









# AVICANNA INC. MANAGEMENT'S DISCUSSION AND ANALYSIS

THREE AND SIX MONTHS ENDED JUNE 30, 2024 AND 2023

August 14th, 2024

#### **Special Note Regarding Forward-Looking Statements**

This management's discussion and analysis ("MD&A") of Avicanna Inc. ("Avicanna" or the "Company") contains "forward-looking information" within the meaning of Canadian securities legislation ("forward-looking statements"). These forward-looking statements are made as of the date of this MD&A and the Company does not intend, and does not assume any obligation, to update these forward-looking statements, except as required under applicable securities legislation. Forward-looking statements relate to future events or future performance and reflect management's expectations or beliefs regarding future events. In certain cases, forward-looking statements can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "objective", "predict", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "will", "could", "would", "should", "might" or "will be taken", "occur" or "be achieved" or the negative of these terms or comparable terminology. In this document, certain forward-looking statements are identified by words including "may", "future", "expected", "intends" and "estimates". By their very nature forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance, or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. The Company provides no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

The Company's anticipated future operations are forward-looking and are subject to certain risks and uncertainties. Although the Company believes that the expectations reflected in these forward-looking statements are reasonable, undue reliance should not be placed on them as actual results may differ materially from the forward-looking statements. Such forward-looking statements are estimates reflecting the Company's best judgment based upon current information and involve several risks and uncertainties, and there can be no assurance that other factors will not affect the accuracy of such forward-looking statements. See "Risk Factors" below.

This MD&A was prepared by management as of August 14, 2024, and is supplemental to and should be read in conjunction with the Company's consolidated financial statements (the "Financial Statements") for three and six months ended June 30, 2024, and June 30, 2023, and the accompanying notes thereto. The information contained in this MD&A is presented as of the date of the MD&A and is current to that date unless otherwise stated. The results reported herein have been derived from consolidated financial statements prepared in accordance with the International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board.

All amounts are expressed in Canadian dollars unless otherwise noted.

This MD&A is intended to assist the reader in better understanding operations and key financial results as of the date of this report. The Financial Statements and this MD&A have been reviewed and approved by the Company's Board of Directors on August 14, 2024.

# **INTRODUCTION**

This MD&A, which should be read in conjunction with our Financial Statements and the notes thereto, provides additional information on our business, current developments, financial condition, cash flow and results of operations. It is organized as follows:

**Part I – Business Overview.** This section provides a general description of our business, which we believe is important in understanding the results of our operations, financial condition, and future trends.

*Part II – Results of Operations.* This section provides an analysis of operations for the three and six months ended June 30, 2024, and 2023.

**Part III – Financial Liquidity and Capital Resources.** This section provides an analysis of our cash flow and outstanding debt and commitments, inclusive of the amount of financial capacity available to fund our ongoing operations and future commitments.

**Part IV – Critical Accounting Policies and Estimates.** This section identifies those accounting policies that are considered important to our results of operations and financial condition and require significant management estimates.

# PART I – BUSINESS OVERVIEW

Part 1 – Business Overview is presented, and current, as at the date of this MD&A.

Avicanna is a commercial-stage international biopharmaceutical company focused on the advancement and commercialization of cannabinoid-based products for the global medical and pharmaceutical market segments. Avicanna has an established scientific platform including R&D and clinical development leading to the commercialization of more than thirty proprietary, evidence-based finished products and supporting four commercial stage business pillars.

Medical Cannabis formulary (RHO Phyto™): The formulary offers a diverse range of proprietary and evidenced-based products including oral, sublingual, topical, and transdermal deliveries with varying ratios of cannabinoids, supported by ongoing patient, and medical community education. RHO Phyto is an established leading medical brand in Canada currently available nationwide to patients across several medical channels and continues to expand into new international markets.

Medical cannabis care platform (MyMedi.ca): MyMedi.ca is a medical cannabis care platform formed with the aim to better serve medical cannabis patients' needs and enhance the patient journey. In Canada, MyMedi.ca is operated by Northern Green Canada Inc. and features a diverse portfolio of products and bilingual pharmacist-led patient support programs. MyMedi.ca also provides specialty services to distinct patient groups such as veterans and collaborates with public and private payers for adjudication and reimbursement. MyMedi.ca provides educational resources to the medical community to facilitate the incorporation of medical cannabis into health care regimens.

Pharmaceutical products (Trunerox™) and pipeline: Leveraging Avicanna's scientific platform, vertical integration, and real-world evidence, Avicanna has developed a pipeline of proprietary, indication-specific pharmaceutical products that are in various stages of clinical development and commercialization. These cannabinoid-based drug candidates aim to address unmet medical needs in dermatology, chronic pain, and various neurological disorders. Avicanna's first indication-specific pharmaceutical drug, Trunerox™, was approved in 2024 by the Health Authority of Colombia INVIMA as an adjuvant treatment for seizures associated with Lennox-Gastaut Syndrome and Dravet Syndrome. Trunerox™ has not been approved as a drug in Canada by Health Canada.

Active pharmaceutical ingredients (Aureus Santa Marta<sup>™</sup>): Active pharmaceutical ingredients ("API") are supplied by the Company's majority owned subsidiary Santa Marta Golden Hemp SAS ("SMGH") which is a commercial-stage business dedicated to providing a various forms high-quality CBD, THC and CBG to the Company's international partners for use in the development and production of food, cosmetics, medical, and pharmaceutical products. The business unit also forms part of the Company's supply chain and is a source of reliable input products for its consumer retail, medical cannabis, and pharmaceutical products globally.

# **Q2 2024 HIGHLIGHTS**

# • Financial highlights:

- o Revenue of \$6.1 million for the three months ended June 30, 2024, an increase of 85% over the same period in 2023 and \$12.6 million in revenue for six months ended June 30, 2024, an increase of 180% over 2023 revenue of \$4.5 million.
- Gross profit of \$2.8 million and \$5.9 million, respectively, for the three and six months ended June
   30, 2024, compared to \$1.5 million and \$2 million for the same periods in 2023, an increase of 94% and 183%, respectively.
- Adjusted EBITDA loss for the three months ended June 30, 2024, narrowed to \$442,310, a 65% decrease from an adjusted EBITDA loss of \$1.3 million in the same period last year.
- Completion of Study in Patients with Epidermolysis Bullosa at The Hospital for Sick Children evaluating wound healing, pain, and itch. The study was led by Elena Pope, MD, M.Sc., FRCPC, Head of Dermatology at The Hospital for Sick Children in Toronto and evaluated the tolerability and efficacy of RHO Phyto™ branded Ultra CBD Topical Cream in patients with epidermolysis bullosa. 55% of patients enrolled in Study reported improvements in wound healing, 45% displayed wound stability. The RHO Phyto™ branded Ultra CBD Topical Cream is an oil based 3% CBD localized cream developed to target dermatology condition.
- Completion of Topical Gel Observational Real-World Evidence Study in patients with musculoskeletal pain and inflammation. The RWE study evaluated patient-reported efficacy of the RHO Phyto CBG Transdermal Gel containing 2% CBD and 1% CBG on a range of clinical conditions including arthritis, osteoarthritis, rheumatoid arthritis, fibromyalgia, muscle and joint pain, localized pain, and post-surgical pain. The RWE study revealed a meaningful improvement in overall Musculoskeletal Health Questionnaire scores (p<0.001) as compared from baseline to one month. Specifically, there was a reported 35.4% improvement in health-related domains including symptoms, physical functioning, daily activities and work.
- USPTO Issuance of Patent on the Company's SEDDS Technology. Patent No. US 11,998,632 B2 covers
  Avicanna's self-emulsifying drug delivery system ("SEDDS") oral cannabinoid composition and methods of
  treating neuropathic pain. Due to the highly lipophilic nature and poor water-solubility of cannabinoids, the
  formulations currently available in the Canadian market have been generally described as having poor
  absorption and high variability of onset. SEDDS oral delivery systems offer a route for non-invasive and noninhalation administration of cannabinoids.
- Successful Symposium on Cannabinoid-based Medicine during May 2024. The symposium brought key
  opinion leaders and health care providers to explore cannabinoid-based R&D, medicine, and clinical
  adoption from the MaRS Discovery District, Toronto. The symposium, which was limited to health care
  practitioners and researchers, covered a range of topics including emerging evidence and practical clinical
  applications of cannabinoid-based medicine and featured key opinion leaders, clinicians, researchers, and
  scientists from various academic, research and clinical organizations and hospitals and industry.
- Canadian commercial advancements: The company completed the second quarter with 34 commercial SKUs and 145 commercial listings representing a 23% growth in listings from Q2 2023. The Company also sold approximately 99,000 units, which represents a 15% growth in total finished goods sold compared to the comparable period in 2023. Commercial results of MyMedi.ca combined with optimization of sales on other channels contributed to margin improvements that yielded record consolidated margins of 49% in North America.

## STRATEGY AND OUTLOOK

# Summary of Commercial Activities by Geography

#### Canada

The Canadian market continues to be the focus of the Company's operations and most significant revenue driver where the Company established the infrastructure and proof of concept for its intellectual property and business units which can be scaled and expanded internationally. The Company's commercial platform operates as an asset light model leveraging six strategic manufacturing relationships with Canadian licensed producers to manufacture 34 proprietary products. The Company continued to demonstrate growth in products sales, active SKUs, and commercial listings with a predominant focus on medical, and growth in the top Canadian medical channels including the Company's own MyMedi.ca. Across all channels, total commercial listings increased to 145 listings, with 90 listed on medical platforms and 55 in adult-use channels.

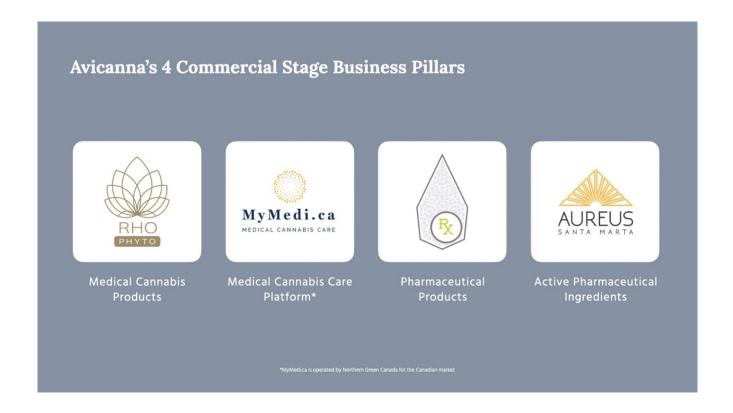
The 2023 launch and integration of the MyMedi.ca medical cannabis care platform solidified the Company's position as a leader in the medical cannabis space in Canada, with the objective to offer patients and the medical community a comprehensive resource including proprietary products and patient support programs. The Company generated over \$10.7 million in revenue from MyMedi.ca during the first half of 2024. The integration also increased awareness of, and access to, the Company's own proprietary products, which in turn increased the Company's product sales – notably 42,702 units of Avicanna products were sold on MyMedi.ca during the first half of 2024. The overall uplift was attributed to new listings, improved access, increased education, and inventory management efficiencies within the Company's own portfolio. MyMedi.ca also provided a platform for enhanced education and collaboration with the medical community including hospitals such as Sunnybrook's Odette Cancer Centre which dispense the Company's RHO Phyto products on-site, as well as private and public insurance providers. Collaborations also involved eight worker safety boards including the Workplace Safety and Insurance Board ("WSIB") one of the largest insurance organizations in North America.

## International

Internationally, the Company continues to prioritize its operations to focus on the Company's long-term pharmaceutical pipeline and the evolving medical cannabis space. The Company's expertise in navigating complex regulatory processes for its commercialization efforts internationally has resulted in commercial exports into 21 countries. The Company's international operations are preparing for the manufacturing of its proprietary cosmetic and pharmaceutical finished products including Trunerox™ which obtained marketing authorization in Colombia earlier this year. The drug is expected to be commercialized in Colombia and into other Central American, Caribbean, and South American markets in early 2025.

Additionally, the Company's international efforts centered around cultivating and manufacturing its active pharmaceutical ingredients business through growth of the Aureus™ brand which now have been exported to 18 international markets and have been the API of record for three pharmaceutical marketing authorizations including Avicanna's own Trunerox.

# **Overview of the Four Commercial Business Pillars**



# Medical Cannabis products and RHO Phyto™:

The formulary of proprietary medical cannabis products marketed are under the RHO Phyto™ brand and offer a range of scientifically driven formulations in a variety of formats including oral, sublingual, topical, and transdermal with varying ratios of cannabinoids including CBD, THC and CBG. In Canada, the RHO Phyto is Company's flagship medical cannabis brand whose products were available through the MyMedi.ca platform in addition to other medical cannabis platforms such as Spectrum Therapeutics and Canna Farms. RHO Phyto products are available for on-site dispensing in some Canadian hospitals including the Sunnybrook Odette Cancer Centre and across several provincial retail channels. Internationally, the RHO Phyto products are available in Barbados and Cayman Islands and the Company has plans for further geographical expansion in the future.

## **Proprietary formulations and products:**

#### Micro Drops **Rapid Act Sprays** The Micro Drops are blood-orange Lemon-mint flavoured oral sprays flavoured and utilize Avicanna's utilize Avicanna's sublingual inverted emulsion technology to delivery technology to provide a provide absorption and shelf-life rapid acting effect. The product is stability. The product is administered administered discreetly, designed with metered dosage using an oral for ease of use, and designed to syringe that is designed for more deliver accurate, consistent dosing accurate titration. in every spray. **Ultra CBD** Deep Tissue Gel **Local Cream** The water-based gels utilize The high CBD topical cream is Avicanna's deep tissue technology designed for application on and combine cannabinoids with sensitive skin and free from THC and allergens including terpenes, synergistic terpenes and natural excipients including menthol and perfumes, and vitamins. Ultra CBD Topical Cream is, unscented, and beta-caryophyllene in a pharmaceutical-grade, airless pump. oil based. Rapid Act Nano Drops Capsules Utilizing the company's Influid Utilizing the Company's SEDDS Self-Emulsifying Drug Delivery technology, the rapid act capsules System ("SEDDS") technology, the are designed to improve the solubility and bioavailability of water-soluble infusers are poorly water-soluble drugs. SEDDS designed to deliver cannabinoids formulations typically enhance the into any cold or warm beverage drug's solubility, making it easier and have been commercialized in for the body to absorb and utilize Canada since early 2023. the drug effectively.

# MyMedi.ca medical cannabis care platform:

MyMedi.ca is Avicanna's online medical cannabis care platform featuring a diverse portfolio of products from select Canadian licensed producers in addition to the Company's own evidence-based portfolio. The platform offerings include bilingual, pharmacist-led patient support programs and educational resources to facilitate the incorporation of medical cannabis into health care regimens. MyMedi.ca also provides specialty services to distinct patient groups such as veterans and collaborates with public and private payers for adjudication and reimbursement. Launched on August 2, 2023, MyMedi.ca was unveiled on closing of the Company's successful acquisition of the Medical Cannabis by Shoppers business, a subsidiary of Shoppers Drug Mart. Through the platform, the Company provided medical cannabis access and support nationwide across Canada to tens of thousands of patients with medical cannabis authorization from a healthcare provider. MyMedi.ca is operated by Northern Green Canada Inc.

## MyMedi.ca's unique features:

- Offers a multi-brand assortment of 200+ SKUs from over 40 leading medical cannabis brands in contrast to most other medical cannabis that predominantly have offerings limited to their own brands.
- Training, medical education and resources to facilitate the incorporation of medical cannabis into health care regimens including the Company's own Avicenna Academy and the accredited program from Canadian Consortium for the Investigation of Cannabinoid ("CCIC") Syllabus.
- Established infrastructure for insurance reimbursement services for patients through 17 private insurance providers and public institutions including eight provincial worker safety boards including dedicated formularies with preferred vendors.

## Medical affairs and patient support programs

The Company established a comprehensive medical affairs platform to offer education, training, and patient support for its own medical cannabis products, the MyMedi.ca platform and pharmaceutical products. Medical affairs efforts include collaboration with Canadian and international medical communities to assist prescription and dosing guidelines of the Company's products and services in addition to educational resources and modules including the Company's Avicenna academy. Medical affairs also encompassed research initiatives with the Company's academic and industry partners in generating data and learnings related to cannabinoid-based medicine. Medical Affairs efforts include:

- Healthcare provider, clinic and hospital outreach, education and training programs
- Development and delivery of harm reduction strategies for HCP's and patients
- Pharmacist led clinical consultations including drug interaction assessments and treatment plans
- Observational real-world evidence studies and clinical development support
- Collaborations with Patient Advocacy Groups

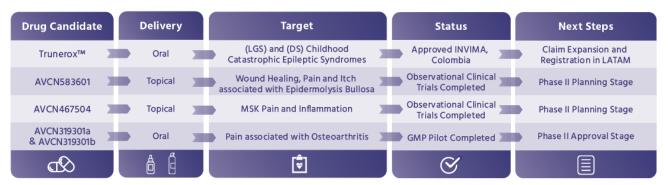
#### Pharmaceutical products and pipeline:

The Company's pharmaceutical preparations and indication-specific drug candidates were in various stages of clinical development, registration, and commercialization. The pipeline of indication-specific drug candidates is designed to address unmet needs in various areas, including neurology, depression, sleep, dermatology. The drug candidates were supported by the Company's scientific research & development and ongoing clinical trials including real world evidence studies. Certain pharmaceutical preparations and drug candidates were in various stages of submission-application-registration across several Latin American countries.

## Potential marketing authorization and commercial pathways:

- Near term: Pharmaceutical approvals (South and Central America) including RDC 327 in Brazil and INVIMA in Colombia.
- Long term: North American and European pharmaceutical approvals including FDA, EMA and Health Canada.

#### Selected candidates and programs:



\*Lennox Gastaut Syndrome (LGC), Dravet Syndrome (DS), Musculoskeletal pain (MSK)

#### Trunerox™

Trunerox™ is the Company's proprietary 10% CBD (THC-free) formulation and its first indication-specific approved drug. Trunerox™ received drug approval in Colombia, in February 2024, from the Colombian National Institute of Drug and Food Surveillance (El Instituto Nacional de Vigilancia de Medicamentos y Alimentos – INVIMA) allowing Avicanna to manufacture and commercialize Trunerox® for the treatment of severe seizures related to Lennox-Gastaut Syndrome ("LGS") and Dravet Syndrome ("DS"). Trunerox™ has not been approved as a drug in Canada by Health Canada.

LGS and DS are two rare epileptic disorders classified as epileptic encephalopathies. Trunerox™ is manufactured under good manufacturing practices ("GMP") utilizing CBD manufactured at SMGH. According to the World Health Organization, approximately 50 million people worldwide have epilepsy, a common neurological condition globally with nearly 139 per 100,000 people impacted¹.

The Company anticipates Trunerox™ to be commercialized in Colombia early 2025 where the product is expected to be covered by insurance. The Company also anticipates Trunerox commercialization in other Central American, South American, and Caribbean countries in an expedited manner based upon INVIMA's certification by the Pan American Health Organization.

## Summary of scientific platforms

With more than eight years of R&D, preclinical and clinical development with cannabinoids, Avicanna established a scientific platform to develop its intellectual property portfolio. Avicanna's dedication to product development and evaluating the potential role of cannabinoids for therapeutic benefit had been at the core of the Company's vision since its inception. The Company successfully developed and delivered more than thirty commercial products including cosmetics, medical cannabis, and pharmaceuticals. Avicanna owns all related intellectual property including formulations, trademarks, and all associated methodologies. Key attributes of Avicanna's platform include:

#### Pre-clinical and clinical development

Avicanna continues to collaborate with leading universities and hospitals on various preclinical and clinical projects. With researchers, we successfully obtained eight peer-reviewed government grants supporting our research projects over the past few years. All the formulations developed, and data generated in collaboration with researchers remain Avicanna's intellectual property.

<sup>&</sup>lt;sup>1</sup> World Health Organization. (2024, February 7). Epilepsy Fact Sheet. https://www.who.int/news-room/factsheets/detail/epilepsy.

## Real-world evidence studies on RHO Phyto formulations

The commercial availability of RHO Phyto products in Canada led to the inclusion of these medical cannabis products in several real-world evidence ("RWE") trials on specific therapeutic indications and patient populations. Data derived from RWE trials in Canada was a component of an overarching imperative to minimize risk and maximize efficacy from research and development, optimization of formulations, enhancement of clinical protocols, prioritization of pharmaceutical trials, and educational materials for the medical community.

- University Health Network's Medical Cannabis Real-World Evidence (MC-RWE) The study led by Dr. Hance Clarke
  is a prospective, non-interventional, observational study to examine the efficacy of a select group of medical
  cannabis products including the entire RHO Phyto portfolio on patient reported outcomes of pain, sleep, depression,
  anxiety, and epilepsy.
- Hospital for Sick Children epidermolysis bullosa: Avicanna's dermatology drug candidate which is also commercialized under medical cannabis legislation in Canada under the RHO Phyto brand was included in real world evidence (RWE) study measuring pain, itch and wound healing related to the dermatological condition. The study was conducted by Dr. Elena Pope. As a part of a long-term collaboration with the Hospital for Sick Children, the study explored tolerability and efficacy of the cream in patients with epidermolysis bullosa, including 20 patients (14 male and 6 female) with various subtypes of epidermolysis bullosa. Early results from the study found that after one month of daily application, 55% of the patients reported improvements in wound healing, while 65% and 50% of the patients self-reported improvement in itch and pain scores. Avicanna will continue to evaluate the possibility of pharmaceutical development with the EB cream after completion of the study.
- Santé Cannabis musculoskeletal pain and inflammation: The real-world evidence study is focused on the RHO Phyto's CBG Transdermal Gel in patients with arthritis including osteoarthritis, rheumatoid arthritis, fibromyalgia, muscle and/or joint pain, localized pain, post-surgical pain, muscular and/or structural injuries. The first arm of the study evaluated RHO Phyto CBG Transdermal Gel as an adjuvant treatment with oral cannabinoids. The study found that 35.4% of patients demonstrated a meaningful improvement in overall Musculoskeletal Health Questionnaire Scores including health-related domains as symptoms, physical functioning, physical well-being and confidence to manage symptoms. An additional arm of the study was added to compare the use of RHO Phyto CBG transdermal gel alone versus oral methods. Completion of the study and data analysis will inform Avicanna's direction on further clinical development the RHO Phyto CBG Transdermal gel including preclinical pharmacokinetic evaluation and clinical development.

# Active Pharmaceutical Ingredients (Aureus Santa Marta™):

The Aureus™ brand is the Company's line of API, including CBD, CBG and THC manufactured through SMGH. The cannabis raw materials supplied by SMGH, form part of the Company's supply chain and are a source of reliable input for its consumer retail, medical cannabis, and pharmaceutical preparation and pipeline products for global markets. SMGH is also dedicated to providing consistent, high-quality sources of input materials for the Company's global partners for use in the development and production of food, cosmetic, medical, and pharmaceutical products. SMGH received Good Agricultural, and Collection Practices ("GACP") and Organic certifications under the United States Department of Agriculture National Organic Program ("USDA") for its hemp cultivars. SMGH has exported Aureus™ branded products into 17 different countries for research and manufacturing purposes.

Cultivation and Extraction Capacity	June 30, 2024	December 31, 2023
Total square feet	300,000	300,000
Annual yield (kg)	26,400	26,400
Cost per gram - dried flower	\$0.10	\$0.10
Extraction capacity - dried flower per day (kg)	300	300

# PART II – RESULTS OF OPERATIONS

The following table contains selected consolidated financial information as of, and for the three and six months ended, June 30, 2024, and the two prior comparable periods:

Selected Consolidated Financial Information												
Statement of Financial Position (Canadian Dollars)		June 30, 2024		December 31, 2023		December 31, 2022						
Current assets	\$	6,654,709	\$	8,460,356	\$	7,064,418						
Non-current assets		12,711,781		13,510,752		10,554,813						
Current liabilities		9,648,909		11,965,671		(11,405,259)						
Non-current liabilities	\$	1,758,448	\$	2,033,326	\$	(2,755,321)						

Statement of Operations and Comprehensive loss for the three months ended (Canadian Dollars)	June 30, 2024	June 30, 2023	June 30, 2022
Net revenue	\$ 6,122,751	\$ 3,314,872	\$ 2,140,518
Gross margin	2,882,334	1,488,015	2,513,402
Operating expenses	(4,675,781)	(3,347,550)	(5,601,987)
Operating loss	(1,793,447)	(1,859,535)	(3,088,585)
Net comprehensive loss	(2,871,047)	(1,297,301)	(3,581,660)
Loss per share – basic and diluted	\$ (0.03)	\$ (0.02)	\$ (0.07)

Statement of Operations and Comprehensive loss for the six months ended (Canadian Dollars)	June 30, 2024	June 30, 2023	June 30, 2022
Net revenue	\$ 12,568,411	\$ 4,485,090	\$ 1,102,557
Gross margin	5,878,147	2,075,971	712,915
Operating expenses	(8,561,516)	(6,297,304)	(3,149,788)
Operating loss	(2,683,369)	(4,221,333)	(2,436,873)
Net comprehensive loss	(3,369,285)	(3,215,313)	(4,225,547)
Loss per share – basic and diluted	\$ (0.04)	\$ (0.04)	\$ (0.08)

The changes in the above table are discussed in greater detail in the sections below.

## Revenues

We report revenues in three geographic segments: North America, South America, and the Rest of World. North America includes sales arising from Company's medical products, revenue generated from the licensing of intellectual property and research and development services, all developed in North America and serving customers within Canada and revenue from sales through MyMedi.ca. South America includes sales of the Company's API to customers worldwide, all grown and developed in Colombia and revenue generated from the licensing of intellectual property and research and development services, all developed in Colombia and serving customers outside of North America. The Rest of the World includes sales of products to customers in Europe and Central America.

	1	Three Months	hree Months ended June 30,				Six Months ended June 30			
Revenue by Segment (Canadian Dollars)		2024		2023		2024		2023		
North America	\$	5,975,320	\$	3,217,711	\$	11,981,619	\$	4,275,297		
South America		147,431		97,161		586,792		209,793		
Rest of world		-		-		-		-		
Net Revenue	\$	6,122,751	\$	3,314,872	\$	12,568,411	\$	4,485,090		

North American net revenue totaled \$6,122,751 for the three months ended June 30, 2024, compared to \$3,314,872 for the three months ended June 30, 2023. North American net revenue for the six months ended June 30, 2024, was \$11,981,619 compared to \$4,275,297 for the six months ended June 30, 2023. The substantial increase was a direct result of the acquisition of Medical Cannabis by Shoppers, and the introduction of the Company's e-commerce platform MyMedi.ca. The platform contributed \$5.4 million in revenue in the current quarter. The Company invested in brand awareness, customer and patient education and expansion of its portfolio into new retail locations to increase sales across these channels. Revenues from South American sources were \$147,431 for the three months ended June 30, 2024, compared to \$97,161 for the three months ended June 30, 2023. Revenue in South America continues to be driven by services and sales connected to licensing and supply agreements initiated in 2023.

#### Key revenue metrics

The following table summarizes the number of SKUs of the Company's products listed for sale (the "Listings") in the Canadian markets, the total units sold in the Canadian market, and provides a summary of the international revenue streams for the six months ended June 30, 2024, and 2023.

Six Months Ended June 30,											
Key Revenue Metrics	2024	2023	Change (#)	Change (%)							
Canadian Revenue Channels											
Medical* (Listings)	90	61	29	48%							
Adult use** (Listings)	55	57	(2)	(4%)							
Canadian finished goods sold (units)	99,630	86,378	13,252	15%							
International Revenue Channels											
Finished products sold (units)	1,050	2,000	(950)	(48%)							
Sale of API (kg)	42	45	(3)	(8%)							

<sup>\*</sup> Listings for medical equals the number of SKUs available for sale nationwide.

For the six months ended June 30, 2024, the Company sold 99,630 units in Canadian channels, compared to 86,378 units for six months ended June 30, 2023, a 15% increase. API sales in international channels were 42 kg for the six months ended June 30, 2024, compared to 45 kg for the six months ended June 30, 2023, an 8% decrease. Regarding International finished products the company sold 1,050 units, compared to 2,000 units for the six months ended June 30, 2023, a 48% decrease.

<sup>\*\*</sup> Listings for adult use equals the number of SKUs available for sale in a particular province. For greater clarity, the same SKU available in 2 provinces counts as 2 Listings.

## **Gross Margin**

The following outlines the gross margin by segment for the three and six months ended June 30, 2024, and 2023:

	1	Three Months	enc	led June 30,	Six Months ended June 30,			
Gross Margin by Segment (Canadian Dollars)		2024		2023		2024		2023
North America	\$	2,938,540	\$	1,395,542	\$	5,837,237	\$	1,841,062
Gross margin %		49%		43%		49%		43%
South America	\$	(56,206)	\$	92,473	\$	40,910	\$	234,909
Gross margin %		(38%)		95%		7%		112%
Rest of World	\$	-	\$	-	\$	-	\$	-
Gross margin %		0%		0%		0%		0%
	\$	2,882,334	\$	1,488,015	\$	5,878,147	\$	2,075,971

Gross margin in the North American segment for the three and six months ended June 30, 2024, was \$2,938,540 and \$5,837,237, in both periods representing 49% of revenue, compared to \$1,395,542 and \$1,841,062 for the three and six months ended June 30, 2023, respectively, in both periods representing 43% of revenue. Margins in North America increased due to the addition of the MyMedi.ca platform, which has higher margins compared to the manufacturing and sale of the Company's products. The increase in volume and margin percentage were both positive. Gross margin for the South American segment totaled (\$56,206) and \$40,910 for the three and six months ended June 30,2024, compared to \$92,473 and \$234,909 for three and six months ended June 30, 2023. In Q1 2024, margins were supported largely by licensing fee revenue which had little to no cost of sales directly attributed. These were, in turn, decreased by fluctuations in the fair value and usage of biological assets and inventory, resulting in a negative margin in the current quarter.

# **Operating Expenses**

The following table presents operating expenses for the three and six months ended June 30, 2024, and 2023:

	٦	Three Months	end	ed June 30,		Six Months 6	Six Months ended June 30,			
Operating Expenses (Canadian Dollars)	2024			2023	2024		2023			
General and administrative expenses										
Office and general	\$	1,116,891	\$	698,273	\$	2,210,975	\$	1,122,399		
Selling, marketing and promotion		797,732		395,721		1,518,556		469,977		
Consulting fees		217,132		262,627		436,355		484,789		
Professional fees		117,853		309,463		223,824		542,106		
Salaries and wages		1,213,038		985,001		2,314,040		1,701,722		
Research and Development		56,260		35,741		104,980		143,735		
Share based compensation		796,623		501,030		1,132,923		1,498,497		
Depreciation and amortization		222,263		159,694		446,507		317,625		
Expected credit loss		137,989		-		173,356		16,454		
Total Operating Expenses	\$	4,675,781	\$	3,347,550	\$	8,561,516	\$	6,297,304		

## Office and general expenses

For the three and six months ended June 30, 2024, the Company incurred office and general expenses totaling \$1,116,891 and \$2,210,975, respectively, compared to \$698,273 and \$1,122,399, for the three and six months ended June 30,2023. The Company experienced a significant increase in these expenses due to additional costs related to the MyMedi.ca platform. The largest increase is in IT expenses, needed to operate the MyMedi platform.

## Selling, marketing and promotion

Selling, marketing and promotion expenses totaling \$797,732 and \$1,518,559 for the three and six months ended June 30, 2024, compared to \$395,721 and \$469,977 for three and six months ended June 30, 2023. Marketing costs increased in the current period due to fees paid to physicians and clinics for patient education to MyMedi.ca. These fees are substantial but are a primary resource for patient outreach and growth.

#### Consulting fees

For the three and six months ended June 30, 2024, the Company incurred consulting expenses totaling \$217,132 and \$436,355, respectively, compared to \$262,627 and \$484,789 for the three and six months ended June 30, 2023. Consulting expenses were comprised of third-party consultants, service providers, and investor relation services. As part of the Company's continued cost-saving efforts, many of these services were shifted in-house resulting in lower overall costs.

#### **Professional fees**

For the three and six months ended June 30, 2024, the Company incurred professional fees of \$117,853 and \$223,824, compared to \$309,463 and 542,106 for the three and six months ended June 30, 2023. The three months ended June 30, 2023, fees were higher due largely to specific events requiring additional professional fees, such as the extension and amendments to the convertible debentures and the acquisition of Medical Cannabis by Shoppers.

## Salaries and wages

For the three and six months ended June 30, 2024, the Company incurred salaries and wages of \$1,213,038 and \$2,314,040, respectively, compared to \$985,001 and \$1,701,722 for the three and months ended June 30, 2023, respectively. With the launch of MyMedi.ca in August of 2023, the Company added several employees in Q3 and Q4 of 2023 resulting in overall higher salaries in the first half of 2024.

#### Research and development

For the three and six months ended June 30, 2024, the Company incurred research and development expenses of \$56,260 and \$104,980, respectively, compared to \$35,741 and \$143,735 in the same quarter of the prior year. The primary expense is rent and usage fees to utilize lab space for continued R&D and product development. The higher costs in the first half of 2023 compared to 2024, were tied directly to specific projects ongoing at the time.

# **Share-based compensation**

For the three and six months ended June 30, 2024, the Company incurred share-based compensation expenses of \$796,623 and \$1,132,923, respectively, compared to \$501,030 and \$1,498,497 in the same quarter in the prior year. The Company issued options and RSUs to executives and directors in lieu of salaries, fees and cash bonuses. The increase from 2023 is due to changes to the compensation packages for directors and executives, resulting in increased grants of options and RSUs.

## Depreciation and amortization

Depreciation and amortization for the three and six months ended June 30, 2024, was \$222,263 and \$446,507, respectively, compared to \$159,694 and \$317,625 for the three and six months ended June 30, 2023. The increase in depreciation is due to the addition of assets in the second and third quarter of 2023. These included intangible assets acquired through the Medical Cannabis by Shoppers, and the IT and e-commerce build-out of MyMedi.ca.

## Expected credit loss

For the three and six months ended June 30, 2024, the Company recognized an expected credit loss of \$137,989 and \$173,356, compared with \$nil and \$16,454 the same quarter of the prior year. The loss recognized in the current year was an estimate based on historical collections, aged receivables, and bad debts. Additionally, the Company identified some aged receivables which were held by customers which the Company concluded would not be able to meet their obligations.

## Other income (expenses)

The following table presents other income and (expense) for the three and six months ended June 30, 2024, and 2023:

	Three months	s en	ded June 30,	Six months ended June 30,				
Other Income (Expenses) (Canadian Dollars)	2024		2023	2024		2023		
Foreign exchange loss	\$ (25,727)	\$	(16,262)	\$ (35,833)	\$	(24,471)		
Gain on disposal of capital assets	-		(343)	-		2,071		
Gain on revaluation of derivative liability	-		17,551	-		56,785		
Other income	3,342		200,613	13,790		241,070		
Interest expense	(72,581)		(101,270)	(146,821)		(123,792)		
Accretion	(56,770)		-	(110,578)		(197,931)		
	\$ (151,736)	\$	100,289	\$ (279,442)	\$	(46,268)		

Other income and expenses were (\$151,736) and (\$279,442) and for the three and six months ended June 30, 2024, respectively, compared to \$100,289 and (\$46,268) for the three and six months ended June 30,2023. Other expenses in 2024 are comprised almost entirely of interest and accretion related to the loans which mature in Q3 2024. In 2023, the Company recognized other income as a result of tax refunds unexpectedly received in the international business units.

# **Adjusted EBITDA**

The following table presents Adjusted EBITDA for the three and six months ended June 30, 2024, and 2023:

	Three months	Three months ended June 30,			Six months ended Ju		
Adjusted EBITDA (Canadian Dollars)	2024	2023		2024		2023	
Net comprehensive loss	\$ (2,808,068)	(1,297,301)	\$	(3,306,306)	\$	(3,215,314)	
Exchange differences on translation	862,885	(461,945)		343,495		(1,052,288)	
Share-based compensation	796,623	501,030		1,132,923		1,498,497	
Depreciation and Amortization	222,263	159,694		446,507		317,625	
Estimated credit loss	137,989	-		173,356		16,454	
Interest expense	72,581	101,270		146,821		123,792	
Foreign exchange gain	25,727	16,262		35,833		24,471	
Other income, net	(3,342)	(200,613)		(13,790)		(241,070)	
Accretion expense	56,770	-		110,578		197,931	
Loss on revaluation of derivative liability	-	(17,551)		-		(56,785)	
Unrealized changes in biological assets	37,140	(83,824)		317,889		(331,797)	
Inventory impairment	157,122	4,236		188,157		156,843	
Adjusted EBITDA	\$ (442,310)	(1,278,742)	\$	(424,537)	\$	(2,561,640)	

<sup>&</sup>lt;sup>1</sup>Adjusted EBITDA is a non-IFRS measure and is calculated as the reported net loss, adjusted to exclude impairments, share-based compensation, amortization, other (income) and expense.

The Adjusted EBITDA loss for the three months ended June 30, 2024, was (\$442,310), as compared to the loss of (\$1,278,742) for the three months ended June 30, 2023. The significant improvement was due to the introduction of the MyMedi.ca platform, which contributed substantial revenue in the current year. While operating expenses also increased substantially, the Company identified efficiencies and cost savings for a smaller increase in expenses compared to revenue.

# **Summary of Quarterly Results**

The following tables present our quarterly results of operations for the eight consecutive three-month periods up to June 30, 2024. These tables should be read with the Financial Statements and related notes. We prepared the information on the same basis as our audited consolidated financial statements. Our operating results for any quarter are not necessarily indicative of the results for any future quarters or for a full year.

	Quarter Ended												
<b>2024 Quarterly Results</b> (Canadian Dollars)	June 30, 2024		March 31, 2024		December 31, 2023		September 30, 2023						
Net revenues	\$ 6,122,751	\$	6,445,660	\$	6,053,443	\$	6,252,950						
Net comprehensive loss	(2,808,068)		(498,238)		(2,388,943)		(1,025,605)						
Loss per share	\$ (0.03)	\$	(0.01)	\$	(0.02)	\$	(0.01)						

	Quarter Ended												
<b>2023 Quarterly Results</b> (Canadian Dollars)	June 30, 2023	March 31, 2023		December 31, 2022		September 30, 2022							
Net revenues	\$ 3,314,872	\$	1,170,218	\$	1,136,100	\$	771,263						
Net comprehensive loss	(1,297,301)		(1,918,012)		(7,759,237)		(3,059,127)						
Loss per share	\$ (0.02)	\$	(0.03)	\$	0.07	\$	(0.05)						

# PART III – FINANCIAL LIQUIDITY AND CAPITAL RESOURCES

The Company's primary liquidity and capital requirements were for capital expenditure, inventory, working capital and general corporate purposes. The Company had a cash balance of \$488,211 on June 30, 2024. The Company's ability to fund operating expenses and capital expenditures will depend on its future operating performance, and its ability to raise capital which will be affected by general economic conditions, financial, regulatory, and other factors, including factors beyond the Company's control.

Management continually assesses liquidity in terms of the ability to generate sufficient cash flow to fund the business. Net cash flow was affected by the following items: (i) operating activities, including the level of trade receivables, accounts payable, accrued liabilities and unearned revenue and deposits; (ii) investing activities, including the purchase of property and equipment; and (iii) financing activities, including debt financing and the issuance of capital stock.

The following table provides a summary of the cash flows for the six months ended June 30, 2024, and 2023:

Six Months ended June 30,								
Statement of cash flow (Canadian Dollars)		2024		2023		Change	Change (%)	
Net cash (used in) provided by:								
Operating activities	\$	(2,086,097)	\$	(3,223,197)	\$	1,137,100	35)	
Investing activities		(46,853)		(244,156)		197,303	81%	
Financing activities		2,176,073		2,053,204		122,869	6%	
Effect of exchange rate changes on cash		(32,110)		330,642		(362,752)	(110%)	
Net increase (decrease) in cash and cash equivalents		43,123		(1,414,149)		1,457,272	103%	
Cash, beginning of year		477,198		1,194,040		(716,842)		
Cash, at quarter end	\$	488,211	\$	110,533	\$	377,678	342%	

Cash used in operations during the six months ended June 30, 2024, was (\$2,086,097), a substantial improvement from the six months ended June 30, 2023, in which cash used was (\$3,223,197). The improvement in operating cash flows is largely due to a high collection rate on accounts receivable.

Net cash used in investing activities totaled (\$46,853) for the six months ended June 30, 2024, compared to (\$244,156) for the six months ended June 30, 2023. The difference in the current period is due to the acquisition of capital assets, primarily computer equipment, in the quarter ended June 30, 2024.

Net cash provided by financing activities totaled \$2,176,073 for the six months ended June 30, 2024, down from \$2,053,204 for the six months ended June 30, 2023. The Company completed a financing in April 2024 resulting in net cash proceeds of over \$2 million.

The following table provides information about the Company's financing from the public and private sources during the six months ended June 30, 2024, and year ended December 31, 2023, and the actual use of proceeds from those financings compared to the intended use of proceeds from the offerings. The remaining cash related to financings raised for general corporate and working capital needs are prorated based timing of funds raised and the current years cash flow.

Date	Туре	Gross Proceeds	Initially Intended Use of Proceeds	Actual Use of Proceeds		
March 20, 2023	Private Placement offering	\$1,238,492 (Net proceeds of \$1,226,392)	The Company's stated intended use of the net proceeds was for general working capital and buildout of MyMedi.ca platform.	As of the date of this MD&A, all funds have been fully deployed in their originally intended use.		
August 2, 2023	Loan Payable	\$1,455,000 (Net proceeds of \$1,431,000	The Company's stated intended use of the net proceeds was for buildout of MyMedi.ca platform and repayment of matured convertible debentures.	As of the date of this MD&A, all funds have been fully deployed in their originally intended use.		
December 4, 2023	Private Placement offering	\$888,128 (Net proceeds of \$857,426)	The Company's stated intended use of the net proceeds was for general working capital related to MyMedi.ca platform	As of the date of this MD&A, all funds have been fully deployed in their originally intended use.		
April 18, 2024	Private Placement offering	\$2,125,584 (Net proceeds of \$2,098,584)	The Company's stated intended use of the net proceeds was for general working capital related to MyMedi.ca platform	As of the date of this MD&A, there was no change in the intended use of proceeds.		

## March 2023, Private Placement

On March 20, 2023, the Company closed a non-brokered private placement. Under this offering the Company issued an aggregate of 3,096,230 units at a price of \$0.40 per unit for aggregate proceeds of approximately \$1.24 million. Each of these units was comprised of one common share and one-half common share purchase warrant, each of which is exercisable into one common share at a price of \$0.50 per share until March 20, 2026.

## August 2023 Loan Payable

On August 2, 2023, the Company issued non-convertible debentures for principal of \$1,455,000, incurring 18% interest for a term of 12 months, with the principal and interest due at the maturity date.

#### December 2023, Private Placement

On December 4, 2023, the Company announced that it closed a non-brokered private placement. Under this offering the Company issued an aggregate of 2,537,508 units at a price of \$0.35 per unit for aggregate proceeds of approximately \$888,127. Each of these units was comprised of one common share and one-half common share purchase warrant, each of which is exercisable into one common share at a price of \$0.41 per share until December 4, 2026.

#### April 2024, Private Placement

On April 18, 2024, the Company issued an aggregate of 5,313,959 Units at a price of \$0.40 per Unit for net cash proceeds of \$2,098,584, comprised of gross proceeds of \$2,125,584 less issuance costs of \$27,000. Each Unit was comprised of one (1) common share in the capital of the Company and one-half common share purchase warrant. Each whole Warrant is exercisable into one common share in the capital of the Company at a price of \$0.55 until April 18, 2027.

## **Off Balance Sheet Arrangements**

The Company had no off-balance sheet arrangements.

## **Related Party Balances and Transactions**

Compensation expenses for Avicanna's key management personnel for the three and six months ended June 30, 2024, and 2023 are as follows:

	Three months ended June 30,				Six months ended June 30,			
Related Party Compensation (Canadian Dollars)	2024		2023		2024		2023	
Salaries and benefits	\$ 165,159	\$	97,974	\$	297,985	\$	259,906	
Share-based compensation	278,393		142,958		356,443		559,214	
	\$ 443,552	\$	240,932	\$	654,428	\$	819,120	

## Non-controlling interest contribution liability

The Company recognizes accumulated contributions from certain related parties who represent the minority shareholders of SMGH in the amount of \$592,607 (December 31, 2023 - \$317,487). The advances relate to minority partners' contributions towards the expansion and operation of the cultivation facilities. The balance owed to this related party is interest free. As these amounts become due, the outstanding balances are converted into common shares of SMGH.

On December 20, 2023, the Company and the minority shareholder of SMGH completed a capitalization of \$12,362,456 (COP 36,435,608,891) in shareholder contributions in SMGH, including \$4,525,411 in contributions from the minority shareholder. The Company and the minority shareholder received an additional 13,611,027 and 13,094,457 shares in SMGH, respectively. As a condition of capitalization, the shares were issued to the Company at a premium resulting in a decrease in the Company's ownership share in SMGH to 51% from 60%, SMGH remains a majority owned subsidiary of the Company.

## **Outstanding Share Data**

The authorized capital of the Company consisted of an unlimited number of common shares (each, a "Common Share"). As of the date of this MD&A, there were 100,285,002 Common Shares issued and outstanding. In addition, there were 8,137,858 Common Shares issuable on the exercise of Stock Options, 23,332,667 Common Shares issuable on the exercise of Warrants, 1,810,390 Common Shares issuable on the vesting of Restricted Share Units.

# PART IV – CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our material accounting policies are fully described in Note 3 of the consolidated financial statements. Certain accounting policies require the application of significant judgement by management and, as a result, are subject to an inherent degree of uncertainty. We believe that the following accounting policies and estimates are the most critical to fully understand and evaluate our reported financial position and the results of operations, as they require our most subjective or complex management judgments. The estimates used are based on our historical experience, our observation of trends in the industry, information provided by our customers and information available from other outside sources, as appropriate. Actual results may vary from our estimates in amounts that may be material to the financial statements.

#### **Inventory valuation**

*Critical judgment.* Inventory was valued at the lower cost and net realizable value. The valuation of our inventory balances involved calculating the estimated net realizable value of our inventory and assessing it against the cost. A component of this analysis therefore involved determining whether there is excess, slow-moving, or obsolete inventory on hand.

Assumptions and judgment. When determining whether there is excess, slow-moving, or obsolete inventory, management made assumptions around future demand and production forecasts, which were then compared to current inventory levels. Management also made assumptions around future pricing and considered historical experience and the application of the specific identification method for identifying obsolete inventory.

Impact if actual results differ from assumptions. If the assumptions around future demand for our inventory were more optimistic than actual future results, the net realizable value calculated using these assumptions may be overstated, resulting in an overstatement of the inventory balance.

#### **Biological Assets Valuation**

*Critical judgment.* In calculating the fair value of the biological assets, management was required to make a number of estimates, including estimating the stage of growth of the cannabis up to the point of harvest, harvesting costs, selling costs, average or expected selling prices and list prices, expected yields for the cannabis plants, and oil conversion factors.

Assumptions and judgment. Management used available market information and transactional data to generate expectations of costs and prices. Estimates on the stage of growth and conversion factors were based on historical information from prior harvests. This information was compiled to determine the fair value of biological assets.

*Impact if actual results differ from assumptions.* The gain or loss on fair value of biological assets was included as part of gross margin. Differences between assumptions and results will be reflected in the profit and loss.

## Estimated useful lives and depreciation and amortization of long-lived assets

*Critical estimates.* During the purchase or construction of our property and equipment, and during the acquisition or purchase of intangible assets, amounts were capitalized onto the statement of financial position. When the assets go into service, a useful life is assigned to determine depreciation and amortization expense. Useful lives were determined through the exercise of judgment.

Assumptions and judgment. The useful lives were determined based on the nature of the asset. Management considered information from manufacturers, historical data, and industry standards to estimate the appropriate useful life and salvage value. In certain cases, management may obtain third party appraisals to estimate salvage value.

*Impact if actual results differ from assumptions.* If actual useful lives differ from the estimates used, the timing of depreciation and amortization expense will be impacted.

## Impairment of property and equipment and definite lived intangible assets

*Critical estimates.* Property and equipment and definite lived intangible assets needed to be assessed for impairment when an indicator of impairment exists. If an indicator of impairment exists, further judgement and assumptions will be required in determining the recoverable amount.

Assumptions and judgment. When determining whether an impairment indicator exists, judgement was required in considering the facts and circumstances surrounding these long-lived assets. Management considered whether events such as a change in strategic direction, changes in business climate, or changes in technology would indicate that a long-lived asset may be impaired. When an impairment indicator does exist, judgement and assumptions are required to estimate the future cash flows used in assessing the recoverable amount of the long-lived asset.

Impact if actual results differ from assumptions. If impairment indicators exist and are not identified, or judgement and assumptions used in assessing the recoverable amount change, the carrying value of long-lived assets can exceed the recoverable amount.

#### Derivative liability fair value measurement

Critical estimates. The derivative liability was measured at fair value through net income (loss) using Level 3 inputs.

Assumptions and judgment. The valuation technique required assumptions and judgement around the inputs to be used. Specifically, there was a high degree of subjectivity and judgement in evaluating the determination of the expected share price volatility inputs. Historical and peer group volatility levels were used to provide a range of expected volatility inputs.

*Impact if actual results differ from assumptions.* An increase or decrease in the share price volatility will result in an increase or decrease in fair value. Fair value estimates were sensitive to the expected volatility inputs.

# Stock-based compensation

Critical estimates. We used the Black-Scholes option pricing model to calculate our share-based compensation expense.

Assumptions and judgment. The option pricing model relied on key inputs such as rate of forfeiture, expected life of the option, the volatility of our share price, and the risk-free interest rate used.

*Impact if actual results differ from assumptions*. If key inputs differ, the fair value of options will be impacted. A higher fair value of the options will result in higher share-based compensation expense over the vesting period of the option.

## Income taxes

*Critical estimates*. Many of our normal course transactions may have uncertain tax consequences. We used judgment to determine income for tax purposes and this may impact the recognized amount of assets or liabilities, the disclosure of contingent liabilities or the reported amount of revenue or expense and may result in an unrealized tax benefit for transactions that have not yet been reviewed by tax authorities and that may in the future be under discussion, audit, dispute, or appeal.

Assumptions and judgment. We used historical experience, current and expected future outcomes, third-party evaluations and various other assumptions believed to be reasonable in making judgements.

Impact if actual results differ from assumptions. An unrealized tax benefit will be recognized when we determine that it is more likely than not that the tax position is sustainable based on its technical merits. In any case, if the outcome is different from our estimate this could impact on our income taxes and cash flow.

#### **Provisions**

Critical judgment. Accrued for liabilities or which the timing and amount of the liability is uncertain.

Assumptions and judgment. Management assessed the likelihood that the liability will be incurred at the financial statement date, however it cannot be confirmed as such. The recording of such liability is based on Management's judgement.

*Impact if actual results differ from assumptions.* This could result in a timing difference in the recognition of expenses resulting in a difference in the current profit and loss.

## Risk Management

## Liquidity risk

Liquidity risk is that the Company will not meet its financial obligations as they become due. The Company's exposure to liquidity risk was dependent on the Company's ability to raise additional financing to meet its commitments and sustain operations. The Company mitigated liquidity risk by management of working capital, cash flows and the issuance of share capital.

In addition to the commitments disclosed, the Company was obligated to the contractual maturities of certain undiscounted cash flows. These have been disclosed in note 23 of the financial statements.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk.

Currency risk is the risk to the Company's earnings that arise from fluctuations in foreign exchange rates. The Company was exposed to foreign currency exchange risk as it had substantial operations based in Colombia and record keeping is denominated in a foreign currency. As such the company had foreign currency risk associated with Colombian Pesos.

Interest risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company was not exposed to interest rates as all borrowing had fixed rates of interest which were not affected by these fluctuations. Loan payable, convertible debentures and lease liability were recorded at amortized cost using fixed interest rates.

#### **RISK FACTORS**

Due to the nature of the Company's business, the legal and economic climate in which it operates and its present stage of development, the Company is subject to significant risks. Additional risks and uncertainties not presently known to management or that management currently considers immaterial may also impair the business and operations.

Factors that could cause actual results to differ materially from those set forth in forward-looking information include, but are not limited to: the future customer concentration; the ability to anticipate future needs of customers; no unusual delays to receive regulatory approvals for clinical trials or cultivation quotas; expectations with respect to the competitive landscape of the industry in which Avicanna operates and the Company's present intentions to differentiate its business within that industry; the regulatory framework governing cannabis for recreational and medicinal use in Canada, Colombia, and any other jurisdiction in which the Company may conduct its business in the future; there being no significant delays in the completion of its cultivation facilities; there being no significant delays in the development and commercialization of its products; maintaining sufficient and effective production and R&D capabilities; the Company's ability to analyze customer data; its ability to secure partnerships with manufacturers and distributors in international markets; the ability of its strategic partnerships to effectively operate; its ability to develop a brand to market its products successfully to consumers; future production and supply levels, and future consumer demand levels; the price of cannabis and cannabis related products; continuing to attract and retain key personnel; the demand for the Company's products will grow for the foreseeable future; there being no significant barriers to acceptance of its products in the market; expected number of medical cannabis users and the willingness of physicians to prescribe medical cannabis to patients in the markets in which the Company operates; and, ability to access financing on commercially attractive terms.

Avicanna's overall performance and results of operations are subject to various risks and uncertainties which could cause actual performance, results and achievements to differ materially from those expressed or implied by forward-looking statements, including, without limitation, the following factors, some of which, as well as other factors, are discussed in the Company's Annual Information Form dated April 1, 2024, for the Year ended December 31, 2023 available under the Company's profile on www.sedar.com, which risk factors should be reviewed in detail by all readers:

- Avicanna's business segments are heavily regulated in Canada and Colombia.
- The regulatory regime is evolving, and uncertainty exists regarding the impact of the regime on the Company.
- The political environment surrounding the cannabis industry is in flux and subject to change.
- The inability to successfully complete clinical trials or obtain regulatory approval of products.
- Risks of foreign operations generally, including but not limited to agriculture and drug policies, nationalization, expropriation, contractual rights, foreign exchange restrictions, currency fluctuations, export quotas, royalty and tax increases, and risks of loss due to civil strife, acts of war, guerilla activities and insurrections.
- The potential inability to enforce judgments obtained in Canada against any person or company incorporated, continued, or otherwise organized under the laws of a foreign jurisdiction or that resides outside of Canada, even if the party has appointed an agent for service of process.
- The potential inability to obtain or retain licenses required to grow, store, and sell cannabis in Colombia,
- The potential inability to establish and maintain bank accounts.
- Potential involvement in regulatory or agency proceedings, investigations, and audits.
- Compliance with evolving environmental, health and safety laws.
- The potential risk of exposure resulting from the control of foreign subsidiaries in Colombia.
- Potential government policy changes or shifts in public opinion.
- Exposure to foreign exchange risks.
- Inflationary risks based on Colombia's historic experience of double-digit rates of inflation.
- The potential that Colombia will impose repatriation of earnings restrictions in the future.
- Colombian political and economic conditions are subject to intervention and change.
- Constraints on marketing of products.
- The cannabis industry and market are subject to general business risks, and those associated with agricultural and regulated consumer products.
- Competitive conditions, consumer tastes, patient requirements and spending patterns remain relatively unknown.
- There are no assurances that the cannabis industry and market will continue to exist or grow as anticipated.
- The industry is changing at rapid speeds, and the Company may be unable to keep pace.

- The consumer perception of cannabis can be significantly influenced by scientific research or findings, regulatory investigations, litigation, media, and other publicity.
- Future clinical research into effective medical cannabis therapies could raise concerns regarding, and perceptions relating to, cannabis.
- Limited history of operations.
- The inability to retain and attract employees and key personnel.
- Potential for delays in obtaining, or restructuring conditions imposed by, regulatory approvals.
- Potential increases in material and labor costs.
- The Company has incurred losses since inception and may continue to incur losses in the future.
- The potential to have trouble developing new products and remaining competitive.
- Potential for adverse environmental conditions, accidents, labor disputes and changes in the regulatory environment.
- Reliance on third-party manufacturers and distributors.
- There can be no assurances of profit generation or immediate results.
- Shareholder dilution pursuant to additional financing.
- Transportation disruptions to the Company's courier services.
- The cost of key inputs is unpredictable.
- Compliance with laws relating to privacy, data protection, and consumer protection.
- Potential for information systems security threats.
- Reliance on key suppliers and skilled labor.
- Inability to effectively implement quality control systems.
- There is a potential for conflicts of interest to arise among key stakeholders.
- Potential inability to sustain pricing models.
- The Company may not be able to successfully identify or complete future acquisitions.
- The Company may be unable to effectively protect personal information.
- Exposure to product recalls, liability claims, regulatory action and litigation based on products.
- The Company may be unable to protect intellectual property in relevant markets.
- The market price for the Common Shares may be volatile and subject to wide fluctuations.
- The Company may not be able to effectively prevent fraudulent or illegal activities by its employees, contractors, or consultants.
- The Company may not be able to effectively prevent security breaches at its facilities.
- Management may not be able to effectively manage growth.
- Outside factors may harm The Company's reputation.
- The Company may become subject to legal proceedings from time to time.
- Management has limited experience managing public companies.
- The Company may be unable to effectively protect its trade secrets.
- Securities analysts may publish negative coverage.
- The Company's financial statements have been prepared on a going concern basis.
- The Company may be dependent on the performance of its subsidiaries.
- Operating subsidiaries of The Company are not wholly owned.
- There may be future sales of the Common Shares by directors, officers, and principal shareholders; and
- Interruptions or changes in the availability or economics of The Company's supply chain.

For a discussion of the risks faced by the Company, please refer to the Company's Annual Information Form for the Year Ended December 31, 2023, and other public filings of the Company, each of which is available under the Company's profile on SEDAR, at www.sedar.com.

# **DISCLOSURE CONTROLS AND INTERNAL CONTROLS**

The information provided in this report, including those derived from the Financial Statements, is the management's responsibility. In preparing these statements, estimates are sometimes necessary to determine future values for certain assets or liabilities. Management believes such estimates have been based on careful judgments and have been properly reflected in the accompanying financial statements.

For the period ended June 30, 2024, there were no changes made in the Company's design of internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.