

# **Management's Discussion and Analysis**

For the Year Ended March 31, 2024

(Expressed in Canadian dollars, except where indicated)

Dated June 18, 2024

Management's Discussion and Analysis For the Year Ended March 31, 2024 (Expressed in Canadian dollars, except where indicated)



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This Management's Discussion and Analysis ("MD&A") focuses on significant factors that have affected Flying Nickel Mining Corp.'s (the "Company", "Issuer", "Flying Nickel" or "FLYN") performance and such factors that may affect its future performance. This MD&A should be read in conjunction with the Company's audited financial statements and related notes for the year ended March 31, 2024 (the "Annual Financial Statements"), which was prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"), all of which are available under the Company's SEDAR profile at www.sedarplus.ca. For the purposes of this MD&A, "Financial Position Date" means March 31, 2024, "this quarter" or "current quarter" means the three month period ended March 31, 2024, the "prior year quarter" means the three month period ended March 31, 2024, and the "prior year period" means the fifteen month period ended March 31, 2023. The information contained in this MD&A is current to June 18, 2024.

On December 30, 2022, the Company changed its financial year end from December 31 to March 31.

The information provided herein supplements but does not form part of the financial statements. Financial information is expressed in Canadian dollars, unless stated otherwise. All references to "\$" or "dollars" in this MD&A refer to Canadian dollars. References to "US\$" or "USD" in this MD&A refer to United States dollars. Readers are cautioned that this MD&A contains "forward-looking statements" and that actual events may vary from management's expectations. Readers are encouraged to read the cautionary note contained herein regarding such forward-looking statements.

#### **Profile and Strategy**

Flying Nickel is in the business of mining exploration for nickel sulphide, and is advancing its 100% owned Minago nickel project (the "Minago Project") comprised of 94 claims and two mining leases located in the Thompson nickel belt in Manitoba, Canada.

The Company's common shares are listed for trading on the TSX Venture Exchange (the "TSXV") under the symbol "FLYN", and are quoted in the United States on the OTCQB under the symbol "FLYNF".

The Company maintains its registered and records office at Suite 1610 – 409 Granville Street, Vancouver, British Columbia, Canada, V6C 1T2.

#### **Overall Performance and Outlook**

The following highlights the Company's overall performance for the periods presented:

|                                    |                | Fifteen Months Ended |           |
|------------------------------------|----------------|----------------------|-----------|
|                                    | March 31, 2024 | March 31, 2023       |           |
|                                    | (\$)           | (\$)                 | Change    |
| Net loss                           | (1,569,740)    | (4,092,716)          | 2,522,976 |
| Cash used in operating activities  | (1,182,834)    | (3,141,708)          | 1,958,874 |
| Cash at end of period              | 53,154         | 343,730              | (290,576) |
| Loss per share – basic and diluted | (0.02)         | (0.07)               | 0.05      |

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#### **Corporate Updates**

• On April 21, 2023, the Company repriced an aggregate of 5,047,016 outstanding common share purchase warrants of the Company issued pursuant to a warrant indenture dated November 29, 2021, between the Company and Computershare Trust Company of Canada, as warrant agent (the "Warrant Indenture") (the "Warrant Repricing").

In connection with the Warrant Repricing, the Company adjusted the exercise price of the warrants from \$1.00 to \$0.20 and amended the expiry date of the warrants to add an acceleration clause such that in the event the closing price of the Company's common shares on the TSXV exceeds \$0.25 for any ten consecutive trading days following the Warrant Repricing, the expiry date of the warrants shall be accelerated from November 29, 2023 to a date that is 30 days following the seventh calendar day following the ten consecutive trading day period. All other terms of the warrants remain unchanged.

- On April 24, 2023, the Company appointed Mr. Adrian Lupascu as the Company's VP of Exploration. Mr. Lupascu is a "Qualified Person" as defined in National Instrument 43-101 ("NI 43-101"). He holds a bachelor's degree in geological engineering and a master's degree in geochemistry. As an accomplished geologist and engineer, he has more than 20 years of experience in mining exploration and development for nickel platinum-group-metals, other precious and base metals projects. Mr. Lupascu ceased to serve as the Company's VP Exploration effective August 2, 2023.
- On April 18, the Company repriced the exercise price of 3,810,000 options from \$0.70 to \$0.20 and 150,000 options from \$0.74 to \$0.20.
- On June 15, 2023, the Company announced the appointment of Mr. Jim Rondeau to its Board of Directors. Mr. Rondeau is currently the President of Systematic Design and Plum Creative, two international award-winning design companies that work around the world. He also serves as vice president of ICMD, a company that provides pharmacy and medical services to First Nation and other clients in Western Canada. He serves on the National Board of The Canadian Gay and Lesbian Chamber of Commerce, Toba Grown Inc. as well as other Non-Profit Boards. Mr. Rondeau is a former member of the Legislative Assembly of Manitoba from 1999 to 2016, and served as a cabinet minister from 2003 to 2013. In 2004, Mr. Rondeau was promoted to a full cabinet portfolio as Minister of Industry, Economic Development and Mines. Under Mr. Rondeau's leadership, Manitoba was recognized as the Best Jurisdiction for Mining in the world by the Fraser Institute. During his tenure 2 new mines were opened and one reopened in Manitoba. He has received the Queen's Jubilee Award, The Canadian Cancer Society Recognition Award and the Fred Douglas Foundation Award.
- On October 18, 2023, the Company appointed Jenna Virk as its Chief Legal Officer. Ms. Virk has been a practicing lawyer in British Columbia since 2007 and has over 15 years of experience in corporate finance, securities and commercial law. She also brings with her prior experience as in house counsel for various organizations since 2015, including most recently serving as Director, Legal Affairs and Corporate Secretary of Lithium Americas Corp. She holds a Bachelor of Law from the University of British Columbia and a Bachelor of Business Administration from Simon Fraser University.
- On March 15, 2024, Mr. Rondeau stepped down from the Company's board of directors. Mr. Rondeau was the director nominee of Norway House Cree Nation ("NHCN") pursuant to the Impact and Benefits Agreement (the "IBA") with the Company dated effective March 3, 2023.
- On April 4, 2024, the Company announced the appointment of Mr. Neil Duboff to its board of directors. Mr. Duboff is the director nominee of NHCN pursuant to the IBA. Mr. Duboff is the managing partner of the Winnipeg law firm Duboff Edwards Haight & Schachter and has been practicing law since 1985. His practice is focused primarily in the areas of Corporate Structuring, Acquisitions and Financing, Transportation Law and Aboriginal Law with an emphasis on taxation, trusts, Governments and Associations. Mr. Duboff acts for many First Nations across the country, as well as banks, First Nations development companies and First Nations businesses. Mr. Duboff has been a frequent presenter at conferences throughout Canada, including the Canadian Association of Insurance and Financial Advisors (2001), the Smart Money Fairs, presented by the Winnipeg Free Press, the annual conference of the Native Trade and Investment Association and First Nation Taxation Program, presented by Current information Ltd. and Group Mindset. Mr. Duboff has been an instructor of trust and estate planning in various school divisions as well as Red River Community College, CUPE, the City of Winnipeg and the Winnipeg School Division. Recognizing the importance of being

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involved in our community, Mr. Duboff also sits on and takes an active role in many nonprofit organizations throughout the country, including the Native Association of Trust Officers Society Trust and Estate Planners (STEP). Mr. Duboff is past chair of the Saint Boniface Hospital Foundation, and serves as a trustee of the City of Winnipeg Pension Fund. He has Chaired the Regulated Health Care Professions Council for the Province of Manitoba and formerly sat on the Public Utilities Board.

#### **Arrangement And Transfer of Assets**

On January 14, 2022, Silver Elephant Mining Corp. ("Silver Elephant") completed a strategic reorganization of its business through a statutory plan of arrangement (the "Silver Elephant Arrangement") under the Business Corporations Act (British Columbia) pursuant to which certain assets of Silver Elephant were spun-out to the Company.

Pursuant to the Silver Elephant Arrangement, the common shares of Silver Elephant were consolidated on a 10:1 basis and each holder of common shares received in exchange for every 10 pre-Consolidation common shares held: (i) one post Consolidation common share of Silver Elephant; (ii) one common share of Flying Nickel Mining Corp.; (iii) one common share of Nevada Vanadium Mining Corp. ("Nevada Vanadium"), and (iv) two common shares of Oracle Commodity Holding Corp (formerly Battery Metals Royalties Corp.) ("Oracle" or "Battery Metals").

As a result of the Silver Elephant Arrangement, the Minago Project along with the assumption of certain liabilities related to the underlying assets was spun out by Silver Elephant into Flying Nickel in exchange for the issuance of 50,000,000 of Flying Nickel shares. The Silver Elephant Arrangement does not meet the definition of a business combination under IFRS 3. The assets acquired and liabilities assumed through the Silver Elephant Arrangement were considered as a group reorganization and were accounted based on Silver Elephant's carrying amounts immediately prior to the spin out with a corresponding adjustment in the amount of \$16,423,987 to share capital.

|                                  | (\$)       |
|----------------------------------|------------|
| Assets                           |            |
| Exploration and evaluation asset | 16,458,495 |
| Liabilities                      |            |
| Trade and other payables         | (34,508)   |
| Net assets                       | 16,423,987 |

## **Discussion of Operations**

## Minago Property

The Minago property is located in northern Manitoba, Canada within the southern part of the Thompson Nickel Belt, approximately 107 kilometers north of the Town of Grand Rapids, Manitoba and 225 kilometres south of the City of Thompson, Manitoba. Provincial Highway 6 transects the eastern portion of the Minago property. The Minago Project is comprised of 94 mining claims and two mining leases.

#### Minago Royalty

On January 14, 2022, under the terms of the Silver Elephant Arrangement and pursuant to the royalty agreement between the Company and Silver Elephant dated August 25, 2021 ("Minago Royalty Agreement"), the Company has granted and agreed to pay, among other things, in each fiscal quarter where the average price per pound of nickel as reported on the Nominated Metals Exchange or Substitute Metals Exchange (in each case as defined in the Minago Royalty Agreement) in the event such pricing is not reported on the Nominated Metals Exchange, exceeds US\$15 per pound, a royalty equal to two per cent (2%) of returns in respect of all mineral products produced from certain mineral claims and leases in the Minago Project after the commencement of commercial production. Each royalty payment will be provisional and subject to adjustment in accordance with the Minago Royalty Agreement. Oracle is the current holder of this royalty.

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Glencore Net Smelter Royalty

Certain of the claims comprising the Minago property, claims MB8497, P235F, P237F, P238F and P239F, are subject to a net smelter return ("NSR") royalty interest (the "Glencore Royalty") retained by Glencore Canada Corporation ("Glencore"). The Glencore Royalty in respect of nickel, shall for any calendar quarter be: (i) 2% NSR royalty when the London Metals Exchange 3-month nickel price is equal to or greater than US\$13,227.74 per tonne in that quarter; and (ii) a 1% NSR when the London Metals Exchange 3-month nickel price is less than US\$13,227.74 per tonne in that quarter. The Glencore Royalty in respect of other minerals, metals and concentrates, shall be a 2% NSR. In the event that the Glencore Royalty consists of a 2% NSR royalty, Flying Nickel may purchase a portion of the royalty interest which represents in the aggregate no more than 1% of the royalty interest for \$1,000,000. The Glencore Royalty interest shall never be less than a 1% NSR.

Norway House Cree Nation Revenue Sharing

The Minago Project is also subject to a 1% revenue sharing with NHCN, in connection with nickel revenue derived from mining activities from the Minago Project.

Minago Project Updates

On April 19, 2023, May 4, 2023, May 29, 2023 and July 12, 2023, the Company announced additional PGM assay results from Minago. Further details can be found in the press release available on the Company's website.

On September 28, 2023, the Company announced that it has engaged Mercator Geological Services to commission an independent platinum group metals ("PGM") and nickel Mineral Resource Estimate ("MRE") in accordance with National Instrument 43-101 Standards of Disclosure for Mineral Projects ("NI 43-101") for the Minago Project.

On April 2, 2024, the Company announced a quarry project partnership (the "Quarry Project") with NHCN taking place at the Company's Minago Project. The Quarry Project was completed in April 2024 which consisted of stripping limestone materials near surface carried out under Quarry Lease QL-2067 near the proposed mill site, located approximately 0.5 km west of the proposed open pit site for the Minago Project. The Quarry Project provided certain limestone construction material for NHCN community infrastructure projects, and along with the completion of two all-weather exploration roads (1.7km and 1.3 km respectively) for Flying Nickel, which will support future Minago exploration drilling programs.

On April 11, 2024, the Company announced the results of an updated Mineral Resource Estimate ("MRE") prepared in accordance with the CIM Definition Standards for Mineral Resources and Mineral Reserves ("MRMR") (2014) and CIM MRMR Best Practice Guidelines (2019) for its 100% owned Minago nickel platinum group metals ("PGM") Minago Project. Additional information is available in the Company's news release dated April 11, 2024, which is available on the Company's website <a href="https://www.flynickel.com">www.flynickel.com</a>.

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| Minago Project                           | (\$)       |
|--|------------|
| Balance, January 1, 2022                 | -          |
| Assets transferred under the Arrangement | 16,458,495 |
| Licenses, taxes, fees and permits        | 373,740    |
| Feasibility                              | 1,183,974  |
| Exploration                              | 972,989    |
| Drilling                                 | 610,825    |
| Personnel, camp and general              | 526,296    |
| Balance, March 31, 2023                  | 20,126,319 |
| Licenses, taxes, fees and permits        | 312,910    |
| Feasibility                              | 13,037     |
| Exploration                              | 324,853    |
| Drilling                                 | 129,860    |
| Personnel, camp and general              | 65,982     |
| Balance, March 31, 2024                  | 20,972,961 |

#### **Selected Annual Information**

|                         | Year Ended<br>March 31,<br>2024<br>(\$) | 15 Months Ended<br>March 31,<br>2023<br>(\$) | December 21, 2020<br>To<br>December 31, 2021 <sup>1</sup><br>(\$) |
|-------------------------|---|--|---|
| Net loss for the period | (1,569,740)                             | (4,092,716)                                  | (360,642)   |
| Basic loss per share    | (0.02)                                  | (0.07)                                       | (67.86)   |
| Diluted loss per share  | (0.02)                                  | (0.07)                                       | (67.86)   |

<sup>&</sup>lt;sup>1</sup> The Company was incorporated on December 21, 2020.

|  | March 31,<br>2024<br>(\$) | March 31,<br>2023<br>(\$) | December 31,<br>2021<br>(\$) |
|--|---------------------------|---------------------------|------------------------------|
| Cash   | 53,154                    | 343,730                   |                              |
| Total assets Total non-current financial liabilities | 23,198,077                | 22,222,530                | 8,673,345<br>-               |

During the year ended March 31, 2024, the Company incurred a net loss of \$1,569,740, compared to \$4,092,716 for the fifteen months ended March 31, 2023. The lower net loss during the current year is a result of the Company's initiative to implement a general cost reduction, and the current year having 12 months of expenses, where as the prior year period had 15 months of expenses. The prior year period also incurred higher costs in general as it was its initial year of listing its shares on the TSXV (the "Listing"). Of note are the following items:

- Advertising and promotion of \$23,455 this year, compared to \$205,947 during the prior year period which reflects the Company's initiative to implement a general cost reduction during the current year. The prior year period was higher as a result of increasing investor awareness in connection with the Listing.
- Consulting fees of \$183,345 this year compared to \$492,043 during the prior year period. This reduction also reflects the Company's initiative to implement a general cost reduction during the current year. The higher amounts during the prior year period include financial and technical consulting in connection with the Transaction (see *Proposed Transaction* section).

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- Professional fees of \$234,893 this year compared to \$624,342 during the prior year period. This reduction also reflects the
  Company's initiative to implement a general cost reduction during the current year. The higher amount during the prior year
  period is mainly attributable to legal and audit fees in connection with the Company being publicly listed on the TSXV and the
  Transaction (see *Proposed Transaction*).
- Salaries and benefits totalled \$298,207 this year compared to \$657,076 during the prior year period. The lower amount during
  the current year is mainly attributable to the prior year period including 15 months of expenses, whereas the current year
  period includes 12 months of expenses, combined with improved employee retention. Employee turnover was higher during
  the prior year period which resulted in increased turnover related payments.
- Share-based payments totalled \$429,618 this year, compared to \$1,396,001 during the prior year period. Share-based payments is a non-cash expense, and such expense is recognized in profit or loss over the vesting period of the underlying share purchase options granted to certain directors, officers, employees and consultants of the Company.

#### **Summary Of Quarterly Results**

During the quarter ended March 31, 2023, the accounting treatment for the acquisition of the Minago Project through the Silver Elephant Arrangement was corrected for the prior four quarters (3 months ended March 31, 2022, June 30, 2022, September 30, 2022, and December 31, 2022). This correction involved using the carrying amount of \$16,458,495 from Silver Elephant for the acquisition of the Minago Project. As a result of this correction, exploration and evaluation asset and share capital decreased by \$18,576,013, but it had no impact on the Company's net loss, basic and diluted loss per share.

In addition, during the quarter ended March 31, 2023, the Company corrected the classification of the non-flow through subscription receipts between share capital and reserves due to the correction of measurement method of the financing warrants. The detached warrants issued in conjunction with non-flow through subscription receipts were originally measured using the Black-Scholes Model. Based on the Company's accounting policy, proceeds received from the issuance of units, consisting of common shares and warrants, are allocated first to common shares, with any excess amount allocated to warrants. As a result, the value of the detached warrants issued in conjunction with private placement has been adjusted from \$1,560,129 to \$403,761.

During the quarter ended March 31, 2023, the Company identified an accounting error in relation to the accounting of the impairment of intangible asset of \$313,977 being incorrectly recognized in advertising and promotion in the three months ended September 30, 2022. This impairment charge should have been recognized in the three months ended March 31, 2023. The Company also reclassified \$90,000 from advertising and promotion to consulting and management fees. The correction of these errors decreases the net loss for the three months ended September 30, 2023 by \$313,977 as follows:



(Expressed in Canadian dollars, except where indicated)

|   | Original            |             | Restated            |
|---|---------------------|-------------|---------------------|
|   | Three Months Ended, | Restatement | Three Months Ended, |
|   | September 30, 2022  |             | September 30, 2022  |
|   | (\$)                | (\$)        | (\$)                |
| General and Administrative Expenses                             |                     |             |                     |
| Advertising and promotion                                       | 458,348             | (403,977)   | 54,371              |
| Consulting and management fees                                  | 63,510              | 90,000      | 153,510             |
| Directors' fees   | 23,000              | -           | 23,000              |
| Insurance   | 10,625              | -           | 10,625              |
| Office and administration                                       | 8,869               | -           | 8,869               |
| Professional fees   | 139,049             | -           | 139,049             |
| Salaries and benefits   | 94,478              | -           | 94,478              |
| Share-based payments  | 233,916             | -           | 233,916             |
| Stock exchange and shareholder services                         | 45,060              | -           | 45,060              |
| Travel and accommodation  | 9,541               | -           | 9,541               |
|   | (1,086,396)         | 313,977     | (772,419)           |
| Other items   |                     |             |                     |
| Recovery of flow through liability                              | 42,099              | -           | 42,099              |
| Government grant  | 12,188              | -           | 12,188              |
| Net loss and comprehensive loss for the period                  | (1,032,109)         | 313,977     | (718,132)           |
| Basic and diluted loss per share                                | (0.02)              | 0.01        | (0.01)              |
| Basic and diluted weighted average number of shares outstanding | 62,086,470          | -           | 62,086,470          |

In addition, financial information for the three months ended June 30, 2022 have been restated (the "Q2 2022 Restatement") in this MD&A. The Q2 2022 Restatement was only to increase advertising and promotion expense by \$313,977, from a recovery of \$293,688 to an expense of \$20,289. Accordingly, net loss for the three months ended June 30, 2022 was restated from \$315,253 to \$629,230. There was no effect on basic and diluted earnings per share for the three months ended June 30, 2022 of \$0.01.

The Statements of Cash Flows for the three months ended June 30, 2022 and six months ended September 30, 2022 were not previously presented; only the Statements of Cash Flows for the six months ended June 30, 2022 and nine months ended September 30, 2022 were presented but not applicable for the purposes of this MD&A as result of the change in financial year end from December 31 to March 31, which became effective December 30, 2022.

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The following table summarizes selected consolidated financial information prepared in accordance with IFRS for the eight most recently completed quarters:

|                               |         | Net Loss for | Basic Loss | Diluted Loss |
|-------------------------------|---------|--------------|------------|--------------|
|                               | Quarter | the Period   | Per Share  | Per Share    |
| Quarter Ending                | Name    | (\$)         | (\$)       | (\$)         |
| March 31, 2024                | Q4 2024 | (255,449)    | (0.00)     | (0.00)       |
| December 31, 2023             | Q3 2024 | (306,106)    | (0.00)     | (0.00)       |
| September 30, 2023            | Q2 2024 | (293,704)    | (0.00)     | (0.00)       |
| June 30, 2023                 | Q1 2024 | (714,481)    | (0.01)     | (0.01)       |
| March 31, 2023                | Q5 2023 | (671,712)    | (0.01)     | (0.01)       |
| December 31, 2022             | Q4 2022 | (890,390)    | (0.01)     | (0.01)       |
| September 30, 2022 (restated) | Q3 2022 | (718,132)    | (0.01)     | (0.01)       |
| June 30, 2022 (restated)      | Q2 2022 | (629,230)    | (0.01)     | (0.01)       |

#### 3 Months Ended March 31, 2024, compared with 3 Months Ended March 31, 2023

Net loss this quarter was \$255,449 compared to \$671,712 during the three months ended March 31, 2023. The lower net loss this quarter is primarily attributable to a general decrease in general and administrative expenses. Of note are the following items:

- Consulting fees of \$50,523 this quarter compared to \$179,230 during the prior year quarter. Prior year quarter amounts were
  higher primarily due to corporate and administrative services being provided by a third party for \$67,500 and higher costs in
  general.
- Professional fees of \$71,680 this quarter compared to \$114,289 during the prior year quarter. These amounts are primarily comprised of audit, financial review and legal fees. The higher amounts during the prior year quarter primarily relate to higher legal fees in connection with the Transaction (see *Proposed Transaction* section)
- Share-based payments of \$24,606 this quarter compared to \$212,372 during the prior year quarter. Share-based payments
  is a non-cash expense, and such expense is recognized in profit or loss over the vesting period of the underlying share
  purchase options granted to certain directors, officers, employees and consultants of the Company.

#### Variations Over the Quarters

Q3 2024 net loss of \$306,106 is mainly attributable to general and administrative expense totalling \$304,142, which includes salaries and benefits of \$91,140, stock exchange and shareholder services of \$54,406, consulting fees of \$48,420 and professional fees of \$30,617.

Q2 2024 net loss of \$293,704 is mainly attributable to general and administrative expenses totalling \$292,800, which includes salaries and benefits of \$83,359, stock exchange and shareholder services of \$48,163 and share-based payments of \$41,765.

Q1 2024 net loss of \$714,481 primarily consisted of share-based payments of \$342,522, salaries and benefits of \$210,700 and professional fees of \$116,346.

Q5 2023 net loss of \$671,712 primarily consisted of share-based payments of \$212,371, consulting and management fees of \$160,742 and professional fees of \$108,600.

Q4 2022 net loss of \$890,390 primarily consisted of share-based payments of \$451,831 and salaries and benefits of \$271,881.

Q3 2022 net loss of \$718,132 primarily consisted of share-based payments of \$233,916, consulting of \$153,510, professional fees of \$139,049. Professional fees incurred during Q2 2022 included amounts in connection with the Transaction (see *Proposed Transaction*)

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Q2 2022 net loss of \$629,230 primarily consisted of share-based payments of \$387,664 and professional fees of \$143,079.

## **Liquidity And Capital Resources**

The Company utilizes existing cash received from the issuance of equity instruments to provide liquidity to the Company and finance its exploration programs.

On April 17, 2023, the Company closed non-brokered private placement and issued an aggregate of 1,250,000 units for aggregate gross proceeds of \$200,000. Each unit consists of one common share of the Company and one share purchase warrant with each warrant entitling the holder to purchase one additional share of the Company at a price of \$0.20 per share for 36 months from closing. Proceeds of the placement were used for exploration, working capital and general corporate purposes.

On May 12, 2023, the Company closed a non-brokered private placement of 200,000 units for gross proceeds of \$32,000. Each unit is priced at \$0.16 and consists of one common share of the Company and one share purchase warrant with each warrant entitling the holder to purchase one additional share of the Company at a price of \$0.20 per share for 3 years. Proceeds of the placement were used for exploration, working capital and general corporate purposes.

On August 14, 2023, the Company closed a non-brokered private placement offering of 6,800,000 common shares of the Company raising gross proceeds of \$680,000. The offering was priced at \$0.10 per share. Norway House Cree Nation ("NHCN") was the sole investor. Proceeds from this private placement were used for the Minago project and working capital purposes.

October 12, 2023, the Company closed a non-brokered private placement offering of 7,603,862 common shares of the Company, raising gross proceeds of \$600,705. The offering was priced at \$0.079 per share. No finders fees were payable in connection with the offering. Proceeds of the offering will be used for exploration and general working capital.

On October 31, 2023, the Company closed the first tranche of a non-brokered private placement of 2,301,844 common shares, raising gross proceeds of \$207,166. The private placement was priced at \$0.09 per share. Proceeds of the private placement will be used for exploration and general working capital. An additional 161,129 common shares were issued on November 20, 2023 as a finder's fee.

On November 20, 2023, the Company closed a non-brokered private placement by issuing 1,333,350 common shares of the Company at a price of \$0.09 per share for gross proceeds of \$120,002. Proceeds of this private placement will be used for exploration and general working capital purposes.

On December 27, 2023, the Company issued 626,000 shares at a price of \$0.10 to settle debt of \$62,600 owed to three directors of the Company for management and consulting fees.

As at the Financial Position Date, the Company had working capital of \$1,743,668 compared to \$1,801,774 at March 31, 2023.

## Cash flow information:

|                                   | Year Ended<br>March 31,<br>2024<br>(\$) | 15 Months Ended<br>March 31,<br>2023<br>(\$) |
|-----------------------------------|---|--|
| Cash used in operating activities | (1,182,834)                             | (3,141,708)                                  |
| Cash used in investing activities | (947,615)                               | (3,924,291)                                  |
| Cash from financing activities    | 1,839,873                               | 694,322                                      |
| Cash, end of the period           | 53,154                                  | 343,730                                      |

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(Expressed in Canadian dellars, except who



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<u>Operating activities</u>: During the current year the Company used \$1,182,834 in operating activities, primarily in salaries and benefits, professional fees, consulting fees and stock exchange fees and shareholder services. During the prior year period, the Company used \$3,141,708 in operating activities. Cash used in operating activities during the prior year period primarily relates to salaries and benefits, professional fees, consulting fees, advertising and promotion, and stock exchange fees and shareholders services. The decrease in cash used in operating activities reflects the Company's initiative to generally reduce overall costs.

<u>Investing activities:</u> During the current year, the Company invested \$947,615 in the Minago Project compared to \$3,552,814 during the prior year period. The lower amount in the current quarter represents the Company's preservation of working capital. During the prior year period the Company also acquired an internet domain for \$313,977 and transferred \$57,500 to a term deposit.

<u>Financing activities:</u> During the current year, the Company received proceeds of \$1,839,873 from share issuances. During the prior year period, the Company received \$859,200 from share issuances and incurred share issue costs of \$164,878.

As at the Financial Position Date the Company had cash of \$53,154, and current liabilities of \$481,448. The Company will need to conduct additional financings to meet its working capital requirements and obligations as they become due.

#### **Off-Balance Sheet Arrangements**

The Company does not have any off-balance sheet arrangements.

#### **Related Party Transactions**

Related party transactions have been measured at the exchange amount of consideration agreed between the related parties. Related party transactions not disclosed elsewhere in these financial statements are listed below.

The Company entered into a Mutual Management and Technical Services Agreement (the "MMTSA") with Silver Elephant commencing December 1, 2021, pursuant to which the companies would provide each other with general, technical and administrative services, as reasonably requested on a cost reimbursement basis. This MMTSA was terminated effective March 31, 2023, and replaced with an updated fixed fee MMTSA effective April 1, 2023, among the Company, Silver Elephant, Nevada Vanadium and Oracle. The fixed fee is adjusted periodically to reflect the relative allocation of costs to each company.

The Company has entered into a consulting agreement with the Company's executive chairman effective December 1, 2021, pursuant to which the Company agreed to pay a minimum service fee of \$10,000 per month. The Company also agreed to issue up to 450,000 common shares (the "Bonus Shares") of the Company to this individual upon achieving certain corporate milestones defined in the agreement. No Bonus Shares were issued or issuable since December 1, 2021, as none of the milestones have been achieved yet.

On December 27, 2023, the Company entered into agreements to settle an aggregate of \$62,600 of debt owed to three directors of the Company for management fees and directors fees in consideration for the issuance of 626,000 common shares of the Company at a price of \$0.10 per share.

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The Company had related party transactions with key management personnel in providing management and consulting services to the Company. Key management personnel are persons responsible for planning, directing and controlling the activities of an entity, and include the chief executive officer ("CEO"), chief financial officer ("CFO"), chief operating officer ("COO"), executive and non-executive directors.

|  | Year Ended<br>March 31,<br>2024<br>(\$) | Fifteen Months Ended<br>March 31,<br>2023<br>(\$) |
|--|---|---|
| MMTSA fees charged by Silver Elephant, a company with certain directors and officers in common | 163,609                                 | 334,805   |
| MMTSA recoveries from Silver Elephant  | (394,154)                               | (277,215)   |
| MMTSA fees charged by Nevada Vanadium, a company with certain directors and officers in common | 54,117                                  | 102,474   |
| MMTSA recoveries from Nevada Vanadium  | (235,590)                               | (232,336)   |
| MMTSA recoveries from Oracle, a company with certain directors and officers in common          | (132,526)                               | (127,147)   |
| Management fees paid to John Lee, Chairman and Interim CEO of the Company                      | 132,000                                 | 162,000   |
| Salaries and benefits paid to key management of the Company                                    | 88,068                                  | 386,158   |
| Directors' fee   | 85,400                                  | 94,116  |
| Share-based payments to certain key management of the Company                                  | 349,341                                 | 629,187   |

The Company had balances due from (to) related parties as follows:

|                                 | March 31,<br>2024 | March 31, March 31,<br>2024 2023<br>(\$) (\$) |
|---------------------------------|-------------------|---|
|                                 |                   |   |
| Receivable from Silver Elephant | 1,215,093         | 980,056                                       |
| Receivable from Nevada Vanadium | 408,982           | 239,689                                       |
| Receivable from Oracle          | 302,733           | 169,531                                       |
| Payable to John Lee             | (23,425)          | -   |
| Director's fees payable         | (24,600)          | (1,800)                                       |

## **Proposed Transaction**

Flying Nickel and Nevada Vanadium signed an arrangement agreement dated October 6, 2022, and as amended, pursuant to which Flying Nickel proposes to acquire all of the issued and outstanding common shares of Nevada Vanadium (the "Nevada Vanadium Shares") by way of an arrangement pursuant to the British Columbia Business Corporations Act (the "Transaction").

Under the terms of the agreement, Nevada Vanadium shareholders will receive one (1) (the "Exchange Ratio") Flying Nickel common share (a "Flying Nickel Share") for each Nevada Vanadium Share held immediately prior to the effective time of the Transaction. All convertible securities of Nevada Vanadium outstanding immediately prior to the effective time of the Transaction will be exchanged for securities of Flying Nickel bearing substantially the same terms as the securities replaced based on the Exchange Ratio. As at the date of this MD&A, the Transaction is still in progress.

## **Critical Accounting Policies and Estimates**

In preparing financial statements, management makes judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. The Company's management reviews these estimates and underlying assumptions on an ongoing basis, based on experience and other factors, including expectations of

Management's Discussion and Analysis
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future events that are believed to be reasonable under the circumstances. Revisions to estimates are adjusted for prospectively in the period in which the estimates are revised. Actual results may differ from these estimates.

The Company believes the following are the critical accounting estimates used in the preparation of its Statements:

#### Share-based compensation

The Company uses the Black-Scholes Option Pricing Model to fair value options in order to calculate share based compensation expense. The Black-Scholes Option Pricing Model involves six key inputs to determine the fair value of an option: risk-free interest rate, exercise price, market price of the Company's shares at date of issue, expected dividend yield, expected life, and expected volatility. Certain of the inputs are estimates which involve considerable judgment. The Company is also required to estimate the future forfeiture rate of options based on historical information in its calculation of share-based compensation expense.

## Impairment assessment of exploration and evaluation assets

The application of the Company's accounting policy for exploration and evaluation expenditure requires judgment in determining whether it is likely that future economic benefits will flow to the Company, which may be based on assumptions about future events or circumstances.

All capitalized exploration and evaluation assets are monitored for indications of impairment at each reporting period. The Company considered the following facts and circumstances in determination if it should test exploration and evaluation assets for impairment:

- (i) the period for which the Company has the right to explore in the specific area has expired during the period or will expire in the near future, and is not expected to be renewed;
- (ii) substantive expenditure on further exploration for and evaluation of mineral resources in the specific area is neither budgeted nor planned;
- (iii) exploration for and evaluation of mineral resources in the specific area have not led to the discovery of commercially viable quantities of mineral resources and the entity has decided to discontinue such activities in the specific area; and
- (iv) sufficient data exists to indicate that, although a development in the specific area is likely to proceed, the carrying amount of the exploration and evaluation assets is unlikely to be recovered in full from successful development or by sale.

Where a potential impairment is indicated, assessments are performed for each area of interest. To the extent that deferred exploration expenditures are not expected to be recovered, an impairment is charged to profit or loss. Exploration areas where reserves have been discovered, but require major capital expenditure before production can begin, are continually evaluated to ensure that commercial quantities of reserves exist or to ensure that additional exploration work is underway as planned.

An impairment charge relating to an exploration and evaluation asset may be subsequently reversed when new exploration results or actual or potential proceeds on sale or farm-out of the property result in a revised estimate of the recoverable amount but only to the extent that this does not exceed the original carrying value of the property that would have resulted if no impairment had been recognized. General exploration costs in areas of interest in which the Company has not secured rights are expensed as incurred.

The recoverability of amounts shown for exploration and evaluation assets is dependent upon the discovery of economically recoverable reserves, the ability of the Company to obtain financing to complete development of the properties, and on future production or proceeds of disposition.

Although the Company has taken steps to verify title to mineral properties in which it has an interest, these procedures do not guarantee the Company's title. Such properties may be subject to prior agreements or transfers and title may be affected by undetected defects.

As at March 31, 2024, the Company has assessed that there are no impairment indicators with respect to its exploration and evaluation assets.

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#### **Changes in Accounting Policies and Standards**

## **Changes in Accounting Policies**

Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2 Making Materiality Judgments — Disclosure of Accounting Policies

The amendments change the requirements in IAS 1 with regard to disclosure of accounting policies. The amendments replace all instances of the term "significant accounting policies" with "material accounting policy information". Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The amendments to IAS 1 are effective for annual periods beginning on or after January 1, 2023, with earlier application permitted and are applied prospectively. This amendment did not have a material impact on the Company's financial statements.

Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors—Definition of Accounting Estimates

The amendments replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty".

The amendments are effective for annual periods beginning on or after January 1, 2023, to changes in accounting policies and changes in accounting estimates that occur on or after the beginning of that period, with earlier application permitted. This amendment did not have a material impact on the Company's financial statements.

The Company has adopted Amendments to IAS 1 and IFRS 2, which are mandatorily effective for the Company's annual period beginning on April 1, 2023.

# **Future Changes in Accounting Standards**

Certain accounting standards or amendments to existing accounting standards that have been issued but have future effective dates are either not applicable or are not expected to have a significant impact on the Company's financial statements.

#### **Capital Management**

Management considers its capital structure to consist of share capital, share purchase options and warrants. The Company manages its capital structure and makes adjustments to it, based on the funds available to, and required by the Company in order to support the acquisition, exploration and development of exploration and evaluation assets. The Board of Directors does not establish quantitative returns on capital criteria for management.

The properties that the Company currently holds interests in are in the exploration stage. As such, the Company is dependent on external financing to fund its activities. In order to carry out planned exploration and development and pay for administrative costs, the Company will spend its existing working capital and raise additional amounts as needed. There were no changes in management's approach to capital management during the year ended March 31, 2024. The Company is not subject to externally imposed capital requirements.



Fair Value Measurements and Financial Instruments

## (a) Classification

|   |                              | March 31,<br>2024 | March 31,<br>2023 |
|---|------------------------------|-------------------|-------------------|
| Financial Instrument                        | Measurement Method           | (\$)              | (\$)              |
| Cash  | FVTPL <sup>1</sup> (Level 1) | 53,154            | 343,730           |
| Term deposit                                | FVTPL1 (Level 1)             | 57,500            | 57,500            |
| Due from related parties                    | Amortized cost               | 1,926,808         | 1,389,276         |
| Receivables (excluding GST/HST receivables) | Amortized cost               | 53,745            | 1,067             |
| Accounts payable and accrue liabilities     | Amortized cost               | (481,448)         | (294,437)         |
|   |                              | 1,609,759         | 1,497,136         |

<sup>&</sup>lt;sup>1</sup> Fair value through profit or loss

## (b) Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy establishes three levels to classify the inputs to valuation techniques used to measure fair value. The Company utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value as follows:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 – inputs are quoted prices in markets that are not active, quoted prices for similar assets or liabilities in active markets, inputs other than quoted prices that are observable for the asset or liability (for example, interest rate and yield curves observable at commonly quoted intervals, forward pricing curves used to value currency and commodity contracts and volatility measurements used to value option contracts), or inputs that are derived principally from or corroborated by observable market data or other means; and

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs.

The Company has determined the estimated fair values of its financial instruments based upon appropriate valuation methodologies. The fair value of cash, restricted cash and term deposit is measured at Level 1. As at the Financial Position Date, there were no financial assets measured and recognized in the statement of position that would be categorized as Level 2 or Level 3 in the fair value hierarchy above.

The fair value of the Company's financial instruments including cash, term deposit, other receivables, due from related parties, accounts payable and accrued liabilities approximates their carrying value due to the immediate or short-term maturity of these financial instruments. The Company does not offset financial assets with financial liabilities. There were no transfers between Level 1, 2 and 3 for the year ended March 31, 2024 and fifteen months ended March 31, 2023.

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#### **Financial Risks**

The Company's financial instruments are exposed to certain financial risks. The risk exposures and the impact on the Company's financial instruments at the Financial Position Date are summarized below. The Board of Directors periodically reviews with management the principal risks affecting the Company and the systems that have been put in place to manage these risks.

#### (a) Liquidity risk

Liquidity risk is the risk that an entity will be unable to meet its financial obligations as they fall due. As at the Financial Position Date, the Company had a cash balance including term deposit, of \$110,654 (March 31, 2023 – 401,230) and had accounts payable and accrued liabilities of \$481,448 (March 31, 2023- \$294,437), which have contractual maturities of 90 days or less. Liquidity risk is assessed as high and the Company manages liquidity risk by preparing cash flow forecasts of upcoming cash requirements.

#### (b) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company reduces its credit risk on restricted cash by placing these instruments with institutions of high credit worthiness. As at the Financial Position Date and March 31, 2023, the Company's maximum exposure to credit risk is the carrying value of its financial assets.

## (c) Market Risk

The market risks to which the Company may be exposed to are interest rate risk and currency risk.

#### (i) Interest Rate Risk

Interest rate risk is the risk that the fair value or the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not subject to material interest rate risk for the year ended March 31, 2024 and the fifteen months ended March 31, 2023.

## (ii) Currency Risk

The Company is exposed to foreign currency risk to the extent that monetary liabilities held by the Company are not denominated in Canadian dollars. The Company's operations is primary in Canada and the Company is not subject to material currency risk.

# **Outstanding Share Data**

The Company has authorized capital of an unlimited number of common shares without par value. The table below represents the Company's capital structure as at the dates presented:

|                                      | As at date of this MD&A | March 31,<br>2024 |
|--------------------------------------|-------------------------|-------------------|
| Common shares issued and outstanding | 88,064,805              | 88,064,805        |
| Share purchase options outstanding   | 6,590,000               | 6,590,000         |
| Share purchase warrants              | 7,152,150               | 7,152,150         |

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**Risks And Uncertainties** 

The Company is subject to a number of risk factors due to the nature of its business and the present stage of exploration. As a company active in the mineral resource exploration and development industry, the Company is exposed to a number of risks.

#### **Exploration Stage Operations**

The Company's properties are still in the exploration stage. Mineral exploration and exploitation involve a high degree of risk, which even a combination of experience, knowledge and careful evaluation may not be able to avoid. The minerals business is characterized by long lead times from discovery to development, and few exploration projects successfully make the transition to development.

Unusual or unexpected formations, formation pressures, fires, power outages, labour disruptions, flooding, explosions, tailings impoundment failures, cave-ins, landslides, unpredictable and unfavourable weather conditions, and the inability to obtain adequate machinery, equipment or labour are some of the risks involved in mineral exploration and exploitation activities. Substantial expenditures are required to establish mineral reserves and resources through drilling, to develop metallurgical processes to extract the metal from the material processed and to develop the mining and processing facilities and infrastructure at any site chosen for mining.

Mineral exploration and development is speculative and involves a high degree of risk. While the discovery of an ore body may result in substantial rewards, few properties which are explored are commercially mineable and ultimately developed into producing mines. There is no assurance that Flying Nickel's nickel deposits are commercially mineable.

Should any mineral resources and reserves exist, substantial expenditures will be required to confirm mineral reserves which are sufficient to commercially mine and to obtain the required environmental approvals and permitting required to commence commercial operations. The decision as to whether a property contains a commercial mineral deposit and should be brought into production will depend upon the results of exploration programs, engineering and other studies, and the recommendations of qualified engineers and geologists, all of which involves significant expense. This decision will involve consideration and evaluation of several significant factors including, but not limited to: (1) costs of bringing a property into production, including exploration and development work, preparation of production feasibility studies and construction of production facilities; (2) availability and costs of financing; (3) ongoing costs of production; (4) nickel prices; (5) environmental compliance regulations and restraints (including potential environmental liabilities associated with historical exploration activities); and (6) the political climate, governmental regulation and control. Development projects are also subject to the successful completion of engineering studies, issuance of necessary governmental permits, and availability of adequate financing. Development projects have no operating history upon which to base estimates of future cash flow.

The ability to sell, and profit from the sale of any eventual mineral production from any property will be subject to the prevailing conditions in the minerals marketplace at the time of sale. The global minerals marketplace is subject to global economic activity and changing attitudes of consumers and other end-users' demand for mineral products. Many of these factors are beyond the control of a mining company and therefore represent a market risk which could impact the long-term viability of Flying Nickel and its operations.

## Competition

The mining industry is intensely competitive in all of its phases, and the Company competes with other companies with greater technical and financing resources than itself with respect to acquisition of properties of merit, sourcing equipment and supplies, and the recruitment and retention of qualified individuals to carry out its mineral exploration activities and provide support services. Competition in the mining industry could adversely affect the Company's prospects for mineral exploration in the future.

#### **Financial Markets**

The Company is dependent on the equity markets as its primary source of operating working capital and the Company's capital resources are largely determined by the strength of the junior resource markets, by the status of the Company's projects in relation to these markets, and by the Company's ability to attract investor support for its projects.

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There is no assurance that funding will be accessible to the Company at the times and in the amounts required to fund the Company's activities, as there are many circumstances that are beyond the control of the Company. For example, the Company is dependent on investor sentiment being positive towards the minerals exploration business in general and Flying Nickel in particular. Many factors influence investor sentiment, including a positive climate for mineral exploration, the experience and caliber of a company's management and a company's track record in discovering or acquiring economically viable mineral deposits.

#### **Environmental and Government Regulation**

Mining and exploration activities are subject to various laws and regulations relating to the protection of the environment, historical and archaeological sites and endangered and protected species of plants and animals. Although the exploration activities of the Company are currently carried out in accordance with all applicable rules and regulations, no assurance can be given that new rules and regulations will not be enacted or that existing rules and regulations will not be applied in a manner which could limit or curtail exploration or development activities.

Amendments to current laws and regulations governing the activities of the Company, or more stringent implementation thereof, could have a substantial adverse impact on the Company.

## **Title to Properties, First Nations Issues**

While the Company has investigated the title to all of the properties on which it holds mineral claims or other forms of mineral rights or concessions or in respect of which it has a right to earn an interest, the Company cannot guarantee that title to such properties will not be challenged or impugned. The Company can never be certain that it will have valid title to its mineral properties.

Mineral properties sometimes contain claims or transfer histories that examiners cannot verify, and transfers under foreign law are often complex. The Company does not carry title insurance on its properties. A successful claim that the Company or its option partner does not have title to a property could cause the Company to lose its rights to that property, perhaps without compensation for its prior expenditures relating to the property.

Negotiations with First Nations groups can add an additional layer of risk and uncertainty to efforts to explore and develop mineral deposits in many areas of Canada, where protracted negotiations of land claims have resulted in settlement of only a fraction of the claims. The slow pace of resolving these claims is frustrating to both the First Nations peoples and exploration companies and could result in actions that would hinder timely execution of exploration programs.

#### **Foreign Currency**

A small portion of the Company's expenses are denominated in foreign currencies. The Company does not expect fluctuations in the exchange rate between the Canadian dollar and such other currencies will have a material effect on our business, financial condition and results of operations. The Company does not hedge against foreign currency fluctuations.

## Inflation

In the recent past, while inflation had not been a significant factor, the ongoing efforts of many governments to improve the availability of credit and stimulate domestic economic growth while incurring substantial deficits may result in substantial inflation and/or currency depreciation in the future.

## **Management and Directors**

The Company is dependent on a relatively small number of directors and management personnel. The loss of any of one of those persons could have an adverse effect on the Company. The Company does not maintain key person insurance on any of its management.

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#### **Disclosure Controls and Procedures**

Management has established processes to provide it with sufficient knowledge to support representations that it has exercised reasonable diligence to ensure that:

- the financial statements do not contain any untrue statement of material fact or, omit to state a material fact required to be stated or, that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the financial statements, and
- the financial statements fairly present in all material respects the financial position, results of operations and cash flows of the Company, as of the date of and for the periods presented.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 – Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P"), and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing this certificate are not making any representations relating to the establishment and maintenance of:

- controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer
  in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed,
  summarized and reported within the time periods specified in securities legislation; and
- a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes following the issuer's GAAP (IFRS).

The issuer's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in the certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency, and timeliness of interim and annual filings and other reports provided under securities legislation.

There have been no changes in the Company's internal control over financial reporting during the current quarter that have materially affected, or are reasonably likely to materially affect, internal control over financial reporting.

## Additional Disclosure for Venture Issuers Without Significant Revenue

Additional disclosure concerning the Company's general and administrative expenses and resource property expenditures is provided in the Company's financial statements for the year ended March 31, 2024, available on the Company's website at <a href="https://www.flynickel.com">www.flynickel.com</a> and on SEDAR at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a>.

# **Forward Looking Information**

Certain Statements contained in this MD&A that are not historical facts are forward-looking statements (within the meaning of the Canadian securities legislation and the U.S. Private Securities Litigation Reform Act of 1995) that involve risks and uncertainties. Forward-looking statements include, but are not limited to, statements with respect to the future price of metals; the estimation of mineral reserves and resources, the realization of mineral reserve estimates; the timing and amount of estimated future production, costs of production, and capital expenditures; costs and timing of the development of new deposits; success of exploration activities, permitting time lines, currency fluctuations, requirements for additional capital and expected uses of proceeds raised, government regulation of mining operations, environmental risks, unanticipated reclamation expenses, title disputes or claims, limitations on insurance coverage and the timing and possible outcome of pending litigation. In certain cases, forward-looking statements can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements

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of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Such risks and other factors include, among others, risks related to the completion of transactions and integration of acquisitions; risks related to operations; actual results of current exploration activities; actual results of current reclamation activities; conclusions of economic evaluations; changes in project parameters as plans continue to be refined; future prices of metals; possible variations in ore reserves, grade or recovery rates; failure of plant, equipment or processes to operate as anticipated; accidents, labour disputes and other risks of the mining industry; delays in obtaining governmental approvals or financing or in the completion of planned exploration activities; currency exchange rates; general economic, inflationary and market conditions; as well as those factors discussed in the sections entitled "Risks and Uncertainties" in this MD&A. Although the Company has attempted to identify important factors that could affect the Company and may cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

The forward-looking statements in this MD&A speak only as of the date hereof. The Company does not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date hereof to reflect the occurrence of unanticipated events, except as required by applicable law. Forward-looking statements and other information contained herein concerning the mining industry and general expectations with regards to it are based on estimates prepared by the Company using data from publicly available industry sources as well as from market research and industry analysis and on assumptions based on data and knowledge of this industry which the Company believes to be reasonable. However, this data is inherently imprecise, although generally indicative of relative market positions, market shares and performance characteristics. While the Company is not aware of any misstatements regarding any industry data presented herein, the industry involves risks and uncertainties and is subject to change based on various factors.

#### **Additional Information**

Additional information relating to the Company is on SEDAR at www.sedarplus.ca.

# **General Corporate Information:**

## **Head Office and Registered Office**

Suite 1610 - 409 Granville Street, Vancouver, BC, Canada, V6C 1T2

Tel: +1 (604) 283-2230

# **Transfer Agent and Registrar**

Odyssey Trust Company 350 - 409 Granville Street, Vancouver, British Columbia, V6C 1T2, Canada Tel: +1 (888) 290-1175

#### **Investor and Contact Information**

All financial reports, news releases and corporate information can be accessed by visiting the Company's website at: www.flynickel.com.

Investor & Media requests and queries: Email: info@flynickel.com

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**Directors and Officers** 

As at the date of this MD&A, the Company's directors and officers are as follows:

# **Directors**

John Lee, Interim CEO and Executive Chairman Greg Hall Neil Duboff Masa Igata

## Officers

John Lee, Interim CEO and Executive Chairman Andrew Yau, Chief Financial Officer Robert Van Drunen, Chief Operating Officer Jenna Virk, Chief Legal Officer Marion McGrath, Corporate Secretary Sara Knappe, Assistant Corporate Secretary