

# **Dollarama Inc.**

Condensed Interim Consolidated Financial  
Statements

**For the 13-week and 26-week periods ended  
July 30, 2023 and July 31, 2022**

(Unaudited, expressed in thousands of  
Canadian dollars, unless otherwise noted)

# Dollarama Inc.

## Interim Consolidated Statements of Financial Position as at (Unaudited, expressed in thousands of Canadian dollars)

|                                                   | Note | July 30,<br>2023<br>\$ | January 29,<br>2023<br>\$ |
|---------------------------------------------------|------|------------------------|---------------------------|
| <b>Assets</b>                                     |      |                        |                           |
| <b>Current assets</b>                             |      |                        |                           |
| Cash and cash equivalents                         |      | 252,480                | 101,261                   |
| Accounts receivable                               |      | 34,206                 | 56,290                    |
| Prepaid expenses                                  |      | 17,289                 | 23,462                    |
| Inventories                                       |      | 910,934                | 957,172                   |
| Derivative financial instruments                  | 9    | 15,842                 | 18,762                    |
|                                                   |      | 1,230,751              | 1,156,947                 |
| <b>Non-current assets</b>                         |      |                        |                           |
| Right-of-use assets                               | 5    | 1,745,383              | 1,699,755                 |
| Property, plant and equipment                     |      | 827,812                | 802,750                   |
| Intangible assets                                 |      | 166,174                | 164,654                   |
| Goodwill                                          |      | 727,782                | 727,782                   |
| Equity-accounted investment                       |      | 301,858                | 267,768                   |
|                                                   |      | 4,999,760              | 4,819,656                 |
| <b>Total assets</b>                               |      |                        |                           |
|                                                   |      | 4,999,760              | 4,819,656                 |
| <b>Liabilities and shareholders' equity</b>       |      |                        |                           |
| <b>Current liabilities</b>                        |      |                        |                           |
| Accounts payable and accrued liabilities          |      | 310,273                | 336,862                   |
| Dividend payable                                  |      | 20,063                 | 15,828                    |
| Derivative financial instruments                  | 9    | 4,807                  | 8,490                     |
| Income taxes payable                              |      | 42,118                 | 72,572                    |
| Current portion of long-term debt                 | 6    | 514,870                | 510,315                   |
| Current portion of lease liabilities              | 5    | 231,698                | 218,807                   |
|                                                   |      | 1,123,829              | 1,162,874                 |
| <b>Non-current liabilities</b>                    |      |                        |                           |
| Non-current portion of long-term debt             | 6    | 1,742,259              | 1,741,588                 |
| Non-current portion of lease liabilities          | 5    | 1,785,844              | 1,741,936                 |
| Deferred income taxes                             |      | 144,238                | 144,848                   |
|                                                   |      | 4,796,170              | 4,791,246                 |
| <b>Total liabilities</b>                          |      |                        |                           |
|                                                   |      | 4,796,170              | 4,791,246                 |
| <b>Shareholders' equity</b>                       |      |                        |                           |
| Share capital                                     | 7    | 516,057                | 488,074                   |
| Contributed surplus                               | 7    | 42,641                 | 42,678                    |
| Deficit                                           |      | (371,664)              | (514,078)                 |
| Accumulated other comprehensive income            |      | 16,556                 | 11,736                    |
|                                                   |      | 203,590                | 28,410                    |
| <b>Total shareholders' equity</b>                 |      |                        |                           |
|                                                   |      | 203,590                | 28,410                    |
| <b>Total liabilities and shareholders' equity</b> |      |                        |                           |
|                                                   |      | 4,999,760              | 4,819,656                 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

## Dollarama Inc.

### Interim Consolidated Statements of Changes in Shareholders' Equity (Deficit) For the 26-week periods ended (Unaudited, expressed in thousands of Canadian dollars, except share amounts)

|                                                                          | Note | Number of<br>common<br>shares | Share<br>capital<br>\$ | Contributed<br>surplus<br>\$ | Deficit<br>\$    | Accumulated<br>other<br>comprehensive<br>income (loss)<br>\$ | Total<br>\$      |
|--------------------------------------------------------------------------|------|-------------------------------|------------------------|------------------------------|------------------|--------------------------------------------------------------|------------------|
| <b>Balance – January 29, 2023</b>                                        | 7    | 284,505,648                   | 488,074                | 42,678                       | (514,078)        | 11,736                                                       | 28,410           |
| Net earnings                                                             |      | -                             | -                      | -                            | 425,635          | -                                                            | 425,635          |
| Other comprehensive income                                               |      | -                             | -                      | -                            | -                | 17,407                                                       | 17,407           |
| <b>Total comprehensive income</b>                                        |      | -                             | -                      | -                            | 425,635          | 17,407                                                       | 443,042          |
| Transfer of realized cash flow hedge gains<br>to inventory, net of taxes |      | -                             | -                      | -                            | -                | (12,587)                                                     | (12,587)         |
| Dividends declared                                                       |      | -                             | -                      | -                            | (40,270)         | -                                                            | (40,270)         |
| Repurchase and cancellation of common<br>shares                          | 7    | (2,858,160)                   | (5,162)                | -                            | (242,951)        | -                                                            | (248,113)        |
| Share-based compensation                                                 | 7    | -                             | -                      | 6,111                        | -                | -                                                            | 6,111            |
| Issuance of common shares                                                | 7    | 1,016,613                     | 26,997                 | -                            | -                | -                                                            | 26,997           |
| Reclassification for the exercise of share<br>options                    | 7    | -                             | 6,148                  | (6,148)                      | -                | -                                                            | -                |
| <b>Balance – July 30, 2023</b>                                           |      | <b>282,664,101</b>            | <b>516,057</b>         | <b>42,641</b>                | <b>(371,664)</b> | <b>16,556</b>                                                | <b>203,590</b>   |
| <b>Balance – January 30, 2022</b>                                        | 7    | 292,813,569                   | 479,446                | 32,924                       | (578,079)        | (325)                                                        | (66,034)         |
| Net earnings                                                             |      | -                             | -                      | -                            | 338,981          | -                                                            | 338,981          |
| Other comprehensive income                                               |      | -                             | -                      | -                            | -                | 4,345                                                        | 4,345            |
| <b>Total comprehensive income</b>                                        |      | -                             | -                      | -                            | 338,981          | 4,345                                                        | 343,326          |
| Transfer of realized cash flow hedge gains<br>to inventory, net of taxes |      | -                             | -                      | -                            | -                | (7,693)                                                      | (7,693)          |
| Dividends declared                                                       |      | -                             | -                      | -                            | (32,190)         | -                                                            | (32,190)         |
| Repurchase and cancellation of common<br>shares                          | 7    | (5,135,697)                   | (8,560)                | -                            | (373,639)        | -                                                            | (382,199)        |
| Share-based compensation                                                 | 7    | -                             | -                      | 6,259                        | -                | -                                                            | 6,259            |
| Issuance of common shares                                                | 7    | 477,750                       | 15,652                 | -                            | -                | -                                                            | 15,652           |
| Reclassification for the exercise of share<br>options                    | 7    | -                             | 3,611                  | (3,611)                      | -                | -                                                            | -                |
| <b>Balance – July 31, 2022</b>                                           |      | <b>288,155,622</b>            | <b>490,149</b>         | <b>35,572</b>                | <b>(644,927)</b> | <b>(3,673)</b>                                               | <b>(122,879)</b> |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

## Dollarama Inc.

### Interim Consolidated Statements of Net Earnings and Comprehensive Income

For the 13-week and 26-week periods ended

(Unaudited, expressed in thousands of Canadian dollars, except share and per share amounts)

|                                                                                                         |      | <b>13-week periods ended</b> |                          | <b>26-week periods ended</b> |                          |
|---------------------------------------------------------------------------------------------------------|------|------------------------------|--------------------------|------------------------------|--------------------------|
|                                                                                                         | Note | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> |
|                                                                                                         |      | <b>\$</b>                    | <b>\$</b>                | <b>\$</b>                    | <b>\$</b>                |
| Sales                                                                                                   |      | 1,455,936                    | 1,217,060                | 2,750,485                    | 2,289,944                |
| Cost of sales                                                                                           | 12   | 817,081                      | 687,028                  | 1,565,888                    | 1,308,020                |
| <b>Gross profit</b>                                                                                     |      | <b>638,855</b>               | <b>530,032</b>           | <b>1,184,597</b>             | <b>981,924</b>           |
| General, administrative and store operating expenses                                                    |      | 198,360                      | 168,324                  | 393,958                      | 328,949                  |
| Depreciation and amortization                                                                           | 12   | 85,110                       | 81,979                   | 170,748                      | 161,951                  |
| Share of net earnings of equity-accounted investment                                                    |      | (11,371)                     | (7,680)                  | (24,496)                     | (16,417)                 |
| <b>Operating income</b>                                                                                 |      | <b>366,756</b>               | <b>287,409</b>           | <b>644,387</b>               | <b>507,441</b>           |
| Financing costs                                                                                         |      | 36,068                       | 26,668                   | 72,753                       | 51,023                   |
| <b>Earnings before income taxes</b>                                                                     |      | <b>330,688</b>               | <b>260,741</b>           | <b>571,634</b>               | <b>456,418</b>           |
| <b>Income taxes</b>                                                                                     | 8    | <b>84,926</b>                | <b>67,262</b>            | <b>145,999</b>               | <b>117,437</b>           |
| <b>Net earnings</b>                                                                                     |      | <b>245,762</b>               | <b>193,479</b>           | <b>425,635</b>               | <b>338,981</b>           |
| <b>Other comprehensive income</b>                                                                       |      |                              |                          |                              |                          |
| <i>Items that may be reclassified subsequently to net earnings</i>                                      |      |                              |                          |                              |                          |
| Reclassification of amortization of net gains on financial instruments not subject to basis adjustments |      | (599)                        | (133)                    | (1,199)                      | (266)                    |
| Foreign currency translation adjustments                                                                |      | (7,213)                      | (925)                    | (1,418)                      | 679                      |
| Share of other comprehensive income (loss) of equity-accounted investment                               |      | 8,974                        | (2,333)                  | 9,195                        | 1,271                    |
| Income tax recovery relating to these items                                                             |      | 158                          | 35                       | 317                          | 70                       |
| <i>Items that will not be reclassified subsequently to net earnings</i>                                 |      |                              |                          |                              |                          |
| Unrealized gains (losses) on derivative financial instruments subject to basis adjustments              |      | 2,118                        | (5,976)                  | 14,292                       | 3,373                    |
| Income tax recovery (expense) relating to these items                                                   |      | (56)                         | 1,676                    | (3,780)                      | (782)                    |
| <b>Total other comprehensive income (loss), net of income taxes</b>                                     |      | <b>3,382</b>                 | <b>(7,656)</b>           | <b>17,407</b>                | <b>4,345</b>             |
| <b>Total comprehensive income</b>                                                                       |      | <b>249,144</b>               | <b>185,823</b>           | <b>443,042</b>               | <b>343,326</b>           |
| <b>Earnings per common share</b>                                                                        |      |                              |                          |                              |                          |
| Basic net earnings per common share                                                                     | 10   | \$0.86                       | \$0.67                   | \$1.50                       | \$1.16                   |
| Diluted net earnings per common share                                                                   | 10   | \$0.86                       | \$0.66                   | \$1.49                       | \$1.16                   |
| <b>Weighted average number of common shares outstanding (thousands)</b>                                 | 10   | <b>284,366</b>               | <b>290,482</b>           | <b>284,588</b>               | <b>291,602</b>           |
| <b>Weighted average number of diluted common shares outstanding (thousands)</b>                         | 10   | <b>285,243</b>               | <b>292,173</b>           | <b>285,789</b>               | <b>293,329</b>           |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Dollarama Inc.

## Interim Consolidated Statements of Cash Flows For the 13-week and 26-week periods ended (Unaudited, expressed in thousands of Canadian dollars)

|                                                                                                          |      | 13-week periods ended |                  | 26-week periods ended |                  |
|----------------------------------------------------------------------------------------------------------|------|-----------------------|------------------|-----------------------|------------------|
|                                                                                                          | Note | July 30,<br>2023      | July 31,<br>2022 | July 30,<br>2023      | July 31,<br>2022 |
|                                                                                                          |      | \$                    | \$               | \$                    | \$               |
| <b>Operating activities</b>                                                                              |      |                       |                  |                       |                  |
| Net earnings                                                                                             |      | 245,762               | 193,479          | 425,635               | 338,981          |
| Adjustments to reconcile net earnings to net cash generated from operating activities:                   |      |                       |                  |                       |                  |
| Depreciation of property, plant and equipment, right-of-use assets and amortization of intangible assets | 12   | 90,437                | 81,979           | 179,075               | 161,951          |
| Share-based compensation                                                                                 | 7    | 2,461                 | 3,057            | 6,111                 | 6,259            |
| Financing costs                                                                                          |      | 36,068                | 26,668           | 72,753                | 51,023           |
| Deferred income taxes                                                                                    |      | 135                   | (359)            | 135                   | (4,821)          |
| Share of net earnings of equity-accounted investment                                                     |      | (11,371)              | (7,680)          | (24,496)              | (16,417)         |
| Interest received                                                                                        |      | 2,880                 | 916              | 10,369                | 1,936            |
| Other                                                                                                    |      | 554                   | (367)            | 1,507                 | (1,000)          |
|                                                                                                          |      | <u>366,926</u>        | <u>297,693</u>   | <u>671,089</u>        | <u>537,912</u>   |
| Changes in non-cash working capital components                                                           | 13   | <u>33,175</u>         | <u>(153,583)</u> | <u>12,092</u>         | <u>(235,197)</u> |
| Net cash generated from operating activities                                                             |      | <u>400,101</u>        | <u>144,110</u>   | <u>683,181</u>        | <u>302,715</u>   |
| <b>Investing activities</b>                                                                              |      |                       |                  |                       |                  |
| Additions to property, plant and equipment                                                               |      | (34,426)              | (31,600)         | (76,056)              | (58,313)         |
| Additions to intangible assets                                                                           |      | (7,387)               | (5,479)          | (12,840)              | (10,109)         |
| Proceeds from disposal of property, plant and equipment                                                  |      | 253                   | 34               | 410                   | 52               |
| Net cash used in investing activities                                                                    |      | <u>(41,560)</u>       | <u>(37,045)</u>  | <u>(88,486)</u>       | <u>(68,370)</u>  |
| <b>Financing activities</b>                                                                              |      |                       |                  |                       |                  |
| Proceeds from short-term borrowings                                                                      |      | -                     | 266,491          | -                     | 314,188          |
| Interest paid on long-term debt and short-term borrowings                                                | 6    | (22,441)              | (22,228)         | (48,563)              | (26,033)         |
| Payment of debt issue costs                                                                              |      | (481)                 | (738)            | (481)                 | (738)            |
| Net payment of lease liabilities                                                                         | 5    | (71,482)              | (61,879)         | (137,281)             | (124,312)        |
| Issuance of common shares                                                                                | 7    | 4,600                 | 1,647            | 26,997                | 15,652           |
| Dividends paid                                                                                           |      | (20,207)              | (16,206)         | (36,035)              | (31,096)         |
| Repurchase and cancellation of common shares                                                             | 7    | (248,113)             | (274,861)        | (248,113)             | (382,199)        |
| Net cash used in financing activities                                                                    |      | <u>(358,124)</u>      | <u>(107,774)</u> | <u>(443,476)</u>      | <u>(234,538)</u> |
| <b>Change in cash and cash equivalents</b>                                                               |      | <u>417</u>            | <u>(709)</u>     | <u>151,219</u>        | <u>(193)</u>     |
| <b>Cash and cash equivalents – beginning of period</b>                                                   |      | <u>252,063</u>        | <u>71,574</u>    | <u>101,261</u>        | <u>71,058</u>    |
| <b>Cash and cash equivalents – end of period</b>                                                         |      | <u>252,480</u>        | <u>70,865</u>    | <u>252,480</u>        | <u>70,865</u>    |
| <b>Supplemental information</b>                                                                          |      |                       |                  |                       |                  |
| Interest paid on lease liabilities                                                                       |      | (16,277)              | (12,546)         | (31,898)              | (24,567)         |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

## Dollarama Inc.

### Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

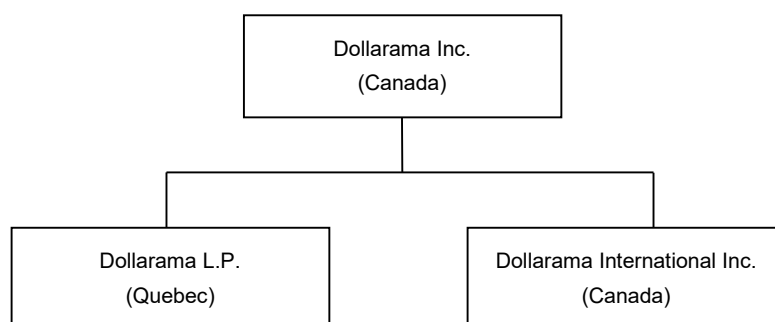
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#### 1 General information

Dollarama Inc. (the “Corporation”) was formed on October 20, 2004 under the *Canada Business Corporations Act*. The Corporation offers a broad assortment of general merchandise, consumable products and seasonal items at select, fixed price points up to \$5.00 in-store and online in Canada. As at July 30, 2023, the Corporation maintains retail operations in every Canadian province as well as in the Yukon and Northwest Territories.

The Corporation’s head and registered office is located at 5805 Royalmount Avenue, Town of Mount Royal, Quebec, H4P 0A1. The Corporation’s warehousing and distribution operations are also located in the Montreal area. The Corporation is listed on the Toronto Stock Exchange (“TSX”) under the symbol “DOL”.

As at July 30, 2023, the significant entities within the legal structure of the Corporation are as follows:



Dollarama L.P. operates the chain of stores in Canada and performs related logistical and administrative support activities.

Dollarama International Inc. (“Dollarama International”) has retail operations in Latin America through its 50.1% equity investment in Dollarcity, a value retailer headquartered in Panama. Dollarcity offers a broad assortment of general merchandise, consumable products and seasonal items at select, fixed price points up to US\$4.00 (or the equivalent in local currency) in stores located in El Salvador, Guatemala, Colombia and Peru.

## **Dollarama Inc.**

### **Notes to Condensed Interim Consolidated Financial Statements**

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

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## **2 Basis of preparation**

The Corporation prepares its condensed interim consolidated financial statements in accordance with generally accepted accounting principles in Canada ("GAAP") as set out in the CPA Canada Handbook – Accounting under Part I, which incorporates International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

These unaudited condensed interim consolidated financial statements have been prepared in accordance with IFRS applicable to the preparation of interim financial statements, including IAS 34, "Interim Financial Reporting". In accordance with GAAP, these financial statements do not include all of the financial statement disclosures required for annual financial statements and should be read in conjunction with the Corporation's audited annual consolidated financial statements for the year ended January 29, 2023 ("Fiscal 2023"), which have been prepared in accordance with IFRS as issued by the IASB. In management's opinion, the unaudited condensed interim consolidated financial statements reflect all the adjustments that are necessary for a fair presentation of the results for the interim period presented.

During Fiscal 2023, in order to continue providing relevant and reliable information to the users of these financial statements, the Corporation modified its policy in relation to the classification of financing costs within the consolidated statements of cash flow, in line with other Canadian issuers. Interest paid has been reclassified from operating activities to financing activities. Consequently, some reclassifications in the presentation of the comparative information have been performed to ensure consistency with current period presentation. For the 13-week and 26-week periods ended on July 31, 2022, the cash inflow from operating activities increased respectively by \$34,774 and \$50,599 while the cash outflows from financing activities increased by the same amount.

These unaudited condensed interim consolidated financial statements were approved by the board of directors of the Corporation (the "Board of Directors") for issue on September 13, 2023.

### **Seasonality of operations**

The Corporation's sales generally increase ahead of major holidays, with December representing the highest proportion of sales, but otherwise experience limited seasonal fluctuations. However, the occurrence of certain events that are beyond the Corporation's control, such as unusually adverse weather or an epidemic or pandemic outbreak, and that cause disruption in its operations could materially adversely affect the business and financial results of the Corporation. Consequently, results for the 13-week and 26-week periods ended July 30, 2023 may not be representative of results for subsequent quarters or for the full fiscal year.

## **3 Summary of significant accounting policies**

These unaudited condensed interim consolidated financial statements have been prepared using the accounting policies as outlined in Note 3 to the Fiscal 2023 audited consolidated financial statements.

## Dollarama Inc.

### Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

#### 4 Critical accounting estimates and judgments

The preparation of financial statements requires management to make estimates and assumptions using judgment that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses during the reporting period. Estimates and other judgments are continually evaluated and are based on management's experience and other factors, including expectations about future events that are believed to be reasonable under the circumstances. Actual results may differ from those estimates.

These unaudited condensed interim consolidated financial statements have been prepared using the critical accounting estimates and judgments as outlined in Note 5 to the Fiscal 2023 audited consolidated financial statements.

#### 5 Leases

As at July 30, 2023, the Corporation owned one store, one distribution centre, one warehouse and leased 1,524 stores, its head office and six warehouses.

As at July 30, 2023, changes in right-of-use assets were as follows:

|                                    | <b>July 30,<br/>2023</b> | <b>July 31,<br/>2022</b> |
|------------------------------------|--------------------------|--------------------------|
|                                    | <b>\$</b>                | <b>\$</b>                |
| Balance, beginning of period       | 1,699,755                | 1,480,255                |
| Additions                          | 163,881                  | 177,665                  |
| Terminations and other adjustments | (1,243)                  | (2,674)                  |
| Depreciation                       | (117,010)                | (105,522)                |
| Balance, end of period             | <b>1,745,383</b>         | <b>1,549,724</b>         |

As at July 30, 2023, changes in lease liabilities were as follows:

|                                       | <b>July 30,<br/>2023</b> | <b>July 31,<br/>2022</b> |
|---------------------------------------|--------------------------|--------------------------|
|                                       | <b>\$</b>                | <b>\$</b>                |
| Balance, beginning of period          | 1,960,743                | 1,727,428                |
| Additions                             | 163,881                  | 177,665                  |
| Interest expense on lease liabilities | 31,898                   | 24,567                   |
| Disposals and other adjustments       | (1,699)                  | (3,676)                  |
| Net payment of lease liabilities      | (137,281)                | (124,313)                |
| Balance, end of period                | <b>2,017,542</b>         | <b>1,801,671</b>         |
| Current portion                       | <b>231,698</b>           | <b>208,861</b>           |
| Non-current portion                   | <b>1,785,844</b>         | <b>1,592,810</b>         |

During the 13-week and 26-week periods ended July 30, 2023, the Corporation expensed \$28,355 and \$58,549 (13-week and 26-week periods ended July 31, 2022 – \$25,135 and \$51,172), respectively, of variable lease payments, which are not included in the lease liabilities. The Corporation also expensed \$3,617 and \$6,410 (13-week and 26-week periods ended July 31, 2022 – \$3,831 and \$7,669), respectively, of lease payments relating to short-term leases or leases with underlying low-value asset for which the payments were not included in the lease liabilities.



# Dollarama Inc.

## Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

### 6 Debt

|                                                                                                                                                                                                                      | July 30,<br>2023 | January 29,<br>2023 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------|
|                                                                                                                                                                                                                      | \$               | \$                  |
| Long-term debt outstanding consists of the following as at:                                                                                                                                                          |                  |                     |
| Senior unsecured notes (the "Senior Unsecured Notes") bearing interest at:                                                                                                                                           |                  |                     |
| Fixed annual rate of 5.165% payable in equal semi-annual instalments, maturing April 26, 2030 (the "5.165% Fixed Rate Notes")                                                                                        | 450,000          | 450,000             |
| Fixed annual rate of 2.443% payable in equal semi-annual instalments, maturing July 9, 2029 (the "2.443% Fixed Rate Notes")                                                                                          | 375,000          | 375,000             |
| Fixed annual rate of 1.505% payable in equal semi-annual instalments, maturing September 20, 2027 (the "1.505% Fixed Rate Notes")                                                                                    | 300,000          | 300,000             |
| Fixed annual rate of 1.871% payable in equal semi-annual instalments, maturing July 8, 2026 (the "1.871% Fixed Rate Notes")                                                                                          | 375,000          | 375,000             |
| Fixed annual rate of 5.084% payable in equal semi-annual instalments, maturing October 27, 2025 (the "5.084% Fixed Rate Notes")                                                                                      | 250,000          | 250,000             |
| Fixed annual rate of 3.550% payable in equal semi-annual instalments, maturing November 6, 2023 (the "3.550% Fixed Rate Notes")                                                                                      | 500,000          | 500,000             |
| Less: Unamortized debt issue costs, including \$1,603 (January 29, 2023 – \$1,609) for the credit facility                                                                                                           | (7,985)          | (9,107)             |
| Accrued interest on the Senior Unsecured Notes                                                                                                                                                                       | 17,697           | 17,177              |
| Fair value hedge - basis adjustment on interest rate swap                                                                                                                                                            | (2,583)          | (6,167)             |
|                                                                                                                                                                                                                      | 2,257,129        | 2,251,903           |
| Current portion (includes unamortized debt issue costs, accrued interest on the Senior Unsecured Notes, and the Senior Unsecured Notes with a maturity date falling within the next 52-week period, when applicable) | (514,870)        | (510,315)           |
|                                                                                                                                                                                                                      | 1,742,259        | 1,741,588           |

The table below provides the carrying values and fair values of the Senior Unsecured Notes as at July 30, 2023 and January 29, 2023. The fair values of the Senior Unsecured Notes were determined as a level 2 in the fair value hierarchy.

|                         | July 30, 2023  |            | January 29, 2023 |            |
|-------------------------|----------------|------------|------------------|------------|
|                         | Carrying value | Fair value | Carrying value   | Fair value |
|                         | \$             | \$         | \$               | \$         |
| <b>Fixed Rate Notes</b> |                |            |                  |            |
| 5.165% Fixed Rate Notes | 454,050        | 449,249    | 453,969          | 465,107    |
| 2.443% Fixed Rate Notes | 374,089        | 324,450    | 373,994          | 332,276    |
| 1.505% Fixed Rate Notes | 300,604        | 259,272    | 300,494          | 263,856    |
| 1.871% Fixed Rate Notes | 374,405        | 340,538    | 374,251          | 345,536    |
| 5.084% Fixed Rate Notes | 252,508        | 247,855    | 252,413          | 253,258    |
| 3.550% Fixed Rate Notes | 505,659        | 497,305    | 504,558          | 494,545    |
|                         | 2,261,315      | 2,118,669  | 2,259,679        | 2,154,578  |

## **Dollarama Inc.**

### **Notes to Condensed Interim Consolidated Financial Statements**

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

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## **6 Debt (cont'd)**

### **Credit Agreement**

On July 5, 2023, the Corporation and the lenders entered into a sixth amending agreement to the Third Amended and Restated Credit Agreement (the "TARCA") in order to, among other things, extend the terms of its revolving credit facilities (collectively, the "Credit Facility"). Specifically, (i) the term of Facility A, in the amount of \$250,000, was extended from July 5, 2027 to July 5, 2028, (ii) the term of Facility B, in the amount of \$450,000, was extended from July 5, 2025 to July 6, 2026, (iii) the term of Facility C, in the amount of \$50,000, was extended from July 5, 2025 to July 6, 2026, and (iv) the term of Facility D, in the amount of \$300,000, was extended from July 5, 2023 to July 3, 2024.

Under the TARCA, the Corporation may, under certain circumstances and subject to receipt of additional commitments from existing lenders or other eligible institutions, request increases to committed facilities up to an aggregate amount, together with all then-existing commitments, of \$1,500,000.

The TARCA requires the Corporation to respect a minimum interest coverage ratio and a maximum leverage ratio, each tested quarterly on a consolidated basis. The Corporation has the option to borrow in Canadian or U.S. dollars.

The Credit Facility is guaranteed by Dollarama L.P. and Dollarama GP Inc. (collectively, with the Corporation, the "Credit Parties"). The TARCA contains restrictive covenants that, subject to certain exceptions, limit the ability of the Credit Parties to, among other things, incur, assume, or permit to exist senior ranking indebtedness or liens, engage in mergers, acquisitions, asset sales or sale leaseback transactions, alter the nature of the business and engage in certain transactions with affiliates. The TARCA also limits the ability of the Corporation, in certain circumstances, to make loans, declare dividends and make payments on, or redeem or repurchase equity interests if there exists a default or an event of default thereunder.

As at July 30, 2023 and January 29, 2023, no amount was outstanding under the TARCA. As at July 30, 2023, \$1,048,838 was available under its Credit Facility (January 29, 2023 – \$1,048,623) and there were letters of credit issued for the purchase of inventories which amounted to \$1,162 (January 29, 2023 – \$1,377). As at July 30, 2023, the Corporation was in compliance with all of its financial covenants.

### **Short-term borrowings**

Under the terms of its US commercial paper program initially launched in February 2020, the Corporation may issue, from time to time, on a private placement basis in reliance upon exemptions from registration and prospectus requirements under applicable securities legislation, unsecured commercial paper notes with maturities not in excess of 397 days from the date of issue (the "USCP Notes"). On July 7, 2022, the US commercial paper program was upsized from US\$500,000 to US\$700,000. The aggregate principal amount of USCP Notes outstanding at any one time under the US commercial paper program, as amended, may not exceed US\$700,000. The Corporation uses derivative financial instruments to convert the net proceeds from the issuance of USCP Notes into Canadian dollars and uses those proceeds for general corporate purposes.

## **Dollarama Inc.**

### **Notes to Condensed Interim Consolidated Financial Statements**

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

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## **6 Debt (cont'd)**

The USCP Notes are direct unsecured obligations of the Corporation and rank equally and *pari passu* with all of its other unsecured and unsubordinated indebtedness. The USCP Notes are unconditionally guaranteed by Dollarama L.P. and Dollarama GP Inc., each a wholly-owned subsidiary of the Corporation. The Corporation's Credit Facility serves as a liquidity backstop for the repayment of the USCP Notes.

As at July 30, 2023, no amount was outstanding under the US commercial paper program (January 29, 2023 – nil).

## **7 Shareholders' equity**

### **a) Share capital**

#### **Normal course issuer bid**

On July 5, 2023, the Corporation announced the renewal of its normal course issuer bid and the approval from the TSX to repurchase for cancellation up to 13,695,242 common shares, representing approximately 4.8% of the 283,376,026 common shares issued and outstanding as at June 30, 2023, during the 12-month period from July 7, 2023 to July 6, 2024 (the "2023-2024 NCIB").

The total number of common shares repurchased for cancellation under the 2023-2024 NCIB and the normal course issuer bid previously in effect during the 13-week and 26-week periods ended July 30, 2023 amounted to 2,858,160 common shares (13-week and 26-week periods ended July 31, 2022 – 3,690,894 and 5,135,697), for a total cash consideration of \$248,113 (13-week and 26-week periods ended July 31, 2022 – \$274,861 and \$382,199). For the 13-week and 26-week periods ended July 30, 2023, the Corporation's share capital decreased by \$5,162 (13-week and 26-week periods ended July 31, 2022 – \$6,186 and \$8,560) and the remaining \$242,951 (13-week and 26-week periods ended July 31, 2022 – \$268,675 and \$373,639) was accounted for as an increase in deficit.

### **b) Contributed surplus**

#### **Share-based compensation**

##### *Performance share units (PSUs)*

During the 13-week and 26-week periods ended July 30, 2023, the Corporation recognized a share-based compensation expense for PSUs of \$892 and \$3,113 (13-week and 26-week periods ended July 31, 2022 – \$2,033 and \$3,515), respectively.

## Dollarama Inc.

### Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

## 7 Shareholders' equity (cont'd)

Outstanding PSUs for the 26-week periods ended on the date indicated below are as follows:

|                                          | <b>July 30, 2023</b> | <b>July 31, 2022</b> |
|------------------------------------------|----------------------|----------------------|
| <b>Outstanding – beginning of period</b> | 171,294              | 99,339               |
| Granted                                  | 74,190               | 74,773               |
| Vested <sup>(1)</sup>                    | -                    | -                    |
| Forfeited                                | (1,655)              | (1,426)              |
| <b>Outstanding – end of period</b>       | <b>243,829</b>       | <b>172,686</b>       |

<sup>(1)</sup> Vesting varies from 0% to 200% depending on performance against the criteria at the end of the three-year performance period.

### Share options

During the 13-week and 26-week periods ended July 30, 2023, the Corporation recognized a share-based compensation expense for share options of \$1,569 and \$2,998, respectively (13-week and 26-week periods ended July 31, 2022 – \$1,024 and \$2,744, respectively).

Outstanding and exercisable share options for the 26-week periods ended on the dates indicated below are as follows:

|                                          | <b>July 30, 2023</b>               |                                                         | <b>July 31, 2022</b>               |                                                         |
|------------------------------------------|------------------------------------|---------------------------------------------------------|------------------------------------|---------------------------------------------------------|
|                                          | <b>Number of<br/>share options</b> | <b>Weighted<br/>average<br/>exercise<br/>price (\$)</b> | <b>Number of<br/>share options</b> | <b>Weighted<br/>average<br/>exercise<br/>price (\$)</b> |
| <b>Outstanding – beginning of period</b> | 3,358,385                          | 40.79                                                   | 3,819,100                          | 37.28                                                   |
| Granted                                  | 247,335                            | 81.45                                                   | 252,435                            | 73.79                                                   |
| Exercised                                | (1,016,613)                        | 26.56                                                   | (477,750)                          | 32.76                                                   |
| Forfeited                                | (12,646)                           | 53.94                                                   | (86,700)                           | 45.08                                                   |
| <b>Outstanding – end of period</b>       | <b>2,576,461</b>                   | <b>50.24</b>                                            | <b>3,507,085</b>                   | <b>40.33</b>                                            |
| <b>Exercisable – end of period</b>       | <b>1,528,196</b>                   | <b>42.34</b>                                            | <b>2,240,950</b>                   | <b>32.65</b>                                            |

## 8 Income taxes

The income tax expense is recognized based on management's best estimate of the weighted average annual income tax rate expected for the full fiscal year. The statutory income tax rate for the 13-week and 26-week periods ended July 30, 2023 was 26.5% (July 31, 2022 – 26.5%). The Corporation's effective income tax rate for the 13-week and 26-week periods ended July 30, 2023 was 25.7% and 25.5%, respectively (13-week and 26-week periods ended July 31, 2022 – 25.8% and 25.7%, respectively).

# Dollarama Inc.

## Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

### 9 Financial instruments

The Corporation uses derivative financial instruments in the management of its foreign currency and interest rate exposure. The Corporation documents the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategies for undertaking hedge transactions.

A summary of the aggregate contractual nominal value, weighted average contract rate or interest rate, as applicable, statement of financial position location and estimated fair values of derivative financial instruments as at July 30, 2023 and January 29, 2023 is as follows:

|                                                                                         | Contractual<br>nominal<br>value | Weighted<br>average<br>contract<br>rate | Statement of<br>financial position | Fair value -<br>Asset<br>(Liability)                            | Nature of hedging<br>relationship |
|-----------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------|------------------------------------|-----------------------------------------------------------------|-----------------------------------|
|                                                                                         | USD/CAD<br>\$                   | USD/CAD/<br>Interest rate               | Location                           | Significant<br>other<br>observable<br>inputs (Level<br>2)<br>\$ | Recurring                         |
| <b>As at July 30, 2023</b>                                                              |                                 |                                         |                                    |                                                                 |                                   |
| <b>Hedging instruments for the<br/>forecasted U.S. dollar<br/>merchandise purchases</b> |                                 |                                         |                                    |                                                                 |                                   |
| USD Foreign exchange forward contracts                                                  | 180,000                         | 1.28                                    | Current assets                     | 5,568                                                           | Cash flow hedge                   |
| USD Foreign exchange forward contracts                                                  | 185,000                         | 1.34                                    | Current liabilities                | (2,224)                                                         | Cash flow hedge                   |
|                                                                                         | <u>365,000</u>                  |                                         |                                    | <u>3,344</u>                                                    |                                   |
| <b>Hedging instruments for the fixed to<br/>floating interest rate notes</b>            |                                 |                                         |                                    |                                                                 |                                   |
| CAD interest rate swap contracts                                                        | 200,000                         | CDOR <sup>(1)</sup> + 2.73%             | Current liabilities                | (2,583)                                                         | Fair value hedge                  |
|                                                                                         | <u>200,000</u>                  |                                         |                                    | <u>(2,583)</u>                                                  |                                   |
| <b>Hedging instruments for the forecasted<br/>fixed rate note issuances</b>             |                                 |                                         |                                    |                                                                 |                                   |
| CAD Bond forward sale contracts                                                         | 225,000                         | 2.59%                                   | Current assets                     | 10,274                                                          | Cash flow hedge                   |
|                                                                                         | <u>225,000</u>                  |                                         |                                    | <u>10,274</u>                                                   |                                   |
| <b>Total</b>                                                                            | <u>790,000</u>                  |                                         |                                    | <u>11,035</u>                                                   |                                   |
| <b>As at January 29, 2023</b>                                                           |                                 |                                         |                                    |                                                                 |                                   |
| <b>Hedging instruments for the<br/>forecasted U.S. dollar<br/>merchandise purchases</b> |                                 |                                         |                                    |                                                                 |                                   |
| USD Foreign exchange forward contracts                                                  | 361,000                         | 1.27                                    | Current assets                     | 18,762                                                          | Cash flow hedge                   |
| USD Foreign exchange forward contracts                                                  | 110,000                         | 1.35                                    | Current liabilities                | (2,323)                                                         | Cash flow hedge                   |
|                                                                                         | <u>471,000</u>                  |                                         |                                    | <u>16,439</u>                                                   |                                   |
| <b>Hedging instruments for the fixed to<br/>floating interest rate notes</b>            |                                 |                                         |                                    |                                                                 |                                   |
| CAD interest rate swap contracts                                                        | 200,000                         | CDOR <sup>(1)</sup> + 2.73%             | Current liabilities                | (6,167)                                                         | Fair value hedge                  |
|                                                                                         | <u>200,000</u>                  |                                         |                                    | <u>(6,167)</u>                                                  |                                   |
| <b>Total</b>                                                                            | <u>671,000</u>                  |                                         |                                    | <u>10,272</u>                                                   |                                   |

<sup>(1)</sup> 3-month CDOR

## Dollarama Inc.

### Notes to Condensed Interim Consolidated Financial Statements

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

#### 9 Financial instruments (cont'd)

For the 13-week and 26-week periods ended July 30, 2023, accumulated fair value gains of \$10,459 and \$24,088, respectively, (13-week and 26-week periods ended July 31, 2022 – accumulated fair value gains of \$2,834 and \$770, respectively) on USD foreign exchange forward contracts recorded in the carrying value of inventory were reclassified from inventory to the cost of sales in the condensed interim consolidated statement of net earnings and comprehensive income.

#### 10 Earnings per common share

Diluted net earnings per common share for the 13-week and 26-week periods ended on the dates indicated below were calculated by adjusting the weighted average number of common shares outstanding to assume conversion of all dilutive potential common shares as follows:

|                                                                                                                                    | <u>13-week periods ended</u> |                          | <u>26-week periods ended</u> |                          |
|------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------|------------------------------|--------------------------|
|                                                                                                                                    | <u>July 30,<br/>2023</u>     | <u>July 31,<br/>2022</u> | <u>July 30,<br/>2023</u>     | <u>July 31,<br/>2022</u> |
| Net earnings attributable to shareholders of the Corporation and used to determine basic and diluted net earnings per common share | \$245,762                    | \$193,479                | \$425,635                    | \$338,981                |
| Weighted average number of common shares outstanding during the period (thousands)                                                 | 284,366                      | 290,482                  | 284,588                      | 291,602                  |
| Assumed share options exercised (thousands)                                                                                        | 877                          | 1,691                    | 1,201                        | 1,727                    |
| Weighted average number of common shares for diluted net earnings per common share (thousands)                                     | 285,243                      | 292,173                  | 285,789                      | 293,329                  |
| Diluted net earnings per common share                                                                                              | \$0.86                       | \$0.66                   | \$1.49                       | \$1.16                   |

As at July 30, 2023, 492,911 options (July 31, 2022 – 252,435) have an anti-dilutive effect since the average market price of the underlying shares was lower than the sum of the exercise price and the unearned share-based compensation of those share options under the treasury stock method.

#### 11 Related party transactions

##### a) Rossey family

As at July 30, 2023, the outstanding balance of lease liabilities owed to entities controlled by the Rossey family totalled \$20,853 (January 29, 2023 – \$26,635).

Rental expenses charged by entities controlled by the Rossey family but not included in lease liabilities totalled \$1,942 and \$4,325 for the 13-week and 26-week periods ended July 30, 2023, respectively (13-week and 26-week periods ended July 31, 2022 – \$1,528 and \$3,609, respectively).

These transactions were measured at cost, which equals fair value, being the amount of consideration established at market terms.

## **Dollarama Inc.**

### **Notes to Condensed Interim Consolidated Financial Statements**

**July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

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#### **11 Related party transactions (cont'd)**

##### **b) Dollarcity**

Since 2013, Dollarama International enters into arrangements with Dollarcity for the sale of products to consumers located outside of Canada. When the licensing and services agreement entered into in 2013 expired on February 4, 2022, Dollarama International entered into a new sourcing agreement and a new services agreement with Dollarcity, each having an initial term of five years, subject to automatic renewal for successive one-year periods, unless terminated by either party at least 60 days before the close of the then-current term.

As at July 30, 2023, the account receivable from Dollarcity for the goods sold and services provided under the sourcing agreement and service agreement, both entered into on February 4, 2022, totalled \$24,443 (January 29, 2023 – \$50,519), which amount is guaranteed by a letter of credit up to US\$20,000 (\$26,474) (January 29, 2023 – US\$20,000 (\$26,622)). For the 13-week and 26-week periods ended July 30, 2023, the sales to Dollarcity that were shipped directly from the Corporation's warehouses amounted to \$6,080 and \$15,763 respectively (13-week and 26-week periods ended July 31, 2022 – \$11,212 and \$20,363 respectively), which also includes the net consideration received for sales in which the Corporation is acting as an intermediary (representing approximately 1% of the Corporation's total consolidated sales).

Dollarama International, a wholly-owned subsidiary of the Corporation, holds a 50.1% interest in Central American Retail Sourcing Inc. ("CARS"), the parent company of the entities that operate the Dollarcity business. Under the Stockholders Agreement dated August 14, 2019, Dollarcity's founding stockholders have a put right pursuant to which they can require, in certain circumstances, that Dollarama International purchase shares of Dollarcity held by them at fair market value. Since October 1, 2022, this right may be exercised in the ordinary course by Dollarcity's founding stockholders during specified periods, subject to certain transaction size thresholds, required ownership thresholds and freeze periods, among other conditions and restrictions. This right may also be exercised upon the occurrence of certain extraordinary events, including a change in control of the Corporation and a sale of Dollarcity.

**Dollarama Inc.****Notes to Condensed Interim Consolidated Financial Statements****July 30, 2023**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

**12 Expenses by nature included in the condensed interim consolidated statement of net earnings and comprehensive income**

|                                                                                                                      | <b>13-week periods ended</b> |                          | <b>26-week periods ended</b> |                          |
|----------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------|------------------------------|--------------------------|
|                                                                                                                      | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> |
|                                                                                                                      | <b>\$</b>                    | <b>\$</b>                | <b>\$</b>                    | <b>\$</b>                |
| <b>Cost of sales</b>                                                                                                 |                              |                          |                              |                          |
| Cost of goods sold, labour, transport and other costs                                                                | 771,053                      | 651,786                  | 1,474,100                    | 1,234,537                |
| Occupancy costs                                                                                                      | 40,701                       | 35,242                   | 83,461                       | 73,483                   |
| Depreciation of property, plant and equipment and right-of-use assets relating to warehouses and distribution center | 5,327                        | -                        | 8,327                        | -                        |
| <b>Total cost of sales</b>                                                                                           | <b>817,081</b>               | <b>687,028</b>           | <b>1,565,888</b>             | <b>1,308,020</b>         |
| <b>Depreciation and amortization</b>                                                                                 |                              |                          |                              |                          |
| Depreciation of property, plant and equipment and right-of-use assets <sup>(1)</sup>                                 | 79,407                       | 76,434                   | 159,428                      | 150,920                  |
| Amortization of intangible assets                                                                                    | 5,703                        | 5,545                    | 11,320                       | 11,031                   |
| <b>Total depreciation and amortization</b>                                                                           | <b>85,110</b>                | <b>81,979</b>            | <b>170,748</b>               | <b>161,951</b>           |
| <b>Employee benefits</b>                                                                                             | <b>147,309</b>               | <b>129,819</b>           | <b>296,558</b>               | <b>251,348</b>           |

<sup>(1)</sup> For the 13-week and 26-week periods ended July 31, 2022, includes depreciation expenses relating to the warehouses and distribution centre totalling \$3,085 and \$6,147, respectively.

**13 Details of statement of cash flows**

The changes in non-cash working capital components for the 13-week and 26-week periods ended on the dates indicated below are as follows:

|                                          | <b>13-week periods ended</b> |                          | <b>26-week periods ended</b> |                          |
|------------------------------------------|------------------------------|--------------------------|------------------------------|--------------------------|
|                                          | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> | <b>July 30,<br/>2023</b>     | <b>July 31,<br/>2022</b> |
|                                          | <b>\$</b>                    | <b>\$</b>                | <b>\$</b>                    | <b>\$</b>                |
| Accounts receivable                      | 11,248                       | (2,202)                  | 21,745                       | (8,361)                  |
| Prepaid expenses                         | (930)                        | 1,205                    | 6,173                        | 1,132                    |
| Inventories                              | 26,753                       | (176,718)                | 46,240                       | (232,504)                |
| Accounts payable and accrued liabilities | (15,017)                     | 33,300                   | (31,956)                     | 40,975                   |
| Income taxes payable                     | 11,121                       | (9,168)                  | (30,110)                     | (36,439)                 |
|                                          | <b>33,175</b>                | <b>(153,583)</b>         | <b>12,092</b>                | <b>(235,197)</b>         |
| <b>Net cash paid for income taxes</b>    | <b>73,675</b>                | <b>76,789</b>            | <b>175,978</b>               | <b>158,700</b>           |

Cash paid and received for income taxes are cash flows used in operating activities.



**Dollarama Inc.****Notes to Condensed Interim Consolidated Financial Statements****July 30, 2023**(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

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**14 Events after the reporting period****Closing of Acquisition of Properties Located Near Logistics Operations**

On August 16, 2023, the Corporation closed its previously announced acquisition of three contiguous industrial properties in the Town of Mount Royal, Quebec, for a total cash consideration of \$88,072, which takes into account closing adjustments. The properties are situated near the Corporation's centralized logistics operations and adjacent to its distribution centre. The acquisition was paid with available cash on hand.

**Quarterly cash dividend**

On September 13, 2023, the Corporation announced that its Board of Directors had approved a quarterly cash dividend for holders of common shares of \$0.0708 per common share. This dividend is payable on November 3, 2023, to shareholders of record at the close of business on October 6, 2023. The dividend is designated as an "eligible dividend" for Canadian tax purposes.