Dated: November 29, 2023

The following management's discussion and analysis ("MD&A") of the financial condition and results of operations of North Peak Resources Ltd. ("North Peak", or the "Company") constitutes management's review of the factors that affected the Company's financial and operating performance for the three and nine months ended September 30, 2023. This MD&A has been prepared in compliance with the requirements of National Instrument 51-102 – Continuous Disclosure Obligations. This discussion should be read in conjunction with the audited annual consolidated financial statements of the Company for the year ended December 31, 2022, as well as the unaudited interim consolidated financial statements for the three and nine months ended September 30, 2023. Results are reported in Canadian dollars, unless otherwise noted. Information contained herein is presented as at November 29, 2023 unless otherwise indicated.

## **Description of Business**

The Company is incorporated and organized under the laws of Alberta, Canada and is a Canadian based gold exploration and development company that is is listed on the TSX Venture Exchange (the **"Exchange"**) under the symbol "NPR".

The Company seeks to acquire historic mine assets in North America with above average grade and potential to develop at a lower-than-average industry cost.

The Company's flagship project is the Prospect Mountain Mine Complex ("**Prospect Mountain**"), which lies in the Battle Mountain Eureka trend, in an area known as the Southern Eureka Gold Belt. Prospect Mountain, comprises of over 1,700 acres of high elevation lands with an underground infrastructure consisting of 4 shaft complexes and some 11 miles of tunnels where mining operations date back to 1872.

The Company also currently holds an option to acquire 100% interest in the Kenogami Lake Project, which is located 15 kilometres southwest of Kirkland Lake, Ontario consisting of twenty-seven (27) mineral claims totaling approximately 500.3 hectares (the "**Kenogami Property**").

The Company can give no assurances at this time that the Kenogami Property or Prospect Mountain will fulfil the Company's business development goals described above.

#### **Background to Properties and Interests**

On May 2, 2023, the Company executed a definitive agreement (the "**Agreement**") to acquire the Prospect Mountain Property in Eureka, Nevada from Solarljos LLC ("**Solarljos**") and Gullsil LLC of Nevada (each controlled by the Erickson family of Nevada) (the "**Acquisition**").

On May 23, 2023 the Company announced final Exchange approval for the Acquisition. The mining claims and rights that constitute Prospect Mountain have been transferred into a new Nevada LLC, named North Peak Gold LLC. The Company (through its Nevada subsidiary, North Peak (Nevada) Ltd.) acts as operator and holds an initial 80% interest (the "80% Initial Interest") in North Peak Gold LLC and Solarljos holds the remaining 20% interest. Permits for Prospect Mountain are in the process of being transferred into North Peak Gold LLC. Solarljos is not required to contribute any funds or assume any liabilities for the benefit of North Peak Gold LLC or in connection with exploration and operations at the Prospect Mountain Property on account of its 20% interest.

The Company issued 5,000,000 common shares of the Company ("**Common Shares**") on August 22, 2023 in connection with its acquisition of the 80% Initial Interest. In addition, effective August 25, 2023, Ty Erickson was appointed to the Board of Directors of the Company.

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The Company has the right to acquire the remaining 20% interest held by Solarljos (the "**Right**"), provided it maintains its obligations under the Agreement (summarized below) and by issuing an additional 3 million Common Shares to Solarljos. The Company will have until 90 days after the third anniversary of the formation of the Nevada LLC and the transfer of operatorship and permits referenced above, to exercise the Right. If the Company decides not to exercise the Right within this time period, then the 80% Initial Interest is to be transferred to Solarljos, and Solarljos will in turn return to the Company the 5,000,000 Common Shares that have been issued to it.

#### To maintain its 80% Initial Interest:

- the Company will undertake to complete a minimum three-year exploration program at the Prospect Mountain Property where expenditures will total no less than US\$1 million per year;
- the Company will make cash payments of US\$385,000 in total per year, for each of the first three years following completion of the Transaction. During the period, the Company made the initial US\$385,000 (\$521.637) payment; and
- the Company will issue 340,000 Common Share purchase warrants to those persons designated by Solarljos, and such warrants will be exercisable at \$1.34 per share and have a five-year term (issued November 17, 2023).

#### In addition:

- Solarljos has been granted a 1% NSR royalty on any mineral production from the Prospect Mountain Property;
- Solarljos has the right to nominate one director to the Board of Directors of the Company, provided that it continues to hold at least 500,000 Common Shares; and
- the Company has the Right to transfer its 80% Initial Interest to Solarljos at any time prior to the exercise
  of the Right or the deadline to exercise the Right, with the result that its annual obligations described
  above will cease and the 5,000,000 Common Shares issued to Solarljos will be returned to the Company.

The Company continues to assess the Kenogami Property to determine the most effective and efficient path towards completing the remaining \$150,000 work commitment.

#### **Highlights**

Following the acquisition of Prospect Mountain in May 2023, the Company embarked on an efficient and extensive modern exploration campaign to assess the property's full potential. This was the first time that modern geophysics and comprehensive geochemicistry had been conducted at Prospect Mountain.

In June 2023 a Mobile MT helicopter survey identified a 2 km long conductive anomaly, located directly beneath the historic workings of the Diamond mine. This was followed by a ground gravity and a drone-based magnetic survey both which reinforced this main geophysical anomaly occurring immediately below the water table, where historical records indicate the oxide to sulphide transition occurs, as in other mines in the Eureka Camp, in which sulphide mineralization is present.

A comprehensive Property-wide soil sampling exercise was also undertaken, and identified both Carlin style and CRD systems, reinforcing the historic Homestake chip sampling that had been undertaken in 2001. The position of the CRD soil anomalies confirmed a south-easterly plunge to the mineralization and is of a similar length along-strike to the surface workings and the main part of the MT anomaly.

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The Company then secured an extension of its exploration surface drilling area, as defined in the existing Plan of Operations, to specifically target the deep anomaly identified by the geophysical surveys and geochemical sampling programs from near the main Diamond Mine portal. This first phase drilling campaign commenced in October 2023 and is expected to be completed by Q1 2024.

## **Stock Options & Fundraising**

- On September 15, 2023, the Company granted 525,000 stock options to consultants at an exercise price of \$1.53 per share, vesting one-half immediately and the remaining one-half on September 15, 2024, expiring five years from the date of grant.
- On June 26, 2023, the Company granted 195,000 stock options to consultants at an exercise price of \$1.60 per share, vesting one-half immediately and the remaining one-half on June 26, 2024, expiring five years from the date of grant.
- On May 24, 2023, the Company completed a non-brokered private placement for aggregate gross proceeds of \$2 million (the "**Private Placement**"). In connection with the Private Placement, 2,272,727 Common Shares were issued at a price of \$0.88 per Common Share.
- On April 12, 2023, the Company granted 195,000 options to two consultants, each exercisable at \$0.76 per share for a period of five years from the date of grant, vesting at a rate of 50% upon grant and 50% on the first grant date anniversary.

As at September 30, 2023, the Company reported a cash position of \$7,088,042 and remains well capitalized, reporting working capital of \$7,155,034 (December 31, 2022 - \$8,120,372).

#### Outlook

The geophysics results received to date indicate a promising picture of the wider potential of Prospect Mountain. The assay results of the initial drilling campaign are expected in Q1 2024. The Company will then assess further strategies to follow up on the extensive geophysical and geochemical anomalies generated from the 2023 work program, both on surface and underground.

#### **Events Occurring After the Reporting Period**

- On November 13, 2023, 60,000 options were granted to two consultants, bearing a term of five years and an exercise price of \$1.12.
- On November 17, 2023, 340,000 Common Share purchase warrants were issued in settlement of an obligation related to the Acquisition. The warrants bear a term of five years and an exercise price of \$1.34.

# **Summary of Quarterly Results**

	Revenue (\$)	Net (Loss) Income		
Three Months Ended		Total (\$)	Basic and diluted earnings per share (\$)	Total assets (\$)
2023 – September 30	Nil	(1,436,752)	(0.05)	15,324,903
2023 – June 30	Nil	(1,195,062)	(0.05)	15,395,054
2023 - March 31	Nil	(439,091)	(0.02)	8,001,467
2022 – December 31	Nil	1,151,672	0.05	8,464,106
2022 – September 30	Nil	(857,100)	(0.04)	9,418,872
2022 – June 30	Nil	(3,133,761)	(0.13)	10,174,696
2022 - March 31	Nil	(1,633,259)	(0.07)	13,265,448
2021 – December 31	Nil	(765,727)	(0.04)	8,982,068

Nine Months Ended September 30, 2023 vs Nine Months Ended September 30, 2022

The Company reported a net loss of \$3,070,905 for the nine months ended September 30, 2022, compared with a loss of \$5,624,120 for the comparative nine months ended September 30, 2022.

The reported loss consists primarily of the following:

- Contractor fees of \$18,585 for the nine months ended September 30, 2023, declining marginally from \$19,408 during in the comparative nine months ended September 30, 2022. Contractor fees consist of hourly based operational support staff.
- Travel expenses increased to \$233,190 during the nine months ended September 30, 2023, from \$133,628 during the nine months ended September 30, 2022. Travel expenses consisted of marketing and executive travel, with increased costs in 2023 attributable to due diligence and ultimate acquisition of the Prospect Mountain Property.
- Professional fees increased to \$212,197 during the nine months ended September 30, 2023 from \$193,464 for the comparative nine months ended September 30, 2022, attributable to an increase in legal fees pertaining to general corporate matters and support provided for the Acquisition.
- During nine months ended September 30, 2023, the Company incurred aggregate exploration expenses of \$1,467,553 (nine months ended September 30, 2022 \$1,918,517), consisting of \$48,329 (nine months ended September 30, 2022 \$1,899,987) on the Black Horse project, and \$1,940 (nine months ended September 30, 2022 \$18,530) on the Kenogami Property, as detailed below. As noted previously, the Company terminated its option to acquire the Black Horse project from Minex LLC, effective August 31, 2022. Accordingly, exploration on that project has since ceased, with current costs associated with the wind down of operations. During the nine months

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ended September 30, 2023, the Company incurred \$90,343 in costs related to the investigation of prospective properties, including initial due diligence work on the Prospect Mountain Property acquired in Q2 2023. Costs were primarily attributable to geological consultants. During the nine months ended September 30, 2023, the Company began its initial exploration program on the Prospect Mountain Project, incurring \$1,326,941 in initial mapping, geological, geophysics and drilling work, the results of which will be used to establish the Company's next phase of exploration on the property. See note 11 in the Company's September 30, 2023 condensed interim consolidated financial statements for further detail on the Company's property expenditures during the period. The following expenditures were incurred on the Company's exploration and evaluation assets during the nine months ended September 30, 2023 and 2022:

	2023	2022
Prospect Mountain Property	(\$)	(\$)
Drilling	41,435	-
Project management	131,282	-
Camp support	242,994	-
Geological	300,757	-
Geophysics	310,731	-
Field supplies	64,208	-
Mapping	90,586	-
Survey	25,568	
Assays	119,380	-
	449,872	-

	2023	2022
Black Horse Project	(\$)	(\$)
Drilling	-	1,026,381
Project management	33,319	417,056
Camp support		187,209
Geological	-	59,179
Survey	-	28,599
Field supplies	4,828	58,327
Mapping	-	26,638
Environmental	10,182	18,361
Assays	-	78,237
	48,329	1,899,987

	2023	2022
The Kenogami Property	(\$)	(\$)
Geological	1,940	18,530
	1,940	18,530

	2023	2022
Investigation of Prospective Properties	(\$)	(\$)
Geological	90,343	-
	90,343	-

- Stock-based compensation increased to \$560,974 for the nine months ended September 30, 2023 from \$533,169 in the comparative period. The current period represents residual vesting of an early fiscal 2022 grant of 105,000 options to various consultants and initial graded vesting of 965,000 options granted to officers, directors and consultants during the current period, whereas the comparative period ended September 30, 2022 saw residual vesting of an aggregate of 505,000 options granted to officers, directors and consultants in Q4 2021.
- See page 10 for a variance analysis with respect to office and general expenditures.
- Interest income of \$277,039 was earned on the Company's cash balances during the nine months ended September 30, 2023 compared with \$72,546 in the comparative period. Strengthening interest rates and variances in cash balances drive the increase.

# Three Months Ended September 30, 2023 vs Three Months Ended September 30, 2022

The Company reported a net loss of \$1,436,752 for the three months ended September 30, 2022, compared with a loss of \$857,100 for the comparative nine months ended September 30, 2022.

The reported loss consists primarily of the following:

- Contractor fees of \$7,253 for the three months ended September 30, 2023, declining marginally from \$7,330 during in the comparative three months ended September 30, 2022. Contractor fees consist of hourly based operational support staff.
- Travel expenses increased to \$82,841 during the three months ended September 30, 2023, from \$198,076 during the three months ended September 30, 2022. Travel expenses consisted of marketing and executive travel, with increased costs in 2023 attributable to executive travel related to due diligence and ultimate acquisition of the Prospect Mountain Property.
- Professional fees declined to \$64,758 during the three months ended September 30, 2023 from \$82,535 for the comparative three months ended September 30, 2022, attributable to an increase in legal fees in the comparative period pertaining to general corporate matters and support provided for the Acquisition.
- During three months ended September 30, 2023, the Company incurred aggregate exploration expenses of \$835,611 (three months ended September 30, 2022 \$324,153), consisting of \$832,188 on the Prospect Mountain project, \$3,423 (three months ended September 30, 2022 \$324,153) on the Black Horse project, and \$nil (three months ended September 30, 2022 \$18,530) on the Kenogami Property. As noted previously, the Company terminated its option to acquire the Black Horse project from Minex LLC, effective August 31, 2022. Accordingly, exploration on that project has since ceased, with current costs associated with the wind down of operations. During the three months ended September 30, 2023, the Company incurred \$nil in costs related to the investigation

# North Peak Resources Ltd. Management's Discussion and Analysis For the Three and Nine Months Ended September 30, 2023

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of prospective properties. See note 11 in the Company's September 30, 2023 condensed interim consolidated financial statements for further detail on the Company's property expenditures during the period.

- Stock-based compensation increased to \$272,751 for the three months ended September 30, 2023 from \$86,551 in the comparative period. The current period represents residual vesting of an early fiscal 2022 grant of 105,000 options to various consultants and initial graded vesting of 445,000 options granted to consultants late in Q2, and initial vesting charges from 525,000 options granted late in the current period, whereas the comparative period ended September 30, 2022 saw residual vesting of an aggregate of 505,000 options granted to officers, directors and consultants in Q4 2021 and initial vesting on 105,000 options granted in Q3 2022.
- See page 11 for a variance analysis with respect to office and general expenditures.
- Interest income of \$103,576 was earned on the Company's cash balances during the three months ended September 30, 2023 compared with \$20,758 in the comparative period. Strengthening interest rates and variances in cash balances drive the increase.

# **Liquidity and Capital Resources and Commitments**

The Company reported working capital as at September 30, 2023 of \$7,155,034 (December 31, 2022 - \$8,120,372), and cash of \$7,088,042 (December 31, 2022 - \$8,087,936).

The cash on hand as at September 30, 2023 is expected to be sufficient to meet the Company's liquidity requirements for the next twelve months.

On May 24, 2023, the Company closed the Private Placement for aggregate gross proceeds of \$2 million. In connection with this financing, 2,272,727 Common Shares were issued at a price of \$0.88 per Common Share.

The Company completed a private placement on March 11, 2022 for gross proceeds of \$5.75 million, pursuant to which it issued 2,499,996 Units at a price of \$2.30 per Unit. Each Unit was comprised of one Common Share and one half of one Common Share purchase warrant. Each whole warrant entitled the holder to acquire one Common Share for a period of 12 months from the date of issue at a price of \$3.50 per Common Share. The warrants have subsequently expired.

Following the amendment of the Black Horse property option agreement such that control of that property reverted to Minex and the Company has forgone all option rights over this project. As a result, the Company does not expect to incur further material costs on that project going forward.

The Company posted a bond with the Bureau of Land Management totalling US\$21,949 with respect to reclamation activities required on the Black Horse project resulting from the Company's initial drilling programs completed in the second quarter of 2022. The Company has substantially completed the nominal reclamation activity and is taking steps to recover the amounts funding the bond.

#### **Critical Accounting Estimates**

Application of the Company's accounting policies in compliance with International Financial Reporting Standards ("IFRS") requires the Company's management to make certain judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. These estimates and assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

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Significant assumptions about the future and other sources of estimation uncertainty that management has made at the financial position reporting date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

# **Share-based Payments**

Management is required to make certain estimates when determining the fair value of stock options awards, and the number of awards that are expected to vest. These estimates affect the amount recognized as stock-based compensation in the statement of operations based on estimates of forfeiture and expected lives of the underlying stock options.

Several variables are used when determining the value of stock options using the Black-Scholes valuation model:

- The expected term: the Company used the expected term of the stock of five years, which is the
  maximum term ascribed to these stock options, for the purposes of calculating their value. The
  Company chose the maximum term because it is difficult to determine with any reasonable degree of
  accuracy when these stock options will be exercised.
- Volatility: the Company used historical information of the Company on the market price of its Common Shares to determine the degree of volatility at the date the stock options were granted. Therefore, depending on when the stock options were granted and the period of historical information examined, the degree of volatility can be different when calculating the value of different stock options.
- Risk-free interest rate: the Company used the interest rate available for government securities of an equivalent expected term as at the date of the grant of the stock options. The risk-free interest rate would vary depending on the date of the grant of the stock options and their expected term.
- Dividend yield: the Company has not paid dividends in the past because it is in the exploration stage and has not yet earned any sufficient operating income. Therefore, a dividend rate of 0% was used for the purposes of the valuation of the stock options.

### **Critical Judgments Used in Applying Accounting Policies**

In the preparation of the financial statements management has made judgments, aside from those that involve estimates, in the process of applying the accounting policies. These judgments can have an effect on the amounts recognized in the financial statements.

# Income taxes and recovery of deferred tax assets

The measurement of income taxes payable and deferred income tax assets and liabilities requires management to make judgments in the interpretation and application of the relevant tax laws. The actual amount of income taxes only becomes final upon filing and acceptance of the tax return by the relevant authorities, which occurs subsequent to the issuance of the financial statements.

The determination of categories of financial assets and financial liabilities has been identified as an accounting policy which involves judgments or assessments made by management.

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# Estimation uncertainty

The following are key assumptions concerning the future and other key sources of estimation uncertainty that have a significant risk of resulting in a material adjustment to the carrying amount of assets and liabilities within the next financial year:

(a) Provisions for income taxes are made using the best estimate of the amount expected to be paid based on a qualitative assessment of all relevant factors. The Company reviews the adequacy of these provisions at the end of the reporting period. However, it is possible that at some future date an additional liability could result from audits by taxing authorities. Where the final outcome of these tax-related matters is different from the amounts that were originally recorded, such differences will affect the tax provisions in the period in which such determination is made.

# **Off-Balance Sheet Arrangements**

The Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, an effect on the results of operations or financial condition of the Company.

#### **Financial Risk Factors**

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk, market risk (including interest rate risk).

Risk management is carried out by the Company's management team with guidance from the Audit Committee under policies approved by the Board of Directors. The Board of Directors also provides regular guidance for overall risk management.

#### Credit Risk

Credit risk is the risk of loss associated with a counterparty's inability to fulfil its payment obligations. The Company's credit risk is primarily attributable to cash. The Company has no significant concentration of credit risk arising from operations. Cash consists of cash at banks and on hand. The cash has been invested and held with reputable financial institutions, from which management believes the risk of loss to be remote.

### Liquidity Risk

Liquidity risk refers to the risk that the Company will not be able to meet its financial obligations as they become due or can only do so at excessive cost. The Company's liquidity and operating results may be adversely affected if the Company's access to the capital market is hindered, whether because of a downturn in market conditions generally or as a result of conditions specific to the Company. As at September 30, 2023, the Company had a cash balance of \$7,088,042, to settle current liabilities of \$284,460. The Company regularly evaluates its cash position to ensure preservation and security of capital as well as maintenance of liquidity.

Most of the Company's financial liabilities have contractual maturities of less than 30 days and are subject to normal trade terms.

#### Trends and Economic Conditions

Securities of mining and mineral exploration companies have experienced substantial volatility in the past, often based on factors unrelated to the financial performance or prospects of the companies involved. These factors include macroeconomic developments globally, and market perceptions of the attractiveness

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of particular industries. The price of the securities of companies is also significantly affected by short-term changes in commodity prices, base and precious metal prices or other mineral prices, currency exchange fluctuation and the political environment in the countries in which the Company does business. Financial and commodities markets are likely to be volatile, reflecting ongoing concerns regarding the impact of the wars in Ukraine and the Middle East, the stability of the global economy and global growth prospects.

As of September 30, 2023, the global economy continues to be in a period of significant economic and political volatility, in large part due to inflationary supply chain pressure, US, European, Asian and Russian economic concerns, and political volatility which have impacted global economic growth. The potential effects of global economic and political instability is counterparty risk, supply chain constraints, increased costs, risk and adverse impacts from supply chain and logistics challenges, which could negatively affect the business, results of operations, and financial results.

#### Market Risk

#### Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Company has cash balances no debt. The Company's current policy is to invest excess cash in investment-grade short-term deposit certificates issued by its banking institution. The Company periodically monitors the investments it makes and is satisfied with the creditworthiness of its banks.

## **Capital Management**

The Company manages its capital with the following objectives:

- (a) to ensure sufficient financial flexibility to achieve the ongoing business objectives including funding of future growth opportunities, and pursuit of accretive acquisitions; and
- (b) to maximize shareholder return through enhancing the share value.

The Company monitors its capital structure and makes adjustments according to market conditions in an effort to meet its objectives given the current outlook of the business and industry in general. The Company may manage its capital structure by issuing new shares, repurchasing outstanding shares, adjusting capital spending, or disposing of assets. The capital structure is reviewed by management and the Board of Directors on an ongoing basis.

The Company considers its capital to be equity, comprising share capital, contributed surplus and deficit, which at September 30, 2023, totaled \$15,040,443 (December 31, 2022 - \$8,271,695). The Company manages capital through its financial and operational forecasting processes. The Company reviews its working capital and forecasts its future cash flows based on operating expenditures, and other investing and financing activities. Information is provided to the Board of Directors of the Company. The Company's capital management objectives, policies and processes have remained unchanged during the nine months ended September 30, 2023.

#### **Related Party Transactions**

As at September 30, 2023, amounts due to related parties totaled \$30,063 (December 31, 2022 - \$27,716) pertaining to amounts payable for key management remuneration, and reimbursement of expenses paid on behalf of the Company included in accounts payable.

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During the three and nine months ended September 30, 2023, Mr. Brian Hinchcliffe was paid consulting fees of \$96,578 and \$214,700 (three and nine months ended September 30, 2022 - \$39,229 and \$115,453, respectively) in his capacity as Executive Chairman and CEO. As at September 30, 2023, \$8,010 (December 31, 2022 - \$5,312) was included in accounts payable and accrued liabilities in relation to these fees.

During the three and nine months ended September 30, 2023, Ms. Chelsea Hayes was paid consulting fees of \$65,987 and \$175,860, respectively, in her capacity as an officer of the Company, being director of business development (three and nine months ended September 30, 2022 - \$45,779 and \$142,880, respectively). Included in accounts payable and accrued liabilities at September 30, 2023 is \$nil (December 31, 2022 - \$nil) with respect to these services.

During the three and nine months ended September 30, 2023, the Company expensed \$16,451 and \$48,388, respectively (three and nine months ended September 30, 2022 - \$15,549 and \$42,373, respectively) to Marrelli Support Services Inc. ("Marrelli Support") and DSA Corporate Services Inc. (the "DSA"), together known as the "Marrelli Group" for:

- (a) Robert D.B. Suttie, President of Marrelli Support, to act as Chief Financial Officer of the Company;
- (b) bookkeeping and office support services; and
- (c) regulatory filing services.

The Marrelli Group is also reimbursed for out of pocket expenses.

As of September 30, 2023, the Marrelli Group was owed \$3,284 (December 31, 2022 - \$3,160). These amounts are included in accounts payable and accrued liabilities.

For the three and nine months ended September 30, 2023, legal fees of \$39,416 and \$150,176, respectively, (three and nine months ended September 30, 2022 - \$38,790 and \$124,187, respectively) was paid to a law firm for which a director is a founder. The legal fees incurred pertained to general corporate matters and the Acquisition. As at September 30, 2023, \$18,769 (December 31, 2022 - \$11,734) was included in accounts payable and accrued liabilities in relation to these fees.

During the three and nine months ended September 30, 2023, \$nil (three and nine months ended September 30, 2022 - \$97,032 and \$298,953, respectively) was paid to a company controlled by the Chief Operating Officer of the Company until his resignation in October 2022. As at September 30, 2022 - \$nil (December 31, 2022 - \$1,492) was included in accounts payable and accrued liabilities in relation to these fees.

The above noted transactions are in the normal course of business and are measured at the exchange amount, as agreed to by the parties, and approved by the Board of Directors in strict adherence to conflict of interest laws and regulations.

# Additional Disclosure for Venture Issuers Without Significant Revenue

Office and General expenses for the nine months ended September 30, 2023 and 2022 are comprised of the following:

	2023	2022
	(\$)	(\$)
Consulting and fees paid to Directors	390,560	258,333
Accounting fees	24,521	22,452
Chief Financial Officer fees	22,500	17,500
Transfer Agent expense (recovery)	17,336	1,727
Insurance	94,574	83,596
Annual general meeting costs	23,894	-
Staff recruitment fees	-	10,000
Software subscriptions	33,025	4,094
Rent and utilities	57,750	22,553
Office supplies	2,995	26,285
Phones, internet and computer support	17,220	31,572
Investor relations	47,570	22,500
Stock exchange fees	52,058	12,702
Meals and entertainment	14,714	4,798
Foreign exchange (gain)/loss	2,582	5,518
Other	22,975	32,920
	824,274	556,550

- Office and general expenses increased to \$824,274 for the nine months ended September 30, 2023, from \$556,550 for the nine months ended September 30, 2022. Significant variances are as follows:
  - Consulting fees paid to management increased to \$390,560, for the nine months ended September 30, 2023 from \$258,333, driven by increases in monthly remuneration paid to two individuals and the effect of foreign exchange as director and consulting fees paid to directors are remitted in US dollars and UK pounds.
  - o Insurance increased to \$94,574 from \$83,596 in the comparative period. The increase is market driven as well as due to expanded coverage associated with the new property in Nevada.
  - Chief Financial Officer fees increased to \$22,500 for the nine months ended September 30, 2023 from \$17,500 in the comparative period, driven by a compensation adjustment.
  - During the nine months ended September 30, 2023, the Company incurred a foreign exchange loss of \$2,582 over a loss of \$5,518 for the comparative nine months ended September 30, 2022, driven by a volatility in realized foreign exchange as the Company engaged US vendors for its former Black Horse project and its current Prospect Mountain Property as well as settling the consulting fees of two directors with one in UK pounds and the other in US dollars.
  - Office supplies declined to \$2,995 during the current period from \$26,285 in the comparative period, as the Company supported operations in Nevada for the Black Horse property before it's disposition in August 2022, resulting in additional administrative costs being borne for consumable supplies in the comparable period.

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- During the comparative period ended September 30, 2022, the Company received a credit from its transfer agent arising from a billing error. Accordingly, the Company reported transfer agent fees for the nine months ended September 30, 2023 of \$17,336 compared with \$1,727 in the comparative period.
- Phones, internet and computer support declined to \$17,220 during the nine months ended September 30, 2023 from \$31,572, driven by reduced operations in Nevada, pending the ramp up of operations at the Prospect Mountain project.
- Exchange fees increased to \$52,058 during the nine months ended September 30, 2023 from \$12,702 during the comparative nine months ended September 30, 2022. With the fee fundamentally based upon the market capitalization of the Company, the increase in share price of the Common Shares increased the Company's market capitalization. Additionally, the Company incurred Exchange fees related to the review of the Acquisition and the Private Placement.
- "Other" expenses, consisting primarily general consumable costs declined to \$22,975, down from \$32,920 for the comparative nine months ended September 30, 2022, reflective of a decline in administrative support costs seen after the disposition of the Black Horse project in Q3 2022.

#### **Qualified Person**

Mr. Mike Sutton, P.Geo., a director of the Company, is the Qualified Person, as defined under National Instrument 43-101 - *Standards of Disclosure for Mineral Projects*, who reviewed and approved scientific and technical disclosure in this MD&A.

#### **Risks and Uncertainties**

The success of the Company is dependent, among other things, on obtaining sufficient funding to enable the Company to acquire, develop or exploit its mining properties and assets. There can be no assurance that the Company will be able to obtain adequate financing in the future or that the terms of such financing will be favourable. Failure to obtain such additional financing could result in delay or indefinite postponement of further development. The Company will require new capital to continue to operate and there is no assurance that capital will be available when needed, if at all. It is likely such additional capital will be raised through the issuance of additional equity, which will result in dilution to the Company's shareholders.

The Company does not have a historical track record of operating upon which investors may rely. Consequently, investors will have to rely on the expertise of the Company's management. The Company does not have a history of earnings or the provision of return on investment, and there is no assurance that it will produce revenue, operate profitably or provide a return on investment in the future.

#### Dependence on Key Employees

The Company's business and operations are dependent on retaining the services of a small number of key employees. The success of the Company is, and will continue to be, to a significant extent, dependent on the expertise and experience of these employees. The loss of one or more of these employees could have a materially adverse effect on the Company. The Company does not maintain insurance on any of its key employees.

#### **Potential Dilution**

The issue of Common Shares upon the exercise of the options will dilute the ownership interest of the Company's current shareholders. The Company may also issue additional option and warrants or additional Common Shares from time to time in the future. If it does so, the ownership interest of the Company's then current shareholders could also be diluted.

Dated: November 29, 2023

# **Critical Accounting Estimates**

Significant assumptions about the future that management has made that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

# Stock-Based Compensation

Management is required to make certain estimates when determining the fair value of stock options awards, and the number of awards that are expected to vest. These estimates affect the amount recognized as stock-based compensation in the statements of loss based on estimates of forfeiture and expected lives of the underlying stock options.

## **Critical Accounting Estimates and Judgments**

The preparation of these financial statements requires management to make certain estimates, judgments and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of expenses during the reporting period. Actual outcomes could differ from these estimates. The financial statements include estimates that, by their nature, are uncertain. The impacts of such estimates are pervasive throughout the financial statements, and may require accounting adjustments based on future occurrences. Revisions to accounting estimates are recognized in the period in which the estimate is revised and future periods if the revision affects both current and future periods. These estimates are based on historical experience, current and future economic conditions and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant assumptions about the future that management has made that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

#### Impairment of Resource Property Costs

Management reviews the carrying values of exploration and evaluation assets whenever events or changes in circumstances indicate that their carrying values may not be recoverable. The recoverable amount of cash-generating units for an exploration stage company requires various subjective assumptions. These assumptions may change significantly over time when new information becomes available and may cause original estimates to change.

# Income Taxes and Recovery of Deferred Tax Assets

The measurement of income taxes payable and deferred income tax assets and liabilities requires management to make judgments in the interpretation and application of the relevant tax laws. The actual amount of income taxes only becomes final upon filing and acceptance of the tax return by the relevant authorities, which occurs subsequent to the issuance of the financial statements. Judgment exists in relation to the eligibility of qualifying exploration and evaluation expenditures on properties in relation to flow-through share financing. Deferred tax assets require management to assess the likelihood that the Company will generate taxable income in future periods in order to utilize recognized deferred tax assets. As at September 30, 2023 and 2022, no deferred tax assets were recognized, as the Company is still in the exploration stage, and management is uncertain when sufficient taxable income will be available to realize the deferred tax assets.

Dated: November 29, 2023

# Management's Responsibility for Financial Information

The Company's financial statements are the responsibility of the Company's management and have been approved by the Board of Directors. The financial statements were prepared by the Company's management in accordance with Canadian generally accepted accounting principles. The financial statements include certain amounts based on the use of estimates and assumptions. Management has established these amounts in a reasonable manner, in order to ensure that the financial statements are presented fairly in all material respects.

# **Disclosure of Outstanding Share Data**

As of the date of this MD&A, the Company had 30,132,178 Common Shares issued and outstanding, as well as 2,725,000 options with exercise prices between \$0.55 and \$3.04.

# **Forward Looking Statements**

Except for the historical statements contained herein, this MD&A presents "forward-looking statements" within the meaning of Canadian securities legislation that involve inherent risks and uncertainties. Forward-looking statements include, but are not limited to, statements with respect to requirements for additional capital, government regulation of its operations, environmental risks, or claims and limitations on insurance coverage. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "is expected", "proposed" "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved".

Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such forward-looking statements, including but not limited to: (i) limited operating history; (ii) the impact of the COVID-19 pandemic may significantly impact the Company; (iii) exploration, development and operating risks; (iv) substantial capital requirements and liquidity; (v) fluctuating mineral prices and marketability of minerals, the uncertainty in commodity prices and market volatility; (vi) regulatory, permit and license requirements; (vii) financing risks and dilution to shareholders; (viii) title to properties; (ix) competition; (x) reliance on management and key personnel; (xi) environmental risks; (xii) local resident concerns; (xiii) conflicts of interest; (xiv) uninsurable risks; (xv) litigation; and (xvi) other factors beyond the control of the Company. Although the management and officers of the Company believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions and have attempted to identify important factors that could cause actual results to differ materially from those contained in forward- looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. The Company does not undertake to update any forward-looking statements that are incorporated by reference herein, except in accordance with applicable securities laws.

#### **Additional Information**

Additional information relating to the Company is available on the SEDAR+ website <a href="www.sedarplus.ca">www.sedarplus.ca</a> or the Company's website at <a href="www.northpeakresources.com">www.northpeakresources.com</a>