

KONTROL TECHNOLOGIES CORP.

**CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 and 2023
(Prepared in Canadian dollars)**

To the Shareholders of Kontrol Technologies Corp.:

Opinion

We have audited the consolidated financial statements of Kontrol Technologies Corp. and its subsidiaries (the "Group"), which comprise the consolidated statements of financial position as at December 31, 2024 and December 31, 2023, and the consolidated statements of income and comprehensive income, changes in equity and cash flows for the years then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2024 and December 31, 2023, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with IFRS® Accounting Standards.

Basis for Opinion

We conducted our audits in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audits of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment analysis of goodwill and long-lived assets

Key Audit Matter Description

The Company performs impairment testing on an annual basis, or more frequently when there is an indication of impairment. An impairment is recognized if the carrying amount of an asset, or its cash generating unit (CGU), exceeds its estimated recoverable amount. The recoverable amount of an asset is the greater of its value-in-use and its fair value less costs of disposal. The recoverable amounts of the CGUs were determined using the value-in-use method, which included using discounted cash flow projection models. Management used key assumptions in the discounted cash flow projection models, which included forecasted operating results, long-term growth rates and discount rates. We considered this a key audit matter due to the subjectivity and complexity involved in performing procedures to test key assumptions in determining the recoverable amounts of the CGUs, which involved judgment from management. Please refer to Note 8 to the consolidated financial statements for further details.

Audit Response

We responded to this matter by performing audit procedures relating to the impairment of Goodwill & Long-Lived Assets. Our audit work in relation to this included, but was not restricted to, the following:

- We evaluated the design and implementation of relevant controls related to goodwill and indefinite life intangible asset impairment;
- Obtained management's impairment test cash flows and assessed the underlying assumptions used in the discounted cash flow model;
- Recalculated the resulting recoverable amount and corresponding carrying amounts;
- Engaged our valuation specialists to review management's methodology and the discount rate;
- Assessed management's determination of CGUs and verified that each unit/group of units to which goodwill has been allocated is a) the lowest level within the entity at which goodwill is monitored for internal management purposes, and b) not larger than an operating segment determined in accordance with IFRS 8 Operating Segments before aggregation.

Management is responsible for the other information. The other information comprises Management's Discussion and Analysis.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated. We obtained Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS® Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Daniel McIntyre.

Burlington, Ontario

March 31, 2025

MNP LLP

Chartered Professional Accountants

Licensed Public Accountants

KONTROL TECHNOLOGIES CORP.
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AS AT
(in Canadian dollars)

| | | December 31 2024 | December 31 2023 |
|--|-------|---------------------|---------------------|
| | Notes | | |
| Assets | | | |
| Cash | | \$2,068,029 | \$3,247,795 |
| Marketable securities | 4 | 10,569,453 | - |
| Accounts receivable | 5 | 2,090,348 | 9,894,700 |
| Income tax receivable | 12 | - | 276,117 |
| Unbilled revenue | 17 | 59,700 | 276,977 |
| Finished inventory | | 72,334 | 495,624 |
| Prepaid expenses and deposits | | 20,850 | 132,882 |
| Current assets | | 14,880,714 | 14,324,095 |
| Property and equipment | 6 | 110,693 | 185,004 |
| Right-of-use assets | 7 | 361,164 | 594,342 |
| Goodwill | 8 | 2,435,486 | 3,435,739 |
| Intangible assets | 8 | 2,492,497 | 4,215,065 |
| Non-current assets | | 5,399,840 | 8,430,150 |
| Total assets | | \$20,280,554 | \$22,754,245 |
| Liabilities | | | |
| Revolver | 9 | - | 1,739,588 |
| Accounts payable and accrued liabilities | | 962,768 | 2,539,059 |
| Deferred revenue | 17 | - | 808,136 |
| Holdback and advances | 10 | 582,500 | 582,500 |
| Vendor take back | 10 | 3,500,000 | 3,500,000 |
| Current portion of term loans | 11 | - | 9,323,750 |
| Current portion of lease liabilities | 7 | 94,436 | 187,979 |
| Current liabilities | | 5,139,704 | 18,681,012 |
| Lease liabilities | 7 | 286,237 | 446,895 |
| Deferred income taxes | 12 | 69,411 | 833,070 |
| Non-current liabilities | | 355,648 | 1,279,965 |
| Total liabilities | | 5,495,352 | 19,960,977 |
| Equity | | | |
| Common shares | 13 | 27,332,485 | 27,782,485 |
| Contributed surplus | | 1,584,303 | 1,340,009 |
| Reserves | 15 | 4,290,173 | 4,290,173 |
| Deficit | | (18,421,759) | (30,619,399) |
| Total equity | | 14,785,202 | 2,793,268 |
| Total liabilities and equity | | \$20,280,554 | \$22,754,245 |
| <i>Contingent liabilities (Note 21)</i> | | | |

The accompanying notes are an integral part of these Consolidated Financial Statements

KONTROL TECHNOLOGIES CORP.
CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME
For the years ended December 31
(in Canadian dollars)

| | | Twelve months ended | |
|--|-------|---------------------|---------------------|
| | | December 31 | December 31 |
| | Notes | 2024 | 2023 |
| Revenue | 17 | \$10,928,814 | \$18,828,380 |
| Cost of sales | | 4,792,932 | 7,265,712 |
| Gross profit | | 6,135,882 | 11,562,668 |
| Advertising and promotion | | 55,525 | 79,714 |
| Bad debt | | 26,822 | 4,156 |
| Business fees and licenses | | 339,952 | 416,366 |
| Consulting | | 1,938,678 | 366,895 |
| Employee salaries and benefits | | 3,265,722 | 6,109,232 |
| Impairment of assets | 8 | - | 2,268,753 |
| Insurance | | 127,820 | 167,902 |
| Maintenance and repairs | | 83,735 | 150,028 |
| Office and general | | 80,543 | 87,307 |
| Other income (expense) | 18 | (102,585) | (526,709) |
| Professional fees | | 529,418 | 387,750 |
| Rent and utilities | | 90,613 | 296,029 |
| Supplies | | 7,508 | 118,053 |
| Telecommunication | | 53,805 | 106,702 |
| Travel | | 163,784 | 201,601 |
| Amortization - intangibles | 8 | 540,620 | 926,087 |
| Depreciation - property & equip. and right-of-use | 6 & 7 | 231,569 | 456,905 |
| Share-based compensation | | 244,294 | 380,684 |
| | | 7,677,823 | 11,997,455 |
| (Loss) before undernoted | | (1,541,941) | (434,787) |
| Amortization - financing fees | | - | (431,390) |
| Finance (expense) income | | (173,021) | (1,670,156) |
| Revaluation of marketable securities | | 21,738 | - |
| Gain on sale of assets | 19 | 13,281,812 | 2,447,038 |
| | | 13,130,529 | 345,492 |
| Income (loss) from continuing operations before tax | | 11,588,588 | (89,295) |
| Recovery of income taxes | | 609,052 | 88,914 |
| Net income (loss) from continuing operations | | 12,197,640 | (381) |
| Gain from discontinued operations | 20 | - | 21,786,635 |
| Net income and comprehensive income for the year | | \$12,197,640 | \$21,786,254 |

Earnings per common share - Continuing Operations

Basic and Diluted **\$0.21** \$0.00

Earnings per common share - Discontinued Operations

Basic and Diluted - \$0.39

Weighted average number of common shares outstanding

Basic and Diluted **57,057,480** 55,559,117

The accompanying notes are an integral part of these Consolidated Financial Statements

KONTROL TECHNOLOGIES CORP.
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
For the years ended December 31
(In Canadian dollars)

| | Number of Shares | Common Shares | Contributed Surplus | Reserves | Deficit | Total Equity |
|----------------------------------|---------------------|---------------------|------------------------|--------------------|-----------------------|--------------------|
| As at December 31, 2022 | 49,342,685 | \$ 25,287,349 | \$ 1,177,411 | \$ 2,069,835 | \$ (52,405,653) | \$ (23,871,058) |
| Shares for debt (Note 13) | 119,047 | 77,381 | - | - | - | 77,381 |
| Share-based compensation | 577,597 | 195,847 | - | - | - | 195,847 |
| Stock options grant (Note 14) | - | - | 163,962 | - | - | 163,962 |
| Stock options exercise (Note 14) | 2,500 | 1,364 | (1,364) | - | - | - |
| Convertible debentures | | | | (2,475) | | (2,475) |
| Private placement (Note 13) | 7,695,840 | 2,557,170 | - | 2,445,126 | - | 5,002,296 |
| Share issuance costs (Note 13) | - | (336,626) | - | (222,313) | - | (558,939) |
| Net income | - | - | - | - | 21,786,254 | 21,786,254 |
| As at December 31, 2023 | 57,737,669 | \$27,782,485 | \$1,340,009 | \$4,290,173 | \$(30,619,399) | \$2,793,268 |

| | Number of Shares | Common Shares | Contributed Surplus | Reserves | Deficit | Total Equity |
|---------------------------------------|---------------------|---------------------|------------------------|--------------------|-----------------------|---------------------|
| As at December 31, 2023 | 57,737,669 | \$ 27,782,485 | \$ 1,340,009 | \$ 4,290,173 | \$ (30,619,399) | \$ 2,793,268 |
| Stock options grant (Note 14) | - | - | 244,294 | - | - | 244,294 |
| Repurchase of common shares (Note 13) | (1,846,500) | (450,000) | - | - | - | (450,000) |
| Net income | - | - | - | - | 12,197,640 | 12,197,640 |
| As at December 31, 2024 | 55,891,169 | \$27,332,485 | \$1,584,303 | \$4,290,173 | \$(18,421,759) | \$14,785,202 |

The accompanying notes are an integral part of these Consolidated Financial Statements

KONTROL TECHNOLOGIES CORP.
CONSOLIDATED STATEMENTS OF CASH FLOWS
For the years ended December 31
(in Canadian dollars)

| | Twelve months ended December 31 | Twelve months ended December 31 |
|--|------------------------------------|------------------------------------|
| | 2024 | 2023 |
| Operating activities | | |
| Net income (loss) from continuing operations | \$12,197,640 | \$(381) |
| Non-cash items | | |
| Gain on sale of assets | (13,281,812) | (2,447,038) |
| Amortization and depreciation | 772,189 | 1,814,382 |
| Impairment of assets | - | 2,268,753 |
| Share-based compensation | 244,294 | 380,684 |
| Finance expense | 173,021 | 1,670,156 |
| Tax recovery | (763,659) | (234,802) |
| Non-cash working capital items | | |
| Accounts receivable | 2,918,663 | 402,723 |
| Income tax payable | 276,117 | (276,117) |
| Unbilled revenue | 118,840 | 111,372 |
| Finished inventory | (140,399) | (100,049) |
| Prepaid expenses and deposits | 60,487 | (51,906) |
| Accounts payable and accrued liabilities | (1,432,025) | 44,210 |
| Deferred revenue | (518,375) | 71,139 |
| Cash flows from operating activities | 624,981 | 3,653,126 |
| Investing activities | | |
| Additions to property and equipment | (134,467) | (162,006) |
| Cash from sale of assets | 20,859,247 | - |
| Purchase of marketable securities | (10,473,561) | - |
| Cash flows from (used in) investing activities | 10,251,219 | (162,006) |
| Financing activities | | |
| Payment of revolver | (1,739,588) | (1,531,773) |
| Payment of term loan | (9,323,750) | (2,610,059) |
| Payment of term loan financing fees | - | (181,390) |
| Payment of lease principal | (175,715) | (337,272) |
| Payment of vendor take back | - | (434,763) |
| Payment of convertible debenture | - | (45,768) |
| Repurchase of common shares | (450,000) | - |
| Proceeds from common shares private placement | - | 5,002,296 |
| Payment of share issue costs | - | (558,939) |
| Payment of interest | (366,913) | (1,421,587) |
| Cash flows used in financing activities | (12,055,966) | (2,119,255) |
| (Decrease) increase in cash from continuing operations | (1,179,766) | 1,371,865 |
| Decrease in cash from discontinued operations | - | (104,798) |
| Cash at beginning of year | 3,247,795 | 1,980,728 |
| Cash at end of year | \$2,068,029 | \$3,247,795 |

Additional information

| | | |
|-----------------|-----|-----|
| Income tax paid | \$0 | \$0 |
|-----------------|-----|-----|

The accompanying notes are an integral part of these Consolidated Financial Statements

KONTROL TECHNOLOGIES CORP.
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

I. NATURE OF OPERATIONS

Kontrol Technologies Corp. (“Kontrol” or the “Company”) was incorporated under the laws of the Province of British Columbia and authorized continuance of the Company from the Business Corporations Act (British Columbia) to the Business Corporations Act (Ontario) (“OBCA”), and amendment of the Company’s current articles of incorporation and bylaws to conform to the OBCA. The Company’s common shares are listed in the Cboe Exchange (NEO:KNR). The Company is a provider of energy efficiency solutions to commercial energy consumers. Through a disciplined mergers and acquisition strategy, combined with a growing technology platform, Kontrol’s market-based energy solutions are designed to reduce its customers overall cost of energy while providing a corresponding reduction in Green House Gas (GHG) emissions. Management of the Company considers there to be one operating segment being the provision of energy compliance and consulting services. All of the Company’s operations are in Canada. The address of the Company’s head office is 11 Cidermill Ave, Unit 211, Concord, ON, L4K 4B6.

2. BASIS OF PREPARATION

Statement of Compliance

The Company’s consolidated financial statements, including comparatives, have been prepared in accordance with and using accounting policies in full compliance with IFRS® Accounting Standards issued by the International Accounting Standards Board (“IASB”). These consolidated financial statements were approved by the Board of Directors and authorized for issuance on March 31, 2025.

The consolidated financial statements have been prepared on a going concern basis and based on historical cost, except where financial instruments have been designated as fair value through profit and loss.

Fair value measurements are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1 – valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 - valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and

Level 3 – valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist.

Basis of Presentation

The consolidated financial statements are presented in Canadian dollars which is the currency of the primary economic environment in which the Company and its subsidiaries operates in.

These consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. Details of the Company’s subsidiaries are as follows:

On June 30, 2016, the Company acquired 100% of Kontrol Technologies Inc., a company incorporated in Ontario. This entity and its parent company’s activities are designed for commercial building applications and include deep energy retrofits, distributed power generation, conservation solutions, and energy audits.

On February 10, 2017, the Company acquired 100% of ORTECH Consulting Inc. (“ORTECH”), a company incorporated in Ontario. ORTECH is an engineering consulting firm specializing in Green House Gas reporting, air quality testing, emission testing and renewable energy/power consulting. Kontrol Energy Group Inc. and ORTECH Consulting Inc. were amalgamated on December 27, 2023. The amalgamated name is Kontrol Energy Group Inc. On December 29, 2023 the ORTECH Consulting Inc. business was sold through an asset sale.

KONTROL TECHNOLOGIES CORP.
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

On August 4, 2017, the Company acquired 100% of Efficiency Engineering Inc. ("EE Inc."), a company incorporated in Ontario. EE Inc. provides engineering services to industrial, municipal and commercial building owners across Canada.

On April 30, 2018, the Company acquired assets from MCW Dimax Ltd. The purchased assets are used to manage HVAC systems in real time through ongoing monitoring and analysis. The acquisition of MCW Dimax Ltd was determined to be an acquisition of a business under IFRS 3 Business combinations.

On September 20, 2018, the Company acquired 100% of CEM Specialties Inc. ("CEMSI"), a company incorporated in Ontario. CEMSI provides the Canadian and US market with value added solutions for continuous emissions and process monitoring applications. Kontrol Technologies Corp. and CEMSI were amalgamated on June 21, 2024. The amalgamated name is Kontrol Technologies Corp. On June 24, 2024 the CEMSI business was sold through an asset sale.

On August 1, 2020, the Company acquired 100% of New Found Air HVAC Services Inc. ("NFA"), a company incorporated in Ontario. NFA provides building energy services that ensures the effective operation and service of essential heating, cooling, ventilation, and utility systems. This entity has been renamed to Kontrol Buildings Inc.

On July 30, 2021, Kontrol Technologies Corp. completed the acquisition of Global HVAC & Automation Inc. ("Global"). Global provides integrated installations of complex heating, cooling, ventilation, plumbing and building automation systems to its customers. On February 14, 2023 Global made an assignment pursuant to the Bankruptcy and Insolvency Act and a trustee in bankruptcy was appointed.

All of the Company's subsidiaries have the same year end as the Company and share similar business products and services, customers, functional currency, and markets in which they operate.

Basis of Consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries after intercompany balances and transactions have been eliminated. Subsidiaries are consolidated from the date that control is obtained and deconsolidated on the date control ceases. The acquisition method is used to account for the acquisition of a subsidiary from an unrelated party at the date that control is obtained, with the difference between the consideration transferred and the fair value of the subsidiary's net identifiable assets acquired recorded as goodwill. Business acquisition related costs are recognized in profit and loss as incurred.

3. MATERIAL ACCOUNTING POLICIES

Property and Equipment

Property and Equipment is carried at cost, less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the declining balance or straight-line method as noted below.

The cost of an item consists of the purchase price, plus any costs directly attributable to bringing the asset to the location and condition necessary for its intended use and an initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

An item is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on disposal of the asset, determined as the difference between the net disposal proceeds and the carrying amount of the asset, is recognized in profit or loss in the consolidated statement of comprehensive income.

Where an item comprises major components with different useful lives, the components are accounted for as separate items of property and equipment. Expenditures incurred to replace a component of an item that is accounted for separately, including major inspection and overhaul expenditures, are capitalized.

KONTROL TECHNOLOGIES CORP.
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

Depreciation – Property and Equipment

| | | |
|--------------------------------|-------------------|-----|
| Office equipment | Declining balance | 20% |
| Laboratory and other equipment | Declining balance | 20% |
| Computer equipment | Declining balance | 25% |
| Vehicles | Declining balance | 20% |
| Computer software | Straight-line | 20% |
| Leasehold improvements | Declining balance | 20% |

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred. Research and development costs excluding those meeting the capitalization criteria are not capitalized and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite lives are amortized over their useful economic life on a straight-line basis and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in the statement of comprehensive loss in the expense category that is consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash-generating unit (“CGU”) level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

For the purposes of testing goodwill for impairment, the Company has determined that it has three CGUs – Kontrol Energy Group, Efficiency Engineering, and Kontrol Buildings Inc. Annual impairment testing is performed as of December 31.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the consolidated statement of income and comprehensive income when the asset is derecognized.

Development costs are recognized as an intangible asset when the Company can demonstrate all the following:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- its intention to complete the intangible asset and use or sell it;
- its ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- its ability to measure reliably the expenditure attributable to the intangible asset during its development.

KONTROL TECHNOLOGIES CORP.
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

Following initial recognition of the development costs as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortization and accumulated impairment losses. Development costs are amortized on a straight-line basis over a period of 5 to 10 years or are expensed immediately if capitalized projects are not completed.

Amortization - Intangibles

| | | |
|------------------------|---------------|----------------------|
| Brand Names | Straight-line | 10 years |
| Customer Relationships | Straight-line | 10 years to 15 years |
| Intellectual Property | Straight-line | 3 years to 15 years |
| Patents | Straight-line | 3 years |
| Product Development | Straight-line | 5 years to 10 years |

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

Where goodwill forms part of a cash-generating unit and part of the operation within the unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation and the portion of the cash-generating unit retained.

Impairment

At each reporting date, the Company assesses whether there is objective evidence that a financial asset is impaired.

If such evidence exists, the Company recognizes an impairment loss for financial assets. The carrying amount of the asset is reduced by this amount either directly or indirectly using an allowance account.

The carrying amount of long-lived non-financial assets, including intangible assets and property and equipment, is reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Intangible assets with indefinite lives and intangible assets not yet put into use are evaluated for impairment at least annually. Goodwill is tested for impairment annually or more frequently if events or circumstances indicate that the carrying value may not be recoverable.

Impairment exists when the carrying value of an asset exceeds its recoverable amount, which is the higher of its fair value less costs to sell or its value in use. The fair value less costs to sell calculation is based on available data from observable market prices, less incremental costs. The value in use calculation is based on a discounted cash flow model. These calculations require the use of estimates and forecasts of future cash flows. Qualitative factors, including market size and market growth trends, strength of customer demand and degree of variability in cash flows, as well as other factors, are considered when making assumptions with regard to future cash flows and the appropriate discount rate. A change in any of the significant assumptions of estimates used to evaluate the underlying assets could result in a material change to the results of operations. Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed, to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of amortization, if no impairment had been recognized. Write-downs as a result of impairment are recognized in the consolidated statement of loss and comprehensive loss.

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Share capital

Common shares are classified as equity. Transaction costs directly attributable to the issue of common shares and share options are recognized as a deduction from equity. Common shares issued for consideration other than cash are valued at the fair value of the good and services received except where the fair value cannot be estimated in which case they are measured at their market value at the date the shares are issued.

Warrants

Financing warrants have been issued in combination with common shares as part of a financing exercise. They are evaluated and classified under IAS 32 Financial Instruments: Presentation. Equity classification applies to instruments where a fixed amount of cash (or liability) denominated in the issuer's functional currency is exchanged for a fixed number of shares (often referred to as the "fixed-for-fixed" criteria). Warrants classified as equity are valued using the Black-Scholes Model. When the warrants are exercised, the fair value of the warrants is transferred to share capital from the warrant reserve. If a warrant expires, the value of the warrant remains in warrant reserve.

Compensation warrants are also issued in combination with debt agreements, such as the debt financing. These warrants are measured at the fair value of the good and services received except where the fair value cannot be estimated in which case they are measured at the fair value of the equity instruments granted, determined using the Black-Scholes Model. The warrants are classified as a reduction of the associated debt and amortized on a straight-line basis over the life of the debt agreement.

Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lesser of the lease term and its useful life. The right-of-use assets are subject to impairment in line with the Company's policy as described in *Impairment of non-financial assets*.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (less any lease incentives receivable), variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of an extension option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs. The lease term includes extension and termination options if reasonably certain to be exercised.

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Discontinued Operations

On February 14, 2023, the Company's former wholly owned subsidiary, Global HVAC & Automation Inc. ("Global"), made an assignment pursuant to the Bankruptcy and Insolvency Act, resulting in a loss of control and deconsolidation of the subsidiary. The results have been presented separately from continuing operations as discontinued operations in the consolidated statements of income and comprehensive. All related information in the notes have been presented based on these reclassifications. See Note 20 for further information.

Revenue Recognition

Revenue from Contracts with Customers ("IFRS 15") encompasses a single 5-step model for revenue recognition for customer contracts. This model for revenue recognition is based on identifying the contract with the customer, identifying the performance obligations, determining the individual transaction price and allocating said price to the individual performance obligations making up the contract. Revenue is recognized when it is probable that the economic benefits associated with a transaction will flow to the Company, and when the amount of revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, excluding trade discounts, volume rebates, and amounts collected on behalf of third parties.

The Company generates revenue from contracts in which goods or services are typically provided over time. Revenue is measured based on the consideration the Company expects to be entitled to in exchange for providing goods and services, net of discounts, duty, and taxes collected from clients that are reimbursable to government authorities.

The majority of the Company's contracts include a single performance obligation because the promise to transfer the individual goods or services is not separately identifiable from other promises in the contract and therefore is not distinct. The Company's contracts may include multiple goods or services that are accounted for as separate performance obligations if they are distinct - if a good or service is separately identifiable from other items in the contract and if a customer can benefit from it. If a contract has multiple performance obligations, the consideration in the contract is allocated to each performance obligation based on the estimated stand-alone selling price.

The Company transfers control of the goods or services it provides to clients over time and therefore recognizes revenue progressively as the services are performed. Revenue from fixed-fee and variable-fee contracts is recognized based on the percentage of completion method where the stage of completion is measured using costs incurred to date as a percentage of total estimated costs for each contract, and the percentage of completion is applied to total estimated revenue. When the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are eligible to be recovered. Provisions for estimated losses on incomplete contracts are made in the period that the losses are determined. Revenue from time-and-material contracts without stated ceilings is recognized as costs are incurred based on the amount that the Company has a right to invoice.

The timing of revenue recognition, billings, and cash collections results in accounts receivable, unbilled revenues, contract assets, and deferred revenue (contract liabilities) in the consolidated statements of financial position. Amounts are typically invoiced as work progresses in accordance with agreed-upon contractual terms, either at periodic intervals or when contractual milestones are achieved. Receivables represent amounts due from customers: accounts receivable consist of invoiced amounts, and unbilled receivables consist of work in progress that has not yet been invoiced. Contract assets represent unbilled amounts where the right to payment is subject to more than the passage of time and includes performance-based incentives and services provided ahead of agreed contractual milestones. Contract assets are transferred to receivables when the right to consideration becomes unconditional. Deferred revenue (contract liabilities) represents amounts that have been invoiced but not yet recognized as revenue, including advance payments and billings in excess of revenue. Deferred revenue is recognized as revenue when (or as) the Company performs under the contract.

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Revenue is adjusted for the effects of a significant financing component when the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. Advance payments and holdbacks typically do not result in a significant financing component because the intent is to provide protection against the failure of one party to adequately complete some or all of its obligations under the contract.

Share-based payments

The Company operates a stock option plan for directors, employees, and consultants. Share-based payments to employees are measured at the fair value of the instruments issued and amortized over the vesting periods. Share-based payments to non-employees are measured at the fair value of goods or services received or the fair value of the equity instruments issued, if it is determined the fair value of the goods or services cannot be reliably measured and are recorded at the date the goods or services are received. The corresponding amount is recorded to the option reserve (contributed surplus). The fair value of options is determined using a Black–Scholes pricing model which incorporates all market vesting conditions. The number of shares and options expected to vest is reviewed and adjusted at the end of each reporting period such that the amount recognized for services received as consideration for the equity instruments granted shall be based on the number of equity instruments that eventually vest.

Income taxes

Income tax on the income for the periods presented comprises current and deferred tax. Income tax is recognized in net income except to the extent that it relates to items recognized directly in equity, in which case it is recognized in equity.

Income tax provisions are recognized when it is considered probable that there will be a future outflow of funds to a taxing authority. In such cases, a provision is made for the amount that is expected to be settled, where this can be reasonably estimated. This requires the application of judgment as to the ultimate outcome, which can change over time depending on facts and circumstances. A change in estimate of the likelihood of a future outflow and/or in the expected amount to be settled would be recognized in income in the period in which the change occurs.

Deferred tax assets or liabilities arising from temporary differences between the tax and accounting values of assets and liabilities, are recorded based on tax rates expected to be substantially enacted when these differences are reversed. Deferred tax assets are recognized only to the extent it is considered probable that those assets will be recovered. This involves an assessment of when those deferred tax assets are likely to be realized, and a judgment as to whether there will be sufficient taxable profits available to offset the tax assets when they do reverse. This requires assumptions regarding future profitability and is therefore inherently uncertain. To the extent assumptions regarding future profitability change, there can be an increase or decrease in the amounts recognized in respect of deferred tax assets as well as in the amounts recognized in income in the period in which the change occurs.

Tax provisions are based on enacted or substantively enacted laws. Changes in those laws could affect amounts recognized in income both in the period of change, which would include any impact on cumulative provisions, and in future periods.

Related party transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating policy decisions. Parties are also considered to be related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entities. A transaction is considered to be a related party transaction when there is a transfer of resources or obligations between related parties.

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Earnings per share

The Company presents basic and diluted earnings per share (“EPS”) data for its common shares. Basic EPS is calculated by dividing the earnings attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the period, adjusted for own shares held. Diluted EPS is determined by dividing the earnings attributable to common shareholders by the weighted average number of common shares outstanding, adjusted for own shares held and for the effects of all potential dilutive common shares related to outstanding stock options and warrants issued by the Company. If dilutive instruments were not in the money, on average, during the fiscal year, they are excluded from the calculation of diluted EPS.

If the Company incurs a net loss during a reporting period, the calculation of fully diluted loss per share will not include potentially dilutive equity instruments such as restricted stock units, stock option, warrants, contingently issuable shares and convertible debt.

Financial instruments

Financial assets

Recognition and initial measurement

The Company recognizes financial assets when it becomes party to the contractual provisions of the instrument. Financial assets are measured initially at their fair value plus, in the case of financial assets not subsequently measured at fair value through profit or loss, transaction costs that are directly attributable to their acquisition. Transaction costs attributable to the acquisition of financial assets subsequently measured at fair value through profit or loss are expensed in profit or loss when incurred.

Financial assets are classified as follows:

- Amortized cost - Assets that are held for collection of contractual cash flows where those cash flows are solely payments of principal and interest are measured at amortized cost. Interest revenue is calculated using the effective interest method and gains or losses arising from impairment, foreign exchange and derecognition are recognized in profit or loss. Financial assets measured at amortized cost are comprised of cash and accounts receivables.
- Fair value through other comprehensive income - Assets that are held for collection of contractual cash flows and for selling the financial assets, and for which the contractual cash flows are solely payments of principal and interest, are measured at fair value through other comprehensive income. Interest income calculated using the effective interest method and gains or losses arising from impairment and foreign exchange are recognized in profit or loss. All other changes in the carrying amount of the financial assets are recognized in other comprehensive income. Upon derecognition, the cumulative gain or loss previously recognized in other comprehensive income is reclassified to profit or loss. The Company does not hold any financial assets measured at fair value through other comprehensive income.
- Mandatorily at fair value through profit or loss - Assets that do not meet the criteria to be measured at amortized cost, or fair value through other comprehensive income, are measured at fair value through profit or loss. All interest income and changes in the financial assets' carrying amount are recognized in profit or loss. Financial assets mandatorily measured at fair value through profit or loss comprise of the long-term investment. The Company's marketable securities are measured at fair value through profit or loss.

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- Designated at fair value through profit or loss – On initial recognition, the Company may irrevocably designate a financial asset to be measured at fair value through profit or loss in order to eliminate or significantly reduce an accounting mismatch that would otherwise arise from measuring assets or liabilities, or recognizing the gains and losses on them, on different bases. All interest income and changes in the financial assets' carrying amount are recognized in profit or loss. The Company measures all equity investments at fair value. Changes in fair value are recorded in profit or loss. As at December 31, 2024 the Company has designated certain market securities as financial assets designated to be measured at fair value through profit or loss.

Business model assessment

The Company assesses the objective of its business model for holding a financial asset at a level of aggregation which best reflects the way the business is managed and information is provided to management. Information considered in this assessment includes stated policies and objectives.

Contractual cash flow assessment

The cash flows of financial assets are assessed as to whether they are solely payments of principal and interest on the basis of their contractual terms. For this purpose, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money, the credit risk associated with the principal amount outstanding, and other basic lending risks and costs. In performing this assessment, the Company considers factors that would alter the timing and amount of cash flows such as prepayment and extension features, terms that might limit the Company's claim to cash flows, and any features that modify consideration for the time value of money.

Impairment

The Company recognizes a loss allowance for the expected credit losses associated with its financial assets, other than financial assets measured at fair value through profit or loss. Expected credit losses are measured to reflect a probability-weighted amount, the time value of money, and reasonable and supportable information regarding past events, current conditions and forecasts of future economic conditions.

The Company applies the simplified approach for accounts receivables. Using the simplified approach, the Company records a loss allowance equal to the expected credit losses resulting from all possible default events over the assets' contractual lifetime.

The Company assesses whether a financial asset is credit-impaired at the reporting date. Regular indicators that a financial instrument is credit-impaired include significant financial difficulties as evidenced through borrowing patterns or observed balances in other accounts and breaches of borrowing contracts such as default events or breaches of borrowing covenants. For financial assets assessed as credit-impaired at the reporting date, the Company continues to recognize a loss allowance equal to lifetime expected credit losses.

For financial assets measured at amortized cost, loss allowances for expected credit losses are presented in the statement of financial position as a deduction from the gross carrying amount of the financial asset.

Financial assets are written off when the Company has no reasonable expectations of recovering all or any portion thereof.

Derecognition of financial assets

The Company derecognizes a financial asset when its contractual rights to the cash flows from the financial asset expire.

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Financial liabilities

Recognition and initial measurement

The Company recognizes a financial liability when it becomes party to the contractual provisions of the instrument. At initial recognition, the Company measures financial liabilities at their fair value plus transaction costs that are directly attributable to their issuance, with the exception of financial liabilities subsequently measured at fair value through profit or loss for which transaction costs are immediately recorded in profit or loss.

Financial Liabilities at FVTPL

Liabilities in this category are derivatives or liabilities classified as held-for-trading or designated as FVTPL upon initial recognition. After initial recognition, such liabilities are measured at fair value with changes in fair value being recognized in profit or loss. As at December 31, 2024 and 2023 the Company did not have any liabilities measured as FVTPL.

Other Financial Liabilities

Liabilities in this category are non-derivative financial liabilities that are not classified as held-for-trading. After initial recognition, such liabilities are measured at amortized cost using the effective interest rate method. Interest, gains and losses relating to a financial liability are recognized in profit or loss. The Company has accounts payable and accrued liabilities, revolver, term loans, debentures, convertible debentures, holdback and advances and non-derivative vendor take backs classified as other financial liabilities.

Derecognition of financial liabilities

The Company derecognizes a financial liability only when its contractual obligations are discharged, cancelled or expire.

Government Grants and Assistance

The benefits of tax incentives for scientific research and experimental development expenditures, funding for Industrial Research Assistance Program, and grants from the Ontario Together Fund are recognized in the period the qualifying claim is made providing there is reasonable assurance of recoverability. The grants and assistance are recorded based on management's estimates of amounts expected to be recovered and are subject to audit by taxation authorities.

Government grants and assistance are recognized where there is a reasonable assurance that the grants and assistance will be received, and conditions will be complied with. Government grants and assistance are recognized in other income over the periods in which the Company recognizes expenses which the grants and assistance are intended to compensate.

Foreign currency translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the statements of loss and comprehensive loss.

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Significant accounting judgments and estimates

The preparation of these consolidated financial statements requires management to make judgments and estimates and form assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Such estimates primarily relate to unsettled transactions and events as at the date of the consolidated financial statements. On an ongoing basis, management evaluates its judgments and estimates in relation to assets, liabilities, revenues, and expenses. Management uses various factors it believes to be reasonable under the given circumstances as the basis for its judgments and estimates. Actual outcomes differ from these estimates under different assumptions and conditions.

The most significant judgments applying to the Company's consolidated financial statements include:

- The classification of financial instruments: The determination of a financial instrument classification requires management to review the instrument's underlying terms and conditions and assess these against the criteria in IFRS 9 included above; and
- Leases renewal terms and incremental borrowing rate: Judgment is required at the inception of a lease as to whether payments associated with future renewal options are included or excluded from the calculation of the lease liability. Management must assess the likelihood of such options being exercised based on factors such as lease rates, improvements made and cost associate with exiting. Additionally, the Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ('IBR') to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific risk adjustments.

Key sources of estimation uncertainty include:

- In assessing the probability of realizing income tax assets, management makes estimates related to the expectation of future taxable income, applicable tax planning opportunities, expected timing of reversals of existing temporary differences and the likelihood that the tax positions taken will be sustained upon examination by applicable tax authorities;
- The measurement of the value of intangibles and goodwill acquired in business combinations and asset acquisitions. For any intangible asset identified, depending on the type of intangible asset and the complexity of determining its fair value, an independent valuation expert or management may develop the fair value, using appropriate valuation techniques. These valuation techniques are generally based on the present value of the forecasted future net cash flows, discounted using the risk adjusted weighted average cost of capital. The evaluations are linked closely to the assumptions made by management regarding the future performance of the assets concerned and any changes in the discount rate applied;
- Allowance for expected credit losses: The Company makes an assessment of whether accounts receivable and unbilled revenues are collectible from customers. Accordingly, the Company establishes an allowance for estimated losses arising from non-payment and other sales adjustments, taking into consideration customer credit-worthiness, current economic trends and past experience. If future collections differ from estimates, future earnings would be affected;

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- Useful lives of property and equipment: The Company estimates the useful lives of property and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of property and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the relevant assets. In addition, the estimation of the useful lives of property and equipment are based on internal technical evaluations and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in the estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of the property, plant and equipment would increase the recorded expenses and decrease the non-current assets;
- Useful lives of intangible assets: The Company estimates the useful lives of intangibles assets over the period in which it expects to obtain economic benefits from the intangible asset. The estimated useful lives of intangible assets are reviewed periodically by management for a change in circumstances which could lead to a change in the useful lives of intangible assets;
- Share-based payment transactions and warrants: The Company measures the cost of equity-settled transactions with employees and directors by reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payment transactions requires determining the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also requires determining and making assumptions about the most appropriate inputs to the valuation model including the expected life, volatility, dividend yield of the share option and forfeiture rate. Similar calculations are made in order to value warrants. Such judgments and assumptions are inherently uncertain. Changes in these assumptions affect the fair value estimates; and
- Fair value of financial instruments: The estimated fair value of financial assets and liabilities, by their very nature, are subject to measurement uncertainty. The Company uses consistent valuation methodologies by third party experts to determine the fair value of financial assets and liabilities such as those acquired in business combinations.
- Impairment of non-financial assets: Non-financial assets include property and equipment, intangible assets and goodwill. Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The recoverable amount is most sensitive to the discount rate and cash flow projections; and
- Assessing the stage of completion on revenue contracts: This assessment requires management to make judgments on efforts and resulting costs required to complete projects as well as the potential recovery of overruns.

Change in accounting standards

The Company monitors the potential changes proposed by the IASB and analyses the effect that changes in the standards may have on operations. The interpretations of standards issued but not yet effective up to the date of issuance of these consolidated financial statements are described below and include standards that the Company reasonably expects to be applicable at a future date. The Company intends to adopt these standards when they become effective.

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Accounting Policies Adopted During the Year and Prior Year

Amendments to IAS 1 Presentation of Financial Statements

On October 31, 2022, the IASB issued amendments to IAS 1 Presentation of Financial Statements (“IAS 1”) that apply to annual reporting periods beginning on or after January 1, 2024. The amendments are aimed at improving the information that an entity provides when its right to defer settlement of a liability is subject to compliance with covenants within 12 months after the reporting period and to enable users of financial statements to understand the risk that non-current liabilities with covenants could become repayable within 12 months. These amendments to IAS 1 override but incorporate the previous amendments issued in January 2020, which clarified the criteria for classifying a liability as non-current if there is the right to defer settlement of the liability for at least 12 months after the reporting period.

Accounting Pronouncements Issued But Not Yet Effective

IFRS 18 Presentation and Disclosures in Financial Statements

On April 9, 2024, the IASB issued IFRS 18 Presentation and Disclosures in Financial Statements (“IFRS 18”). The new standard on presentation and disclosure in financial statements focuses on updates to the statement of income. The key new concepts introduced in IFRS 18 relate to the structure of the statement of income, required disclosures in the financial statements for certain income or loss performance measures that are reported outside an entity’s financial statements and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general. IFRS 18 will apply for reporting periods beginning on or after January 1, 2027, and also applies to comparative information. The Company is assessing the impact of this standard on the consolidated financial statements.

Amendments to the Classification and Measurement of Financial Instruments

In May 2024, the IASB issued Amendments to the Classification and Measurement of Financial Instruments. The key changes included clarification on the recognition and derecognition date of certain financial assets and liabilities, and amended the requirements related to financial liabilities settled through electronic payment system, including an option to utilize an accounting policy for early derecognition. It also clarified how to assess the contractual cash flow characteristics of financial assets in determining whether they meet the solely payments of principal and interest criterion, including financial assets that have environmental, social and corporate governance (ESG)-linked features and other similar contingent features. The IASB also added disclosure requirements to provide additional transparency regarding equity investments designated at fair value through other comprehensive income and financial instruments with contingent features, such as those related to ESG requirements.

The amendments are effective for annual periods beginning on or after January 1, 2026 with early application permitted. The Company is assessing the impact of these amendments on the consolidated financial statements.

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4. MARKETABLE SECURITIES

| | December 31, 2024 | December 31, 2023 |
|---|---------------------|-------------------|
| GIC | 3,832,000 | - |
| USD GIC (presented in Canadian dollars) | 1,560,378 | - |
| Fixed income | 1,568,673 | - |
| iShares bitcoin trust ETF ("IBIT") and related call options | 3,608,402 | |
| Total marketable securities | <u>\$10,569,453</u> | <u>\$-</u> |

During the year ended December 31, 2024, the Company invested in marketable securities, including GIC's, fixed income securities, iShares bitcoin trust ETF ("IBIT") and call options on the IBIT ETF. The marketable securities are measured at fair value through profit and loss. For the year ended December 31, 2024 the Company recorded income on the revaluation of these marketable securities of \$21,738.

5. ACCOUNTS RECEIVABLE

Accounts receivable net carrying value reasonably approximates the fair value of the receivables.

| | December 31, 2024 | December 31, 2023 |
|--------------------------------|--------------------|--------------------|
| Net trade accounts receivable | 1,590,348 | 3,804,858 |
| Receivable from sale of assets | - | 5,789,842 |
| Holdback | 500,000 | 300,000 |
| Total accounts receivable | <u>\$2,090,348</u> | <u>\$9,894,700</u> |

Allowance for expected credit losses

Accounts receivable

| | December 31, 2024 | December 31, 2023 |
|--|----------------------|----------------------|
| Opening credit loss allowance | 73,032 | 19,608,757 |
| Expected credit loss allowance recognized during the year | 26,822 | 4,156 |
| Receivables written off during the year, net of recoveries | (34,129) | (19,539,881) |
| Ending allowance for credit losses | <u>\$65,725</u> | <u>\$73,032</u> |

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Aging of receivables and the credit loss assessed and provided for are as shown below:

December 31, 2024

| Accounts receivable aging | < 30 days | 31 - 60 | 61 - 90 | > 90 days | Total |
|-------------------------------|--------------------|------------------|------------------|-----------------|--------------------|
| ECL % | 0.00% | 0.00% | 0.00% | 40.93% | 3.6% |
| Gross carrying amount | 1,166,388 | 188,285 | 140,838 | 160,562 | 1,656,073 |
| Lifetime expected credit loss | - | - | - | (65,725) | (65,725) |
| Net accounts receivable | <u>\$1,166,388</u> | <u>\$188,285</u> | <u>\$140,838</u> | <u>\$94,837</u> | <u>\$1,590,348</u> |

December 31, 2023

| Accounts receivable aging | < 30 days | 31 - 60 | 61 - 90 | > 90 days | Holdbacks | Total |
|-------------------------------|--------------------|------------------|------------------|------------------|-----------------|--------------------|
| ECL % | 0.00% | 0.00% | 5.25% | 21.08% | 0.00% | 1.88% |
| Gross carrying amount | 2,609,587 | 680,379 | 277,474 | 275,226 | 35,224 | 3,877,890 |
| Lifetime expected credit loss | - | - | - | (73,032) | - | (73,032) |
| Net accounts receivable | <u>\$2,609,587</u> | <u>\$680,379</u> | <u>\$277,474</u> | <u>\$202,194</u> | <u>\$35,224</u> | <u>\$3,804,858</u> |

6. PROPERTY AND EQUIPMENT

| | Office Equipment | Lab & Other Equipment | Computer Equipment | Vehicles | Computer Software | Leasehold Improvements | Total |
|---------------------------------|---------------------|--------------------------|-----------------------|----------------|----------------------|---------------------------|----------------|
| Cost | | | | | | | |
| Balance at January 1, 2024 | 254,015 | 220,601 | 569,518 | 232,304 | 226,458 | 65,215 | 1,568,111 |
| Additions | - | 6,296 | 2,083 | 73,470 | - | - | 81,849 |
| Disposals | (133,864) | (146,965) | (295,169) | (128,632) | (184,586) | (65,215) | (954,431) |
| Balance at December 31, 2024 | <u>120,151</u> | <u>79,932</u> | <u>276,432</u> | <u>177,142</u> | <u>41,872</u> | <u>-</u> | <u>695,529</u> |
| Accumulated depreciation | | | | | | | |
| Balance at January 1, 2024 | 230,757 | 194,631 | 508,069 | 159,918 | 224,518 | 65,215 | 1,383,108 |
| Disposals | (124,735) | (123,993) | (280,268) | (64,427) | (183,616) | (65,215) | (842,254) |
| Depreciation | 3,627 | 4,810 | 16,130 | 18,445 | 970 | - | 43,982 |
| Balance at December 31, 2024 | <u>109,649</u> | <u>75,448</u> | <u>243,931</u> | <u>113,936</u> | <u>41,872</u> | <u>-</u> | <u>584,836</u> |
| Carrying value | | | | | | | |
| Balance at December 31, 2024 | \$10,502 | \$4,484 | \$32,501 | \$63,206 | \$0 | \$0 | \$110,693 |
| At December 31, 2023 | \$23,259 | \$22,247 | 48,639 | \$88,919 | \$1,940 | \$0 | \$185,004 |

In the second quarter of 2024, CEMSI business was sold, and the property and equipment were recorded in disposals.

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| Cost | Office Equipment | Lab & Other Equipment | Computer Equipment | Vehicles | Computer Software | Leasehold Improvements | Total |
|---------------------------------|-----------------------------|--------------------------------------|-------------------------------|-----------------|------------------------------|-----------------------------------|--------------|
| Balance at January 1, 2023 | 548,868 | 1,764,477 | 1,020,877 | 857,735 | 318,122 | 508,246 | 5,018,325 |
| Additions | 10,137 | 51,223 | 18,184 | 116,499 | 5,467 | - | 201,510 |
| Disposals | (234,358) | (1,201,654) | (482,353) | (308,472) | (97,131) | (110,187) | (2,434,155) |
| Discontinued operations | (70,631) | (397,167) | - | (416,925) | - | (332,844) | (1,217,567) |
| Balance at December 31, 2023 | 254,016 | 216,879 | 556,708 | 248,837 | 226,458 | 65,215 | 1,568,113 |
| Accumulated depreciation | | | | | | | |
| Balance at January 1, 2023 | 514,773 | 1,245,165 | 918,170 | 641,827 | 310,059 | 490,931 | 4,120,925 |
| Disposals | (221,570) | (981,439) | (445,709) | (173,855) | (90,939) | (96,335) | (2,009,847) |
| Depreciation | 7,574 | 48,871 | 35,608 | 34,538 | 5,398 | 3,463 | 135,452 |
| Discontinued operations | (70,020) | (117,965) | - | (342,592) | - | (332,844) | (863,421) |
| Balance at December 31, 2023 | 230,757 | 194,632 | 508,069 | 159,918 | 224,518 | 65,215 | 1,383,109 |
| Carrying value | | | | | | | |
| At December 31, 2023 | \$23,259 | \$22,247 | \$48,639 | \$88,919 | \$1,940 | - | \$185,004 |

In the first quarter of 2023, the Company ceased operations of Global and the disposition of property and equipment were recorded in discontinued operations. In the fourth quarter of 2023, ORTECH business was sold, and the property and equipment were recorded in disposals.

7. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Right-of-Use Assets

| Cost | Property | Vehicles | Total |
|---------------------------------|-----------------|-----------------|--------------|
| Balance at January 1, 2024 | 739,264 | 267,752 | 1,007,016 |
| Additions/Acquisitions | 112,669 | 156,248 | 268,917 |
| Disposals | (390,398) | (87,562) | (477,960) |
| Balance at December 31, 2024 | 461,535 | 336,438 | 797,973 |
| Accumulated depreciation | | | |
| Balance at January 1, 2024 | 328,813 | 83,861 | 412,674 |
| Disposals | (114,126) | (49,326) | (163,452) |
| Depreciation | 106,170 | 81,417 | 187,587 |
| Balance at December 31, 2024 | 320,857 | 115,952 | 436,809 |
| Carrying value | | | |
| At December 31, 2024 | \$140,678 | \$220,486 | \$361,164 |
| At December 31, 2023 | \$410,451 | \$183,891 | \$594,342 |

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Lease Liabilities

| | |
|--------------------------------------|-----------|
| Opening balance at January 1, 2024 | 634,874 |
| Additions/Acquisitions | 268,917 |
| Disposals | (347,403) |
| Principal repayment | (175,715) |
| Closing balance at December 31, 2024 | \$380,673 |

| | |
|-----------|-----------|
| Current | \$94,436 |
| Long-term | \$286,237 |

Lease payments for the year ended December 31, 2024

| | |
|--------------------|-----------|
| Principal payments | 175,715 |
| Interest expense | 47,809 |
| Lease payments | \$223,524 |

Contractual lease payments by fiscal year

| | |
|------|-----------|
| 2025 | \$140,544 |
| 2026 | \$102,669 |
| 2027 | \$107,821 |
| 2028 | \$65,607 |
| 2029 | \$26,573 |

In the second quarter of 2024, CEMSI business was sold, and the right-of-use assets were recorded in disposals. IBR of 10% used for lease liability additions. The stated contractual lease payments are undiscounted.

| Cost | Property | Vehicles | Equipment | Total |
|---------------------------------|-----------------|-----------------|------------------|--------------|
| Balance at January 1, 2023 | 1,821,834 | 302,170 | 37,617 | 2,161,621 |
| Additions/Acquisitions | 93,323 | 48,479 | - | 141,802 |
| Disposals | (836,015) | (82,897) | (37,617) | (956,529) |
| Discontinued operations | (339,877) | - | - | (339,877) |
| Balance at December 31, 2023 | 739,265 | 267,752 | - | 1,007,017 |
| Accumulated depreciation | | | | |
| Balance at January 1, 2023 | 892,532 | 79,083 | 18,808 | 990,423 |
| Disposals | (651,839) | (58,163) | (31,347) | (741,349) |
| Depreciation | 258,059 | 62,941 | 12,539 | 333,539 |
| Discontinued operations | (169,938) | - | - | (169,938) |
| Balance at December 31, 2023 | 328,814 | 83,861 | - | 412,675 |
| Carrying value | | | | |
| At December 31, 2023 | \$410,451 | \$183,891 | \$0 | \$594,342 |

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Lease Liabilities

| | |
|--------------------------------------|------------------|
| Opening balance at January 1, 2023 | 1,207,754 |
| Additions/Acquisitions | 141,801 |
| Disposals | (193,875) |
| Principal repayment | (337,272) |
| Discontinued operations | (183,534) |
| Closing balance at December 31, 2023 | <u>\$634,874</u> |

| | |
|-----------|-----------|
| Current | \$187,979 |
| Long-term | \$446,895 |

Lease payments for the year ended December 31, 2023

| | |
|--------------------|------------------|
| Principal payments | 337,272 |
| Interest expense | 63,536 |
| Lease payments | <u>\$400,808</u> |

Contractual lease payments by fiscal year

| | |
|------|-----------|
| 2024 | \$230,764 |
| 2025 | \$184,484 |
| 2026 | \$158,538 |
| 2027 | \$158,007 |

In the first quarter of 2023, the Company ceased operations of Global and the disposition of right-of-use assets were recorded in discontinued operations. In the fourth quarter of 2023, ORTECH business was sold, and the right-of-use assets were recorded in disposals.

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8. GOODWILL AND INTANGIBLE ASSETS

| | Goodwill | Product Development | Brand Names | Customer Relationships | Intellectual Property | Patents | Total Intangible Assets |
|---------------------------------|-------------|---------------------|-------------|------------------------|-----------------------|----------|-------------------------|
| Cost | | | | | | | |
| Balance at January 1, 2024 | 3,435,739 | 2,690,170 | 472,400 | 4,637,766 | 1,427,260 | 195,056 | 9,422,652 |
| Additions | - | 37,500 | - | - | - | - | 37,500 |
| Disposals | (1,000,253) | - | (227,000) | (1,821,000) | - | - | (2,048,000) |
| Balance at December 31, 2024 | 2,435,486 | 2,727,670 | 245,400 | 2,816,766 | 1,427,260 | 195,056 | 7,412,152 |
| Accumulated amortization | | | | | | | |
| Balance at January 1, 2024 | - | 1,969,514 | 209,171 | 1,945,662 | 912,217 | 171,021 | 5,207,585 |
| Disposals | - | - | (130,850) | (697,700) | - | - | (828,550) |
| Impairment | - | - | - | - | - | - | - |
| Amortization | - | 262,056 | 30,477 | 192,505 | 52,076 | 3,506 | 540,620 |
| Balance at December 31, 2024 | - | 2,231,570 | 108,798 | 1,440,467 | 964,293 | 174,527 | 4,919,655 |
| Carrying value | | | | | | | |
| At December 31, 2024 | \$2,435,486 | \$496,100 | \$136,602 | \$1,376,299 | \$462,967 | \$20,529 | \$2,492,497 |
| At December 31, 2023 | \$3,435,739 | \$720,655 | \$263,228 | \$2,692,105 | \$515,043 | \$24,034 | \$4,215,065 |

In the second quarter of 2024, CEMSI business was sold, and the Goodwill, Customer Relationships, and Brand Names were recorded in disposals.

| | Goodwill | Product Development | Brand Names | Customer Relationships | Intellectual Property | Patents | Total Intangible Assets |
|---------------------------------|-------------|---------------------|-------------|------------------------|-----------------------|----------|-------------------------|
| Cost | | | | | | | |
| Balance at January 1, 2023 | 5,849,689 | 2,679,136 | 645,400 | 6,597,766 | 1,421,141 | 195,056 | 11,538,499 |
| Additions | - | 11,034 | - | - | 6,119 | - | 17,153 |
| Disposals | (2,413,950) | - | (173,000) | (1,960,000) | - | - | (2,133,000) |
| Balance at Dec 31, 2023 | 3,435,739 | 2,690,170 | 472,400 | 4,637,766 | 1,427,260 | 195,056 | 9,422,652 |
| Accumulated amortization | | | | | | | |
| Balance at January 1, 2023 | - | 488,797 | 266,820 | 2,064,550 | 473,927 | 167,516 | 3,461,610 |
| Disposals | - | - | (116,775) | (882,333) | - | - | (999,108) |
| Impairment | - | 1,118,124 | - | 346,660 | 354,214 | - | 1,818,998 |
| Amortization | - | 362,594 | 59,127 | 416,785 | 84,076 | 3,506 | 926,088 |
| Balance at Dec 31, 2023 | - | 1,969,515 | 209,172 | 1,945,662 | 912,217 | 171,022 | 5,207,588 |
| Carrying value | | | | | | | |
| At December 31, 2023 | \$3,435,739 | \$720,655 | \$263,228 | \$2,692,105 | \$515,043 | \$24,034 | \$4,215,065 |

As at December 31, 2023 the Company had determined that a full impairment of certain Product Development, Goodwill and Customer Relationships included in the Kontrol Energy Group CGU was required, due to a strategic decision to discontinue one of the Company's service lines. The Company will continue to provide energy management services through a rebranding under Kontrol Buildings Inc. (formerly NFA) in delivering a unified HVAC and real-time energy monitoring platform. In the fourth quarter of 2023, ORTECH business was sold, and the Goodwill, Customer Relationships, and Brand Names were recorded in disposals.

The Company assess intangible assets and goodwill for potential impairment at the CGU level. The measurement of the recoverable amount of the CGU is calculated based on the value in use using level 3 inputs in a discounted cash flow model. Key assumptions used in the estimates of the recoverable amount are growth rates and the discount rate. Growth rates are based on the Company's long-term business plans. Discount rates were estimated based on past experience and the weighted average cost of capital of the CGU. If all other assumptions were held constant, a 1% change in discount rate would not impact the determination of impairment of the goodwill and intangible assets.

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9. REVOLVER

| | December 31, 2024 | December 31, 2023 |
|----------|-------------------|-------------------|
| Revolver | \$- | \$1,739,588 |

The revolver was paid off and closed in the second quarter of 2024. Before it's closure, the capacity of the revolving credit facility was subject to borrowing base requirements. Interest was payable on a monthly basis at Bank Prime rate plus a margin (between 1.25% and 2.0% based on the Company's ratio of senior funded debt to EBITDA) with repayments and reborrow advances on a revolving basis. General security agreement and Company guarantees have remained in place for any future borrowing request.

10. HOLDBACK

| | December 31, 2024 | December 31, 2023 |
|--|-------------------|-------------------|
| Holdback payable relating to CEMSI acquisition | 582,500 | 582,500 |

Holdback payable is to secure any indemnifications of Vendors in connection with acquisitions. The holdback relating to the CEMSI acquisition was due December 20, 2019, however, the amount has not been repaid as at December 31, 2024. The full amount is under legal dispute.

VENDOR TAKE BACK ("VTB")

| | December 31, 2024 | December 31, 2023 |
|------------------------------------|-------------------|-------------------|
| VTB relating to Global acquisition | 3,500,000 | 3,500,000 |

The Global VTB matured on the third anniversary of the closing date. The Global VTB is classified as current based on the contractual terms of the purchase agreement, however, the Company is pursuing legal action against the vendor, as the full amount is under legal dispute.

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11. TERM LOANS

| | December 31, 2024 | December 31, 2023 |
|-----------------------|-------------------|-------------------|
| Opening balance | 9,323,750 | 11,923,750 |
| Payments | (9,323,750) | (2,600,000) |
| Closing balance | - | 9,323,750 |
| Less: Current portion | - | (9,323,750) |
| | \$- | \$- |

The term loan was paid off and closed in the second quarter of 2024. Interest was payable on a monthly basis at Bank Prime rate plus a margin (between 1.25% and 2.0% based on the Company's ratio of senior funded debt to EBITDA). Financial covenants previously in place were removed in the second quarter of 2024 when the term loan was paid off. General security agreement and Company guarantees have remained in place for any future borrowing request.

12. INCOME TAX

Income tax expense varies from the amount that would be computed by applying the basic federal and provincial tax rates to income (loss) from operations before income taxes, shown as follows:

| | Dec 31, 2024 | Dec 31, 2023 |
|--|--------------|--------------|
| Expected tax rate | 26.50% | 26.50% |
| Expected tax benefit resulting from loss | 3,070,976 | (5,057,449) |
| Permanent differences | 193,849 | 2,754,452 |
| Effect of losses not recognized | 99,295 | 1,535,260 |
| Effect other deductible temporary differences not recognized | (3,983,191) | 212,769 |
| True-up of prior years taxes | 742 | 415,439 |
| Other | 9,277 | 50,615 |
| Income tax recovery | \$(609,052) | \$(88,914) |

| | Dec 31, 2024 | Dec 31, 2023 |
|---|--------------|--------------|
| Discontinued operations | | |
| Expected tax rate | 26.50% | 26.50% |
| Expected tax benefit resulting from loss | - | 10,807,244 |
| Permanent differences | - | (8,585,617) |
| Recognition of previously unrecognized losses | - | (2,217,597) |
| Other | - | (4,030) |
| Income tax expense | \$- | \$- |

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The income tax expense (recovery) consists of the following:

| | Dec 31, 2024 | Dec 31, 2023 |
|--------------------------|--------------|--------------|
| Current tax expense | 154,607 | 99,300 |
| Deferred tax recovery | (763,659) | (188,214) |
| Recovery of income taxes | (609,052) | \$(88,914) |

Deferred income taxes reflect the impact of loss carry forwards and of temporary differences between amounts of assets and liabilities for financial reporting purposes and such amounts as measured by tax laws. The following deferred tax assets and liabilities have been recognized for accounting purposes:

| | Dec 31, 2024 | Dec 31, 2023 |
|----------------------------|--------------|--------------|
| Deferred tax asset | 417,666 | 83,028 |
| Deferred tax liability | (487,077) | (916,098) |
| Net deferred tax liability | \$(69,411) | \$(833,070) |

The effect of temporary differences and loss carry forwards that give rise to significant portions of the deferred tax liability, which has been recognized during the year are as follows:

| | Dec 31, 2023 | Recognized in profit and loss | Dec 31, 2024 |
|---|--------------|-------------------------------------|--------------|
| Deferred tax asset | | | |
| Loss carry forwards | 136,180 | 144,849 | 281,029 |
| Right of use assets/liabilities | 10,741 | (5,571) | 5,170 |
| Scientific research & experimental development credits | (63,893) | 185,422 | 121,529 |
| Share issue costs | - | 9,938 | 9,938 |
| | 83,028 | 334,638 | 417,666 |
| Deferred tax liability | | | |
| Property and equipment | (8,485) | (851) | (9,336) |
| Intangible assets | (907,613) | 429,872 | (477,741) |
| | (916,098) | 429,021 | (487,077) |
| Net deferred tax liability | \$(833,070) | \$763,659 | \$(69,411) |

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Gross temporary differences and loss carry forwards that give rise to significant portions of the deferred tax asset, which have not been recognized, are approximately as follows:

| | Dec 31, 2024 | Dec 31, 2023 |
|--|---------------------|---------------------|
| Property and equipment | 131,093 | 123,394 |
| Intangible assets | 705,140 | 683,795 |
| Scientific research & experimental development credits | 179,073 | - |
| Marketable securities | 378,232 | |
| Deferred financing fees | 291,935 | 561,358 |
| Share issue costs | 772,649 | 1,354,856 |
| Non-capital losses | 7,982,887 | 18,216,273 |
| Capital losses | 116,722 | 10,972,196 |
| Total | <u>\$10,557,781</u> | <u>\$31,911,872</u> |

The company has the following non-capital losses available to reduce future years' federal and provincial taxable income, which expire as follows:

| | |
|------|--------------------|
| 2038 | 426,262 |
| 2039 | 1,167,706 |
| 2040 | 779,926 |
| 2041 | 1,578,644 |
| 2042 | 2,261,392 |
| 2043 | 684,669 |
| 2044 | 1,084,288 |
| | <u>\$7,982,887</u> |

The net capital loss carry forwards may be carried forward indefinitely but can only be used to reduce capital gains.

13. COMMON SHARES

The Company is authorized to issue an unlimited number of common shares.

During the year ended December 31, 2024, 1,846,500 shares were repurchased under the Company's normal course issuer bid.

During the year ended December 31, 2023, 119,047 shares were issued in connection with partial VTB debt settlement.

During the year ended December 31, 2023, 577,597 shares were issued as share-based compensation.

During the year ended December 31, 2023, the Company completed a private placement of Units. Each Unit consists of one common share in the capital of the Company, one common share equivalent and one common share purchase warrant. Common shares of 5,400,000 were issued at a price of \$0.65 per share. Common share equivalents of 2,295,840 are pre-funded and require an additional \$0.001 per common share equivalent to have it converted into a common share; these common share equivalents were then exercised and converted in the second quarter of 2023. Proceeds received in Q1 2023 from the private placement totalled \$5 million. Proceeds from the common share equivalents converted in Q2 2023 were \$2,296. Warrants of 7,695,840 were issued and exercisable immediately and entitles the holder thereof to purchase one common share at an exercise price of \$0.81 for a period of five years from the date of issuance. There were \$520,119 of share issuance costs recorded

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and allocated to common shares and reserves.

During the year ended December 31, 2023, 2,500 shares were issued in connection with stock options exercise.

14. STOCK OPTIONS

The Company has established a stock option plan for directors, employees, and consultants. The aggregate number of common shares issuable pursuant to options granted under the plan is 10% of the Company's issued common shares. The Board of Directors has the exclusive power over the granting of options.

The following is a summary of the changes in the Company's stock option plan for the year ended December 31, 2024 and 2023:

| Options Outstanding | December 31, 2024 | | December 31, 2023 | |
|--------------------------------|--------------------------|--|--------------------------|--|
| | Number | Weighted average exercise price | Number | Weighted average exercise price |
| Opening | 3,197,500 | \$0.61 | 1,849,736 | \$1.21 |
| Granted | 2,050,000 | \$0.30 | 2,730,000 | \$0.37 |
| Exercised | - | \$- | (2,500) | \$1.67 |
| Expired | (60,000) | \$1.12 | (1,144,736) | \$0.76 |
| Forfeited | (1,330,000) | \$0.59 | (235,000) | \$1.75 |
| Closing | 3,857,500 | \$0.44 | 3,197,500 | \$0.61 |

The fair value of stock options is determined using the Black-Scholes Model. Volatility is calculated by using the historical volatility. The expected life in years represents the time that the options granted are expected to be outstanding. The risk-free rate is based on zero coupon Canada government bonds with a remaining term equal to the expected life of the options. The following outlines the range of assumptions used for the options issued during the year ended December 31, 2024 and 2023:

| Black-Scholes assumptions | December 31, 2024 | December 31, 2023 |
|---|--------------------------|--------------------------|
| Exercise price | \$0.29 - \$0.30 | \$0.30 - \$0.65 |
| Risk-free interest rate | 3.0% | 3.0% |
| Expected life | 2 – 5 years | 3 – 5 years |
| Expected volatility | 100% | 70% |
| Expected dividend yield | 0% | 0% |
| Weighted average grant date fair value per option | \$0.16 | \$0.12 |

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The following table summarizes the stock options that remain outstanding as at December 31, 2024:

| Range of Exercise Prices | Number of Options Outstanding | Number of Options Vested | Weighted Average Remaining Life (Years) |
|---------------------------------|--------------------------------------|---------------------------------|--|
| \$0.29 | 100,000 | 100,000 | 1.84 |
| \$0.30 | 3,100,000 | 1,025,000 | 4.28 |
| \$0.60 | 25,000 | 25,000 | 0.22 |
| \$0.65 | 430,000 | 430,000 | 1.22 |
| \$0.70 | 27,500 | 27,500 | 0.07 |
| \$1.14 | 10,000 | 10,000 | 0.85 |
| \$1.67 | 65,000 | 65,000 | 2.28 |
| \$1.95 | 10,000 | 10,000 | 0.67 |
| \$2.15 | 40,000 | 40,000 | 0.68 |
| \$3.74 | 50,000 | 50,000 | 0.96 |
| | 3,857,500 | 1,782,500 | 3.68 |

The following table summarizes the stock options that remain outstanding as at December 31, 2023:

| Range of Exercise Prices | Number of Options Outstanding | Number of Options Vested | Weighted Average Remaining Life (Years) |
|---------------------------------|--------------------------------------|---------------------------------|--|
| \$0.30 | 2,150,000 | 268,750 | 4.96 |
| \$0.60 | 50,000 | 50,000 | 1.06 |
| \$0.65 | 550,000 | 550,000 | 2.22 |
| \$0.70 | 37,500 | 37,500 | 1.08 |
| \$0.80 | 50,000 | 50,000 | 0.36 |
| \$1.14 | 15,000 | 15,000 | 1.85 |
| \$1.67 | 140,000 | 140,000 | 3.29 |
| \$1.95 | 10,000 | 10,000 | 1.67 |
| \$1.96 | 18,500 | 18,500 | 1.11 |
| \$2.15 | 60,000 | 60,000 | 1.68 |
| \$2.70 | 10,000 | 10,000 | 0.88 |
| \$2.82 | 6,500 | 6,500 | 0.71 |
| \$3.00 | 50,000 | 50,000 | 2.02 |
| \$3.74 | 50,000 | 50,000 | 1.96 |
| | 3,197,500 | 1,316,250 | 4.02 |

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15. RESERVES

As at December 31, 2024, the outstanding warrants may be exercised for a quantity of 10,829,006 common shares (December 31, 2023 – 10,829,006).

| Warrants Outstanding | December 31, 2024 | | December 31, 2023 | |
|----------------------|-------------------|---------------------------------|-------------------|---------------------------------|
| | Number | Weighted average exercise price | Number | Weighted average exercise price |
| Opening | 10,829,006 | \$1.09 | 3,753,745 | \$2.06 |
| Granted | - | - | 7,729,320 | \$0.81 |
| Exercised | - | - | - | \$- |
| Expired | - | - | (654,059) | \$1.65 |
| Closing | 10,829,006 | \$1.09 | 10,829,006 | \$1.09 |

During the year ended December 31, 2023, the Company issued 7,695,840 warrants in connection with a private placement. Common share equivalents and warrants were recorded to reserves and totaled \$2,991,576. During the year ended December 31, 2023, the outstanding common share equivalents were exercised and converted for 2,295,840 common shares. The reserve amount in connection with the common share equivalents was \$854,451 and reallocated to common shares accordingly.

During the year ended December 31, 2023, the Company agreed to amend 1,211,500 warrants that were issued in June 2021. The exercise price was reduced from \$1.75 to \$0.81, and the expiry date was extended from June 1, 2024 to February 22, 2028. All the necessary approvals for the amendment were received.

During the year ended December 31, 2023, 654,059 warrants expired.

Warrants issued are recorded at their fair value on the grant date which is determined using the Black-Scholes Model. Key inputs to the model include exercise price, grant-date fair value of the Company's shares, the risk-free rate of return and volatility. The inputs are adjusted on each issuance based on the prevailing rates and prices on the grant date.

16. RELATED PARTY TRANSACTIONS

Key Management Compensation

The Company's key management personnel have the authority and responsibility for planning, directing and controlling the activities of the Company and consists of the Company's executive management team and management directors. The following is a summary of the related party transactions, including key management compensation for the year ended December 31, 2024 and 2023.

| | December 31, 2024 | December 31, 2023 |
|-----------------------------------|-------------------|-------------------|
| Salaries, benefits and consulting | 1,884,000 | 547,500 |
| Share-based compensation | 152,000 | 126,100 |
| | \$2,036,000 | \$673,600 |

Salaries, benefits and consulting in the fiscal year 2024 includes a success fee in connection with the CEMSI asset sale.

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17. REVENUE

The Company earns revenues from the following geographic regions:

| | December 31, 2024 | December 31, 2023 |
|---------------|---------------------|---------------------|
| Canada | 7,813,465 | 14,745,938 |
| United States | 3,115,349 | 4,082,442 |
| | \$10,928,814 | \$18,828,380 |

Contract balances

The following tables provides information about receivables, unbilled revenues and deferred revenues (contract liabilities) from contracts with customers:

| | 2024 | 2023 |
|---------------------------|--------------------|--------------------|
| Trade accounts receivable | 1,590,348 | 3,804,858 |
| Unbilled revenue | 59,700 | 276,977 |
| Deferred revenue | - | (808,136) |
| Net contract balances | \$1,650,048 | \$3,273,699 |

A reconciliation of the beginning and ending carrying amounts of contract balances is as follows:

| | 2024 | 2023 |
|------------------------------------|--------------------|--------------------|
| Opening balance, contract balances | 3,273,699 | 3,815,953 |
| Revenue earned during the year | 10,928,814 | 18,828,380 |
| Expected credit losses | 7,307 | (4,156) |
| Billings collected in the year | (12,559,772) | (19,366,478) |
| Net contract balances, end of year | \$1,650,048 | \$3,273,699 |

Revenue recognized in 2024 and included in deferred revenue at December 31, 2023 was \$808,136 (2023 - \$779,977).

18. OTHER INCOME

During the year ended December 31, 2024, the Company recognized miscellaneous income and expenses. During the year ended December 31, 2023, the Company recognized benefits from scientific research and experimental development and industrial research assistance program of \$380,944. Other income in 2023 also includes miscellaneous income and expenses.

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19. GAIN ON SALE OF ASSETS

In the second quarter of 2024, the operational assets and liabilities of the CEMSI business were disposed of and a gain on sale recorded in the amount of \$13,377,659.

| | |
|---|----------------------------|
| Proceeds (including holdback receivable) | 16,069,405 |
| Carrying value of assets and liabilities | |
| Prepays | 51,545 |
| Work-in-progress | 98,437 |
| Inventory | 563,690 |
| Property and equipment | 112,176 |
| Right-of-use | 276,272 |
| Intangibles | 1,219,450 |
| Goodwill | 1,000,253 |
| Accruals | (46,265) |
| Deferred revenue | (289,761) |
| Lease liabilities | (294,051) |
| Net assets sold | 2,691,746 |
| Gain on sale of assets | 13,377,659 |
| Other gain (loss) | (95,847) |
| | <u>\$13,281,812</u> |

20. DISCONTINUED OPERATIONS

On February 14, 2023 the Company's former wholly owned subsidiary, Global HVAC & Automation Inc. ("Global"), made an assignment pursuant to the Bankruptcy and Insolvency Act and a trustee in bankruptcy was appointed. As a result of the voluntary bankruptcy, the Company is deemed to have lost control of Global, and as such, has deconsolidated the subsidiary effective February 14, 2023.

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| | January 1, 2023 to February 14, 2023 |
|-----------------------------------|--|
| Revenue | \$- |
| Cost of sales | - |
| Gross profit | - |
| Bad debt | - |
| Business fees and licenses | 15 |
| Employee salaries and benefits | 18,801 |
| Insurance | - |
| Office and general | - |
| Professional fees | 13,431 |
| Provision for loss on contract | - |
| Rent and utilities | 13,365 |
| Supplies | 9,270 |
| Telecommunication | 966 |
| Travel | 4,528 |
| Depreciation | 12,085 |
| Finance expense | 32,337 |
| Income tax | - |
| | 104,798 |
| Loss from discontinued operations | \$(104,798) |

Gain on disposal of discontinued operations

Following the deconsolidation, the carrying amount of assets and liabilities of Global were removed from the Company's consolidated statements of financial position. The effect of the disposal was recorded in the first quarter of 2023 and is noted below.

| | |
|---|--------------|
| Proceeds | \$- |
| Net working capital deficiency | (21,137,515) |
| Property and equipment | 354,146 |
| Right-of-use | 169,938 |
| Advances | (999,145) |
| Vehicle loan | (95,323) |
| Lease liabilities | (183,534) |
| | 21,891,433 |
| Gain on disposal of discontinued operations | \$21,891,433 |

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Cash flows - discontinued operations

| | January 1, 2023 to February 14, 2023 |
|--|---|
| Cash flows used in operating activities | \$(104,798) |
| Cash flows used in investing activities | - |
| Cash flow from financing activities | - |
| Cash flows used in discontinued operations | \$(104,798) |

21. CONTINGENT LIABILITIES

The Company's former wholly owned subsidiary, Global HVAC & Automation Inc. ("Global"), was deconsolidated effective February 14, 2023 and treated as a discontinued operation.

Global and Kontrol are subject to claims from suppliers and customers of which certain claims were filed in periods before Global began to experience financial challenges; Global has counterclaimed under the Construction Lien Act of Ontario. Claims are being addressed by Kontrol and the receiver for the Global bankruptcy. An estimate of the potential claims against the Company is not reliably determinable, and as such no provision has been recorded.

In 2023, Kontrol was included as a defendant on a claim filed by a bonding insurance company which relates to Global and its former Director as indemnitors of the insurance claim. Kontrol has not recorded any account provisions as an outcome is not determinable at this time. An estimate of the potential claims against the Company is not reliably determinable, and as such no provision has been recorded.

There is one compensation claim that was filed by a former employee. An estimate of the potential claim against the Company is not reliably determinable, and as such no provision has been recorded.

22. FINANCIAL INSTRUMENTS

The Company's financial instruments are exposed to certain financial risks, including credit risk, liquidity risk, and market risk.

(a) Credit risk

Credit risk is the risk of an unexpected loss if a customer or third party to a financial instrument fails to meet its contractual obligations. The Company's credit risk is primarily attributable to the liquidity of its cash, accounts receivable and certain marketable securities. The Company limits exposure to credit risk by maintaining its cash with large Canadian financial institutions. To mitigate credit risk with respect to accounts receivable the Company subjects all major customer accounts to its credit evaluation process. The Company's maximum exposure to credit risk as at December 31, 2024 is the carrying value of cash held with financial institutions, marketable securities and accounts receivable.

(b) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company ensures there is sufficient capital to meet short-term business requirements after taking into account cash flows from operations, the Company's holdings of cash, available credit facilities, and by initiating new debt or equity financings. The Company manages liquidity risk through the management of its capital structure.

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The Company's contractual liabilities and obligations are as follows:

December 31, 2024

| | Less than 1 year | Between 1 year and 5 years | More than 5 years | Total |
|-------------------|------------------|-------------------------------|----------------------|-------------|
| Accounts payable | 962,768 | - | - | 962,768 |
| Holdback and VTB | 4,082,500 | - | - | 4,082,500 |
| Lease liabilities | 140,544 | 302,669 | - | 443,213 |
| Total | \$5,185,812 | \$302,669 | \$- | \$5,488,481 |

December 31, 2023

| | Less than 1 year | Between 1 year and 5 years | More than 5 years | Total |
|-------------------|------------------|-------------------------------|----------------------|--------------|
| Accounts payable | 2,539,059 | - | - | 2,539,059 |
| Revolver | 1,739,588 | - | - | 1,739,588 |
| Holdback and VTB | 4,407,045 | - | - | 4,407,045 |
| Term loan | 9,810,720 | - | - | 9,810,720 |
| Lease liabilities | 173,073 | 558,720 | - | 731,793 |
| Total | \$18,669,485 | \$558,720 | \$- | \$19,228,205 |

(c) Fair Value

IFRS 7 establishes a fair value hierarchy that prioritizes the input to valuation techniques used to measure fair value as follows:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities:

Level 2 – inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e., derived from prices); and

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

As at December 31, 2024 and December 31, 2023, both the carrying and fair value amounts of all the Company's financial instruments was approximately equivalent. The Company's marketable securities are measured at fair value and are classified as level 1 within the fair value hierarchy.

(d) Foreign currency risk

Foreign currency risk arises because of fluctuations in exchange rates. CEMSI conducts a portion of its business activities in U.S. dollars. Management of foreign exchange currency exposure is governed by the Company's foreign exchange policy. The objective of the policy is to minimize the earnings impact of foreign currency gains and losses associated with foreign exchange rate fluctuations.

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The financial assets and liabilities that are denominated in foreign currencies will be affected by changes in the exchange rate between the Canadian dollar and the U.S. dollar. This primarily includes cash, accounts receivable, marketable securities, accounts payables and accrued liabilities which are denominated in foreign currencies.

| | December 31, 2024 | December 31, 2023 |
|--|--------------------|--------------------|
| Cash | 195,143 | 1,705,223 |
| Marketable securities | 5,168,780 | - |
| Accounts receivable | 22,922 | 1,025,385 |
| Accounts payable and accrued liabilities | 1,348 | (97,083) |
| | \$5,388,193 | \$2,633,525 |

(e) Market price risk

Market price risk is the risk that the fair value of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or foreign currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting similar financial instruments traded in the market.

The Company is exposed to market price risk arising from its marketable securities. The Company manages market price risk in accordance with the Company's investment objective and policies. As at December 31, 2024, had the market price for these securities increased or decreased by 10%, with all other variables held constant, net income would have increased of decreased by \$1,056,945. The Company notes that the investments in IBIT and the related call options are expected to be more volatile than the other marketable securities held.

23. MANAGEMENT OF CAPITAL RISK

The Company considers items included in shareholders' equity as capital. The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern and to maintain a flexible capital structure which optimizes the costs of capital at an acceptable risk.

The Company manages the capital structure and makes adjustment to it considering changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares, issue new debt, acquire or dispose of assets or adjust the amount of cash and cash equivalents.

To facilitate the management of its capital requirements, the Company prepares expenditure budgets that are updated as necessary depending on various factors, including successful capital deployment and general industry conditions.

To maximize the ongoing development efforts, the Company does not pay out dividends. The Company's investment policy is to invest its short-term excess cash in highly liquid short-term marketable securities. The Company's approach to managing capital remains unchanged from the year ended December 31, 2023.

24. SUBSEQUENT EVENTS

Subsequent to year end, the United States government announced new tariffs on imported goods. The Canadian government then announced retaliatory tariffs and other measures. This has caused significant economic uncertainty and the effects on the Company are currently uncertain.