be reclassified subsequently to income	(18)	(78)	(46)	(65)
Items that will not be reclassified subsequently to income:				
Remeasurement of defined benefit plans	(4)	4	(1)	—
Total items that will not be reclassified subsequently to income	(4)	4	(1)	—
Total income tax benefit (expense) included in other comprehensive income (loss)	\$ (22)	\$ (74)	\$ (47)	\$ (65)

The attached notes form part of these Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	As at	
(unaudited, in millions of Canadian dollars)	September 30 2025	December 31 2024
Assets		
Cash, cash equivalents and short-term securities	\$ 12,911	\$ 13,873
Debt securities	85,358	81,955
Equity securities	12,104	9,974
Mortgages and loans	59,859	57,619
Derivative assets	1,588	1,971
Other financial invested assets	14,542	13,306
Financial invested assets	186,362	178,698
Investment properties	9,250	9,290
Other non-financial invested assets	1,726	1,829
Invested assets (Note 5)	197,338	189,817
Other assets	7,208	7,021
Reinsurance contract held assets (Note 7)	6,301	6,318
Insurance contract assets (Note 7)	281	355
Deferred tax assets	4,005	3,910
Intangible assets	5,281	5,058
Goodwill	9,620	9,456
Total general fund assets	230,034	221,935
Investments for account of segregated fund holders (Note 11)	164,895	148,786
Total assets	\$ 394,929	\$ 370,721
Liabilities and equity		
Liabilities		
Insurance contract liabilities excluding those for account of segregated fund holders (Note 7)	\$ 154,088	\$ 147,269
Reinsurance contract held liabilities (Note 7)	2,119	1,825
Investment contract liabilities (Note 5)	11,841	11,678
Derivative liabilities	2,018	2,077
Deferred tax liabilities	300	286
Other liabilities	26,303	26,292
Senior debentures	200	200
Subordinated debt	7,176	6,179
Total general fund liabilities	204,045	195,806
Insurance contract liabilities for account of segregated fund holders (Note 11)	20,287	20,097
Investment contract liabilities for account of segregated fund holders (Note 11)	144,608	128,689
Total liabilities	\$ 368,940	\$ 344,592
Equity		
Issued share capital and contributed surplus	\$ 10,295	\$ 10,526
Shareholders' retained earnings and accumulated other comprehensive income	14,761	15,031
Total shareholders' equity	25,056	25,557
Equity in the participating account	644	496
Non-controlling interests' equity	289	76
Total equity	\$ 25,989	\$ 26,129
Total liabilities and equity	\$ 394,929	\$ 370,721

Exchange rates at the end of the reporting periods: U.S. dollars 1.39 1.44

The attached notes form part of these Interim Consolidated Financial Statements.

Approved on behalf of the Board of Directors on November 5, 2025.



Kevin Strain
Chief Executive Officer



Helen Mallovy Hicks
Director

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the nine months ended

(unaudited, in millions of Canadian dollars)

September 30
2025

September 30
2024

Shareholders:

Preferred shares and other equity instruments

Balance, beginning and end of period	\$ 2,239	\$ 2,239
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Common shares (Note 10)

Balance, beginning of period	8,192	8,327
Stock options exercised	36	21
Common shares purchased for cancellation	(255)	(133)
Balance, end of period	7,973	8,215

Contributed surplus

Balance, beginning of period	95	94
Share-based payments	(3)	4
Stock options exercised	(9)	(2)
Balance, end of period	83	96

Retained earnings

Balance, beginning of period ⁽¹⁾	12,817	12,370
Net income (loss)	2,809	2,872
Dividends on common shares	(1,465)	(1,391)
Dividends on preferred shares and distributions on other equity instruments	(59)	(60)
Common shares purchased for cancellation (Note 10) and other	(1,089)	(470)
Changes attributable to acquisition (Note 3)	(14)	—
Balance, end of period	12,999	13,321

Accumulated other comprehensive income (loss), net of taxes (Note 14)

Balance, beginning of period ⁽¹⁾	2,214	552
Total other comprehensive income (loss) for the period	(452)	805
Balance, end of period	1,762	1,357

Total shareholders' equity, end of period	\$ 25,056	\$ 25,228
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Equity in the participating account:

Balance, beginning of period	\$ 496	\$ 457
Net income (loss)	143	157
Total other comprehensive income (loss) for the period (Note 14)	5	7

Total equity in the participating account, end of period	\$ 644	\$ 621
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Non-controlling interests:

Balance, beginning of period	\$ 76	\$ 161
Net income (loss)	20	53
Changes attributable to acquisition (Note 3)	221	—
Total other comprehensive income (loss) for the period (Note 14)	3	4
Distribution to non-controlling interests	(31)	(139)

Total non-controlling interests' equity, end of period	\$ 289	\$ 79
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Total equity	\$ 25,989	\$ 25,928
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⁽¹⁾ Balances have been restated. Refer to Note 2.

The attached notes form part of these Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

	For the three months ended		For the nine months ended	
(unaudited, in millions of Canadian dollars)	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Cash flows provided by (used in) operating activities				
Income (loss) before income taxes	\$ 1,447	\$ 1,643	\$ 3,672	\$ 3,750
Adjustments:				
Interest expense related to financing activities	88	106	264	307
(Decrease) increase in investment contract liabilities	80	100	251	301
Changes in insurance contract liabilities and assets	2,551	6,125	4,038	4,005
Changes in reinsurance contract held assets and liabilities	27	(169)	(24)	(201)
Realized and unrealized (gains) losses and foreign currency changes on invested assets	(2,020)	(5,622)	(2,386)	(2,620)
Sales, maturities and repayments of invested assets	15,007	11,721	45,745	39,651
Purchases of invested assets	(17,147)	(13,018)	(52,756)	(45,329)
Income taxes received (paid)	(239)	(167)	(741)	(845)
Mortgage securitization (Note 5)	—	—	(87)	(245)
Other operating activities	1,386	2,521	3,622	3,146
Net cash provided by (used in) operating activities	1,180	3,240	1,598	1,920
Cash flows provided by (used in) investing activities				
Net (purchase) sale of property and equipment	(36)	(33)	(99)	(103)
Investment in and transactions with joint ventures and associates	3	2	8	6
Dividends and other proceeds related to joint ventures and associates	49	19	55	160
Acquisitions, net of cash and cash equivalents acquired (Note 3) ⁽¹⁾	25	—	25	—
Other investing activities	(84)	(63)	(165)	(219)
Net cash provided by (used in) investing activities	(43)	(75)	(176)	(156)
Cash flows provided by (used in) financing activities				
Increase in (repayment of) borrowed funds	(8)	(5)	13	13
Issuance of subordinated debt, net of issuance costs	996	—	996	746
Increase in (repayment of) borrowings from credit facility	19	(129)	(304)	(293)
Redemption of senior debentures and subordinated debt	—	(750)	—	(750)
Issuance of common shares on exercise of stock options	3	8	27	19
Transactions with non-controlling interests	(12)	(16)	(39)	(139)
Common shares purchased for cancellation (Note 10)	(397)	(146)	(1,315)	(606)
Dividends paid on common and preferred shares	(507)	(483)	(1,519)	(1,452)
Payment of lease liabilities	(46)	(47)	(137)	(135)
Interest expense paid	(58)	(76)	(238)	(266)
Net cash provided by (used in) financing activities	(10)	(1,644)	(2,516)	(2,863)
Changes due to fluctuations in exchange rates	124	(45)	(107)	136
Increase (decrease) in cash and cash equivalents	1,251	1,476	(1,201)	(963)
Net cash and cash equivalents, beginning of period	7,502	8,731	9,954	11,170
Net cash and cash equivalents, end of period	8,753	10,207	8,753	10,207
Short-term securities, end of period	4,158	1,376	4,158	1,376
Net cash, cash equivalents and short-term securities, end of period (Note 5)	\$ 12,911	\$ 11,583	\$ 12,911	\$ 11,583

⁽¹⁾ Consists of total cash and cash equivalents acquired of \$80, less total cash consideration paid of \$55, for the three and nine months ended September 30, 2025.

The attached notes form part of these Interim Consolidated Financial Statements.

Condensed Notes to the Interim Consolidated Financial Statements

(Unaudited, in millions of Canadian dollars, except for per share amounts and where otherwise stated. All amounts stated in U.S. dollars are in millions.)

1. General Information

Description of Business

Sun Life Financial Inc. ("SLF Inc.") is a publicly traded company domiciled in Canada and is the holding company of Sun Life Assurance Company of Canada ("Sun Life Assurance"). SLF Inc. and its subsidiaries are collectively referred to as "us", "our", "ours", "we", or "the Company".

Our Interim Consolidated Financial Statements and condensed notes have been prepared in accordance with International Accounting Standard ("IAS") 34 *Interim Financial Reporting* as issued by the International Accounting Standards Board ("IASB"). We have used accounting policies which are consistent with the accounting policies described in our 2024 Annual Consolidated Financial Statements, except as updated in Note 2 below. Our Interim Consolidated Financial Statements should be read in conjunction with our 2024 Annual Consolidated Financial Statements, as interim financial statements do not include all the information required in the annual consolidated financial statements which were prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the IASB.

2. Changes in Accounting Policies

Our material accounting policies and future changes in accounting policies that are not yet effective for us are disclosed in Notes 1 and 2 of our 2024 Annual Consolidated Financial Statements.

Other Changes in Accounting Policy

We have changed our accounting policy for certain joint ventures to disaggregate insurance finance income or expenses between net income and other comprehensive income ("OCI"). For these joint ventures, insurance finance income or expenses on our insurance contract liabilities were previously recorded through net income, while the corresponding invested assets were previously recorded at fair value through OCI ("FVOCI"). The invested assets and insurance contract liabilities are managed together and presenting insurance finance income or expenses through OCI reduces accounting mismatch. We account for these joint ventures using the equity method of accounting, whereby we recognize our share of net income in Net investment income (loss) in our Consolidated Statements of Operations and our share of OCI in our Consolidated Statements of Comprehensive Income (Loss). The impact of this change is not material to our share of net income or OCI in any individual prior period. We have processed an adjustment to increase opening Retained earnings by \$213 and decrease Accumulated other comprehensive income by \$213 retroactively to January 1, 2024.

3. Acquisition

Bowtie Life Insurance Company Limited

On July 15, 2025, we acquired an additional interest in Bowtie Life Insurance Company Limited ("Bowtie"), which increased our ownership interest, excluding dilution, by approximately 11% and resulted in a total ownership interest of 55.8%. Total consideration was cash of \$55. Our previously held interest in Bowtie was remeasured to its fair value of \$224, which resulted in a pre-tax gain of \$176. The gain was recognized in Net investment income (loss) on the Consolidated Statements of Operations.

Bowtie is a Hong Kong-based virtual insurer with a prominent position in medical insurance, and will form part of our Asia business segment. The acquisition reinforces our long-term partnership with Bowtie, and is aligned with our strategy to enhance insurance accessibility.

The fair values of the identifiable assets and liabilities acquired were:

	As at July 15, 2025
Intangible assets and Goodwill ⁽¹⁾	\$ 448
Net assets	60
Deferred tax liabilities	(8)
Total identifiable net assets at fair value	500
Non-controlling interests ⁽²⁾	(221)
Existing ownership interest remeasured to fair value	(224)
Total consideration	\$ 55

⁽¹⁾ Goodwill primarily reflects the expected growth of the business. Goodwill is not tax deductible.

⁽²⁾ We have elected to measure Non-controlling interests ("NCI") at fair value for this acquisition.

We have a contractual obligation to purchase existing equity from Bowtie's management, employees, and existing shareholders within six months of the acquisition date. A \$14 liability, measured at fair value, was recognized in Other liabilities and offset by a reduction to Retained earnings.

4. Segmented Information

We have five reportable business segments: Canada, United States ("U.S."), Asset Management, Asia, and Corporate. These business segments operate in the financial services industry and reflect our management structure and internal financial reporting. Asset Management includes the results of our MFS Investment Management ("MFS") and SLC Management business units. Corporate primarily includes our Corporate Support operations, which have investment income, expenses, capital, and other items not allocated to our other business groups.

Revenues from our business segments are derived primarily from life and health insurance, investment management and annuities, and mutual funds. Revenues not attributed to the strategic business units are derived primarily from Corporate investments and earnings on capital.

The expenses in each business segment may include costs or services directly incurred or provided on their behalf at the enterprise level. For other costs not directly attributable to one of our business segments, we use a management reporting framework that uses assumptions, judgments, and methodologies for allocating overhead costs and indirect expenses to our business segments.

Intersegment transactions consist primarily of internal financing agreements which are measured at fair values prevailing when the arrangements are negotiated. Intersegment investment income consists primarily of interest paid by U.S. to Corporate. Intersegment fee income is primarily asset management fees paid by our business segments to Asset Management. SLC Management collects fee income and incurs the operational expenses associated with the management of the general fund assets. Intersegment transactions are eliminated in the Consolidation adjustments column in the following tables.

Management considers its external Clients to be individuals and corporations. We are not reliant on any individual Client as none is individually significant to our operations.

For the three months ended	Canada	U.S.	Asset Management	Asia	Corporate	Consolidation adjustments	Total
September 30, 2025							
Insurance revenue:							
Annuities	\$ 570	\$ 59	\$ —	\$ 6	\$ —	\$ —	\$ 635
Life insurance	582	508	—	371	—	—	1,461
Health insurance	1,180	2,633	—	92	—	—	3,905
Total Insurance revenue	2,332	3,200	—	469	—	—	6,001
Net investment income (loss)	2,094	589	71	1,405	28	(26)	4,161
Fee income	490	139	1,645	92	41	(148)	2,259
Segment revenue ⁽¹⁾	4,916	3,928	1,716	1,966	69	(174)	12,421
Expenses:							
Insurance service expenses	1,812	3,053	—	279	—	—	5,144
Reinsurance contract held net (income) expenses	70	(55)	—	7	—	—	22
Insurance finance (income) expenses from insurance contracts issued	1,796	530	—	1,082	—	—	3,408
Reinsurance finance (income) expenses	10	(19)	—	14	—	—	5
(Decrease) increase in investment contract liabilities	79	—	—	1	—	—	80
Interest expenses	44	34	34	21	28	(30)	131
Operating expenses and commissions	517	257	1,236	153	165	(144)	2,184
Total expenses ⁽¹⁾	4,328	3,800	1,270	1,557	193	(174)	10,974
Income (loss) before income taxes	588	128	446	409	(124)	—	1,447
Less: Income tax expense (benefit)	144	26	113	26	(49)	—	260
Total net income (loss)	444	102	333	383	(75)	—	1,187
Less:							
Net income (loss) allocated to the participating account	30	4	—	13	—	—	47
Net income (loss) attributable to non-controlling interests	—	—	17	(3)	—	—	14
Shareholders' net income (loss)	\$ 414	\$ 98	\$ 316	\$ 373	\$ (75)	\$ —	\$ 1,126
September 30, 2024							
Insurance revenue:							
Annuities	\$ 522	\$ 79	\$ —	\$ 6	\$ —	\$ —	\$ 607
Life insurance	585	498	—	273	1	—	1,357
Health insurance	1,110	2,514	—	63	—	—	3,687
Total Insurance revenue	2,217	3,091	—	342	1	—	5,651
Net investment income (loss)	4,490	1,161	72	1,742	105	(30)	7,540
Fee income	460	123	1,576	90	39	(146)	2,142
Segment revenue ⁽¹⁾	7,167	4,375	1,648	2,174	145	(176)	15,333
Expenses:							
Insurance service expenses	1,918	2,807	—	273	—	—	4,998
Reinsurance contract held net (income) expenses	(51)	(28)	—	32	—	—	(47)
Insurance finance (income) expenses from insurance contracts issued	4,025	1,113	—	1,640	—	—	6,778
Reinsurance finance (income) expenses	113	(232)	—	(3)	—	—	(122)
(Decrease) increase in investment contract liabilities	98	—	—	2	—	—	100
Interest expenses	82	29	45	27	31	(29)	185
Operating expenses and commissions	504	250	857	135	199	(147)	1,798
Total expenses ⁽¹⁾	6,689	3,939	902	2,106	230	(176)	13,690
Income (loss) before income taxes	478	436	746	68	(85)	—	1,643
Less: Income tax expense (benefit)	68	88	96	19	(56)	—	215
Total net income (loss)	410	348	650	49	(29)	—	1,428
Less:							
Net income (loss) allocated to the participating account	28	9	—	17	—	—	54
Net income (loss) attributable to non-controlling interests	—	—	6	—	—	—	6
Shareholders' net income (loss)	\$ 382	\$ 339	\$ 644	\$ 32	\$ (29)	\$ —	\$ 1,368

⁽¹⁾ Segment revenue and Total expenses exclude Investment result for insurance contracts for account of segregated fund holders.

For the nine months ended	Canada	U.S.	Asset Management	Asia	Corporate	Consolidation adjustments	Total
September 30, 2025							
Insurance revenue:							
Annuities	\$ 1,660	\$ 210	\$ —	\$ 17	\$ —	\$ —	\$ 1,887
Life insurance	1,719	1,543	—	1,066	—	—	4,328
Health insurance	3,499	8,021	—	241	—	—	11,761
Total Insurance revenue	6,878	9,774	—	1,324	—	—	17,976
Net investment income (loss)	3,586	1,477	195	3,060	120	(77)	8,361
Fee income	1,437	399	4,843	255	141	(441)	6,634
Segment revenue ⁽¹⁾	11,901	11,650	5,038	4,639	261	(518)	32,971
Expenses:							
Insurance service expenses	5,529	9,127	—	713	—	—	15,369
Reinsurance contract held net (income) expenses	136	(129)	—	30	—	—	37
Insurance finance (income) expenses from insurance contracts issued	2,687	1,295	—	2,663	—	—	6,645
Reinsurance finance (income) expenses	14	(91)	—	16	—	—	(61)
(Decrease) increase in investment contract liabilities	247	—	—	4	—	—	251
Interest expenses	136	96	104	69	77	(89)	393
Operating expenses and commissions	1,582	863	3,702	414	533	(429)	6,665
Total expenses ⁽¹⁾	10,331	11,161	3,806	3,909	610	(518)	29,299
Income (loss) before income taxes	1,570	489	1,232	730	(349)	—	3,672
Less: Income tax expense (benefit)	387	84	313	59	(143)	—	700
Total net income (loss)	1,183	405	919	671	(206)	—	2,972
Less:							
Net income (loss) allocated to the participating account	88	18	—	37	—	—	143
Net income (loss) attributable to non-controlling interests	—	—	23	(3)	—	—	20
Shareholders' net income (loss)	\$ 1,095	\$ 387	\$ 896	\$ 637	\$ (206)	\$ —	\$ 2,809
September 30, 2024							
Insurance revenue:							
Annuities	\$ 1,535	\$ 231	\$ —	\$ 19	\$ —	\$ —	\$ 1,785
Life insurance	1,741	1,503	—	886	5	—	4,135
Health insurance	3,264	7,392	—	182	—	—	10,838
Total Insurance revenue	6,540	9,126	—	1,087	5	—	16,758
Net investment income (loss)	4,423	1,079	215	2,312	184	(78)	8,135
Fee income	1,302	356	4,625	241	117	(410)	6,231
Segment revenue ⁽¹⁾	12,265	10,561	4,840	3,640	306	(488)	31,124
Expenses:							
Insurance service expenses	5,503	8,373	—	697	2	—	14,575
Reinsurance contract held net (income) expenses	(10)	(123)	—	49	—	—	(84)
Insurance finance (income) expenses from insurance contracts issued	3,389	923	—	1,876	—	—	6,188
Reinsurance finance (income) expenses	86	(196)	—	(7)	—	—	(117)
(Decrease) increase in investment contract liabilities	296	—	—	5	—	—	301
Other income ⁽²⁾	—	—	(161)	—	—	—	(161)
Interest expenses	173	86	139	79	90	(85)	482
Operating expenses and commissions	1,474	773	3,300	366	680	(403)	6,190
Total expenses ⁽¹⁾	10,911	9,836	3,278	3,065	772	(488)	27,374
Income (loss) before income taxes	1,354	725	1,562	575	(466)	—	3,750
Less: Income tax expense (benefit)	316	140	307	96	(191)	—	668
Total net income (loss)	1,038	585	1,255	479	(275)	—	3,082
Less:							
Net income (loss) allocated to the participating account	74	22	—	61	—	—	157
Net income (loss) attributable to non-controlling interests	—	—	53	—	—	—	53
Shareholders' net income (loss)	\$ 964	\$ 563	\$ 1,202	\$ 418	\$ (275)	\$ —	\$ 2,872

⁽¹⁾ Segment revenue and Total expenses exclude Investment result for insurance contracts for account of segregated fund holders.

⁽²⁾ Relates to the early termination of a distribution agreement. We recognized income of \$161 (pre-tax) and \$46 (net of taxes, NCI impact and others) for the nine months ended September 30, 2024.

5. Total Invested Assets and Net Investment Income

5.A Fair Value of Financial Instruments

5.A.i Carrying Value and Fair Value of Financial Assets and Financial Liabilities

The carrying values and fair values of our financial assets and liabilities are shown in the following table:

As at	September 30, 2025		December 31, 2024	
	Carrying value	Fair value	Carrying value	Fair value
Financial assets				
Cash, cash equivalents and short-term securities – FVTPL	\$ 12,911	\$ 12,911	\$ 13,873	\$ 13,873
Debt securities – FVTPL ⁽¹⁾	71,856	71,856	68,106	68,106
Debt securities – FVOCI	13,502	13,502	13,849	13,849
Equity securities – FVTPL	12,032	12,032	9,900	9,900
Equity securities – FVOCI	72	72	74	74
Mortgages and loans – FVTPL ⁽²⁾	55,436	55,436	53,233	53,233
Mortgages and loans – FVOCI	2,659	2,659	2,525	2,525
Mortgages and loans – Amortized cost ⁽³⁾	1,764	1,743	1,861	1,814
Derivative assets – FVTPL	1,588	1,588	1,971	1,971
Other financial invested assets (excluding CLOs) – FVTPL ⁽⁴⁾	8,237	8,237	7,950	7,950
Other financial invested assets (CLOs) – FVTPL ⁽⁷⁾	6,305	6,305	5,356	5,356
Total⁽⁵⁾	\$ 186,362	\$ 186,341	\$ 178,698	\$ 178,651
Financial liabilities				
Investment contract liabilities – Amortized cost	\$ 11,841	\$ 11,841	\$ 11,678	\$ 11,678
Obligations for securities borrowing – FVTPL	278	278	239	239
Derivative liabilities – FVTPL	2,018	2,018	2,077	2,077
Other financial liabilities – Amortized cost ⁽⁶⁾	2,240	2,233	2,265	2,214
Other financial liabilities (CLOs) – FVTPL ⁽⁷⁾	5,909	5,909	5,028	5,028
Total⁽⁸⁾	\$ 22,286	\$ 22,279	\$ 21,287	\$ 21,236

⁽¹⁾ Includes primarily debt securities that are designated at fair value through profit or loss ("FVTPL").

⁽²⁾ Includes primarily mortgages and loans that are designated at FVTPL.

⁽³⁾ Certain mortgages and loans are carried at amortized cost. The fair value of these mortgages and loans, for disclosure purposes, is determined based on the methodology and assumptions described in Note 5.A.iii. As at September 30, 2025, \$1,724 and \$19 are categorized in Level 2 and Level 3, respectively, of the fair value hierarchy described in this Note (December 31, 2024 — \$1,787 and \$27, respectively).

⁽⁴⁾ Other financial invested assets include our investments in segregated funds, mutual funds, and limited partnerships.

⁽⁵⁾ Invested assets on our Consolidated Statements of Financial Position of \$197,338 (December 31, 2024 — \$189,817) include Total financial assets in this table, Investment properties of \$9,250 (December 31, 2024 — \$9,290), and Other non-financial invested assets of \$1,726 (December 31, 2024 — \$1,829). Other non-financial invested assets consist of investment in associates, subsidiaries and joint ventures which are not consolidated.

⁽⁶⁾ Amount reflects the obligations to purchase outstanding shares of certain SLC Management subsidiaries.

⁽⁷⁾ See below for details on Collateralized Loan Obligations ("CLOs").

⁽⁸⁾ Total financial liabilities excluding Senior debentures and Subordinated debt.

Collateralized Loan Obligations Structure

Crescent Capital Group LP ("Crescent"), a subsidiary within our Asset Management business segment, issues and manages CLOs. Each CLO is a special purpose vehicle that owns a portfolio of investments, consisting primarily of senior secured loans, and issues various tranches of senior and subordinated notes to third parties for the purpose of financing the purchase of those investments. Assets of the special purpose vehicle, the senior secured loans, are included in Other financial invested assets and the associated liabilities, the senior and subordinated notes issued to third parties, are included in Other liabilities in our Consolidated Statements of Financial Position.

As at September 30, 2025, the carrying value of the assets related to CLOs are \$6,305 (December 31, 2024 — \$5,356), which consists of cash and accounts receivable of \$805 (December 31, 2024 — \$679) and loans of \$5,500 (December 31, 2024 — \$4,677). These underlying loans are mainly below investment grade.

As at September 30, 2025, the carrying value of the liabilities related to CLOs are \$5,909 (December 31, 2024 — \$5,028). Our maximum contractual exposure to loss related to the CLOs is limited to our investment of \$314 (December 31, 2024 — \$263) in the most subordinated tranche. The net unrealized loss incurred to date is \$90.

5.A.ii Non-Financial Invested Assets

Non-financial invested assets consist of investment properties, investment in associates, subsidiaries and joint ventures which are not consolidated. As at September 30, 2025, the carrying value and fair value of investment properties was \$9,250 (December 31, 2024 — \$9,290) and \$9,250 (December 31, 2024 — \$9,290), respectively. The carrying value of other non-financial invested assets which were measured using the equity method of accounting was \$1,726 as at September 30, 2025 (December 31, 2024 — \$1,829).

5.A.iii Fair Value Hierarchy

The fair value methodologies and assumptions for assets and liabilities carried at fair value, as well as disclosures on unobservable inputs, sensitivities and valuation processes for Level 3 assets can be found in Note 5 of our 2024 Annual Consolidated Financial Statements.

Our assets and liabilities that are carried at fair value on a recurring basis by hierarchy level are as follows:

As at	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets								
Cash, cash equivalents and short-term securities – FVTPL	\$ 12,127	\$ 784	\$ —	\$ 12,911	\$ 13,243	\$ 630	\$ —	\$ 13,873
Debt securities – FVTPL	1,177	69,832	847	71,856	463	67,126	517	68,106
Debt securities – FVOCI	424	12,912	166	13,502	505	13,193	151	13,849
Equity securities – FVTPL	8,099	3,922	11	12,032	6,331	3,358	211	9,900
Equity securities – FVOCI	—	—	72	72	—	—	74	74
Mortgages and loans – FVTPL	—	54,810	626	55,436	—	50,933	2,300	53,233
Mortgages and loans – FVOCI	—	2,638	21	2,659	—	2,512	13	2,525
Derivative assets – FVTPL	134	1,454	—	1,588	28	1,943	—	1,971
Other financial invested assets (excluding CLOs) – FVTPL ⁽¹⁾	846	221	7,170	8,237	859	211	6,880	7,950
Other financial invested assets (CLOs) – FVTPL ⁽²⁾	—	6,305	—	6,305	—	5,356	—	5,356
Investment properties – FVTPL	—	—	9,250	9,250	—	—	9,290	9,290
Total invested assets measured at fair value	\$ 22,807	\$ 152,878	\$ 18,163	\$ 193,848	\$ 21,429	\$ 145,262	\$ 19,436	\$ 186,127
Investments for account of segregated fund holders – FVTPL	17,484	146,920	491	164,895	17,253	131,074	459	148,786
Total assets measured at fair value	\$ 40,291	\$ 299,798	\$ 18,654	\$ 358,743	\$ 38,682	\$ 276,336	\$ 19,895	\$ 334,913
Liabilities								
Obligations for securities borrowing – FVTPL	\$ 6	\$ 272	\$ —	\$ 278	\$ 4	\$ 235	\$ —	\$ 239
Derivative liabilities – FVTPL	78	1,940	—	2,018	28	2,049	—	2,077
Other financial liabilities (CLOs) – FVTPL ⁽²⁾	—	5,909	—	5,909	—	5,028	—	5,028
Investment contract liabilities for account of segregated fund holders – FVTPL	—	—	144,608	144,608	—	—	128,689	128,689
Total liabilities measured at fair value	\$ 84	\$ 8,121	\$ 144,608	\$ 152,813	\$ 32	\$ 7,312	\$ 128,689	\$ 136,033

⁽¹⁾ Other financial invested assets (excluding CLOs) – FVTPL include our investments in segregated funds, mutual funds, and limited partnerships.

⁽²⁾ For details on CLOs, refer to Note 5.A.i.

Debt securities at FVTPL consist of the following:

As at	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Canadian federal government	\$ —	\$ 7,006	\$ 13	\$ 7,019	\$ —	\$ 6,790	\$ 13	\$ 6,803
Canadian provincial and municipal government	—	15,815	12	15,827	—	15,302	—	15,302
U.S. government and agency	1,177	165	—	1,342	463	163	—	626
Other foreign government	—	3,285	54	3,339	—	3,762	34	3,796
Corporate	—	34,333	723	35,056	—	32,929	465	33,394
Asset-backed securities:								
Commercial mortgage-backed securities	—	2,089	—	2,089	—	2,163	—	2,163
Residential mortgage-backed securities	—	4,237	—	4,237	—	3,539	—	3,539
Collateralized debt obligations	—	815	41	856	—	352	1	353
Other	—	2,087	4	2,091	—	2,126	4	2,130
Total debt securities at FVTPL	\$ 1,177	\$ 69,832	\$ 847	\$ 71,856	\$ 463	\$ 67,126	\$ 517	\$ 68,106

Debt securities at FVOCI consist of the following:

As at	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Canadian federal government	\$ —	\$ 424	\$ —	\$ 424	\$ —	\$ 734	\$ —	\$ 734
Canadian provincial and municipal government	—	254	—	254	—	353	—	353
U.S. government and agency	417	8	—	425	501	8	—	509
Other foreign government	7	356	14	377	4	397	12	413
Corporate	—	7,119	87	7,206	—	7,529	90	7,619
Asset-backed securities:								
Commercial mortgage-backed securities	—	1,303	—	1,303	—	1,084	—	1,084
Residential mortgage-backed securities	—	1,240	—	1,240	—	1,159	11	1,170
Collateralized debt obligations	—	1,057	42	1,099	—	673	38	711
Other	—	1,151	23	1,174	—	1,256	—	1,256
Total debt securities at FVOCI	\$ 424	\$ 12,912	\$ 166	\$ 13,502	\$ 505	\$ 13,193	\$ 151	\$ 13,849

Mortgages and loans at FVTPL consist of the following:

As at	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Mortgages:								
Retail	\$ —	\$ 2,236	\$ 5	\$ 2,241	\$ —	\$ 2,472	\$ 12	\$ 2,484
Office	—	2,396	20	2,416	—	2,602	12	2,614
Multi-family residential	—	2,795	—	2,795	—	2,887	—	2,887
Industrial	—	3,563	—	3,563	—	3,447	—	3,447
Other	—	1,190	—	1,190	—	1,034	—	1,034
Corporate loans	—	42,630	601	43,231	—	38,491	2,276	40,767
Total mortgages and loans at FVTPL	\$ —	\$ 54,810	\$ 626	\$ 55,436	\$ —	\$ 50,933	\$ 2,300	\$ 53,233

Mortgages and loans at FVOCI consist of the following:

As at	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Mortgages:								
Retail	\$ —	\$ 77	\$ —	\$ 77	\$ —	\$ 83	\$ —	\$ 83
Office	—	38	—	38	—	19	—	19
Multi-family residential	—	159	—	159	—	79	—	79
Industrial	—	228	—	228	—	236	—	236
Corporate loans	—	2,136	21	2,157	—	2,095	13	2,108
Total mortgages and loans at FVOCI	\$ —	\$ 2,638	\$ 21	\$ 2,659	\$ —	\$ 2,512	\$ 13	\$ 2,525

There were no significant transfers between Level 1 and Level 2 for the three and nine months ended September 30, 2025 and September 30, 2024.

The following table provides a reconciliation of the beginning and ending balances for assets that are categorized in Level 3:

For the three months ended	Debt securities at FVTPL	Debt securities at FVOCI	Equity securities at FVTPL	Equity securities at FVOCI	Mortgages and loans at FVTPL	Mortgages and loans at FVOCI	Other financial invested assets at FVTPL	Investment properties at FVTPL	Total invested assets measured at fair value	Investments for account of segregated fund holders	Total assets measured at fair value
September 30, 2025											
Beginning balance	\$ 848	\$ 161	\$ 11	\$ 70	\$ 654	\$ 7	\$ 6,851	\$ 9,230	\$ 17,832	\$ 506	\$ 18,338
Included in net income ⁽¹⁾⁽²⁾⁽³⁾	6	—	—	—	(69)	1	186	(103)	21	9	30
Included in OCI ⁽²⁾	—	1	—	—	—	1	—	—	2	—	2
Purchases / Issuances	112	75	—	—	37	14	158	191	587	—	587
Sales / Payments	—	—	—	—	(8)	(2)	(64)	(100)	(174)	(22)	(196)
Settlements	—	(7)	—	—	(1)	—	—	—	(8)	—	(8)
Transfers into Level 3 ⁽⁴⁾	—	—	—	—	58	—	—	—	58	—	58
Transfers (out) of Level 3 ⁽⁴⁾	(118)	(62)	—	—	(47)	—	—	—	(227)	(1)	(228)
Foreign currency translation ⁽⁵⁾	(1)	(2)	—	2	2	—	39	32	72	(1)	71
Ending balance	\$ 847	\$ 166	\$ 11	\$ 72	\$ 626	\$ 21	\$ 7,170	\$ 9,250	\$ 18,163	\$ 491	\$ 18,654
Unrealized gains (losses) included in net income relating to instruments still held ⁽¹⁾	\$ 7	\$ —	\$ —	\$ —	\$ (56)	\$ 2	\$ 234	\$ (111)	\$ 76	\$ —	\$ 76
September 30, 2024											
Beginning balance	\$ 619	\$ 239	\$ 124	\$ 70	\$ 2,185	\$ 16	\$ 6,516	\$ 9,474	\$ 19,243	\$ 365	\$ 19,608
Included in net income ⁽¹⁾⁽²⁾⁽³⁾	19	—	(9)	—	116	—	(202)	(39)	(115)	15	(100)
Included in OCI ⁽²⁾	—	2	—	—	—	7	—	—	9	—	9
Purchases / Issuances	84	129	6	—	24	—	304	37	584	43	627
Sales / Payments	(13)	(1)	(1)	—	(22)	—	(84)	(121)	(242)	(4)	(246)
Settlements	(10)	(11)	—	—	(4)	—	—	—	(25)	—	(25)
Transfers into Level 3 ⁽⁴⁾	—	—	—	—	20	—	—	—	20	—	20
Transfers (out) of Level 3 ⁽⁴⁾	(120)	(115)	—	—	(115)	(15)	—	—	(365)	—	(365)
Foreign currency translation ⁽⁵⁾	9	2	—	(1)	—	—	(19)	(18)	(27)	9	(18)
Ending balance	\$ 588	\$ 245	\$ 120	\$ 69	\$ 2,204	\$ 8	\$ 6,515	\$ 9,333	\$ 19,082	\$ 428	\$ 19,510
Unrealized gains (losses) included in net income relating to instruments still held ⁽¹⁾	\$ 13	\$ —	\$ (9)	\$ —	\$ 115	\$ —	\$ (32)	\$ (9)	\$ 78	\$ —	\$ 78

For the nine months ended	Debt securities at FVTPL	Debt securities at FVOCI	Equity securities at FVTPL	Equity securities at FVOCI	Mortgages and loans at FVTPL	Mortgages and loans at FVOCI	Other financial invested assets at FVTPL	Investment properties at FVTPL	Total invested assets measured at fair value	Investments for account of segregated fund holders	Total assets measured at fair value
September 30, 2025											
Beginning balance	\$ 517	\$ 151	\$ 211	\$ 74	\$ 2,300	\$ 13	\$ 6,880	\$ 9,290	\$ 19,436	\$ 459	\$ 19,895
Included in net income ⁽¹⁾⁽²⁾⁽³⁾	14	—	(1)	—	(41)	(2)	74	(169)	(125)	9	(116)
Included in OCI ⁽²⁾	—	4	—	—	—	1	—	—	5	—	5
Purchases / Issuances	466	258	—	—	152	20	552	302	1,750	85	1,835
Sales / Payments	(22)	—	(127)	—	(86)	(3)	(283)	(126)	(647)	(45)	(692)
Settlements	(1)	(7)	—	—	(1)	(1)	—	—	(10)	—	(10)
Transfers into Level 3 ⁽⁴⁾	15	—	—	—	294	—	—	—	309	—	309
Transfers (out) of Level 3 ⁽⁴⁾	(122)	(232)	(72)	—	(1,991)	(7)	—	—	(2,424)	(1)	(2,425)
Foreign currency translation ⁽⁵⁾	(20)	(8)	—	(2)	(1)	—	(53)	(47)	(131)	(16)	(147)
Ending balance	\$ 847	\$ 166	\$ 11	\$ 72	\$ 626	\$ 21	\$ 7,170	\$ 9,250	\$ 18,163	\$ 491	\$ 18,654
Unrealized gains (losses) included in net income relating to instruments still held ⁽¹⁾	\$ 14	\$ —	\$ (1)	\$ —	\$ (13)	\$ 1	\$ 132	\$ (171)	\$ (38)	\$ —	\$ (38)
September 30, 2024											
Beginning balance	\$ 402	\$ 187	\$ 113	\$ 68	\$ 2,056	\$ —	\$ 6,074	\$ 9,723	\$ 18,623	\$ 341	\$ 18,964
Included in net income ⁽¹⁾⁽²⁾⁽³⁾	16	—	2	—	34	—	(17)	(326)	(291)	16	(275)
Included in OCI ⁽²⁾	—	2	—	—	—	7	—	—	9	—	9
Purchases / Issuances	368	284	6	—	212	15	681	97	1,663	119	1,782
Sales / Payments	(47)	(47)	(1)	—	(93)	—	(241)	(200)	(629)	(53)	(682)
Settlements	(28)	(43)	—	—	(17)	—	—	—	(88)	(1)	(89)
Transfers into Level 3 ⁽⁴⁾	117	62	—	—	168	1	—	—	348	1	349
Transfers (out) of Level 3 ⁽⁴⁾	(243)	(200)	—	—	(157)	(15)	(15)	—	(630)	—	(630)
Foreign currency translation ⁽⁵⁾	3	—	—	1	1	—	33	39	77	5	82
Ending balance	\$ 588	\$ 245	\$ 120	\$ 69	\$ 2,204	\$ 8	\$ 6,515	\$ 9,333	\$ 19,082	\$ 428	\$ 19,510
Unrealized gains (losses) included in net income relating to instruments still held ⁽¹⁾	\$ 12	\$ —	\$ 2	\$ —	\$ 32	\$ —	\$ 6	\$ (293)	\$ (241)	\$ 1	\$ (240)

(1) Included in Net investment income (loss) in our Consolidated Statements of Operations for Total invested assets measured at fair value.

(2) Total gains and losses in net income (loss) and OCI are calculated assuming transfers into or out of Level 3 occur at the beginning of the period. For an asset or liability that transfers into Level 3 during the reporting period, the entire change in fair value for the period is included in the table above. For transfers out of Level 3 during the reporting period, the change in fair value for the period is excluded from the table above.

(3) Investment properties included in net income is comprised of fair value changes on investment properties of \$(94) and \$(141) for the three and nine months ended September 30, 2025, respectively (September 30, 2024 — \$(17) and \$(285), respectively), net of amortization of leasing commissions and tenant inducements of \$9 and \$28 for the three and nine months ended September 30, 2025, respectively (September 30, 2024 — \$22 and \$41, respectively). As at September 30, 2025, we have used assumptions that reflect known changes in the property values including changes in expected future cash flows.

(4) Transfers into Level 3 occur when the inputs used to price the assets and liabilities lack observable market data, and as a result, no longer meet the Level 1 or 2 definitions at the reporting date. Transfers out of Level 3 occur when the pricing inputs become more transparent and satisfy the Level 1 or 2 criteria and are primarily the result of observable market data being available at the reporting date, thus removing the requirement to rely on inputs that lack observability.

(5) Foreign currency translation relates to the foreign exchange impact of translating Level 3 assets and liabilities of foreign subsidiaries from their functional currencies to Canadian dollars.

5.B Net Investment Income (Loss)

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Interest income (expense)	\$ 1,787	\$ 1,755	\$ 5,264	\$ 5,045
Dividend and other investment income	102	123	355	296
Net realized and unrealized gains (losses):				
Cash, cash equivalents and short-term investments	2	(4)	(6)	—
Debt securities	885	3,241	737	1,207
Equity securities	960	783	1,663	1,323
Mortgages and loans	722	1,865	1,228	1,434
Derivative investments	(519)	214	(708)	(821)
Other financial assets	218	(19)	(62)	90
Other financial liabilities	(1)	(6)	25	(46)
Total net realized and unrealized gains (losses)	2,267	6,074	2,877	3,187
Provision for credit losses	(2)	(11)	(10)	(8)
Net investment income (loss) from financial instruments	\$ 4,154	\$ 7,941	\$ 8,486	\$ 8,520
Net investment income (loss) from non-financial instruments	\$ 2	\$ 73	\$ 52	\$ 144
Total Net investment income (loss) ⁽¹⁾	\$ 4,156	\$ 8,014	\$ 8,538	\$ 8,664

⁽¹⁾ Net investment income (loss) recognized in income is \$4,161 and \$8,361 for the three and nine months ended September 30, 2025, respectively (September 30, 2024 — \$7,540 and \$8,135, respectively), and Net investment income (loss) recognized in OCI is \$(5) and \$177 for the three and nine months ended September 30, 2025, respectively (September 30, 2024 — \$474 and \$529, respectively).

5.C Cash, Cash Equivalents and Short-Term Securities

Cash, cash equivalents and short-term securities presented in our Consolidated Statements of Financial Position and Net cash, cash equivalents and short-term securities presented in our Consolidated Statements of Cash Flows consist of the following:

As at	September 30 2025	December 31 2024	September 30 2024
Cash	\$ 2,425	\$ 2,294	\$ 1,865
Cash equivalents	6,328	7,835	8,524
Short-term securities	4,158	3,744	1,376
Cash, cash equivalents and short-term securities	12,911	13,873	11,765
Less: Bank overdraft, recorded in Other liabilities	—	175	182
Net cash, cash equivalents and short-term securities	\$ 12,911	\$ 13,698	\$ 11,583

5.D Mortgage Securitization

We securitize certain insured fixed rate commercial mortgages as described in Note 5 of our 2024 Annual Consolidated Financial Statements.

The carrying value and fair value of the securitized mortgages as at September 30, 2025 are \$1,411 and \$1,388, respectively (December 31, 2024 — \$1,555 and \$1,505, respectively). The carrying value and fair value of the associated liabilities as at September 30, 2025 are \$1,767 and \$1,747, respectively (December 31, 2024 — \$1,854 and \$1,807, respectively). The carrying value of securities in the principal reinvestment account ("PRA") as at September 30, 2025 is \$364 (December 31, 2024 — \$302). There are \$34 cash and cash equivalents in the PRA as at September 30, 2025 (December 31, 2024 — \$nil).

The fair value of the secured borrowings from mortgage securitization is based on the methodologies and assumptions for asset-backed securities described in Note 5 of our 2024 Annual Consolidated Financial Statements. The fair value of these liabilities is categorized in Level 2 of the fair value hierarchy as at September 30, 2025 and December 31, 2024.

6. Financial Instrument Risk Management

The significant risks related to financial instruments are credit risk, market risk (including equity risk, real estate risk, interest rate and spread risk, foreign currency risk, and inflation risk) and liquidity risk. Further details on our financial instrument risk management, including methodologies and assumptions, are described in Notes 1 and 6 of our 2024 Annual Consolidated Financial Statements.

The allowance for expected credit losses was \$91 as at September 30, 2025 (December 31, 2024 — \$88) and the Provision for credit losses was \$2 and \$10 for the three and nine months ended September 30, 2025, respectively (September 30, 2024 — \$11 and \$8, respectively). There were no significant transfers between Stage 1, Stage 2, and Stage 3 for the three and nine months ended September 30, 2025 and September 30, 2024.

7. Insurance Contracts

7.A Changes in Insurance Contracts

7.A.i Changes in Insurance Contracts Issued and Reinsurance Contracts Held Net Asset or Liability

Insurance Contracts Issued By Measurement Component

The following table shows the changes in net liabilities for insurance contracts issued by measurement component, including estimates of present value ("PV") of future cash flows, risk adjustment, and Contractual Service Margin ("CSM"). Changes in the liabilities for insurance contract liabilities for account of segregated fund holders are provided in Note 11. Further details of our measurement approach, including the premium allocation approach ("PAA"), can be found in Note 1 of our 2024 Annual Consolidated Financial Statements.

	For the nine months ended and as at September 30, 2025				For the year ended and as at December 31, 2024			
	Estimates of PV of cash flows	Risk adjustment	CSM	Total	Estimates of PV of cash flows	Risk adjustment	CSM	Total
Insurance contracts, beginning of period:								
Insurance contract liabilities — non-PAA	\$ 108,232	\$ 7,948	\$ 12,733	\$ 128,913	\$ 99,420	\$ 7,388	\$ 11,597	\$ 118,405
Insurance contract liabilities — PAA	17,490	866	—	18,356	16,436	828	—	17,264
Insurance contract assets — non-PAA	(670)	149	295	(226)	(578)	146	248	(184)
Insurance contract assets — PAA	(129)	—	—	(129)	—	—	—	—
Net balances, beginning of period	\$ 124,923	\$ 8,963	\$ 13,028	\$ 146,914	\$ 115,278	\$ 8,362	\$ 11,845	\$ 135,485
CSM recognized for services provided	—	—	(912)	(912)	—	—	(1,117)	(1,117)
Risk adjustment recognized for non-financial risk expired	—	(435)	—	(435)	—	(596)	—	(596)
Changes in estimates that adjust CSM	(795)	(160)	955	—	(508)	34	474	—
Contracts initially recognized in the period	(1,569)	403	1,246	80	(1,859)	530	1,448	119
Other	7,518	(55)	(256)	7,207	11,087	595	378	12,060
Changes in PAA balance	918	35	—	953	925	38	—	963
Net balances, end of period	\$ 130,995	\$ 8,751	\$ 14,061	\$ 153,807	\$ 124,923	\$ 8,963	\$ 13,028	\$ 146,914
Insurance contracts, end of period:								
Insurance contract liabilities — non-PAA ⁽¹⁾	\$ 113,410	\$ 7,708	\$ 13,720	\$ 134,838	\$ 108,232	\$ 7,948	\$ 12,733	\$ 128,913
Insurance contract liabilities — PAA	18,349	901	—	19,250	17,490	866	—	18,356
Insurance contract assets — non-PAA	(694)	142	341	(211)	(670)	149	295	(226)
Insurance contract assets — PAA	(70)	—	—	(70)	(129)	—	—	(129)
Net balances, end of period	\$ 130,995	\$ 8,751	\$ 14,061	\$ 153,807	\$ 124,923	\$ 8,963	\$ 13,028	\$ 146,914

⁽¹⁾ Includes liabilities of \$(366) as at September 30, 2025 (December 31, 2024 — \$(325)) for segregated fund insurance contracts that are not backed by the related Investments for account of segregated fund holders.

Reinsurance Contracts Held By Measurement Component

The following table shows the ending balances for reinsurance contracts held by measurement component:

As at	September 30, 2025				December 31, 2024			
	Estimates of PV of cash flows	Risk adjustment	CSM	Total	Estimates of PV of cash flows	Risk adjustment	CSM	Total
Reinsurance contracts, end of period:								
Reinsurance contract held assets — non-PAA	\$ 4,406	\$ 1,316	\$ 136	\$ 5,858	\$ 4,292	\$ 1,487	\$ 130	\$ 5,909
Reinsurance contract held assets — PAA	419	24	—	443	392	17	—	409
Reinsurance contract held liabilities — non-PAA	\$ (2,527)	\$ 889	\$ (481)	\$ (2,119)	\$ (2,212)	\$ 855	\$ (468)	\$ (1,825)
Net balances, end of period	\$ 2,298	\$ 2,229	\$ (345)	\$ 4,182	\$ 2,472	\$ 2,359	\$ (338)	\$ 4,493

7.A.ii Analysis of Insurance Revenue

Insurance revenue in the Consolidated Statements of Operations consists of the following:

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
For contracts not measured using the PAA:				
Amounts relating to changes in liabilities for remaining coverage:				
Expected claims and other expenses ⁽¹⁾	\$ 1,277	\$ 1,130	\$ 3,772	\$ 3,508
Release of risk adjustment ⁽¹⁾	136	152	430	456
CSM recognized for services provided	312	275	912	818
Income taxes specifically chargeable to the policyholder	21	23	39	24
Amortization of insurance acquisition cash flows	88	113	241	298
Total insurance revenue for contracts not measured using the PAA	1,834	1,693	5,394	5,104
For contracts measured using the PAA:				
Insurance revenue	4,167	3,958	12,582	11,654
Total insurance revenue	\$ 6,001	\$ 5,651	\$ 17,976	\$ 16,758

⁽¹⁾ Expected claims and other expenses excludes investment components and amounts allocated to the loss component. Release of risk adjustment excludes amounts allocated to the loss component and amounts related to changes in the time value of money, which are recognized in Insurance finance income (expenses).

7.A.iii Impact of Method and Assumption Changes

Impacts of method and assumption changes on insurance contracts, are as follows:

	For the three months ended September 30, 2025		For the nine months ended September 30, 2025		
	Income impact	Deferred in CSM	Income impact	Deferred in CSM	Description
Mortality / Morbidity	\$ 17	\$ 276	\$ 17	\$ 276	Updates to reflect mortality/morbidity experience in all jurisdictions. The largest item was a favourable mortality update mainly to Group Retirement Services and Individual Wealth in Canada.
Policyholder behaviour	(27)	(143)	(26)	(146)	Updates to reflect lapse and policyholder behaviour in all jurisdictions. The largest items were adverse lapse and policyholder behaviour in Individual Insurance in Canada and in Vietnam in Asia.
Expense	(32)	(86)	(32)	(86)	Updates to expenses in all jurisdictions.
Financial	56	4	56	4	Updates to various financial-related assumptions.
Modelling enhancements and other	(32)	88	(34)	71	Various enhancements and methodology changes. The largest items were the net favourable impact of refinements in Hong Kong and International in Asia.
Total (pre-tax)	\$ (18)	\$ 139	\$ (19)	\$ 119	

	For the three months ended September 30, 2024		For the nine months ended September 30, 2024		
	Income impact	Deferred in CSM	Income impact	Deferred in CSM	Description
Mortality / Morbidity	\$ (87)	\$ 184	\$ (87)	\$ 184	Updates to reflect mortality/morbidity experience in all jurisdictions. The largest items were favourable mortality impacts in Group Retirement Services and Individual Wealth in Canada, and the Philippines in Asia. These were partially offset by an unfavourable mortality impact in Individual Insurance in Canada.
Policyholder behaviour	(74)	(152)	(74)	(152)	Updates to reflect lapse and policyholder behaviour in all jurisdictions. The largest items were an adverse lapse impact in In-force Management in the U.S. and in Vietnam in Asia.
Expense	(36)	(4)	(36)	(7)	Updates to expenses in all jurisdictions.
Financial	48	62	44	62	Updates to various financial related assumptions.
Modelling enhancements and other	212	(185)	226	(198)	Various enhancements and methodology changes. The largest items were the favourable impact of refinements in Hong Kong in Asia, offset by the impact of a new reinsurance treaty in In-force Management in the U.S. that was favourable to net income but unfavourable to CSM.
Total (pre-tax)	\$ 63	\$ (95)	\$ 73	\$ (111)	

8. Fee Income

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Fee income from service contracts:				
Distribution fees	\$ 271	\$ 252	\$ 797	\$ 758
Fund management and other asset-based fees	1,595	1,507	4,667	4,400
Administrative service and other fees	393	383	1,170	1,073
Total fee income	\$ 2,259	\$ 2,142	\$ 6,634	\$ 6,231

Distribution fees and Fund management and other asset-based fees are primarily earned in the Asset Management segment. Administrative service and other fees are primarily earned in the Canada and U.S. segments. The fee income by business segment is presented in Note 4.

9. Income Taxes

The Company's effective income tax rate is generally lower than our statutory income tax rate of 27.8% due to various tax benefits, such as lower taxes on income subject to tax in foreign jurisdictions and a range of tax-exempt or low-taxed investment income.

Our effective income tax rate for the three and nine months ended September 30, 2025 was 18.0% and 19.1% compared to 13.1% and 17.8% for the three and nine months ended September 30, 2024. The effective income tax rate for the three and nine months ended September 30, 2025 was higher than the effective income tax rate for the three and nine months ended September 30, 2024, primarily due to lower tax-exempt or low-taxed investment income, which is partially offset by lower Global Minimum Tax ("GMT") expense in 2025.

In our Consolidated Statements of Operations, Income tax expense (benefit) has the following components:

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Current income tax expense (benefit)	\$ 361	\$ 339	\$ 851	\$ 852
Deferred income tax expense (benefit)	(101)	(124)	(151)	(184)
Total income tax expense (benefit)	\$ 260	\$ 215	\$ 700	\$ 668

The IASB issued amendments to IAS 12 *Income Taxes* in May 2023, which provided a mandatory temporary exception to the recognition and disclosure of information about deferred taxes relating to GMT, and we have applied this temporary exception. Our deferred taxes will not reflect impacts of GMT while the mandatory exception is applicable. The GMT rules applied to us effective January 1, 2024. The Canadian GMT legislation requires the ultimate parent entity of a group to pay top-up tax, on a jurisdiction-by-jurisdiction basis, on profits of its subsidiaries that are taxed below 15%. Some jurisdictions have enacted a Qualifying Domestic Minimum Top-Up Tax ("QDMTT") which requires the GMT top-up tax to be paid in the local jurisdiction rather than to the ultimate parent entity's jurisdiction. In response to the GMT rules, Bermuda enacted a Corporate Income Tax ("CIT") regime, including a corporate income tax rate of 15%, which applies to us effective January 1, 2025. The Bermuda CIT is not a QDMTT for the purposes of GMT. Top-up tax may still be payable by the ultimate parent entity under the Income Inclusion Rule, depending on the effective tax rate in Bermuda. Our other subsidiaries that are currently subject to a statutory tax rate or to a tax regime that could result in taxing profits at a rate below 15% include those in Hong Kong and Ireland, which have both enacted a QDMTT. Current income tax expense (benefit) for the three and nine months ended September 30, 2025 includes GMT income tax expense of \$20 and \$13. (September 30, 2024 — \$34 and \$64).

10. Capital Management

10.A Capital

Our capital base is structured to exceed minimum regulatory and internal capital targets and maintain strong credit and financial strength ratings, while maintaining a capital efficient structure. We strive to achieve an optimal capital structure by balancing the use of debt and equity financing. Capital is managed both on a consolidated basis under the principles that consider all the risks associated with the business, as well as at the business group level under the principles appropriate to the jurisdiction in which each operates. We manage the capital for all of our international subsidiaries on a local statutory basis in a manner commensurate with their individual risk profiles. Further details on our capital, and how it is managed, are included in Note 20 of our 2024 Annual Consolidated Financial Statements.

SLF Inc. is a non-operating insurance company and is subject to the Life Insurance Capital Adequacy Test ("LICAT") guideline. As at September 30, 2025, SLF Inc.'s LICAT ratio exceeded the regulatory minimum target as set out by the Office of the Superintendent of Financial Institutions ("OSFI").

Sun Life Assurance, SLF Inc.'s principal operating life insurance subsidiary in Canada, is also subject to the LICAT guideline. As at September 30, 2025, Sun Life Assurance's LICAT ratio exceeded OSFI's minimum regulatory target; as well as OSFI's supervisory target applicable to operating life insurance companies.

In the U.S., Sun Life Assurance operates through a branch which is subject to U.S. regulatory supervision and it exceeded the levels under which regulatory action would be required as at September 30, 2025. In addition, other subsidiaries of SLF Inc. that must comply with local capital or solvency requirements in the jurisdiction in which they operate maintained capital levels above minimum local requirements as at September 30, 2025.

Our capital base consists mainly of common shareholders' equity, preferred shareholders' equity, equity in the participating account, non-controlling interest's equity, CSM, and certain other capital securities that qualify as regulatory capital.

10.B Significant Capital Transactions

10.B.i Common Shares

Changes in common shares issued and outstanding were as follows:

For the nine months ended	September 30, 2025		September 30, 2024	
Common shares (in millions of shares)	Number of shares	Amount	Number of shares	Amount
Balance, beginning of period	573.9	\$ 8,192	584.6	\$ 8,327
Stock options exercised	0.5	36	0.4	21
Common shares purchased for cancellation	(16.0)	(255)	(8.5)	(133)
Balance, end of period	558.4	\$ 7,973	576.5	\$ 8,215

On August 29, 2023, we launched a normal course issuer bid (the "NCIB") to purchase up to 17 million of our common shares, which expired on August 28, 2024. We renewed the NCIB to purchase up to 15 million of our common shares which commenced on August 29, 2024 and, was in effect until June 6, 2025 (the "2024 NCIB"). We repurchased approximately 14.4 million common shares under the 2024 NCIB. In June 2025, we renewed the NCIB to purchase up to 10.6 million common shares (the "2025 NCIB", and together with the 2024 NCIB, the "NCIBs"), representing an additional 10 million common shares approved by OSFI and the Toronto Stock Exchange (the "TSX"), and the remaining approximately 0.6 million common shares that we had not repurchased under the 2024 NCIB. The 2025 NCIB commenced on June 9, 2025 and will continue until, at the latest, May 21, 2026.

We implemented an automatic repurchase plan with our designated broker in order to facilitate purchases of common shares under the NCIBs. Under the automatic repurchase plan, our designated broker is able to purchase common shares pursuant to the NCIBs at times when we ordinarily would not be active in the market due to applicable securities laws or self-imposed blackout periods. Any common shares purchased by us pursuant to the NCIBs will be cancelled or used in connection with certain equity settled incentive arrangements.

For the nine months ended September 30, 2025, we purchased and cancelled an aggregate of approximately 16.0 million common shares (September 30, 2024 — 8.5 million common shares) at an average price per share of \$81.81 (September 30, 2024 — \$71.00) for a total amount of \$1,315 (September 30, 2024 — \$606) under the NCIBs and incurred tax on net repurchases of equity of \$25 (September 30, 2024 — \$12). The total amount paid to purchase the shares pursuant to the NCIBs and the tax incurred is recorded in our Consolidated Statements of Changes in Equity. The amount allocated to Common shares is based on the average cost per common share and the amount paid above the average cost is allocated to Retained earnings.

10.B.ii Preferred Shares and Other Equity Instruments

On June 30, 2025, 2.7 million of the 5.0 million Class A Non-Cumulative Floating Rate Preferred Shares Series 9QR (the "Series 9QR Shares") were converted into Class A Non-Cumulative Rate Reset Preferred Shares Series 8R (the "Series 8R Shares") on a one-for-one basis. As a result, as of June 30, 2025, SLF Inc. has approximately 8.9 million Series 8R Shares and 2.3 million Series 9QR Shares issued and outstanding.

10.B.iii Other Capital Transactions

On September 11, 2025, SLF Inc. issued \$1,000 principal amount of Series 2025-1 Subordinated Unsecured 4.14% Fixed/Floating Debentures due 2037. The net proceeds will be used for general corporate purposes, which may include supporting the acquisition of our remaining interests in the SLC Management subsidiaries BentallGreenOak LP and Crescent, investments in subsidiaries, repayment of indebtedness, and other strategic investments.

11. Segregated Funds

11.A Segregated Funds Classified as Investment Contracts

11.A.i Investments for Account of Segregated Fund Holders — Investment Contracts

The carrying value of investments for account of segregated fund holders for contracts classified as investment contracts are as follows:

As at	September 30 2025	December 31 2024
Segregated and mutual fund units	\$ 142,970	\$ 126,867
Equity securities	1,121	1,049
Debt securities	560	773
Cash, cash equivalents and short-term securities	3	3
Other	(46)	(3)
Total investments for account of segregated fund holders	\$ 144,608	\$ 128,689

11.A.ii Changes in Account of Segregated Fund Holders — Investment Contracts

	For the nine months ended and as at September 30, 2025	For the year ended and as at December 31, 2024
Balance, beginning of period	\$ 128,689	\$ 109,411
Additions to segregated funds:		
Deposits	12,637	12,922
Net realized and unrealized gains (losses)	13,993	11,412
Other investment income	1,222	7,487
Total additions	27,852	31,821
Deductions from segregated funds:		
Payments to policyholders and their beneficiaries	11,240	11,718
Management fees	645	784
Taxes and other expenses	45	49
Foreign exchange rate movements	3	(8)
Total deductions	11,933	12,543
Net additions (deductions)	15,919	19,278
Balance, end of period	\$ 144,608	\$ 128,689

11.B Segregated Funds Classified as Insurance Contracts

11.B.i Investments for Account of Segregated Fund Holders — Insurance Contracts

The carrying value of investments for account of segregated fund holders for contracts classified as insurance contracts, which are the underlying items for the insurance contracts, are as follows:

As at	September 30 2025	December 31 2024
Segregated and mutual fund units	\$ 15,569	\$ 15,084
Equity securities	2,720	3,113
Debt securities	1,691	1,607
Cash, cash equivalents and short-term securities	348	394
Mortgages	7	7
Other assets	58	52
Total assets	20,393	20,257
Less: Liabilities arising from investing activities	106	160
Total investments for account of segregated fund holders	\$ 20,287	\$ 20,097

11.B.ii Changes in Account of Segregated Fund Holders — Insurance Contracts

Changes by Measurement Component

The following reconciliation illustrates the insurance contract liabilities for account of segregated fund holders by measurement component. For insurance contract liabilities for account of segregated fund holders, the entire amount is included in the estimates of PV of future cash flows. Reconciliations for the net liabilities of segregated fund insurance contracts that are not backed by investments for account of segregated fund holders are included as part of the insurance contract liabilities in Note 7.A.i.

	For the nine months ended and as at September 30, 2025	For the year ended and as at December 31, 2024
Balance, beginning of period	\$ 20,097	\$ 19,041
Insurance finance (income) expenses	1,531	2,316
Foreign currency translation	(266)	388
Cash flows:		
Premiums received	1,518	2,016
Amounts paid to policyholders and other insurance service expenses paid	(1,993)	(2,814)
Management fees, taxes and other expenses	(600)	(850)
Total cash flows	(1,075)	(1,648)
Balance, end of period	\$ 20,287	\$ 20,097

12. Commitments, Guarantees and Contingencies

Guarantees of Sun Life Assurance Preferred Shares and Subordinated Debentures

SLF Inc. has provided a guarantee on the \$150 of 6.30% subordinated debentures due in 2028 issued by Sun Life Assurance. Claims under this guarantee will rank equally with all other subordinated indebtedness of SLF Inc. SLF Inc. has also provided a subordinated guarantee of preferred shares issued from time to time by Sun Life Assurance, other than such preferred shares which are held by SLF Inc. and its affiliates. Sun Life Assurance has no outstanding preferred shares subject to the guarantee. As a result of these guarantees, Sun Life Assurance is entitled to rely on exemptive relief from most continuous disclosure and the certification requirements of Canadian securities laws.

The following tables set forth certain consolidating summary financial information for SLF Inc. and Sun Life Assurance (consolidated):

For the three months ended	SLF Inc. (unconsolidated)	Sun Life Assurance (consolidated)	Other subsidiaries of SLF Inc. (combined)	Consolidation adjustments	SLF Inc. (consolidated)
September 30, 2025					
Insurance revenue	\$ —	\$ 5,134	\$ 1,246	\$ (379)	\$ 6,001
Net investment income (loss) excluding result for segregated fund holders	173	3,867	408	(287)	4,161
Fee income	—	558	1,847	(146)	2,259
Total revenue	\$ 173	\$ 9,559	\$ 3,501	\$ (812)	\$ 12,421
Shareholders' net income (loss)	\$ 1,126	\$ 800	\$ 262	\$ (1,062)	\$ 1,126
September 30, 2024					
Insurance revenue	\$ —	\$ 4,812	\$ 1,230	\$ (391)	\$ 5,651
Net investment income (loss) excluding result for segregated fund holders	83	6,969	526	(38)	7,540
Fee income	—	521	1,760	(139)	2,142
Total revenue	\$ 83	\$ 12,302	\$ 3,516	\$ (568)	\$ 15,333
Shareholders' net income (loss)	\$ 1,368	\$ 557	\$ 827	\$ (1,384)	\$ 1,368

For the nine months ended	SLF Inc. (unconsolidated)	Sun Life Assurance (consolidated)	Other subsidiaries of SLF Inc. (combined)	Consolidation adjustments	SLF Inc. (consolidated)
September 30, 2025					
Insurance revenue	\$ —	\$ 15,343	\$ 3,844	\$ (1,211)	\$ 17,976
Net investment income (loss) excluding result for segregated fund holders	316	7,795	705	(455)	8,361
Fee income	1	1,633	5,433	(433)	6,634
Total revenue	\$ 317	\$ 24,771	\$ 9,982	\$ (2,099)	\$ 32,971
Shareholders' net income (loss)	\$ 2,809	\$ 1,944	\$ 769	\$ (2,713)	\$ 2,809
September 30, 2024					
Insurance revenue	\$ —	\$ 14,338	\$ 3,549	\$ (1,129)	\$ 16,758
Net investment income (loss) excluding result for segregated fund holders	240	7,553	587	(245)	8,135
Fee income	1	1,461	5,166	(397)	6,231
Other income	—	—	161	—	161
Total revenue	\$ 241	\$ 23,352	\$ 9,463	\$ (1,771)	\$ 31,285
Shareholders' net income (loss)	\$ 2,872	\$ 1,527	\$ 1,370	\$ (2,897)	\$ 2,872
Assets and liabilities as at					
	SLF Inc. (unconsolidated)	Sun Life Assurance (consolidated)	Other subsidiaries of SLF Inc. (combined)	Consolidation adjustments	SLF Inc. (consolidated)
September 30, 2025					
Invested assets	\$ 29,554	\$ 181,063	\$ 12,137	\$ (25,416)	\$ 197,338
Reinsurance contract held assets	\$ —	\$ 6,339	\$ 1	\$ (39)	\$ 6,301
Insurance contract assets	\$ —	\$ 210	\$ 1,161	\$ (1,090)	\$ 281
Total other general fund assets	\$ 10,814	\$ 14,960	\$ 23,915	\$ (23,575)	\$ 26,114
Investments for account of segregated fund holders	\$ —	\$ 164,830	\$ 65	\$ —	\$ 164,895
Insurance contract liabilities excluding those for account of segregated fund holders	\$ —	\$ 153,998	\$ 128	\$ (38)	\$ 154,088
Reinsurance contract held liabilities	\$ —	\$ 3,209	\$ —	\$ (1,090)	\$ 2,119
Investment contract liabilities	\$ —	\$ 11,841	\$ —	\$ —	\$ 11,841
Total other general fund liabilities	\$ 15,312	\$ 16,304	\$ 27,335	\$ (22,954)	\$ 35,997
Insurance contract liabilities for account of segregated fund holders	\$ —	\$ 20,222	\$ 65	\$ —	\$ 20,287
Investment contract liabilities for account of segregated fund holders	\$ —	\$ 144,608	\$ —	\$ —	\$ 144,608
December 31, 2024					
Invested assets	\$ 28,494	\$ 175,508	\$ 12,449	\$ (26,634)	\$ 189,817
Reinsurance contract held assets	\$ —	\$ 6,353	\$ —	\$ (35)	\$ 6,318
Insurance contract assets	\$ —	\$ 227	\$ 1,583	\$ (1,455)	\$ 355
Total other general fund assets	\$ 4,639	\$ 13,979	\$ 10,299	\$ (3,472)	\$ 25,445
Investments for account of segregated fund holders	\$ —	\$ 148,720	\$ 66	\$ —	\$ 148,786
Insurance contract liabilities excluding those for account of segregated fund holders	\$ —	\$ 147,196	\$ 108	\$ (35)	\$ 147,269
Reinsurance contract held liabilities	\$ —	\$ 3,281	\$ —	\$ (1,456)	\$ 1,825
Investment contract liabilities	\$ —	\$ 11,677	\$ 1	\$ —	\$ 11,678
Total other general fund liabilities	\$ 7,576	\$ 16,191	\$ 15,589	\$ (4,322)	\$ 35,034
Insurance contract liabilities for account of segregated fund holders	\$ —	\$ 20,031	\$ 66	\$ —	\$ 20,097
Investment contract liabilities for account of segregated fund holders	\$ —	\$ 128,689	\$ —	\$ —	\$ 128,689

13. Earnings (Loss) Per Share

Details of the calculation of the net income (loss) and the weighted average number of shares used in the earnings per share computations are as follows:

	For the three months ended		For the nine months ended	
	September 30 2025	September 30 2024	September 30 2025	September 30 2024
Common shareholders' net income (loss) for basic earnings per share	\$ 1,106	\$ 1,348	\$ 2,750	\$ 2,812
Add: Increase in income due to convertible instruments ⁽¹⁾	3	3	8	8
Common shareholders' net income (loss) on a diluted basis	\$ 1,109	\$ 1,351	\$ 2,758	\$ 2,820
Weighted average number of common shares outstanding for basic earnings per share (in millions)	561	578	566	581
Add: Dilutive impact of stock options ⁽²⁾ (in millions)	1	—	1	—
Dilutive impact of convertible instruments ⁽¹⁾ (in millions)	2	3	2	3
Weighted average number of common shares outstanding on a diluted basis (in millions)	564	581	569	584
Basic earnings (loss) per share	\$ 1.97	\$ 2.33	\$ 4.86	\$ 4.84
Diluted earnings (loss) per share	\$ 1.97	\$ 2.33	\$ 4.85	\$ 4.83

⁽¹⁾ The convertible instruments are the Sun Life Exchangeable Capital Securities ("SLEECs") — Series B issued by Sun Life Capital Trust.

⁽²⁾ Excludes the impact of nil stock options for both the three and nine months ended September 30, 2025 (September 30, 2024 — 1 million and 1 million, respectively) because these stock options were anti-dilutive for the period.

14. Accumulated Other Comprehensive Income (Loss)

Changes in accumulated other comprehensive income (loss), net of taxes, are as follows:

For the three months ended	September 30, 2025				September 30, 2024	
	Balance, beginning of period	Other comprehensive income (loss)	Balance, end of period	Balance, beginning of period ⁽¹⁾	Other comprehensive income (loss)	Balance, end of period ⁽¹⁾
Items that may be reclassified subsequently to income:						
Unrealized foreign currency translation gains (losses), net of hedging activities	\$ 1,729	\$ 377	\$ 2,106	\$ 1,726	\$ (19)	\$ 1,707
Unrealized gains (losses) on FVOCI assets	(100)	91	(9)	(399)	308	(91)
Unrealized gains (losses) on cash flow hedges	5	(5)	—	(5)	11	6
Share of other comprehensive income (loss) in joint ventures and associates	(160)	(109)	(269)	(245)	77	(168)
Items that will not be reclassified subsequently to income:						
Remeasurement of defined benefit plans	(196)	5	(191)	(206)	(11)	(217)
Share of other comprehensive income (loss) in joint ventures and associates	3	—	3	(5)	—	(5)
Revaluation surplus on transfers to investment properties	144	—	144	143	—	143
Total	\$ 1,425	\$ 359	\$ 1,784	\$ 1,009	\$ 366	\$ 1,375
Total attributable to:						
Participating account	\$ 11	\$ (3)	\$ 8	\$ 13	\$ —	\$ 13
Non-controlling interests	9	5	14	8	(3)	5
Shareholders	1,405	357	1,762	988	369	1,357
Total	\$ 1,425	\$ 359	\$ 1,784	\$ 1,009	\$ 366	\$ 1,375

⁽¹⁾ Balances have been restated. Refer to Note 2.

For the nine months ended	September 30, 2025				September 30, 2024		
	Balance, beginning of period ⁽¹⁾	Other comprehensive income (loss)	Balance, end of period	Balance, beginning of period ⁽¹⁾	Other comprehensive income (loss)	Balance, end of period ⁽¹⁾	
Items that may be reclassified subsequently to income:							
Unrealized foreign currency translation gains (losses), net of hedging activities	\$ 2,696	\$ (590)	\$ 2,106	\$ 1,350	\$ 357	\$ 1,707	
Unrealized gains (losses) on FVOCI assets	(250)	241	(9)	(354)	263	(91)	
Unrealized gains (losses) on cash flow hedges	4	(4)	—	(1)	7	6	
Share of other comprehensive income (loss) in joint ventures and associates	(163)	(106)	(269)	(364)	196	(168)	
Items that will not be reclassified subsequently to income:							
Remeasurement of defined benefit plans	(198)	7	(191)	(217)	—	(217)	
Share of other comprehensive income (loss) in joint ventures and associates	(5)	8	3	2	(7)	(5)	
Revaluation surplus on transfers to investment properties	144	—	144	143	—	143	
Total	\$ 2,228	\$ (444)	\$ 1,784	\$ 559	\$ 816	\$ 1,375	
Total attributable to:							
Participating account	\$ 3	\$ 5	\$ 8	\$ 6	\$ 7	\$ 13	
Non-controlling interests	11	3	14	1	4	5	
Shareholders	2,214	(452)	1,762	552	805	1,357	
Total	\$ 2,228	\$ (444)	\$ 1,784	\$ 559	\$ 816	\$ 1,375	

⁽¹⁾ Balances have been restated. Refer to Note 2.

15. Legal and Regulatory Proceedings

We are regularly involved in legal actions, both as a defendant and as a plaintiff. Legal actions naming us as a defendant ordinarily involve our activities as a provider of insurance protection and wealth management products, as an investor and investment advisor, and as an employer. In addition, government and regulatory bodies in Canada, the U.S., the United Kingdom, and Asia, including federal, provincial, and state securities and insurance regulators, tax authorities, and other government authorities, from time to time, make inquiries and require the production of information or conduct examinations or investigations concerning our compliance with tax, insurance, securities, and other laws.

Provisions for legal proceedings related to insurance contracts, such as for disability and life insurance claims and the cost of litigation, are included in Insurance contract liabilities in our Consolidated Statements of Financial Position. Other provisions are established outside of the Insurance contract liabilities if, in the opinion of management, it is both probable that a payment will be required and a reliable estimate can be made of the amount of the obligation. Management reviews the status of all proceedings on an ongoing basis and exercises judgment in resolving them in such manner as management believes to be in our best interest.

Our significant legal proceedings and regulatory matters are disclosed in Note 22.G of our 2024 Annual Consolidated Financial Statements. There have been no significant updates to such legal and regulatory proceedings.

Corporate and Shareholder Information

For information about Sun Life, corporate news and financial results, please visit sunlife.com

Corporate office

Sun Life Financial Inc.
1 York Street
Toronto, Ontario
Canada M5J 0B6
Tel: 416-979-9966
Website: sunlife.com

Investor Relations

For financial analysts, portfolio managers and institutional investors requiring information, please contact:
Investor Relations
Email: Investor_Relations@sunlife.com
Please note that financial information can also be obtained from sunlife.com.

Transfer agent

Sun Life Financial Inc. has appointed TSX Trust Company as its share registrar and transfer agent. TSX Trust Company has co-transfer agents in the U.S., U.K., Philippines and Hong Kong.

For information about your shareholdings, dividends, change in share registration or address, estate transfers, lost certificates, or to advise of duplicate mailings, please contact the Transfer Agent in the country where you reside. If you do not live in any of the countries listed, please contact the Canadian Transfer Agent.

Canada

TSX Trust Company
301 — 100 Adelaide Street West
Toronto, ON
M5H 4H1
Tel (within North America):
1-877-224-1760
Tel (outside North America):
416-682-3865
Fax: 1-888-249-6189
Email: sunlifeinquiries@tmx.com
Website: tsxtrust.com/sun-life

Shareholders can view their account details using TSX Trust Company's Internet service, *Investor Central*. Register at tsxtrust.com/sun-life

United States

Equiniti Trust Company, LLC
P.O. Box 500
Newark, NJ 07101
Tel: 1-877-224-1760
Email: sunlifeinquiries@tmx.com

United Kingdom

MUFG Corporate Markets (UK) Limited
Central Square
29 Wellington Street
Leeds LS1 4DL
Tel: +44 (0) 345-602-1587
Email:
shareholderenquiries@cm.mpms.mufg.com

Philippines

RCBC Trust Corporation
Stock Transfer Processing Section
Ground Floor, West Wing
GPL (Grepalife) Building
221 Senator Gil Puyat Avenue
Makati City, 1200
Philippines
From Metro Manila: 632-5318-8567
From the Provinces: 1-800-1-888-2422
Email: rcbcstocktransfer@rcbc.com

Hong Kong, SAR

Computershare Hong Kong
Investor Services Limited
17M Floor, Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong
Tel: 852-2862-8555
Shareholders can submit inquiries online at computershare.com/hk/contact

Shareholder services

For shareholder account inquiries, please contact the Transfer Agent in the country where you reside, or Sun Life's Shareholder Services team.
English Email:
shareholderservices@sunlife.com
French Email:
servicesauxactionnaires@sunlife.com

2025 dividend dates

Common Shares

Record dates	Payment dates
February 26, 2025	March 31, 2025
May 28, 2025	June 30, 2025
August 27, 2025	September 29, 2025
November 26, 2025	December 31, 2025

Direct deposit of dividends

Common shareholders residing in Canada, or the U.S. may have their dividend payments deposited directly into their bank account.

The *Request for Electronic Payment of Dividends Form* is available for downloading from the TSX Trust Company website, tsxtrust.com/sun-life/forms, or you can contact TSX Trust Company to have a form sent to you.

Canadian dividend reinvestment and share purchase plan

Canadian-resident common shareholders can enroll in the Dividend Reinvestment and Share Purchase Plan. For details, visit our website at sunlife.com or contact the Plan Agent, TSX Trust Company at sunlifeinquiries@tmx.com.

Stock exchange listings

Sun Life Financial Inc. common shares are listed on the Toronto (TSX), New York (NYSE) and Philippine (PSE) stock exchanges. Ticker Symbol: SLF

Sun Life Financial Inc. Class A Preferred Shares are listed on the Toronto Stock Exchange (TSX).

Ticker Symbols:

Series 3	SLF.PR.C
Series 4	SLF.PR.D
Series 5	SLF.PR.E
Series 8R	SLF.PR.G
Series 9QR	SLF.PR.J
Series 10R	SLF.PR.H
Series 11QR	SLF.PR.K

SUN LIFE FINANCIAL INC.

1 York Street
Toronto, Ontario
Canada M5J 0B6



sunlife.com

